

CITY OF
OVERLAND
PARK,
KANSAS

2020 BUDGET



2020 ANNUAL BUDGET

OVERLAND PARK

K A N S A S

ABOVE AND BEYOND. BY DESIGN.

ADOPTED BY:

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Carl Gerlach

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Overland Park

Kansas

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Merrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Overland Park, Kansas for its annual budget for the fiscal year beginning January 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Core Values

SERVICE COMMITMENT: Providing courteous, timely, and helpful service to the public and each other

STEWARDSHIP: Using resources wisely

INTEGRITY: Being honest, ethical and transparent

RESPECT: Valuing diverse perspectives; treating all people with courtesy and dignity

RELATIONSHIP BUILDING: Building and maintaining relationships, essential to our success and wellbeing

PURSUIT OF EXCELLENCE:
Committing to staff development and continuous improvement of service delivery

Our Mission

We plan, build, protect and preserve a lasting quality of life in Overland Park



Our Vision

We are a trustworthy, agile and innovative organization with an engaged workforce committed to strengthening the vitality of our community



OVERLAND PARK
K A N S A S

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INTRODUCTION TO THE BUDGET DOCUMENT

For ease of use, this budget document has been organized into eight sections. Orange divider tabs identify the sections for the following functional areas:

1. Executive Summary

This is designed to be a “liftable” summary of the budget, which can be copied and distributed as necessary to persons who wish to review the budget but who do not need the entire document. Included in this section are the following items:

- Budget Message
- Financial Planning
- Debt Information
- Fund Structure and Basis of Accounting
- Budgetary Guidelines
- Budget Process
- Summary of Historical Budget Information
- Key Components of the 2020 Budget
- Organizational Chart and Summary of Personnel Changes
- Performance Measurement Initiative

2. Summary – 2020 Budget

Contained in this section are detailed revenue and expenditure summaries for all budgeted funds.

3. Revenues – All Funds

Forecast methodologies and revenue sources for the entire budget are discussed in this section.

4. Fund Budget

This section contains revenue and expenditure budgets for each individual fund. Two years of actual information, current year estimates and budgeted amounts for all revenues and expenditures are presented for each fund.

5. Supplemental Information

General background information and facts about the City of Overland Park its services are contained in this section.

6. Goal Area Budgets by Cost Center

Individual tabs are provided for each major section (Goal Area) of General Fund expenditures as follows:

- Finance and Administration
- Public Safety
- Public Works
- Community Development

Each Goal Area is introduced by a goal, a list of cost centers within the area, a comparison of funding sources and expenditure types and a summary of cost center expenditures.

Provided by Cost Center within each Goal Area are program descriptions, cost center mission, program goals and accomplishments, performance measures, personnel schedules and budgeted expenditures by category.

7. Capital Improvements Program

This section contains information on the 2020-2024 Capital Improvements Program (CIP). Overall goals, objectives, financial standards, graphs on CIP data, operational impact and detailed listings of individual 2020-2024 CIP projects are included.

8. Maintenance Program

This section contains information on the 2020-2024 Maintenance Program. Funding source and project information for the infrastructure and facilities maintenance program is included.

9. Glossary

The glossary includes definitions for terminology that may not be easily understood by the common reader.

10. Index

An index is included as a reference to aid in locating information.

Executive Summary Overview

This section is designed to provide the reader with general background and summary information about the City of Overland Park and the 2020 Budget. Highlights of the material included are as follows:

Budget Message

Written to give the Mayor, City Council and the public a broad picture of the 2020 Budget. Included are 2020 Budget Highlights, Priorities and Issues, a summary of 2020 Revenue and Expenditure Information and a summary of the 2020-2024 Capital Improvements and Maintenance programs.

Fiscal Policy

Discusses the City's fiscal policy, which provides criteria and guidelines used in developing long-range financial plans, and the City's annual operating, maintenance and capital improvements budgets.

Financial Planning

Discusses the long-term financial planning process and financial planning standards.

Financial Structure

Explains fund structure and basis of accounting.

Budget Guidelines and Financial Assumptions

Informs the reader about policies that shape budget development.

Budget Development Process

Outlines the chronological order of preparing, monitoring and reporting related to both the operating and capital budgets.

Debt Information

Includes a schedule of outstanding debt, information on current and future debt and the legal debt margin.

Budget History

Reviews previous budget levels and 2020 expenditure highlights.

Key Components in the 2020 Budget

Summarizes reductions in funding in the 2020 Budget.

Personnel Summary

Includes an Organizational Chart and summarizes personnel changes in 2020.

Performance Management Initiative

Summarizes the Performance Management initiative.

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City Hall • 8500 Santa Fe Drive
Overland Park, Kansas 66212
www.opkansas.org

November 1, 2019

Mayor Carl Gerlach
Members of the City Council
City of Overland Park
Overland Park, Kansas

Mayor Carl Gerlach and Members of the City Council:

I am pleased to present the 2020 Budget for the City of Overland Park, as approved by the Governing Body on August 19, 2019. The budget is balanced, as required by Kansas law, and reflects the community's priorities and City Council's policy direction as identified over the preceding twelve-month period.

The principal purpose of the City's budgeting process is to develop, adopt and implement an annual financial plan supporting our community's programmatic priorities and objectives. Annual priorities and objectives support Overland Park's long-term mission of maintaining a healthy, vibrant, sustainable community, a responsive government, and a stable financial position. Priorities identified in the 2020 Budget include the continuation of neighborhood preservation, public safety, public infrastructure and assets, preserving the quality of existing programs and services, enhancing the quality of life of residents, and the start of implementation actions identified during the 2019 Forward OP long-range visioning process.

The total 2020 Budget equals \$304,800,000, an increase of 3.4% over the 2019 Budget. The portion of the 2020 Budget allocated for operating expenses, which supports the day-to-day operations of the City, totals \$138,970,000, a 3.7% increase.



Construction of the new Sykes/Lady Golf Clubhouse
was completed in early 2019.

As adopted, the budget is in alignment with the financial parameters outlined in Overland Park's 2020-2024 financial plan; which stresses long-term sustainability and structural balance. Throughout the five-year planning period, the City's financial position is projected to remain within established fiscal parameters, including General Fund reserves which are programmed to experience a planned annual spenddown. The projected General Fund balance is 29.9% at the end 2024. This level is on target with the City Council's adopted standard of 30%.

Addressing Community and City Council Priorities

Overland Park biennially conducts a citizens' survey to obtain a greater understanding regarding the community's priorities, areas of concern and areas of high satisfaction. The 2020 budget, developed in early 2019, relied on citizen feedback gathered in mid-2018. The results of this survey, based on responses from over 1,400 Overland Park households, were used to identify the community services and qualities Overland Park citizens value the highest.

Overall, residents have a very high opinion of the City of Overland Park. Ninety-four percent (94%) of the residents surveyed indicated they were "very satisfied" or "satisfied" with the overall quality of life in the City, while ninety-one percent (91%) of those surveyed indicated they were "very satisfied" or "satisfied" with the overall image of the City of Overland Park.

Survey responses to specific questions regarding city services assisted the Overland Park City Council and city staff in determining investment priorities within the budget process. An "Importance-Satisfaction" analysis examined the importance residents placed on each City service and the level of satisfaction with each service. By identifying services of high importance and low satisfaction, the analysis ranked investment priorities.

Following is the identified investment priority ranking of major city services. These service priorities have been grouped into four primary investment categories: infrastructure management, public safety, quality of life and governmental accountability.

| Overland Park Community Survey: Importance & Satisfaction Ratings of Major City Services | | | | | | |
|--|--|-----------------|--------------|-------------------|----------------|-----------------------------|
| Investment Priority | Service Category | Importance Rank | Importance % | Satisfaction Rank | Satisfaction % | Primary Investment Category |
| 1 | Overall quality of traffic flow/congestion - major streets | 1 | 56% | 10 | 59% | Infrastructure Management |
| 2 | Overall maintenance of city streets | 2 | 54% | 8 | 70% | Infrastructure Management |
| 3 | Overall enforcement of city codes & ordinances | 5 | 23% | 9 | 67% | Quality of Life/Community |
| 4 | Overall effectiveness of communication with the public | 8 | 16% | 7 | 73% | Governmental Accountability |
| 5 | Overall quality of traffic flow/congestion- neighborhood streets | 6 | 19% | 5 | 77% | Infrastructure Management |
| 6 | Overall quality of city's stormwater management system | 7 | 18% | 4 | 78% | Infrastructure Management |
| 7 | Overall quality of police, fire & ambulance services | 3 | 35% | 1 | 93% | Public Safety |
| 8 | Overall customer service you receive from city employees | 9 | 9% | 6 | 76% | Governmental Accountability |
| 9 | Overall quality of parks & recreation programs & facilities | 4 | 25% | 2 | 92% | Quality of Life/Community |
| 10 | Overall quality of recreation programs | 10 | 8% | 3 | 82% | Quality of Life/Community |

Armed with this feedback, the 2020 Budget was developed to address concerns in priority areas (such as infrastructure management) and maintain the high level of service that currently exists (such as public safety).

Interested in Overland Park's survey results? Visit
<https://www.opkansas.org/about-overland-park/resident-surveys/>
for more information and survey updates for 2018

Infrastructure and Asset Management

Maintenance of Quality Infrastructure and Assets

The City's 2020-2024 Maintenance Plan is programmed at \$124,025,000, including \$27.9 million of funding for 2020 maintenance projects. The maintenance plan includes significant repairs, renovations, rehabilitation, or in-kind replacement of city infrastructure, facilities and amenities in the areas of streets, traffic management, stormwater, facilities, and public recreation and parks.

Additional resources have been allocated towards street, curb and traffic system maintenance in the 2020 budget. The 2020 street, curb and traffic system maintenance budget is \$19.1 million, a \$1.6 million increase from the 2019 Budget. Funding supports annual mill and overlay, street sealing, crack seal, curb repair and replacement, and traffic management systems upgrades and replacement.

Subsequent years of annual street maintenance programs have also been increased by approximately \$500,000 annually. The 2021-2024 street, curb and traffic system infrastructure funding level is approximately \$17.9 million annually, a sustainable level the City believes is required to maintain street, traffic and curbs infrastructure at an acceptable level. In conjunction with general city funding, gasoline tax provides significant funding to the street maintenance program. Other funding sources include county funding, dedicated stormwater funds and dedicated sales tax from the City's 1/8-cent sales tax.



Maintenance of infrastructure continues to be a priority.

Based on project scheduling, the stormwater maintenance amount increases from \$2.4 million in 2019 to \$4.9 million in 2020. Annual stormwater maintenance funding in 2021 thru 2024 is approximately \$2.0 million.

Facility maintenance funding has increased in the 2020 budget to \$1,655,000, an increase of \$410,000 based on project scheduling. This 2020 funding amount includes \$500,000 of miscellaneous annual projects, supporting over 500,000 square feet of City facilities, as well as \$1,155,000 of specific projects at public safety and public works facilities.

The parks and recreation maintenance component includes funding to support equipment and structures at the City's eighty-three (83) parks and various recreation facilities including the golf

courses, arboretum, children's farmstead, pools, and community centers. The 2020 funding level is \$2,185,000, an increase of \$835,000 from the 2019 funding level. Funding has been included in 2020 for amenity improvements at the Deanna Rose Children's Farmstead, Matt Ross Community Center and Scheels Overland Park Soccer Complex, as well as larger scale maintenance projects at specific parks and playgrounds.

Capital Investments in Infrastructure, Public Facilities and Technology

The City's five-year Capital Improvements Program (CIP) was developed in late 2018 and early 2019 to reflect the priority of continued investment into capital infrastructure, facilities and technology. The 2020-2024 CIP totals \$192.7 million. The CIP includes funding of \$57.0 million for projects to be constructed and/or financed in 2020. Some of the projects included began in a prior year, but will be completed in 2020 and therefore include financing in 2020.

Capital Improvement Projects scheduled for 2020 include:

- Police Body Worn Cameras
- Network, Software and Police Technology Investments
- Storm Drainage Improvements
- Traffic Signal Improvements
- Replacement of Fire Apparatus
- Various Park Improvements
- Strang Park Redevelopment
- Young's Aquatic Center Renovation – Phase 1
- Neighborhood Street Improvements, including Sidewalks and Streetlights
- Thoroughfare Improvements, including 159th Street, Quivira to Pflumm and Quivira Road, 159th to 175th.

Approximately \$30.6 million of 2020 CIP funding is related to the improvement of bridge, street, traffic and thoroughfare infrastructure, including \$5.6 million towards the Neighborhood Street Reconstruction program in support of both neighborhood preservation and the preservation of public infrastructure goals.



\$57.0 million of projects are included in the CIP for 2020.

Public equipment costs in the 2020 budget are \$7.0 million, which includes deployment of police body cameras, large apparatus and equipment for fire and police, a citywide radio system and information technology equipment.

The budget also includes \$17.5 million for parks and recreation facilities and amenities. Improvements include renovations at the Young's Aquatic Center, redevelopment of Strang Park, and the scheduled construction of a Visitors Center at the Overland Park Arboretum, which is largely funded through private donations.

2020 capital projects also include \$1.3 million of funding for stormwater drainage improvements and \$635,000 related to public facilities.



Renovation of various park and recreation amenities is included in the CIP

A total of 61.1% of funding, or \$34.8 million, will be paid from City financing sources in 2020. This includes dedicated sales taxes, debt and pay-as-you-go resources from the City's Capital Improvements Fund. The remaining 38.9% of project funding, or \$22.2 million, will be provided by non-City sources including federal, county, other cities and private investment.

2020 Capital Improvements

| Category | City Funding | Other Funding | Total |
|----------------------------|---------------------|---------------------|---------------------|
| Public Buildings | \$635,000 | - | \$635,000 |
| Public Equipment | 7,000,000 | - | 7,000,000 |
| Parks & Recreation | 7,745,000 | 9,725,000 | 17,470,000 |
| Bridge Replacement | 7,020,000 | - | 7,020,000 |
| Residential Street Program | 5,550,000 | - | 5,550,000 |
| Streetlights | 195,000 | - | 195,000 |
| Street Improvements | 320,000 | - | 320,000 |
| Thoroughfares | 4,835,000 | 12,225,000 | 17,060,000 |
| Traffic Signals | 320,000 | 80,000 | 400,000 |
| Storm Drainage | 1,200,000 | 120,000 | 1,320,000 |
| TOTAL | \$34,820,000 | \$12,425,000 | \$56,970,000 |

The impact of capital project construction and the long-term operating costs resulting from capital construction is incorporated in the City's five-year financial plan.

Operational Infrastructure Management

Operational enhancements are included in the 2020 Budget supporting the City's infrastructure management programs.

Additional funding is directed toward supplies in the City's inclement weather management program, while further funding has been earmarked for programmatic asset maintenance relating to the City's traffic control systems. Additional funding is also allocated towards Right of Way (ROW) Management, including funding for citizen request for buried utilities location services via Kansas One Call/Dig Safe (811). In addition, a part-time ROW Administrative Clerk is included to process business requests related to placement of cellular equipment in the City ROW.

Asset Management

The City's new centralized Fleet Facility will come on-line in 2020. Centralizing most fleet maintenance into one facility, compared to three facilities, will increase personnel and equipment efficiencies and provide enhanced maintenance services. This will translate to better service provided to our citizens, as operational readiness of Police, Fire, Public Work and Parks operational equipment should increase.

While most personnel resources to staff this new facility are being reallocated from other areas within the City, the addition of one full-time Inventory Control Clerk and the conversion of a part-time Fleet Technician to full-time are included in the Public Works Department's 2020 Budget. In the Police Department, an additional 0.18 FTE is included for part-time Fleet Technicians. In the IT Department, additional funding supports the daily utility and maintenance needs of this facility, and a Facility Crew Leader to oversee the facility.



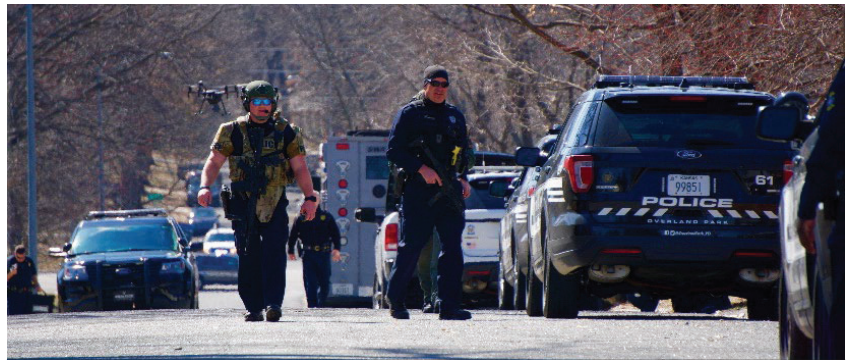
The new Central Fleet Maintenance facility opens in 2020.

Public Safety

Public Safety remains a top priority for both the community and the City Council. Changes included in the 2020 Budget focus on enhancing public safety services and providing support personnel, equipment and resources to enable Police and Fire first responders to focus on their primary public safety service missions.

Police Services

As part of the 2020 Budget, additional resources are dedicated toward police dispatch functions. The City continues to experience increasing call load and activity within the City's communication system. To effectively manage communications and provide the necessary level of safety and support to the public and our police officers, four additional Police Dispatchers and one Police Dispatch Supervisor are included in the 2020 Budget. This critical investment will allow the Police Department to move to a more effective Police communication program, by enhancing communication "zones" used internally for improved efficiency and officer tracking and safety, as well as better coverage during peak times and significant events.



Additional Police dispatch capacity will help manage tactical incident response.

Another key enhancement is the addition of operational funding supporting the police body worn camera program. After rolling out body worn cameras in late 2019, operational funding is provided beginning in 2020 for the implementation of long-term cloud storage.

The 2020 Budget also provides for additional support resources to the Police Department. Resources for motorist assist services are being expanded, as are crossing guard services. An additional Police Sergeant is created within the school resource officer program to provide support, and a vehicle tailored to drug and alcohol education is being purchased.

Fire Services

The 2020 Fire Department budget includes providing additional resources to enhance services as well as realigning resources to maximize outcomes.

A new fire logistics manager position will improve coordination of the emergency and non-emergency activities related to support services and logistics, include apparatus and equipment specification, purchasing and maintenance. This position will also manage department inventory and supply controls.

The 2020 Budget includes an additional fire training officer position as a component of the new partnership with the Blue Valley School District to implement Fire Sciences and Emergency Medical Services into their curriculum. The Blue Valley School District will reimburse the City for the majority of this program.

The Fire Department is creating a highly realistic simulated environment to allow Emergency Medical Services (EMS) and Fire personnel to enhance their clinical decision making skills. 2020 funding supports the purchase of high-fidelity simulation equipment and training devices.

The 2020 Budget also provides for additional support resources to Fire Services. The 2020 Budget includes additional funding for further implementation of enhanced Fire Department employee protection and safety strategies aimed at lowering employee exposure to carcinogens. Strategies include isolation of bunker gear and additional decontamination procedures. Enhanced funding also supports inventory costs related to countywide emergency medical service inventory standardization and additional profession development training due to Fire department growth.



The 2020 Budget prioritizes funding for public safety personnel and equipment.

Municipal Court

Additional Municipal Court Judge Pro Temp services are included in the 2020 Budget. This enhancement provides capacity for several initiatives, including implementation of new court software system, paper-on-demand processes, and facility space needs, as well as exploring the possibility of specialty courts and probation review dockets to reduce recidivism and promote positive public safety outcomes for our community.

Individuals in the custody of the City are housed at the Johnson County Jail. Johnson County has indicated in order to provide the level of custodial services mandated by law, the daily jail board fees paid by the City will be increasing. Additional funding is included in the 2020 Budget to cover estimated increased jail board fees based on historical usage.

Support Services

One additional Systems Analyst position on the Informational Technology Department's Public Safety Applications Team will allow for enhanced implementation and maintenance of software, which supports operational needs of the City's public safety functions. This position will specialize in Fire Department applications, and provide additional support to Police Department applications.

Quality of Life

Overland Park recognizes that community sustainability, vibrancy and livability are all influenced by a multitude of factors. Available public services, safety, amenities, transportation infrastructure, perceived quality of life and economic opportunities are vital to ensuring our community continues to flourish, and is a community in which individuals choose to move to.

The 2020 Budget includes funding supporting preservation of the community's livability. Resources are directed towards maintaining areas of the City in a manner that encourages individuals, homeowners and businesses to choose to invest in the community through purchases of and improvements to properties, as well as economic development projects promoting job creation within the City.



Clean, safe, vibrant parks support the quality of life Overland Park residents' desire. The City annually budgets funding for improvements in parks.

The 2020 Budget enhances resources supporting community amenities. In support of recreational amenities and opportunities, growth in operational resources for Overland Park Farmer's Market, the Matt Ross Community Center, the Overland Park Golf Course complex and the Overland Park Arboretum and Botanical Gardens support the continued maintenance and operations of these amenities in a high-quality manner, as desired by Overland Park residents and visitors.

Additional funding is also included in the budget for maintenance of the City's aquatic facilities, as well as landscaping in parks, greenspaces and right of way.



Governmental Accountability

Stewardship is one of the City's core values. Overland Park is committed a government that is open, accountable, honest and responsible as stewards of public funds and the public's trust. For 2020, the City continues to strategically allocate resources to increase governmental accountability.

Transparency, Communitons, and Community Engagement

Overland Park is committed to maintaining a customer-service focused organizational culture with strong ethical standards and free from bias or harassment. Additional funds in the 2020 Budget expand electronic training opportunities, allowing greater employee outreach to employees on alternative shifts and schedules. In addition, the 2020 Budget includes funding to provide a monthly technology allowance to members of the City Council, allowing for efficient and effective communications with the public and city staff.

Visit [Overland Park's YouTube Channel](#) to view Council, committee and planning commission meetings.

Meeting Live Streams and Recordings

Live Streams

Live streams are available when City Council meetings are in session, generally the first and third Mondays of each month at 7:30 p.m.

The channel is not currently streaming live content. Please check back during the next meeting.

Visit the City's YouTube channel to see all meetings broadcast since April 2018.

Learn more about items up for consideration by reading the meeting's agenda.

If you need accommodations for meeting live streams, please call 913-895-6155 (Kansas Relay Service 1-800-895-6151.) Please give 48 hours' notice.

Archived City Council Meetings

Select a video from the thumbnails below to view a recent City Council meeting.

To view older City Council meetings, visit our YouTube channel.



Operational Adjustments and Allocation of Resources to Meet Evolving Priorities

The adopted budget holds operating expenses for existing programs and services to a reasonable and sustainable rate of growth. To match evolving and expanding community needs with the City's limited resources, the City continues to systematically examine operations and focus on the allocation of resources to provide essential community services within existing resources, while stressing quality of life and responsive public stewardship. The 2020 Budget includes tactical adjustments in department operating budgets for commodities and contractual services. Increases were largely driven by external forces and needs in programs and services which support quality of life standards.

In addition to the enhanced public safety, quality of life and infrastructure investments mentioned previously, additional resources have been allocated to support the City's information technology (IT) infrastructure and facilities. Additional allocations are for annual system hardware and software maintenance, licensing, managed cyber security services, and maintenance of the City's fiber network. Three additional IT professionals will join the City in 2020 to support IT systems critical to governmental operations and service delivery.

As primarily a service organization, the quality of the City's programs and services is driven by the quality and retention of its workforce. The budgeted 1,104.10 full-time equivalent (FTE) positions includes 954 full-time and 150.10 FTE part-time positions. This 20 FTE increase from the 2019 Budget reflects strategic prioritization of resources to promote community vitality and public safety.

Personnel Summary by Goal Area – All Funds

| Goal Area | 2019 Budget | | 2019 Budget | |
|---|-------------|---------------|-------------|---------------|
| | FT | PT | FT | PT |
| Finance, Administration & Economic Dev. | 138 | 5.87 | 143 | 6.49 |
| Public Safety | 509 | 6.04 | 516 | 6.70 |
| Public Works | 142 | 2.83 | 144 | 2.83 |
| Community Development | 147 | 133.36 | 151 | 134.08 |
| TOTAL | 936 | 148.10 | 954 | 150.10 |

Adjustments to personnel resources and related benefits are ongoing. Following the national trend, health insurance costs continue to escalate despite continual efforts by the City to restructure benefits within a consumer-driven, wellness-focused plan which requires increasing participation by employees in their own financial and health care decisions. The adopted 2020 Budget includes a projected 10% increase in health insurance premiums.

The budget also includes a planned compensation increase in the range of 3.0%-3.5% for City employees. This planning figure will be reevaluated at end of 2019 based on actual 2019 revenues and the 2020 financial outlook.

The 2020 Budget maintains the ongoing investment in operating capital equipment at the amount of over \$3.5 million. The level of funding included in the 2020 Budget is believed to be a realistic, sustainable, annual funding level which will provide necessary replacement of aging equipment and technology

Key components of the 2020 Budget are discussed further beginning on page 58.

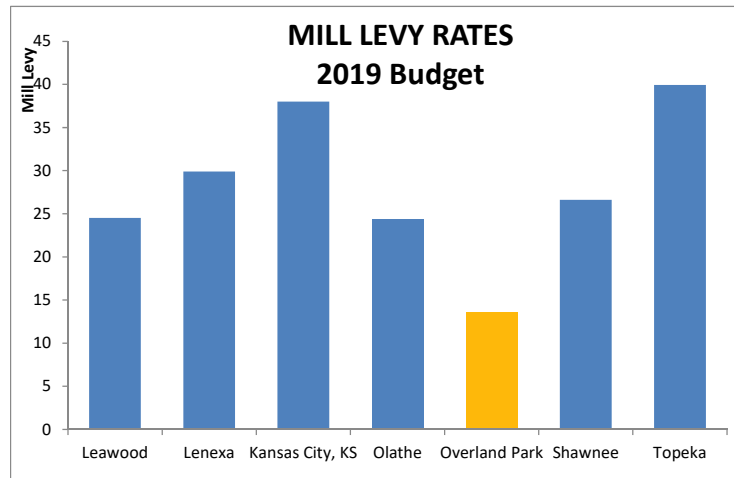
RESPONSIBLE, RESPONSIVE AND SUSTAINABLE FISCAL POSITION

Maintenance of a Low Property Tax Rate

The 2020 property tax rate of 13.557 mills includes a .009 mill decrease from the 2019 Budget's rate of 13.566 mills. The effective property tax rate (the percentage of a property's market value the owner pays in annual property taxes) for residential properties is 0.16% and 0.34% for commercial properties.

Overland Park's property tax rate remains 40% to 50% lower than the tax rate of neighboring jurisdictions that provide similar services. In addition, Overland Park has the lowest tax rate of any first class city in Kansas.

Overland Park's tax rate comprises between 11% and 13% of a property owner's total tax bill. Other entities' property tax rates include the State of Kansas (1.500 mills), Johnson County (26.013 mills), school districts (between 52.427 mills to 70.665 mills) and Johnson County Community College (9.266 mills). An Overland Park property owner's total property tax rate is between 102 and 122 mills, depending on the property location's school district.



Consideration of current economic conditions, and future economic and political outlook

The 2020 Budget was developed to reflect moderate economic growth and a stable fiscal outlook. Local economic development, property values and retail sales tax indicators made significant gains in 2013 through 2018, while regional and national indicators showed moderate growth. However, 2019 trends are not as robust as the previous five years, requiring closer monitoring and analysis for any possible economic downturn.

At the state legislative level, after two years under the property tax lid, the City has gained insight regarding the impact of this revenue restriction to city operations. We do not foresee any further restrictions to be considered in 2020.

Considering both the economic data and all external factors, the City adopted a 2020 Budget which supports moderate, sustainable growth in operations. The adopted budget addresses the City's need to reinvest in infrastructure, maintenance and equipment, meet service demands and focus on community priorities, while still remaining fiscally conservative to ensure adequate financial reserves are in place to safeguard against economic downturns, emergencies or statutory changes.

Adherence to Adopted Financial Parameters and Standards

The City's established financial parameters and standards compel structural balance between anticipated current revenues and operating expenditures. Ensuring the long-term structural financial balance is the foundation of the City's financial strategy.

The City develops and adopts a five-year financial plan each year, which is used as the basis for annual budgetary decisions. The City's five year financial forecast is a long-range fiscal plan which anticipates underlying economic changes and provides for planned and orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions. The adoption of a long-term financial plan helps to ensure the annual operation, maintenance, capital improvement and financial decisions are made in alignment with the City's long-term objectives of maintaining a responsive government and a viable long-term financial position.

The adopted 2020 Budget is in alignment with financial parameters established as part of the City's 2020-2024 financial plan. The budget includes a level of expenditures which can be sustained in future years within the current revenue structure, given the current financial outlook. No increases in property or sales tax rates are projected in the out years of the long-term financial plan.

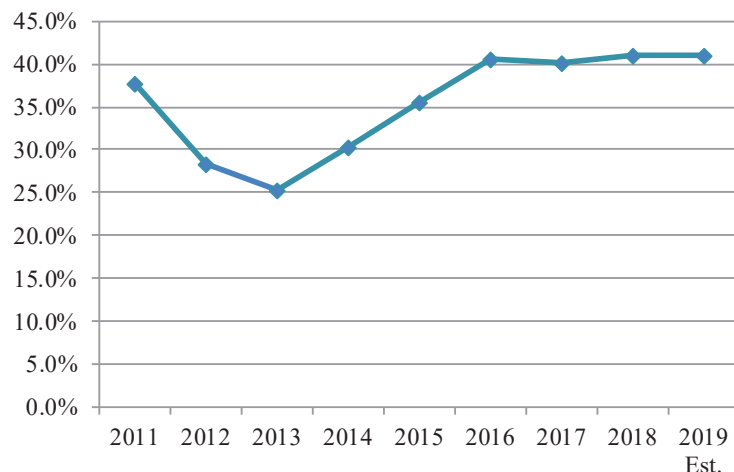
The 2020 Budget provides funding towards preserving existing programs and services, increased investment in the maintenance of public infrastructure, and responding to increasing service demands; particularly in the areas of public safety, quality of life, and governmental accountability, all within the long-term financial constraints of the existing revenue structure.

Maintenance of Adequate Financial Reserves

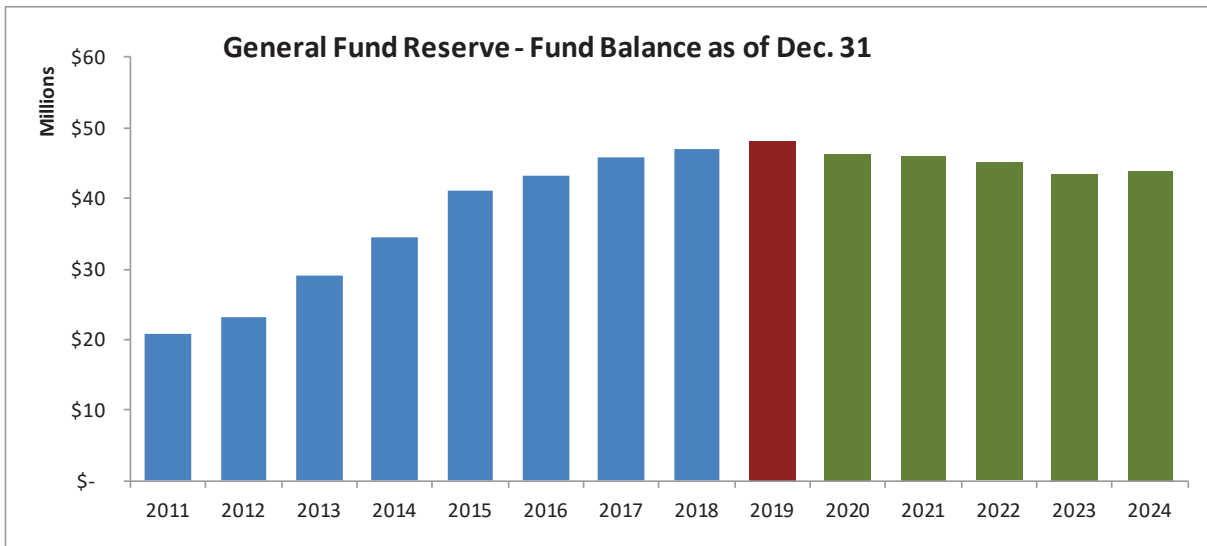
Long-term financial planning, balancing current expenditures with current revenues, and ensuring an adequate fund balance is available to address emergencies, changes in economic conditions, or large capital needs are cornerstones of the City's financial management practices. These guidelines drive decisions relating ongoing operations, as well as investments in capital infrastructure and maintenance.

During the Great Recession, the City spent down approximately two-thirds of its General Fund reserves between 2008 and 2011. While still not at total dollar pre-recession levels, since 2017 the City's reserve balance is in compliance with the fiscal policy targeted amount of at least 30% of annual expenditures. Reserves of approximately 30% are thought to be sufficient to provide flexibility to address emergencies or fiscal strains and to maintain the City's triple-A bond rating, a sign of fiscal health.

General Fund Reserve - Fund Balance as of Dec. 31



During 2020 through 2024, the City's financial position is projected to remain within established fiscal parameters, including General Fund reserves, which are programmed to experience a planned annual spenddown. Revenue forecasting and expenditure planning included in the 2020-2024 plan result in the General Fund ending balance decreasing from 39.8% at January 1, 2020 to 29.9% by December 31, 2024. This planned spenddown of General Fund reserves primarily in capital investment and major maintenance is in alignment with financial parameters of the City's adopted fiscal policy; however, adjustments in both revenues and expenditures may occur over the planning period in order to ensure the City remains close to target reserve levels.



2011-2018 Actuals. 2019 Estimated. 2020-2024 Projected.

THE 2020 FINANCIAL PLAN AND 2020-2024 FINANCIAL FORECAST

The 2020 Budget, the 2020-2024 Capital Improvements Program and the 2020-2024 Maintenance Plan were developed and adopted within the context of the City's five-year financial plan. This plan includes projected revenues and expenditures for the 2020 budget year, and forecasted revenues and operating expenditures in the out-years of 2021 through 2024. Funding requirements related to the City's adopted five-year capital and maintenance programs are also included.

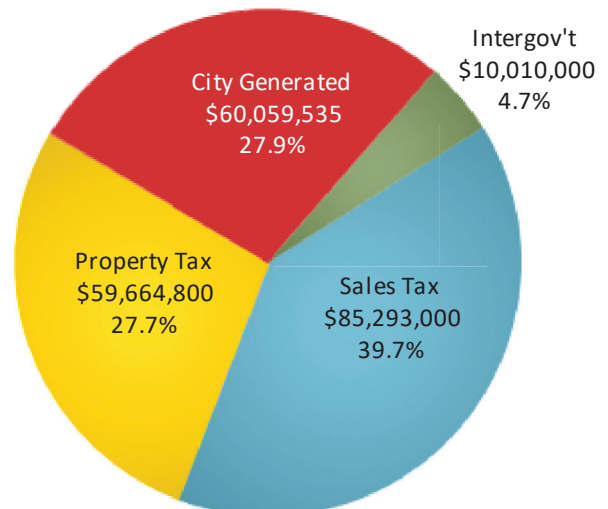
2020 Revenues

Revenues generated in 2019 are projected to be \$215,027,335. With the inclusion of transfers between funds and fund balances, total 2020 resources available are estimated to be \$304,870,000.

Current revenues include collections from four primary sources: sales tax (39.7%), city generated revenue (27.9%), property tax (27.7%) and intergovernmental revenue (4.7%). Sales tax collections include city and county retail sales and use taxes.

For 2020, total current revenues including sales tax, property tax, city generated and intergovernmental revenues are anticipated to increase \$5.3 million, or 2.5%, combined. This increase is driven by increases in all revenue categories, including a \$3.4 million increase in

Budgeted Current Revenues by Source



property tax revenues due to increases in assessed valuation and a \$1.6 million in sales tax collections.

| Revenue Category | 2019 Budget | 2020 Budget | \$ Change | % Change |
|-------------------|----------------------|----------------------|--------------------|-------------|
| Sales Tax | \$83,653,000 | \$85,293,000 | \$1,640,000 | 2.0% |
| Property Tax | 56,254,000 | 59,664,800 | \$3,410,800 | 6.1% |
| City Generated | 60,202,200 | 60,059,535 | \$(142,665) | -0.2% |
| Intergovernmental | <u>9,600,000</u> | <u>10,010,000</u> | <u>\$410,000</u> | <u>4.3%</u> |
| TOTAL | \$209,709,200 | \$215,027,335 | \$5,318,135 | 2.5% |

Sales Tax Revenues are budgeted at \$85.3 million in all funds. This equates to a 2.0% increase above the 2019 budgeted level and, based on current projections, a 1.8% increase over 2019 projected revenues. 2019 estimated collections are projected to be \$83.6 million, approximately equal to the amount originally budgeted.

Due to the volatile nature of sales tax as a revenue source, sales tax collections are reviewed on a quarterly basis and revisions to the financial forecast are recommended as appropriate. Projections for 2020 sales tax revenues were initially established in December 2018 and then reviewed during 2019. Sales tax projections for 2020 are based on the forecasting model's interpretation of data through June 2019. The City continues to monitor sales tax revenues and reevaluate sales tax assumptions. Adjustments in revenues and expenditures will be made if necessary due to actual sales tax collections.

Property Tax Revenues reflect application of the mill levy rate to the assessed valuation of property in Overland Park. Property tax revenues are budgeted to increase by \$3.4 million (6.1%) from 2019 budgeted revenues. This increase is the result of growth in assessed valuation applied to a constant property tax rate as approved by the City Council based on the strong economic condition of the community and the City's stable fiscal position. The mill levy rate is 13.557 mills to support the 2020 Budget.

| | 2019 Budget | 2020 Budget | Change |
|-------------------------|---------------|---------------|----------------|
| General Fund | 12.604 | 12.596 | (0.008) |
| Stormwater Utility Fund | <u>0.962</u> | <u>0.961</u> | <u>(0.001)</u> |
| TOTAL | 13.566 | 13.557 | (0.009) |

The assessed valuation supporting the 2020 Budget increases by 4.7%, from \$3.68 billion to \$3.86 billion. This increase is driven by a 4.8% increase in real estate valuation, which comprises the majority of the City's assessed valuation. This increase is due to both property being added to the tax rolls and growth in reappraisal. In addition, personal property values are reduced compared to 2019, which is attributable to a state law which exempts new purchases of machinery and equipment from personal property taxes. State assessed utilities increased slightly. The following table summarizes the change by category:

| | 2019 Budget | 2020 Budget | \$ Change | % Change |
|--------------------------|------------------------|------------------------|----------------------|-------------|
| Real Estate | \$3,609,714,704 | \$3,784,081,929 | \$174,367,225 | 4.8% |
| Personal Property | 25,876,735 | 24,243,794 | (1,632,941) | -6.3% |
| State Assessed Utilities | 48,111,211 | 50,105,230 | 1,994,019 | 4.1% |
| TOTAL | \$3,683,702,650 | \$3,858,430,953 | \$174,728,303 | 4.7% |

City-Generated Revenues include franchise fees, user fees, licenses, permits, contracts and interest earnings. 2020 city-generated revenues are projected to be flat when compared to the 2019 Budget. Transient guest tax, paid by guests at hotels in the City, is expected to remain flat, as are franchise taxes. Revenues from franchise fees, recreation fees and interest earnings are expected experience minimal growth in 2020, while fines and development-related revenues are projected to be less.

Intergovernmental Revenues reflect receipt of funds collected by federal, state and county sources and redistributed to Overland Park, and include such items as gasoline tax and liquor tax. These revenues are expected to slightly increase with the 2020 Budget, at 4.3% above the 2019 Budget.

Fund Balance for all funds at the beginning of 2020 is estimated to be \$63.8 million, an increase of \$5.0 million compared to the budgeted 2019 beginning fund balance of \$58.8 million.

2020 Expenditures

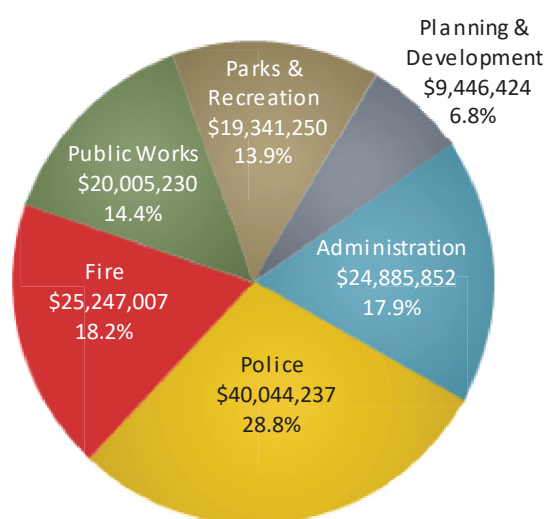
Total budgeted expenditures for 2020 equal \$304,870,000, an increase of 3.4% from the adopted 2019 Budget. This total includes expenditures in all categories for all appropriated funds.

Operating Expenditures (including personal services, contractual services, commodities and capital outlay) for all funds total \$139.0 million. This is a 3.7% increase from the adopted 2019 Budget.

The frontline operational departments of Police, Fire and Public Works comprise almost two-thirds of the operating budget. These areas are responsible for providing the vital governmental services of public safety and safe infrastructure. The Planning and Development Services, Parks Services and Recreation Services departments, which focus highly on quality of life issues, comprise one-fifth of operational expenditures, while non-operating administrative departments, such as Human Resources, Finance and Law comprise less than one-fifth.

Of the operating budget, over 75% of funding supports personnel. The 2020 Budget includes

2020 Operating Budget by Category



personal services totaling \$106.2 million, representing 76.4% of the operating budget and 34.8% of the total budget. The 1,104.10 FTEs equates to a per capita rate of 5.5 FTEs per 1,000 citizens.

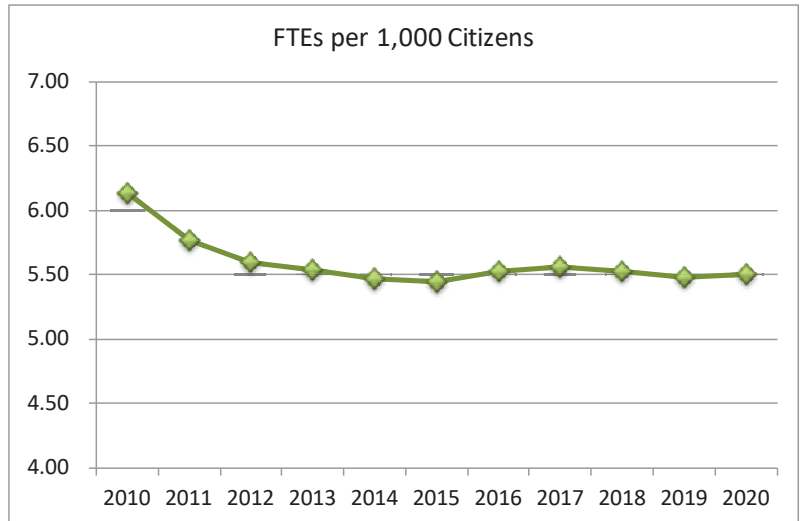
Detailed personnel information can be found beginning on page 70.

Contracts with Outside Agencies total \$5.8 million. These contracts include economic development funding, social services funding and public safety funding.

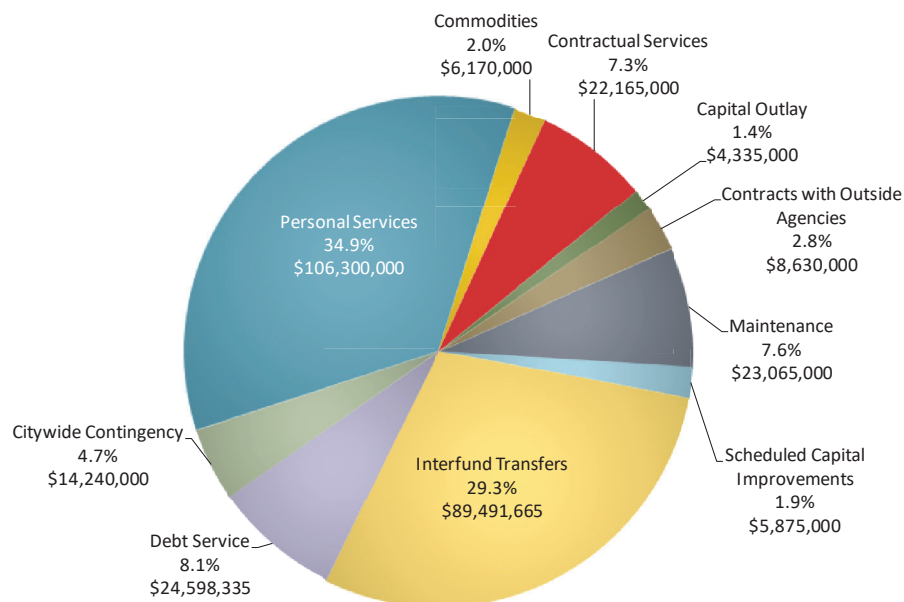
Infrastructure and Facilities

Maintenance funding totals \$23.1 million. The 2020 Budget includes specific funding for the City's maintenance, repair and replacement of infrastructure, facilities and amenities, as well as a five-year plan for future maintenance expenditures and funding. A summary of all maintenance expenditures and funding sources can be found beginning on page 338.

Non-operating Expenditures for all funds total \$137.0 million. Interfund transfers necessary to comply with state requirements comprise over 70% of non-operating expenses. Capital improvements and debt service expenditures for current and future capital projects represent 17.1% of non-operating costs. The balance of this category represents allocation for budgeted contingencies.



2020 City Expenditures by Category – All Budgeted Funds



2020-2024 Financial Forecast

The City develops and utilizes the five-year financial forecast to anticipate underlying economic changes and provides for planned and orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions.

A variety of forecasting models are used in developing the multi-year revenue and expenditure plan. The plan incorporates operating, capital and maintenance data to determine the availability of resources to support future anticipated and unanticipated expenditures. The forecast is updated semiannually; during development of the five-year capital/maintenance programs and the development of the annual operating budget.

The financial forecast includes financial standards used as guidelines in reviewing proposed Capital, Maintenance and Operating program requests to determine long-term fiscal sustainability.

General Fund financial forecast assumptions for plan out-years of 2021-2024 are as follows:

| | 2021 | 2022 | 2023 | 2024 |
|---|--------------|--------------|--------------|--------------|
| <u>Revenue Projections</u> | | | | |
| Mill Adjustment | 0.000 | 0.000 | 0.000 | 0.000 |
| Property tax revenue increase | 3.9% | 3.3% | 3.4% | 3.4% |
| City sales tax revenue increase | 2.1% | 2.1% | 2.2% | 2.2% |
| Other current revenue increase | 2.1% | 1.6% | 1.8% | 1.8% |
| Total GF current revenue increase | 3.0% | 2.3% | 2.4% | 2.5% |
| | 2021 | 2022 | 2023 | 2024 |
| <u>Expenditure Projections</u> | | | | |
| Annual operating increase | 4.2% | 4.7% | 4.4% | 4.4% |
| Capital Improvements Program | \$33,590,000 | \$39,840,000 | \$24,415,000 | \$37,910,000 |
| Maintenance Program | \$23,193,000 | \$26,275,000 | \$22,838,000 | \$23,829,000 |
| General Fund Balance as a percent of Operating Expenditures | 35.1% | 32.8% | 30.2% | 29.9% |
| General Fund Ending Cash | \$46,080,000 | \$45,055,000 | \$43,370,000 | \$43,825,000 |

Additional information regarding the five-year forecast and assumptions can be found on pages 33-40 and 45-49.

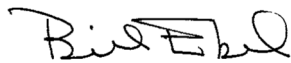
CONCLUSION

Overland Park's 2020 Budget is the City's business plan for the year, developed and adopted to reflect the community's priorities and values through the funding of services, programs and projects which address the community's needs in order to preserve the long-term vibrancy and livability of our community. Overland Park's secure financial position and fiscal outlook enables the City to dedicate additional resources, within the current revenue structure, in the 2020 Budget to meet growing operational demands as well as expanded needs in the priority areas of traffic and infrastructure management, public safety, community preservation, and development.

In addition, the City's current financial plan provides for future flexibility and allows for appropriate responses to unforeseeable circumstances. While the long-term financial plan includes the assumption ongoing modest revenue growth will continue to support expanding service demands within the existing revenue structure, the City is conscious of external factors which could impact the economic health of our city and region. Based on this, Overland Park continues to utilize a cautious, strategic approach when planning for and allocating out the City's limited resources.

Balancing the needs and expectations of the community within the available financial resources presents challenges annually. The 2020 Budget reflects the efforts of the Governing Body and city staff to address community priorities, maintain the citizens' desired quality of life and to provide services and amenities to support our vibrant community while ensuring the long-term fiscal health of the community.

Respectfully submitted,



Bill Ebel
City Manager

| ALL BUDGETED FUNDS | | | |
|-------------------------------------|----------------------|----------------------|-------------|
| | 2019 Budget | 2020 Budget | % Change |
| <u>BUDGETED REVENUES</u> | | | |
| Sales Tax | \$83,653,000 | \$85,293,000 | 2.0% |
| Property Tax | 56,254,000 | 59,664,800 | 6.1% |
| City Generated | 60,202,200 | 60,059,535 | -0.2% |
| Intergovernmental | 9,600,000 | 10,010,000 | 4.3% |
| Current Revenue | 209,709,200 | 215,027,335 | 2.5% |
| Transfers | 26,285,800 | 26,657,665 | 1.4% |
| Resources From Prior Year | 58,805,000 | 63,185,000 | 7.4% |
| Total Revenues | \$294,800,000 | \$304,870,000 | 3.4% |
| <u>BUDGETED EXPENDITURES</u> | | | |
| BY GOAL AREA: | | | |
| Finance & Administration | \$23,397,100 | \$24,885,852 | 6.4% |
| Public Safety | 63,905,524 | 65,291,244 | 2.2% |
| Public Works | 19,664,997 | 20,005,230 | 1.7% |
| Community Development | 27,071,699 | 28,787,674 | 6.3% |
| Operations | 134,039,320 | 138,970,000 | 3.7% |
| Contracts with outside agencies | 7,950,680 | 8,630,000 | 8.5% |
| Maintenance | 20,040,000 | 23,065,000 | 15.1% |
| Debt Service | 24,494,200 | 24,598,335 | 0.4% |
| Capital Improvements | 7,360,000 | 5,875,000 | -20.2% |
| Citywide Contingency | 13,050,000 | 14,240,000 | 9.1% |
| Transfers | 87,865,800 | 89,491,665 | 1.9% |
| Total Expenditures | \$294,800,000 | \$304,870,000 | 3.4% |

FISCAL POLICY

Fiscal Policy Resolution 4215 provides criteria and guidelines to be used in developing long-range financial plans, and the City's annual operating, maintenance and capital improvement budgets.

FISCAL POLICY

SECTION 1. PURPOSE AND DEFINITIONS.

Purpose:

The purpose of this fiscal policy is to establish the criteria and guidelines to be used in developing long-range (five-year) financial plans, annual operating budgets, and maintenance and capital improvements programs for Governing Body consideration. Implementation of this policy is designed to:

1. Provide clear direction to the city staff about the policies of the Governing Body, and about the scope and level of City services and capital improvements desired.
2. Ensure that the Governing Body is informed about the fiscal capacity of the City to undertake capital, maintenance or operating program activities before making decisions on such activities.
3. Provide for a balanced municipal revenue structure which is dependable and responsive to economic conditions, while continuing to limit the City's reliance on property tax when possible.
4. Provide investors interested in Overland Park bonds with a clear picture of the financial condition of the City and the security of their investment which will improve and maintain Overland Park's bond ratings.
5. Provide the lead-time required to plan and schedule public improvements.
6. Advise the public as to the need for City financial and service actions to maintain public confidence in the City's credibility.

Operations Defined:

As used in this policy, Operations include the services performed as part of the reoccurring, routine work of the City. Operating expenditures include personnel costs, minor commodities, contractual services, equipment and routine annual maintenance used in order to provide day-to-day City Operations.

Maintenance Defined:

As used in this policy, Maintenance includes significant work performed to City infrastructure and facilities as part of the City's five-year Maintenance program. The City's Maintenance program includes both major and preventive maintenance projects.

Major Maintenance includes renovation of, large-scale repairs to, and in-kind replacement of existing City-owned assets. Preventive Maintenance includes projects and programs to protect and significantly extend an asset's useful life.

Routine Annual Work or Repairs to Equipment would be defined as an Operating Expense. Replacement of Infrastructure or Facilities which would result in increased capacity would be defined as a Capital Improvement.

Capital Improvements Defined:

As used in this policy, a Capital Improvement is the construction or acquisition of a public facility or infrastructure needed to carry out the adopted goals and objectives of the City. Capital expenditures are long-term in nature and have a long-term life.

Generally, equipment, infrastructure or facilities with less than a five-year usable life and with a current value of under \$200,000 will be acquired through the City's Operating budget.

SECTION 2. FINANCIAL PLANNING POLICIES

Balanced Budget and Budgetary Basis:

1. The budget adopted by the Governing Body shall be balanced so that estimated expenditures do not exceed estimated revenues available for appropriation. State budget law prohibits a budget which projects spending in excess of available resources.
2. The City's budget is prepared on the modified accrual basis for all funds, including government and proprietary funds, and assumes that prior years' ending cash balances may be utilized to balance the budget.
3. The use of non-reoccurring revenues, including fund balance, to finance on-going expenses should be avoided. The City shall pay the full cost of current services with current revenues. However, reserves may be used on a short-term basis to offset the impact of economic downturns.

Long-Range Financial Planning:

1. Five-Year Financial Forecast

The City shall develop and maintain long-range fiscal planning and budgeting systems which anticipate underlying economic changes and provide for planned, orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions.

- a. The City Manager shall semiannually prepare for the Governing Body a Long-Range (Five-Year) Revenue and Expenditure Forecast. The Forecast shall be updated during the development of the Capital Improvement and Maintenance programs and the annual Operating budget. Such Forecast shall be used by the Governing Body in reviewing proposed Capital, Maintenance and Operating program requests to ensure long-term fiscal sustainability.

- b. Financial Standards

The five-year financial Forecast shall include financial standards established and reviewed periodically by the Governing Body. The financial standards shall be used as guidelines in reviewing proposed Capital, Maintenance and Operating program requests to determine long-term fiscal sustainability.

The City's financial standards shall include targets established and periodically reviewed by the Governing Body regarding percentage of expenditures during the five-year planning period to be allocated to Operations, Maintenance and Capital Improvements.

2. Five-Year Capital Improvements Program

It shall be the policy of the City to identify and set priorities among the Capital Improvement needs of the community and to develop a schedule for making these Improvements in accordance with the fiscal capacity of the City to do so. The Capital Improvements program shall propose projects over the ensuing five years.

- a. Review - The City Manager shall annually provide to the Governing Body an updated five-year Capital Improvements program for budget planning purposes.
- b. Contents - The Capital Improvements program shall include:
 - i. A clear summary of its contents.
 - ii. A list of all Capital Improvements proposed for the ensuing five-year period along with appropriate supporting material for each project, prepared in accordance with a process approved by the Governing Body.

- iii. Cost estimates, methods of financing and recommended time schedules for each Improvement.
 - iv. The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.
 - v. A statement on the fiscal capacity of the City to undertake these improvements and the impact the five-year program will have on the City's goals and objectives, Operating budget and fiscal policy.
- c. Administration -The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Capital Improvements program and its implementation.
 - d. Capital Expenditures Budgeted - Current year Capital expenditures (first year of the updated five-year Capital Improvements program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.
 - e. Self-Supporting Activities - A clear distinction shall be made between general purpose government Capital Improvements and the enterprise activities intended to be self-supporting. All projects proposed to be self-supported must demonstrate their ability to develop sufficient revenue to meet the expected expenditures.

3. Five-Year Maintenance Improvement Program

It shall be the policy of the City to identify and set priorities among the Maintenance needs of the community and to develop a schedule for making these Improvements in accordance with the fiscal capacity of the City to do so. The Maintenance program shall propose projects over the ensuing five years.

- a. Review - The City Manager shall annually provide to the Governing Body an updated five-year Maintenance program for budget planning purposes.
- b. Contents - The Maintenance program shall include:
 - i. A clear summary of its contents.
 - ii. A list of all Major and Preventive Maintenance projects proposed for the ensuing five-year period along with appropriate supporting material of each project, prepared in accordance with a process approved by the Governing Body.
 - iii. Cost estimates, methods of financing and recommended time schedules for each project.
 - iv. The estimated annual impact of Maintenance projects.

- v. A statement on the fiscal capacity of the City to undertake these projects and the impact the five-year program will have on the City's goals and objectives, Operating budget, and fiscal policy.
- c. Administration -The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Maintenance program and its implementation.
- d. Maintenance Expenditures Budgeted - Current year Major Maintenance expenditures (first year of the updated five-year Maintenance program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.

Asset Inventory:

The City shall annually inventory Capital assets in order to verify the location and assess the condition of City assets. Information from such inventory shall be used to assist in determining a prudent, orderly replacement of City-owned assets through the Operating budget and Capital Improvements program.

SECTION 3. REVENUE POLICIES.

Revenue:

The City shall maintain a diverse revenue structure which is dependable and responsive to economic conditions. The City shall pursue a partnership with taxpayers to encourage sharing of public services costs in a fair and equitable manner to the public.

1. Operating Revenue

Operations of the City shall be primarily funded through a stable, balanced and reoccurring revenue structure comprised of property tax, sales tax and user fees. Tax rates and fees shall be reviewed periodically and evaluated based on fundamental underlying conditions, economic conditions, service level changes, State or Federal mandates or any other changes that affect the City's ability to provide basic City service or maintain sufficient cash reserves.

Ad valorem property tax revenue shall comprise a significant portion of the City's tax structure in order to provide a stable, consistent revenue stream.

Retail sales and compensating use taxes shall constitute a primary revenue sources for the City's Operating budget. As a more volatile revenue source, sales tax revenue estimates shall be conservative and based upon trend analysis, economic conditions and other factors.

The City shall pursue the use of appropriate user fees and charges to support services rendered when prudent, equitable and pursuant with City policy and goals. The City will

establish fees and charges based on cost of service, community benefit and cost recovery guidelines.

2. Funds from Other Agencies

The City shall seek to partner with other intergovernmental agencies to share operational services, facilities and equipment-related costs when prudent and beneficial to City taxpayers. The City shall seek sustainable intergovernmental funding to support on-going Operational and Maintenance expenses.

The City shall aggressively seek funds from federal, state, county and other agencies for use in implementing the City's Capital Improvement and Maintenance programs, and shall normally give priority to those projects which maximize the use of such funds in meeting the objectives of the Capital Improvements and Maintenance programs.

3. Debt

The City shall limit the use of debt to the financing of projects and equipment through the City's Capital Improvement and Maintenance programs. The City shall avoid the use of debt to fund reoccurring operating expenses.

4. One-Time (Non-reoccurring) and Unpredictable Revenues

The use of non-reoccurring and unpredictable revenues to fund on-going expenditures shall be avoided. On-going expenditures shall be funded with reliable, on-going sources of revenue.

Reserve funds may be used on a short-term basis to fund on-going expenses to offset the impact of unanticipated financial conditions. Reserve funds may also be used to fund emergency response to ensure essential public services are maintained during and after natural and man-made disasters.

SECTION 4. EXPENDITURE POLICIES.

Debt:

The City's debt policy provides framework to ensure the City's debt is issued in accordance with established public policy and managed in a fiscally prudent manner which seeks to maintain current credit ratings, preserve public trust, minimize costs to taxpayers and does not adversely affect future generations. The debt policy shall provide general guidelines for debt issuance and management.

1. Use of Debt. The City shall limit the use of debt to the financing of projects and equipment through the City's Capital Improvement and Maintenance programs. The City shall avoid the use of debt to fund reoccurring Operating expenses. Debt issuance will be utilized by the City in those cases where public policy, equity, and efficient use of limited resources favor

debt financing over funding with current revenues. Decision criteria shall include the following:

- a. City's current and projected debt position, financial health and economic conditions.
 - b. Available alternative financing sources, including use of current revenues and leveraged revenue sources of private and intergovernmental contributions. Projects which include a substantial portion of leveraged financing shall normally be given priority.
 - c. Purpose and useful life of the asset. Debt shall be issued in manner in which the term of the debt financing does not exceed the asset's projected life.
 - i. Debt related to Capital Improvements shall normally be issued as general obligation debt for ten or twenty years. The length of the issue is based on type of asset and expected useful life. New facilities and land shall normally be bonded for twenty years. Other Infrastructure or Facility Improvements shall normally be bonded for ten years.
 - ii. Debt for equipment may be bonded for a period of less than ten years, however it shall not be bonded for a period of time longer than the anticipated useful life of the asset.
 - iii. Debt related to Maintenance Improvements may be bonded for a period of ten years or less, and shall not be bonded for a period of time longer than the anticipated useful life of the improvement or asset.
2. Debt Capacity /Criteria for City Debt Limit. The debt limitation set above is based on review of a number of factors including the following:
- a. Legal General Obligation Bond Limit - The debt pledged as general obligations of the City shall not exceed thirty percent of the assessed valuation as authorized under K.S.A. 10-308.
 - b. Rating Agency Criteria – In order to maintain the City's bond ratings, the Chief Financial Officer will monitor reports and financial statements indicating the City's financial position and results of Operations. The Chief Financial Officer will also periodically consult with the City's financial advisor to review municipal bond markets and trends in municipal finance.
 - c. City Financial Standards - The City's financial planning standards include several guidelines relating to amount of debt outstanding, including:
 - i. Total Direct Debt Per Capita. The amount of per capita direct-bonded debt issued by the City.

- ii. Percentage of Direct and Overlapping Debt to Market Value of Tangible Property. The City's direct-bonded debt and overlapping debt as a percentage of estimated market valuation of a property.
- iii. Percentage of Debt Service to General Fund Operating Expenditures. The City's annual transfer to the Bond and Interest Fund for debt service cost divided by total Operating Expenditures of the General Fund.
- iv. Mill Levy Equivalent of Bond and Interest Transfer. The mill levy required to replace the General Fund's annual transfer to the Bond and Interest Fund. These monies are used to pay annual principal and interest payment of the City's maturing general obligation debt.

Financial standards and guidelines related to debt are established and reviewed by the Governing Body on a periodic basis.

Reserve or Stabilization Account (Fund Balance Policy):

1. Purpose - Sound financial management principles require that prudent levels of funds be retained in order to provide a stable financial base for future fiscal periods, uninterrupted delivery of essential governmental services and tax-rate stability. The City shall maintain adequate unrestricted resources to provide the capacity to provide essential governmental service during and immediately following a disaster, offset significant economic downturns or revenue shortfalls, provide sufficient cash flow for daily financial/operational needs, and secure and maintain investment grade bond ratings.
2. Fund Balance Definitions - The term "fund balance" is generally recognized as the difference between a fund's assets and liabilities.

In accordance with Governmental Accounting Standard Board statement number 54 (GASB 54), a fund's balance is classified into up to five categories primarily based on the extent to which restrictions exist regarding use of funds.

- a. Non-Spendable. Assets legally or contractually required to be maintained or not in spendable form, such as inventory or prepaid times. Such constraint is binding until the legal requirement is repealed or the amounts become spendable.
- b. Restricted. Assets with externally imposed constraints, such as those mandated by creditors, grantors and contributors, or laws and regulations. Such constraint is binding unless modified or rescinded by the applicable external body, law or regulations.
- c. Committed. Assets with a purpose formally imposed by resolution by the Governing Body of the City, binding unless modified or rescinded by the Governing Body.

- d. Assigned. Assets constrained by the express intent of the Governing Body, City Manager or designee. Encumbrances shall be considered as assigned, unless they specifically meet the requirements to be committed or restricted.
- e. Unassigned. All amounts not included in other fund balance classifications.

The total of the last three categories (committed, assigned and unassigned), which includes only resources without a constraint on spending or for which the constraint on spending is imposed by the government itself, is termed the unrestricted fund balance. The unrestricted fund balance serves as a measure of expendable available financial resources.

- 3. Order of Unrestricted Fund Balance Expenditure - For unrestricted fund resources, committed amounts should be reduced first, followed by assigned amounts, followed by unassigned amounts.
- 4. General Fund Unrestricted Fund Balance Target - The City's targeted general fund unrestricted fund balance is 30% of the subsequent fiscal year's budgeted operating and contingency expenditures. The target amount expressed is a goal and may fluctuate from year-to-year in the normal course of Operations. This funding level includes allocations for the following:
 - a. Emergency Response. Provides the financial capacity to ensure the continuation of essential public services during and after emergencies resulting from natural and man-made disasters. This reservation shall be classified as assigned.
 - b. Stabilization. Provides financial resources protecting against the need to reduce service levels or raise taxes due to adverse financial or economic circumstances, and allows the City to take advantage of unplanned extraordinary opportunities. This reservation shall be classified as unassigned.
 - c. Working Capital. Provides funding to ensure adequate resources to deliver essential public services during all periods in the City's annual revenue and expenditure cycle. This reservation shall be classified as unassigned.

The minimum target of the unrestricted fund balance at the end of the five-year financial planning period is 15%.

- 5. Monitoring and Reporting - The City Manager and Chief Financial Officer shall annually prepare a report documenting the status of fund balance in comparison with the target established in this policy, and present information relating to fund balance in conjunction with development of the City's five-year financial forecast and annual Operating budget.

6. Replenishment of Unrestricted Fund Balance - If it is anticipated at the completion of any fiscal year that the projected or estimated amount of unrestricted fund balance will be less than the minimum established target, then the City Manager shall prepare and submit in conjunction with the five-year financial plan a plan for the expenditures or expense reduction and/or revenue increases necessary to restore the minimum target amount within the five-year planning period.

SECTION 5. FINANCIAL ACCOUNTING AND REPORTING.

General Policies:

1. The City will adhere to generally accepted accounting practices (GAAP) and pronouncements by the Government Accounting Standards Board (GASB).
2. The City will adhere to a policy of full and open public disclosure of all financial activity and information. The City will strive to provide timely transparent financial information which is easily accessible by the public.

Expenditure Accountability:

1. The City will maintain a budgetary control system and will produce interim financial reports that measure actual revenues and expenditures compared to budgeted revenues and expenditures.
 - a. Regular monthly, quarterly and annual reports will present a summary of financial information by major fund and activity type.
 - b. Each year, the City will employ an independent public accounting firm to perform the annual audit.
2. Expenditures will be controlled by appropriate internal controls and procedures for processing invoices for payment. Expenditures will be accounted for in the proper accounts.
3. The City shall maintain a system for monitoring the City's expenditure performance in relation to budget. Periodic reports will provide budget to actual comparisons.
 - a. Department directors will have primary responsibility for ensuring expenditures adhere with the appropriations made through the budget process.
 - b. The Finance Department and City Manager's Office will monitor the City's financial position by cost center, department and fund, including revenues and expenditures, in relation to the adopted budget and most current long-term financial forecast.
4. If adjustments are needed in the City's planned expenditures in order to ensure the City's long-term financial sustainability, the City Manager, at his or her discretion, will:
 - a. administratively adjust annual budget allocations, or

- b. will provide information to the Governing Body regarding options for expenditures adjustments.

SECTION 6. COORDINATION AND REVIEW.

The staff shall take care to ensure that the provisions of this policy are effectively implemented. Whenever the City Manager determines that there is a conflict between this policy and other more specific Governing Body policies involving the Operating budget, Maintenance or Capital Improvement planning or financing, that conflict shall be brought to the attention of the Finance, Administration and Economic Development Committee for a recommendation to the Governing Body.

The Finance, Administration and Economic Development Committee shall review these rules, procedures and protocols at least once every two years.

FINANCIAL PLANNING

Five-Year Financial Forecast

The City develops and utilizes a long range five-year financial forecast to anticipate underlying economic changes and provides for planned, orderly year-to-year changes to City taxes, service levels, and responses to unanticipated events to help avoid municipal service disruptions.

A variety of forecasting models to develop a five-year revenue and expenditure plan. The plan incorporates operating, capital and maintenance data to determine the availability of resources to support future anticipated and unanticipated expenditures. The forecast is updated semiannually; during development of the five-year capital/maintenance programs and the development of the annual operating budget.

The Long-Range (Five-Year) Revenue and Expenditure Forecast financial forecast is revised semiannually in order to provide guidance during the development of the Capital Improvement and Maintenance programs, and the annual Operating budget. The forecast is used by the Governing Body in reviewing proposed Capital, Maintenance and Operating program requests to ensure long-term fiscal sustainability.

The 2020 budget was developed and adopted in the context of the 2020-2024 Financial Plan:

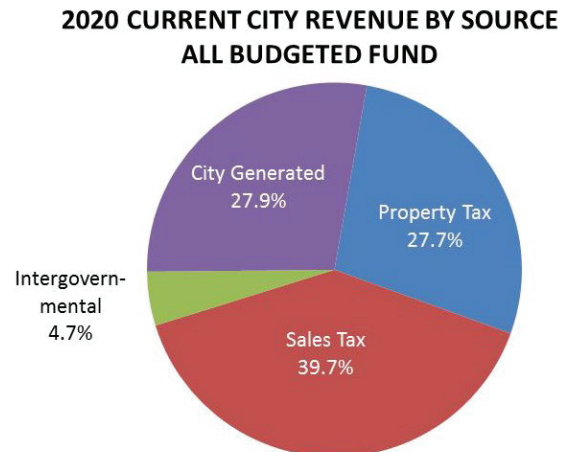
| REVENUE AND EXPENDITURE SUMMARY | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 |
| FUND BALANCE 1/1 | 48,075,000 | 46,365,000 | 46,080,000 | 45,900,000 | 44,230,000 |
| Revenue: | | | | | |
| Operating Revenue | 166,362,446 | 170,730,040 | 174,770,540 | 179,089,700 | 183,570,540 |
| Excise Tax/Dedicated Capital Revenue | 2,500,000 | 3,260,000 | 3,190,000 | 3,190,000 | 3,180,000 |
| Total Current Revenue: | 168,862,446 | 173,990,040 | 177,960,540 | 182,279,700 | 186,750,540 |
| Operating Expenditures: | | | | | |
| Department Operations | (122,122,442) | (127,208,026) | (133,170,539) | (138,995,416) | (145,045,700) |
| Contingency | (3,500,000) | (4,109,000) | (4,263,000) | (4,436,000) | (4,616,000) |
| Other Transfers | (4,300,000) | (3,760,000) | (3,760,000) | (3,760,000) | (3,760,000) |
| Total Operating Expenditures: | (129,922,442) | (135,077,026) | (141,193,539) | (147,191,416) | (153,421,700) |
| Infrastructure Expenditures: | | | | | |
| GF Debt Service Transfer | (11,500,000) | (10,722,300) | (10,122,196) | (10,934,288) | (9,882,076) |
| GF CIP Transfer | (15,435,000) | (16,170,714) | (12,059,805) | (13,388,996) | (9,906,764) |
| GF Maintenance Transfer | (13,715,000) | (12,305,000) | (14,765,000) | (12,435,000) | (13,070,000) |
| FUND BALANCE 12/31 | 46,365,004 | 46,080,000 | 45,900,000 | 44,229,999 | 44,700,000 |
| | 36.9% | 35.1% | 33.4% | 30.8% | 29.9% |

Revenue Forecasting

Overland Park's annual revenue is comprised three primary sources: sales tax, property tax and City-Generated revenues, including user fees, fines and franchise taxes.

Sales Tax

The City's primary source of income is sales tax, which includes both retail sales and compensating use tax components. The retail sales tax applies on items purchased within the City of Overland Park, while the compensating use tax applies to tangible personal property shipped to into the state for use, consumption or storage. The City receives revenue from a citywide 1-cent sales tax, a 1/8-cent sales tax, dedicated to street improvements, and a portion of three countywide sales taxes.



Sales tax is forecasted on a quarterly basis by using two statistically based forecasting methods, Box Jenkins and regression analysis formulated from historical data. The forecast is based on data received monthly from the State of Kansas, and is reviewed in comparison with other economic events and considerations. As a result of this analysis, City 1-cent sales tax revenues for the planning period are projected as follows:

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|----------------|--------------|--------------|--------------|--------------|--------------|
| City Sales Tax | \$50,100,000 | \$51,164,000 | \$52,253,000 | \$53,401,000 | \$54,591,000 |
| % Increase | 1.7% | 2.1% | 2.1% | 2.2% | 2.2% |

Property Tax

Property tax revenue is forecasted based on the application of the City's mill levy (property tax rate) against the overall assessed valuation of the City, less a delinquency rate. The City's assessed value is comprised of real property, including residential and commercial property, personal property and state assessed utilities.

Assessed value projections are forecasted based on annual data received from the Johnson County Appraiser's Office. This office is responsible for annual property value appraisals for all real property within the city. Annual data is extrapolated within the context of market conditions, economic indicators and demographic patterns to forecast changes over the five-year period.

The City's economic position relative to assessed valuation remains strong. The total assessed value to support the 2020 Budget has increased by 4.7% from 2019, due to growth in real estate valuations. The increased assessed valuation reflects strength in the housing market, as revaluation of real property values increased by \$117.2 million. In addition, the City's tax rolls increased by

\$54.8 million due to new construction, which continues to perform strongly. During 2018, new construction had a total construction value of \$791.8 million, while in January through July 2019 construction within the City totaled \$367.1 million. Based on projected new construction, and projections of more moderate growth in real property values, assessed valuation is projected to grow 3.0%-3.4% annually during the remaining years of the five-year period.

In accordance with City Council policy direction, the mill levy is forecasted to remain stable over the five-year period. The 2020 mill levy is 13.557 mills, .009 mills lower than the previous years' mill of 13.566. At less than two-thirds the rate of adjacent similar communities, Overland Park's property tax rate remains the lowest of any first class city in the State of Kansas.

City-Generated Revenue

City-generated revenue includes fees, fines and taxes of which the City is responsible for the levying of and/or collection of. This includes such items as: franchise taxes, stormwater utility fees, transient guest taxes, planning and development fees, parks and recreation fees, and municipal court fines.

Revenues are forecasted based on historical data, growth patterns and economic indicators. On average, city generate revenue is projected to grown annually by approximately 2.0% over the five-year planning period.

For additional information relating to budget revenue for 2020, see the Revenue Section, beginning on page 93.

Expenditure Forecasting

City expenditures are programmed through three separate budget components: an annual operating budget, a five-year major maintenance improvement program, and a five-year capital improvements program.

Operating Budget

The operating budget supports the day-to-day operations of the City and includes personnel, commodities, contractual services, The five-year forecast reflects an average operating budget growth factor of 4.4% in years 2021 through 2024. This increase in operating expenditures is attributable to fixed cost increases and rising service demands due to continued growth. Operating expenditures continue to be analyzed to determine if programs or services should be eliminated, combined or restructured to deliver services in a more effective and efficient way.

The City's capital and major maintenance expenditures are programmed as part of five-year improvement programs. Project costs are in 2019 dollars. An inflation factor has been included in each year of the five-year forecast to account for construction inflation.

Capital Improvements Program

The five- year Capital Improvements Plan (CIP) programs needed future public infrastructure improvements, large equipment and facilities, and provides data concerning costs, timing, funding sources, budget impacts and alternatives. In the CIP process, the City blends both physical and financial planning elements in order to utilize resources to the greatest benefit of the present and future citizens of Overland Park. Attention is given to the availability of leveraging intergovernmental funds, grants and private contributions against available City funding to maximize capital investment.

The 2020-2024 Capital Improvements Program (CIP) of \$192,725,000, an increase of 9.6M from the adopted 2019-2023 Capital Improvements Program. Capital improvements are identified by project in the Capital Improvements Programs section beginning on page 279.

The 2020-2024 CIP will be financed through:

| | |
|---------------------------|-------|
| City At-Large Funding | 39.4% |
| City Dedicated Funding | 28.2% |
| Intergovernmental Funds | 18.8% |
| Developer & Private Funds | 13.6% |

City at-large amounts are funded from the Capital Improvement Fund, Equipment Reserve Fund and General-Obligation Debt. City dedicated funding includes Special Park and Recreation Fund, 1/8-cent Sales Tax for Street Improvements Fund, Golf Fund, Soccer Fund and Stormwater Utility Fund. A summary of CIP financing is found beginning on page 269 in the Capital Improvements Program section.

The impact of capital improvements on operations was considered in the development of the 2020 operating budget and 2020-2024 financial forecast. As a rule-of-thumb, each street lane mile is projected to equal approximately \$8,500 of annual operational expense, while each square foot of facility addition is anticipated to equal approximately \$8 of annual expense. \$56.5 million of projects are schedule to be constructed and/or financed in 2020.

Maintenance Improvement Program

The five- year Maintenance Improvements Program (MIP) programs necessary future large-scale replacement, repair and rehabilitation to existing city assets. Maintenance as included in the MIP is defined as significant repair to, renovation or rehabilitation of, or-kind replacement of city infrastructure and facilities. The City's maintenance program includes both major and preventive maintenance projects.

Major maintenance includes renovation of, large scale repairs to, and in-kind replacement of existing city-owned assets. Preventative maintenance includes projects and programs to protect and significantly extend an asset's useful life.

Routine annual work or minor repairs to equipment, infrastructure or facilities are defined as an operating expense. Replacement of infrastructure or facilities which would result in increased capacity is defined as a Capital Improvement.

The MIP includes data concerning costs, timing, funding sources, budget impacts and alternatives. In the MIP process, the City blends both physical and financial planning elements in order to utilize resources to the greatest benefit of the present and future citizens of Overland Park. The 2020-2024 Maintenance Improvement Program is \$124,025,000, and includes funding for projects in Street, Traffic, Stormwater, Facility, and Parks and Recreation areas. Maintenance improvements are identified by project in the Maintenance Improvements Program section beginning on page 335.

FINANCIAL PLANNING STANDARDS

USED IN FIVE-YEAR FINANCIAL PLAN DEVELOPMENT

The City's fiscal policy (Resolution 4215) sets forth the basic framework for the overall fiscal management of the City. Financial standards established by the City help direct the City toward long-term financial integrity and security.

These standards are reviewed annually and used to monitor the development of the City's Five-Year Financial Plan, which include the Capital Improvements Program (CIP), Maintenance Improvement Program, and the annual Operating Budget.

Financial standards utilized by the City as a basis for evaluating the financial soundness of the five-year plan include:

FISCAL STANDARDS

1. **PERCENTAGE OF GENERAL FUND ENDING CASH TO OPERATING EXPENDITURES** 30%
DESCRIPTION: The General Fund's unreserved undesignated fund balance divided by the General Fund's operating expenditures (excluding transfers) at the end of the financial planning period. (Source of standard – Fiscal Policy, Resolution 4215)
2. **PERCENTAGE OF P.A.Y.G. TO TOTAL PROGRAM** Greater than 40%
DESCRIPTION: The amount of General Fund, special funds and reserve funds revenues used to finance capital improvements projects, divided by the total amount of the Capital Improvements Program (CIP). (Source of standard – staff.)
3. **PERCENTAGE OF DEBT TO TOTAL PROGRAM** Less than 35%
DESCRIPTION: The amount of the City's general obligation debt incurred to finance capital improvements projects, divided by the total amount of the Capital Improvements Program (CIP). (Source of standard – staff.)
4. **PERCENTAGE OF LEVERAGED FUNDS TO TOTAL PROGRAM** Greater than 20%
DESCRIPTION: The amount of intergovernmental and private funds, divided by the total amount of the Capital Improvements Program (CIP). (Source of standard – staff.)
5. **TOTAL DIRECT DEBT PER CAPITA** Less than \$1,200
DESCRIPTION: The amount of per capita direct-bonded debt (debt for which the City has pledged its full faith and credit) issued by the City. (Source of standard - Moody's Investors Service ratio.)

6. PERCENTAGE OF DIRECT AND OVERLAPPING DEBT TO MARKET
VALUE OF TANGIBLE PROPERTY Less than 5%
DESCRIPTION: The City's direct-bonded debt and overlapping debt as a percentage of estimated market valuation of property within the City. (Source of standard – staff.)
7. MILL LEVY EQUIVALENT OF B & I TRANSFER Less than 6 mills
DESCRIPTION: The mill levy required to replace the General Fund's annual transfer to the Bond & Interest Fund. These monies are used to pay annual principal and interest payments on the City's maturing general obligation debt. (Source of standard – staff.)
8. PERCENTAGE OF DEBT SERVICE COST TO
GENERAL FUND OPERATING EXPENDITURES Less than 20%
DESCRIPTION: The City's annual payments to the Bond & Interest Fund for debt service cost divided by total operating expenditures (excluding transfers) of the General Fund. (Source of standard - staff.)
9. PERCENTAGE OF OPERATING BUDGET TO CITY FUNDING
OF THE CIP Less than 20%
DESCRIPTION: The current General Fund Operating Budget divided by the total City funds financing the five-year CIP and the General Fund Operating Budget. (Source of standard – staff.)
10. PERCENTAGE OF CITY FUNDS FINANCING THE CIP TO THE
OPERATING BUDGET Greater than 80%
DESCRIPTION: The amount of City funds used to finance the five-year CIP divided by the current General Fund Operating Budget and the total City funds financing the CIP. (Source of standard – staff.)
11. PERCENTAGE OF OPERATING EXPENDITURES TO
CURRENT GENERAL FUND REVENUES 80%
DESCRIPTION: The amount of the projected General Fund operating expenditures divided by the projected current General Fund revenues. (Source of standard – staff.)
12. PERCENTAGE OF MAINTENANCE EXPENDITURES TO
CURRENT GENERAL FUND REVENUES 5%
DESCRIPTION: The amount of projected infrastructure and facility maintenance expenditures divided by the projected current General Fund revenues. (Source of standard – staff.)
13. PERCENTAGE OF CAPITAL EXPENDITURES TO
CURRENT GENERAL FUND REVENUES 15%
DESCRIPTION: The amount of City funds used to finance the five-year CIP divided by the projected current General Fund revenues. (Source of standard – staff.)

CITY OF OVERLAND PARK
August 19, 2019
2020-2024 Financial Plan - Standards and Ratios

| Staff Base Plan | | | | | | | | | 2020 thru 2024 | 2019 thru 2023 |
|---|-----------------------|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------|-------------------------------|
| SUMMARY OF RATIOS | | Standards ⁽¹⁾ | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | | |
| 1. Percentage of General Fund Ending Cash to Operating Expenditures | 30% (2) | | 39.8% | 36.9% | 35.1% | 33.4% | 30.8% | 29.9% | | 29.9% |
| 2. Percentage of P.A.Y.G to Total Program | Greater than 40% | | 64.7% | 37.6% | 64.6% | 41.8% | 70.6% | 45.4% | 48.9% | 50.7% |
| 3. Percentage of Debt to Total Program | Less than 35% | | 0.0% | 22.4% | 6.5% | 24.9% | 0.0% | 28.6% | 18.5% | 15.5% |
| 4. Percentage of Leveraged Funds to Total Program | Greater than 20% | | 35.3% | 39.9% | 28.9% | 33.4% | 29.4% | 26.1% | 32.6% | 33.0% |
| 5. Total Direct Debt Per Capita | Less than \$1,200 (3) | | \$501 | \$499 | \$443 | \$430 | \$363 | \$356 | | \$324 |
| 6. Percent of Direct and Overlapping Debt to Market Value of Tangible Property | Less than 5% | | 2.6% | 2.6% | 2.6% | 2.6% | 2.5% | 2.5% | | 2.7% |
| 7. Mill Levy Equivalent of B. & I. Transfer | Less than 6 Mills | | 3.4 | 3.1 | 2.8 | 2.6 | 2.7 | 2.3 | | 2.2 |
| 8. Percentage of Debt Service Cost to General Fund Operating Expenditures | Less than 20% | | 10.3% | 8.4% | 8.0% | 7.1% | 7.4% | 6.4% | 7.4% | 7.4% |
| 9. Percentage General City Funding allocated to CIP | Less than 20% | | | | | | | | 15.9% | 15.5% |
| 10. Percentage General City Funding allocated to to Operating Budget | Greater than 80% | | | | | | | | 84.1% | 84.5% |
| 11. Percentage of Operating Expenditures to General Fund Current Revenue | 80% | | 75.1% | 75.5% | 76.9% | 78.6% | 80.1% | 81.5% | 78.6% | 78.1% |
| 12. Percentage of Maintenance Expenditures to General Fund Current Revenue | 5% | | 6.7% | 7.9% | 6.9% | 7.9% | 6.7% | 6.8% | 7.2% | 6.8% |
| 13. Percentage of Capital Expenditures Expenditures to General Fund Current Revenue | 15% | | 15.5% | 15.0% | 14.1% | 11.4% | 12.1% | 9.3% | 12.3% | 13.0% |

(1) Unless otherwise noted, source for standards is staff recommendation

(2) Source: Fiscal Policy, Resolution 4215, Adopted 2016.

(3) Source: Moody's Investor Service ratio

FINANCIAL STRUCTURE

FUND DESCRIPTION

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

Following are the funds included the 2020 Budget for the City of Overland Park.

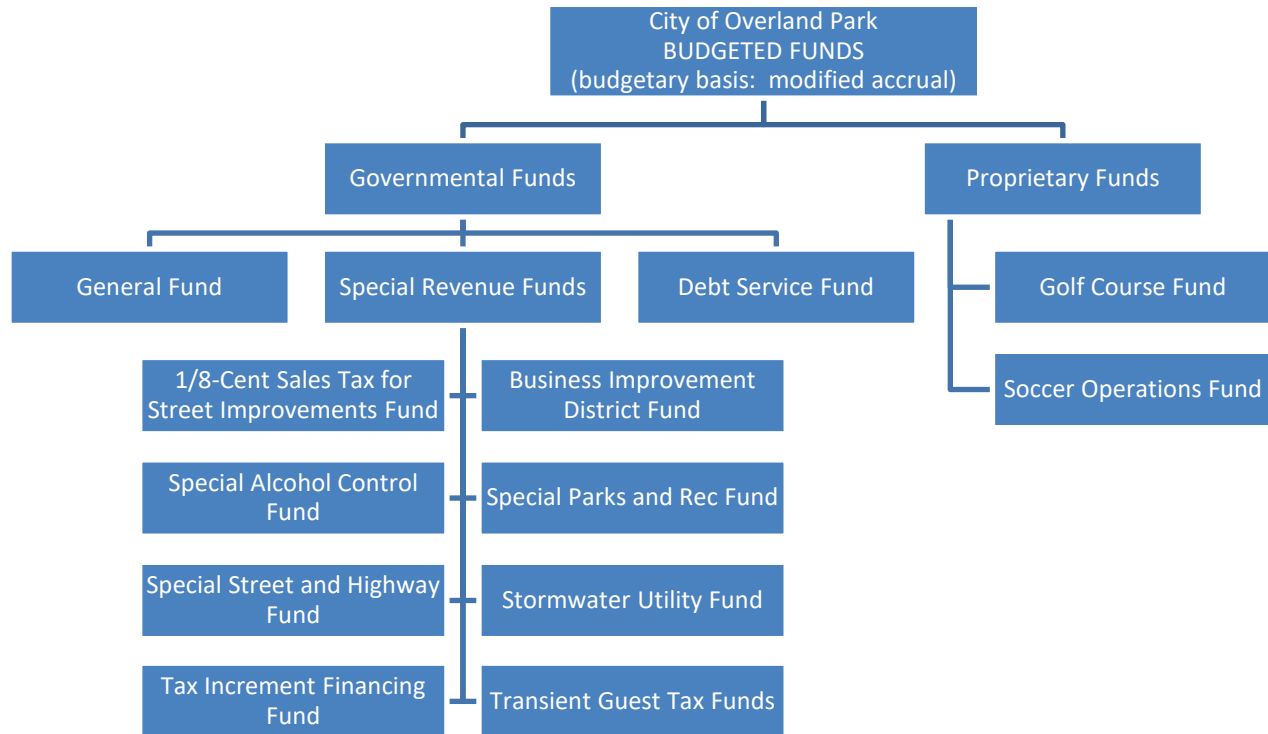
- I. *General Fund* - The General Fund is the principal fund of the City, which accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.
- II. *Special Revenue Funds* - These funds are used to account for revenues derived from specific taxes, governmental grants or other revenue sources which are designed to finance particular functions or activities of the City. Budgeted (appropriated) funds include:
 - Special Street and Highway Fund
 - 1/8-Cent Sales Tax for Street Improvements Fund
 - Special Parks and Recreation Fund
 - Special Alcohol Programs Fund
 - Tax Increment Financing Fund
 - Transient Guest Tax Fund
 - Transient Guest Tax - Capital
 - Transient Guest Tax – Operating Fund
 - Business Improvement District Fund
 - Stormwater Utility Fund
- III. *Debt Service Fund* – The Bond and Interest Fund is used to account for the payment of principal and interest on the City's general obligation bonds, which are recorded in the general long-term debt group of accounts. Revenues for this purpose include ad valorem property taxes, special assessment taxes and investment interest income.
- IV. *Enterprise Funds* –Enterprise funds are used to account for services that are primarily self-supporting, receiving most of their revenues through user fees or charges. The City has two enterprise funds: Golf Course and Soccer Operations. As enterprise funds, all revenues and expenditures relating to the City's operations of the Golf Courses and Soccer Complex, including operations, maintenance and capital improvements are handled through these funds, allowing these program accounted for accurately and easily. Debt Service related to the City's golf courses is funded from the Golf Fund, while debt services related to the Soccer Complex is funded with Transient Guest Tax and Special Parks and Recreation funds.
- V. *Capital Projects* - The Capital Projects Fund accounts for capital improvements, which are financed from the City's general obligation bond issues, special assessments, certain federal grants and other specific receipts. The Capital Project Fund is not subject to appropriation.

A legal budget is not required by Kansas law for capital project funds, internal service funds, private purpose trust funds, and certain special revenue funds, including:

- Special Improvement Escrow
- Federal and State Grants
- Art in the Woods
- Parks and Recreation Trust
- Westlinks Land Acquisition
- Special Law Enforcement
- Special Tax Financing
- Nuse Act
- Jack Sanders Memorial

Spending in any fund not subject to annual operating budget requirements is controlled by federal regulations, other statutes or by the use of internal spending limits established by the Governing Body.

FUND STRUCTURE



BUDGETARY BASIS

The adopted budget is prepared on the modified accrual basis for all funds, both governmental and proprietary. In short, the budgetary basis of modified accrual means revenues are recognized only when they are measurable and available.

In contrast, all obligations incurred during the year are presumed to be expenditures regardless of pay status; encumbrances (purchase orders, contracts, and other commitments of funds) are reported as a charge to the current budget. At the end of the fiscal year, unencumbered appropriations (monies budgeted but not yet committed to be spent) lapse except for capital project funds and some grant funds. Capital project funds are carried forward until the project has reached completion.

Due to the modified accrual basis used in the budget for all funds, the actual data presented in the budget document differs from Overland Park's annual financial statements, which are prepared based

on a combination of modified accrual and full accrual basis according to Generally Accepted Accounting Principles (GAAP) requirements.

BASIS OF ACCOUNTING

Modified accrual is used to account for funds in the City’s audited financial statements except for the proprietary funds (Golf Course and Soccer Operations Funds), which are reported using the accrual basis for accounting, per GAAP. The difference in budget basis and accounting basis for proprietary fund is that encumbered amounts are commonly treated as expenditures under the budgetary basis of accounting while encumbrances are never classified as expenditures under the GAAP basis of accounting.

Revenues are recognized when they become measurable and available as net current assets. In the General Fund, sales taxes are considered "measurable" when in the hands of the State Department of Revenue and are recognized as revenue at that time. Other major General Fund revenue that is susceptible to accrual includes utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. Major revenues that are determined not to be susceptible to accrual, because they are either not available soon enough to pay liabilities of the current period or are not objectively measurable, include property taxes, licenses, permits, fines and forfeitures in the General Fund; property taxes, user fees and hotel occupancy taxes in the Special Revenue Funds; and property taxes in the Debt Service Fund.

Governmental fund expenditures are generally recognized under the modified accrual accounting basis when the related fund liability is incurred. Exceptions to the general rule include: (1) the long-term portion of accumulated unpaid sick pay and other employee amounts which are not accrued; and (2) principal and interest on general long-term debt which are recognized when due.

BALANCED BUDGET AND ENDING CASH POSITION

The adopted budget must be in balance, where total resources equal total obligations. State budget law prohibits a budget which projects spending in excess of available resources. Budget law further prohibits unappropriated balances in funds supported by general tax levies.

While the fund balance is not a current source of revenue to fund operations of the City, year-end carryovers are reserved to fund future year operating and capital budgets. It is critical that adequate fund balance reserves are kept to meet unexpected operating or capital demands and to cover any unanticipated revenue shortfalls. Revenue and expenditure trends are closely monitored and are incorporated in the City’s five-year financial plan. The City has a history of conservative revenue projections and the utilization of only 95% of budgeted operating expenditures.

The following depicts the Dec. 31 General Fund balance for the past five years and the estimated balance at the end of 2019:

| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 Est. |
|---------|--------------|--------------|--------------|--------------|--------------|--------------|
| Balance | \$34,521,194 | \$41,157,285 | \$43,100,742 | \$45,767,759 | \$47,078,172 | \$48,075,000 |

The 2020 Budget includes an estimated General Fund carryover fund balance (as of December 31, 2019) of \$48,075,000. The increase between the 2018 ending fund balance and the projected 2019 ending fund balance is due to continued conservative spending by the City and stable economic conditions. Growth is primarily attributable to increases in assessed valuation and corresponding property tax revenues. City sales tax is expected to be flat between 2018 and 2019 and user fees are projected to decrease slightly. The ending balance as of December 31, 2020, is estimated to be approximately \$46.4 million, which is shown as part of the Transfers to Other Funds line on the General Fund - Statement of Expenditures found on page 109. This projected balance represents an ending cash balance of 36.9%.

The City’s financial plan includes planned moderate spenddown of fund balance over a five-year period based on planned capital and maintenance expenditures. During this timeframe the City does not anticipate any significant expansion in expenditures relating operating programs or services. However, flexibility in the five-year plan does allow for operational adjustments to be made if necessary during the planning period to ensure a stable financial structure and fund balance.

The City’s financial standard target for ending fund balance states that the General Fund’s unreserved undesignated fund balance divided by the General Fund’s operating expenditures (excluding transfers) is 30% at the end of the five year planning period (2024). The table below presents the estimated ending cash position during the five- year planning period and reflects the adoption of the 2020 Budget and 2020 - 2024 Capital Improvements Plan.

| | 2019 Est. | 2020 | 2021 | 2022 | 2023 | 2024 |
|------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Percentage | 39.8% | 36.9% | 35.1% | 33.4% | 30.8% | 29.9% |
| Balance | \$48,075,000 | \$46,365,000 | \$46,080,000 | \$45,900,000 | \$44,230,000 | \$44,700,000 |

In addition to the General Fund, the Capital Improvements Fund comprises a significant portion of the City’s overall fund balance. The Capital Improvements Fund receives revenues in the form of transfers from other funds. These revenues are used to finance public improvements set forth in the adopted Capital Improvements Program.

DEPARTMENT/DIVISION DESCRIPTION

The major City funds are budgeted and managed as combinations of organizational units known as departments and divisions. Departments consist of one or more cost centers and may include cost centers accounted for in more than one fund.

CATEGORY DESCRIPTION

For managerial control purposes, budgeted expenditures of each division are accounted for with the use of four categories: Personal Services, Commodities, Contractual Services and Capital Outlay. These categories are further subdivided into line items. Category expenditure changes within departments are approved by the City Manager and reported to the City Council.

2020 BUDGET GUIDELINES

- A. 2020 Program Goals. Program goals for 2020 were prepared by each department and reviewed by management during the budget process. These goals are listed with each respective department's budget.
- B. Revenues. Revenue assumptions reflect the most current information available as of May 2019, with the exception of property tax revenues, which were updated in July 2019. Revenue information is obtained from State and County sources, as well as from the City's own financial planning models.
- C. 2020 Salaries and Benefits.
- (1) Salaries – The 2020 Budget includes a planned 3.0% - 3.5% merit pool compensation package for City employees. This compensation package will include step increases for eligible public safety employees and a merit package for non-step employees.
 - (2) Health and Dental Insurance – The adopted 2020 Budget projects health insurance premiums will increase by 10.0% over 2019 levels, while dental insurance is projected to increase 4.0%. However, due to changes in budgeting methodology, the budget increase between 2019 and 2020 is 2.8%. In the fall of 2020 the Governing Body reviewed and finalized health and dental insurance programs for 2020, which included an actual increase of 3.9% in health insurance premiums.
- D. Cost Center Budgets. Each Cost Center or Department prepared budgets within the following parameters:
- (1) Base Budget – Each cost center is allocated a base amount to support on-going services and operations. Included in this based amount is funding for personal services, commodities and contractual services and equipment replacement.
 - ❖ Personal Services - Personal Services funding is established based on current payroll, with adjustments for changes in staffing, compensation and benefits.
 - ❖ Commodities and Contractual Services - Commodities and Contractual funding is based on the 2019 budget and adjusted for known personnel and expenditure revisions. The adjusted amount was then increased 1% to determine each cost center's 2020 base budget for commodities and contractual services.
 - ❖ Equipment Replacement – Equipment recommended for purchase, as part of a Cost Center's established replacement schedule, is budgeted as part of the base budget package.

(2) Significant program and personnel changes for 2020.

- ❖ The 2020 budget includes an increase in full-time equivalent (FTE) employees of 20.00 FTE, which includes the addition of positions in the Police, Fire, Public Works, Parks, Recreation, Information Technology and Communications departments. The 20.00 FTE change includes adjustments in both full-time and part-time positions as outline below:

| PERSONNEL CHANGES 2019-2020 | | | |
|---|---------------|---------------|-----------------|
| | <u>FT</u> | <u>FTE/PT</u> | <u>TOTAL</u> |
| 2019 TOTAL | 936.00 | 148.10 | 1,084.10 |
| <u>2019 Adjustments</u> | | | |
| Planning Department reorganization plan/creation of new Strategic Planning Division | 2.00 | 0.00 | 2.00 |
| Facilities Technician | 1.00 | 0.00 | 1.00 |
| Subtotal | 3.00 | 0.00 | 3.00 |
| <u>2020 Proposed Additions</u> | | | |
| IT – 2 PC Technicians | 2.00 | 0.00 | 2.00 |
| IT – Systems Analyst | 1.00 | 0.00 | 1.00 |
| IT – Crew Leader, Maintenance Division | 1.00 | 0.00 | 1.00 |
| Court – Pro Tem Judges | 0.00 | 0.12 | 0.12 |
| HR – Administrative Assistant | 0.00 | 0.50 | 0.50 |
| Police – 4 Police Dispatchers | 4.00 | 0.00 | 4.00 |
| Police – Police Dispatch Supervisor | 1.00 | 0.00 | 1.00 |
| Police – Motorist Assist | 0.00 | 0.48 | 0.48 |
| Police – Fleet Services Technician | 0.00 | 0.18 | 0.18 |
| Fire – Logistics Management Officer | 1.00 | 0.00 | 1.00 |
| Fire – Training Officer | 1.00 | 0.00 | 1.00 |
| Public Works – Right-of-Way Clerk | 0.00 | 0.48 | 0.48 |
| Public Works – Fleet Technician | 1.00 | 0.00 | 1.00 |
| Public Works – Conversion to FT Inventory Control Clerk | 1.00 | -0.48 | 0.52 |
| Parks – Park Mechanic | 1.00 | 0.00 | 1.00 |
| Parks – Landscape/Forestry Maintenance Coordinator | 1.00 | 0.00 | 1.00 |
| Recreation – Arts and Events Coordinator | 0.00 | 0.48 | 0.48 |
| Recreation – Farmers’ Market Attendant | 0.00 | 0.24 | 0.24 |
| Subtotal | 15.00 | 2.00 | 17.00 |
| 2020 TOTAL | 954.00 | 150.10 | 1,104.10 |

- ❖ Select departments received additional funding to support current operations, including;
 - Includes an increase in Information Technology for software and hardware maintenance and support (\$213,000);
 - Includes increased funding for Dues and Memberships (\$13,000) and Technology Allowance (\$15,600) for the City Council;

- Includes employee safety enhancements for cancer reduction strategies in the Fire Department (\$65,500);
 - Includes additional funding (\$34,500) for removal and replacement of approximately 50 ash trees as part of the Emerald Ash Borer management plan;
 - Includes additional funding (\$5,000) for the Fourth of July Star Spangled Spectacular;
 - Includes a 10% projected increase in health care premiums;
 - Includes a planned 3.0%-3.5% merit pool for a compensation package for City employees. This planning figure will be revaluated at end of this year based on 2019 revenues and the 2020 financial outlook.
- E. Golf Course Fund. In July 2019, the Community Development Committee reviewed the budget necessary to fund the Golf Course Program’s operations, maintenance and capital projects in 2020.
- F. Stormwater Utility Fund. In June 2019, the Public Works Committee reviewed the budget necessary to fund the Stormwater Program’s operations, maintenance and capital projects in 2020.
- G. Special Funds.
- (1) Special Parks & Recreation Fund. The appropriate goal area committee(s) reviewed budget requests.
- (2) Special Alcohol Control Fund. The appropriate goal area committee(s) reviewed budget requests.
- H. 2020 Capital Improvements Program (CIP). The 2020-2024 CIP is incorporated into the 2020 Budget. Capital projects scheduled for 2020 are budgeted in accordance with the Capital Improvements Program.
- I. 2020 Maintenance Program. The 2020-2024 Maintenance Program is incorporated into the 2020 Budget. Large maintenance projects scheduled for 2020 are budgeted in accordance with the Maintenance Program.

Financial Assumptions

During Development of the 2020 Budget

MAJOR REVENUE ASSUMPTIONS:

1. At the time of budget adoption in August 2019, the taxable assessed valuation estimate was as follows:

| | |
|---|-----------------|
| 2020 Budget | \$3,856,000,000 |
| 2019 Budget | \$3,683,702,650 |
| Change between 2019 and 2020 Budgets | 4.7% |
| <i>(final assessed value, certified by Johnson County in November 2019, equals \$3,858,430,953 a 4.7% increase)</i> | |

2. The City sales tax revenue growth is projected using a quarterly forecast of sales tax. The forecast of sales tax is based on historical data and is derived from the use of two different statistical models, regression analysis and Box-Jenkins. Following are annual sales tax increase estimates based on the forecast using 2019 current revenue estimates:

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|---------------------|------|------|------|------|------|
| Total Growth | 1.7% | 2.1% | 2.1% | 2.2% | 2.2% |

3. Franchise Taxes are projected to increase by 6.5% between the 2019 and 2020 budget, based on actual 2018 collection. In 2020 to 2024, franchise taxes are project to grow at 2.0% annually.
4. Motor Vehicle Tax revenue is estimated to increase by 7.6% between the 2019 and 2020 budgets based on information from Johnson County. Vehicle tax revenues are based on a government entities taxing entities effort in comparison to other governments within the county, based two year in arrears. The estimate is based on information from Johnson County combined with Overland Park historical information. In 2021 to 2024, motor vehicle taxes are project to grow at 3.0% annually.
5. Liquor Tax is estimated to remain flat between 2019 estimates to 2020, based on 2019 year-to-date collections.
6. CDBG funds are anticipated to total \$600,000 each year, with \$350,000 being budgeted for capital improvements. This amount is subject to change annually based on appropriations made by the Federal Government, CDBG Citizens Advisory Committee recommendations and Governing Body action.

7. Based on the projected assessed valuation, the mill levy rate at budget adoption remained flat between 2019 and 2020. The 2020 rate is approximately 0.7 mills higher than the annual rate since 2016:

| Fund | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|-----------------|----------------|----------------|----------------|----------------|----------------|
| General Fund | 11.887 | 12.839 | 12.603 | 12.604 | 12.604 |
| Stormwater Fund | 0.961 | 0.961 | 0.962 | 0.962 | 0.962 |
| TOTAL | 12.848 | 13.800 | 13.565 | 13.566 | 13.566 |

(The final mill levy, certified by Johnson County in November 2019, is 13.557 mills)

8. The remaining revenues are anticipated to remain stable for 2020.
9. Based on prior years' experience, the delinquency rate used in the computation of property tax is estimated at .8%.

EXPENDITURE ASSUMPTIONS:

1. The 2020 operating budget is increasing by 3.7% from the adopted 2019 budgeted amount. In 2020-2024, an operating budget growth factor of approximately 4.4% annually is planned.
2. Service expansions and new programs in the operating budget at would be funded through revenue enhancements or existing resources.
3. Projected costs are in 2019 dollars.
4. Debt of \$12.8 million is projected to be issued in 2020 at a rate of 4.0%. Debt projected to be issued for the remainder of the 5-year planning horizon (2021-2024) is at a projected interest rate of 4.0%.

BUDGET DEVELOPMENT PROCESS

Development of the City's annual budget is an ongoing process that generally begins more than a year before the beginning of the City's fiscal year, which runs from January through December. Following are highlights of the budget process.



Amending the Budget

Cost Centers are given the latitude to exceed specific line items, but total expenditures must not exceed the total budgeted expenditures, not including monies from personal service categories. The City does budget a citywide contingency fund and has statutory authority to budget this account at up to 10% of the overall budgeted expenditures.

The state statutes allow for the Governing Body to increase the originally adopted budget for previously unbudgeted increases in revenue other than ad valorem property taxes. A notice of public hearing to amend the budget must be published in the local newspaper. Ten days after publication, the hearing may be held and the budget amended. The amended budget is then filed with the County Clerk. All budget amendments must be approved and filed before December 31 of the budget year.

Monitoring and Reporting Process

As the budget year proceeds, the individual department directors have responsibility for monitoring and tracking the status of expenditures against their budgets. This responsibility includes informing the City Manager of any significant departures from the plans and values shown in the operating budget.

Reports used in both the monitoring and reporting process include the use of computerized budget status reports which compare budgeted amounts on a line-item by line-item basis with actual expenditures throughout the year. The Finance Department prepares monthly interim financial statements and reviews the statements with the City Manager. These statements include all City funds with a comparison of budget and actual performance for both revenues and expenditures.

Capital Improvements Program (CIP)

The annual budget appropriates funds for personnel, as well as other operating and capital expenditures. Personnel and other operating expenditures remain fairly constant from year to year; but capital expenditures have a tendency to fluctuate depending on the need for improvements to the City's infrastructure and the replacement of expensive equipment.

In evaluating the City's capital improvement requirements and determining priority needs, the CIP process involves a public hearing and input from the Governing Body, Planning Commission and City staff. This input allows the Governing Body to take a planned and programmed approach to allocate the City's limited resources in the most advantageous way. Financial assumptions are developed during the CIP process and later updated during the formation of the operating budget when more current information is available.

The Capital Improvements section of this budget details the CIP development process and CIP goals and objectives. In addition, it contains the approved 2020-2024 Capital Improvements Program listing all capital projects and capital outlay for the City during this period. The adopted 2020-2024 CIP totals \$192,725,000.

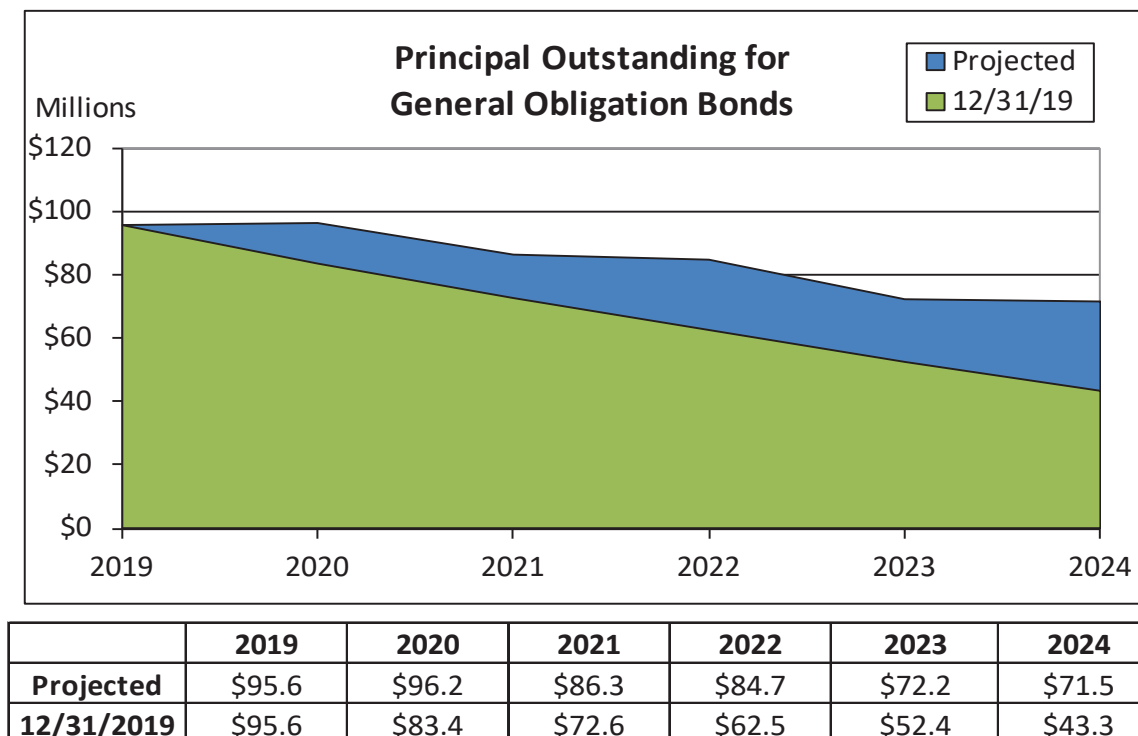
DEBT SERVICE

The City's debt structure is analyzed by considering the future burden placed on the taxpayer and the ability to retire debt with current revenue sources. The City's policy is to issue debt for capital projects and large equipment purchases only; debt is not use to fund operational expenses. Various financial standards have been developed to measure the effects of debt issuance upon the City's five-year financial plan. More information on the City's financial standards may be found in the Capital Improvements Program section of this budget.

Presented in the table below is the estimated amount of General Obligation (GO) debt to be issued through 2024, as of the fall of 2019. Information on specific projects to be bonded can be found beginning on page 279 of the Capital Improvements Program section.

| Projected Bond Issuance | |
|-------------------------|--------------|
| Year | Amount |
| 2020 | \$12,785,000 |
| 2021 | \$2,185,000 |
| 2022 | \$9,910,000 |
| 2023 | \$0 |
| 2024 | \$10,825,000 |

The information presented below illustrates the City's total indebtedness (principal), if no additional debt after 12/31/19 was issued, compared to the City's projected indebtedness per the five-year financial plan.



| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|-------------------|--------|--------|--------|--------|--------|--------|
| Projected | \$18.0 | \$16.1 | \$16.0 | \$15.2 | \$15.9 | \$14.8 |
| 12/31/2019 | \$18.0 | \$15.9 | \$14.1 | \$13.0 | \$12.5 | \$11.2 |

General Fund Debt Service Allocation as a Percentage of General Fund Operating Expenditures

Legend: Projected (Blue), 12/31/19 (Green)

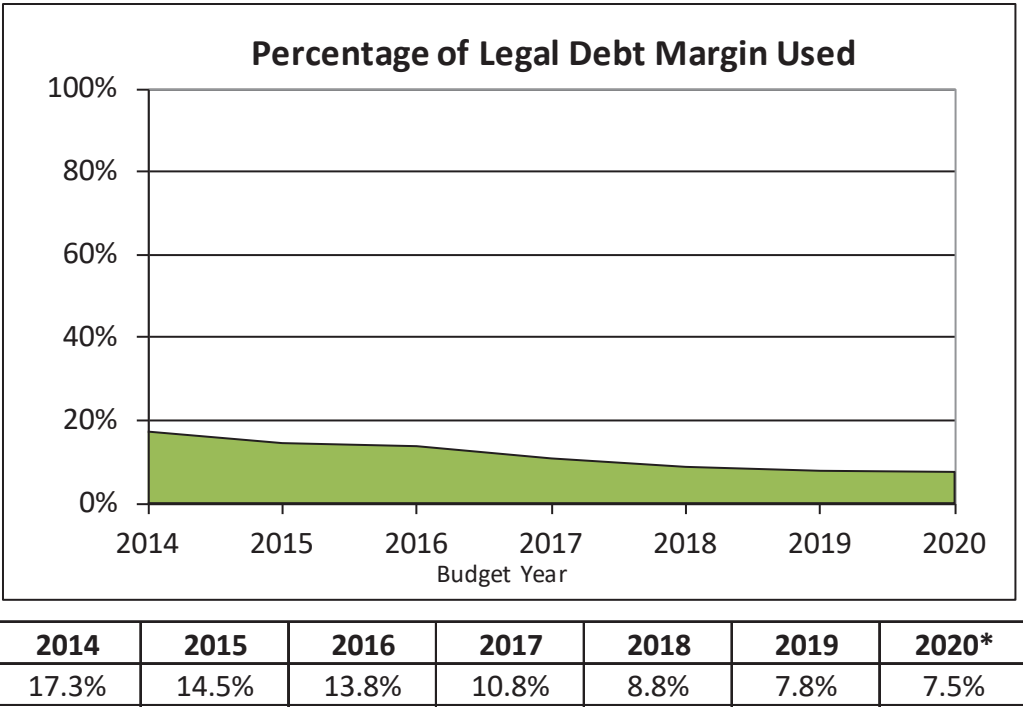
| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|-------------------|-------|------|------|------|------|------|
| Projected | 10.0% | 8.1% | 7.8% | 6.9% | 7.2% | 6.2% |
| 12/31/2019 | 10.0% | 7.9% | 6.4% | 5.3% | 4.9% | 3.8% |

The City’s ability to issue direct-bonded debt is measured by the percentage of legal debt margin used. Direct-bonded debt is debt for which the City has pledged its full faith and credit. The Debt Limit establishes a maximum dollar limitation calculated under existing law. The debt limitations provided by Kansas law is 30% of assessed valuation.

**Computation of Legal Debt Margin
(Estimated as of 12/31/20)**

| | |
|--------------------------|---------------------------------|
| Assessed Valuation | \$ 4,251,003,345 ⁽¹⁾ |
| Legal Debt Limit | 1,275,301,004 |
| General Obligation Bonds | 96,220,000 |
| Temporary Notes | - |
| Total Debt Outstanding | \$ 96,220,000 |
| Debt Margin | \$ 1,179,081,004 |

⁽¹⁾ In accordance with K.S.A. 10-308, includes assessed values for motor vehicles and recreational vehicles.



*2020 is estimated.

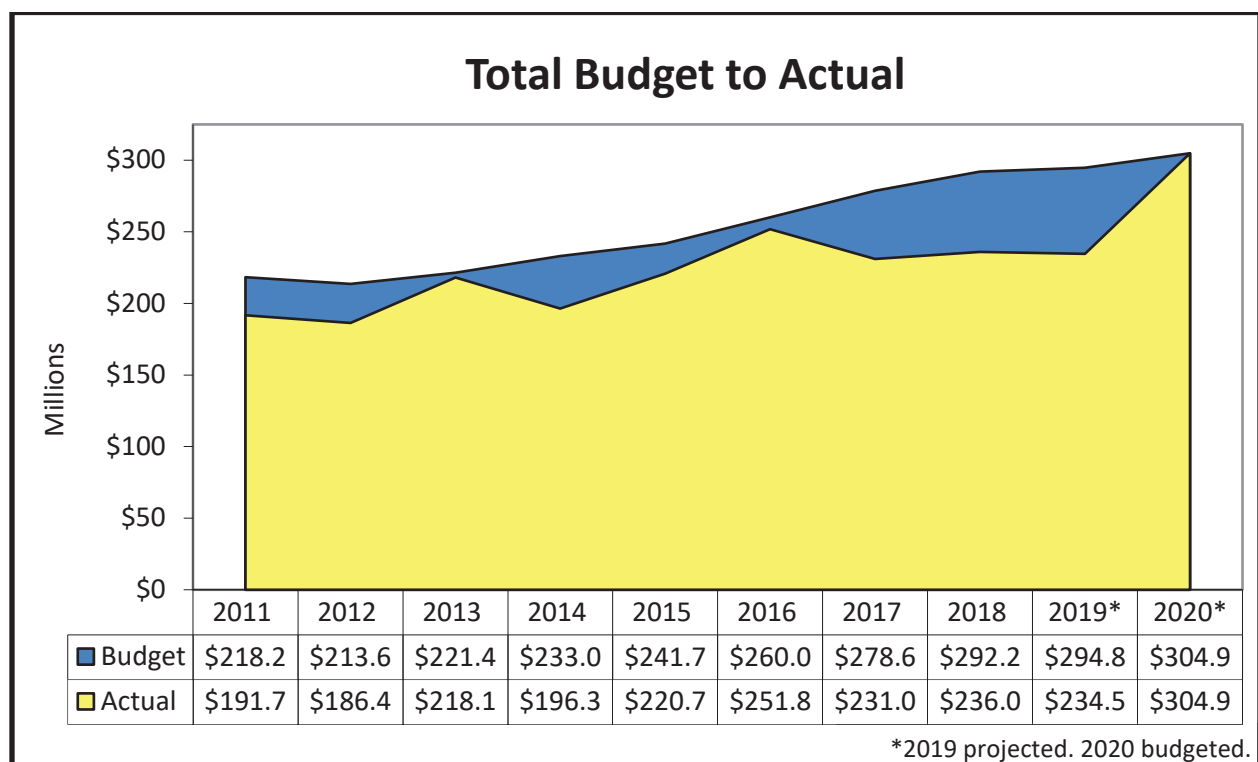
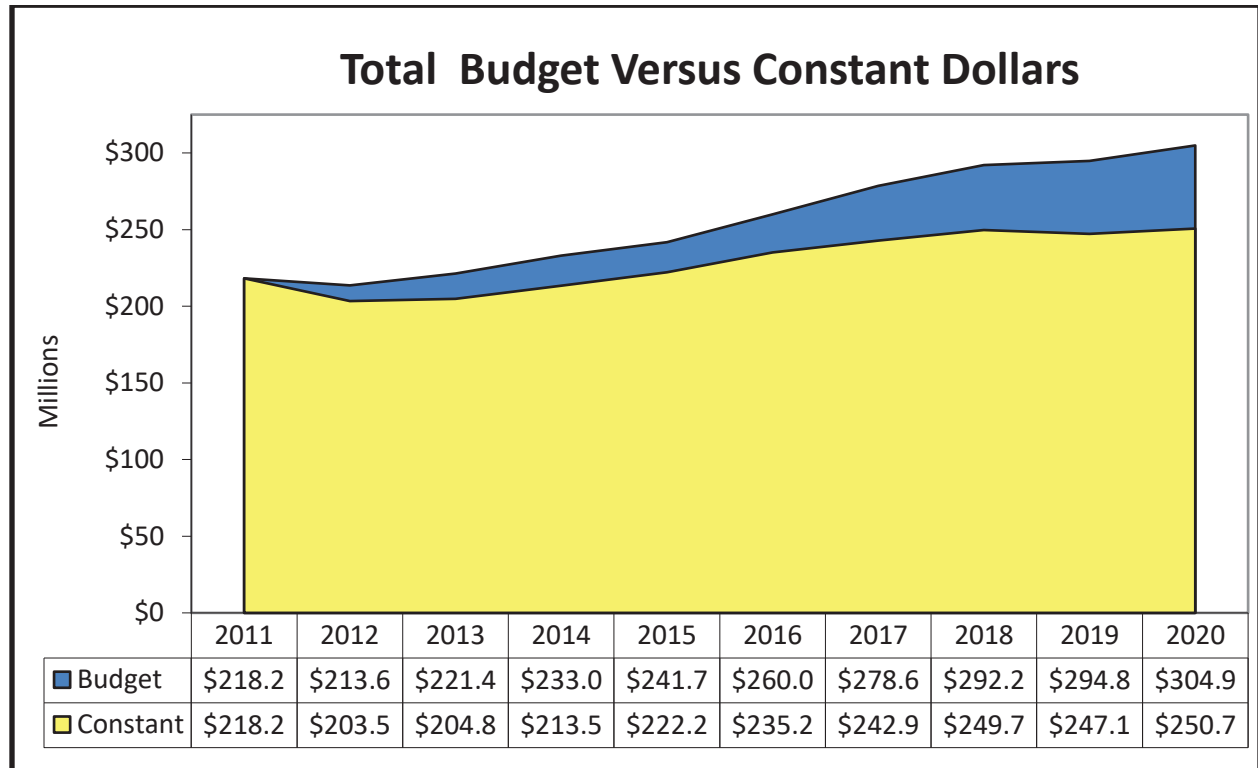
OUTSTANDING DEBT

Estimated as of January 1, 2020

| Series | Category | Issue Date | Retirement Date | Amount Issued | Estimated Amount Outstanding 1/1/2020 | Principal Payment 2020* | Interest Payment 2020* |
|--------------------------|------------------------|------------|-----------------|---------------|---------------------------------------|-------------------------|------------------------|
| 2010 | Storm Drainage | 9/16/10 | 9/1/2020 | \$1,223,889 | \$122,389 | \$122,389 | \$2,601 |
| | Streets & Thoroughfare | 9/16/10 | 9/1/2020 | \$12,226,111 | \$1,222,611 | \$1,222,611 | \$25,980 |
| 2011A | Streets & Thoroughfare | 6/1/11 | 9/1/2021 | \$8,753,079 | \$1,690,000 | \$845,000 | \$50,700 |
| 2011B | Streets & Thoroughfare | 6/1/11 | 9/1/2024 | \$6,665,000 | \$1,930,000 | \$400,000 | \$59,668 |
| 2013A | Parks & Rec | 6/20/13 | 9/1/2023 | \$489,499 | \$195,799 | \$48,950 | \$7,832 |
| | Storm Drainage | 6/20/13 | 9/1/2023 | \$24,093 | \$9,637 | \$2,409 | \$385 |
| | Street Lights | 6/20/13 | 9/1/2023 | \$1,615,346 | \$646,138 | \$161,535 | \$25,846 |
| | Streets & Thoroughfare | 6/20/13 | 9/1/2023 | \$4,271,063 | \$1,708,425 | \$427,106 | \$68,337 |
| 2013B | Public Facility | 6/20/13 | 9/1/2023 | \$3,631,957 | \$439,500 | \$111,321 | \$17,580 |
| | Storm Drainage | 6/20/13 | 9/1/2023 | \$73,232 | \$26,472 | \$7,024 | \$1,059 |
| | Streets & Thoroughfare | 6/20/13 | 9/1/2023 | \$3,869,811 | \$1,369,028 | \$371,656 | \$54,761 |
| 2013C | Parks & Rec | 6/20/13 | 9/1/2025 | \$10,868,492 | \$5,691,522 | \$962,798 | \$190,268 |
| | Streets & Thoroughfare | 6/20/13 | 9/1/2025 | \$4,427,349 | \$2,318,478 | \$392,202 | \$77,507 |
| 2015A | Parks & Rec | 10/14/15 | 9/1/2025 | \$1,615,374 | \$969,075 | \$161,762 | \$29,072 |
| | Public Facility | 10/14/15 | 9/1/2025 | \$665,154 | \$399,031 | \$66,608 | \$11,971 |
| | | | 9/1/2035 | \$5,340,000 | \$4,265,000 | \$270,000 | \$136,563 |
| | Streets & Thoroughfare | 10/14/15 | 9/1/2025 | \$8,504,471 | \$5,101,894 | \$851,630 | \$153,057 |
| 2015C | Parks & Rec | 10/14/15 | 9/1/2027 | \$17,613,040 | \$13,669,894 | \$1,768,933 | \$426,594 |
| | Streets & Thoroughfare | 10/14/15 | 9/1/2027 | \$856,960 | \$665,106 | \$86,067 | \$20,756 |
| 2016A | Public Facility | 9/14/16 | 9/1/2030 | \$31,590,000 | \$27,500,000 | \$1,950,000 | \$1,134,075 |
| 2017A | Parks & Rec | 9/18/17 | 9/1/2029 | \$2,766,931 | \$2,766,931 | \$271,406 | \$102,288 |
| | Streets & Thoroughfare | 9/18/17 | 9/1/2029 | \$1,158,069 | \$1,158,069 | \$113,594 | \$42,812 |
| 2018A | Parks & Rec | 12/5/2018 | 9/1/2038 | \$3,980,521 | \$3,785,226 | \$195,296 | \$138,590 |
| | | | 9/1/2028 | \$2,922,918 | \$2,630,912 | \$292,005 | \$207,219 |
| | Public Facility | 12/5/2018 | 9/1/2038 | \$11,602,419 | \$11,033,171 | \$569,249 | \$403,962 |
| | Storm Drainage | 12/5/2018 | 9/1/2028 | \$233,833 | \$210,473 | \$23,360 | \$16,578 |
| | Streets & Thoroughfare | 12/5/2018 | 9/1/2028 | \$4,505,309 | \$4,055,219 | \$450,090 | \$319,402 |
| General Obligation Bonds | | | | \$151,493,920 | \$95,580,000 | \$12,145,000 | \$3,725,461 |

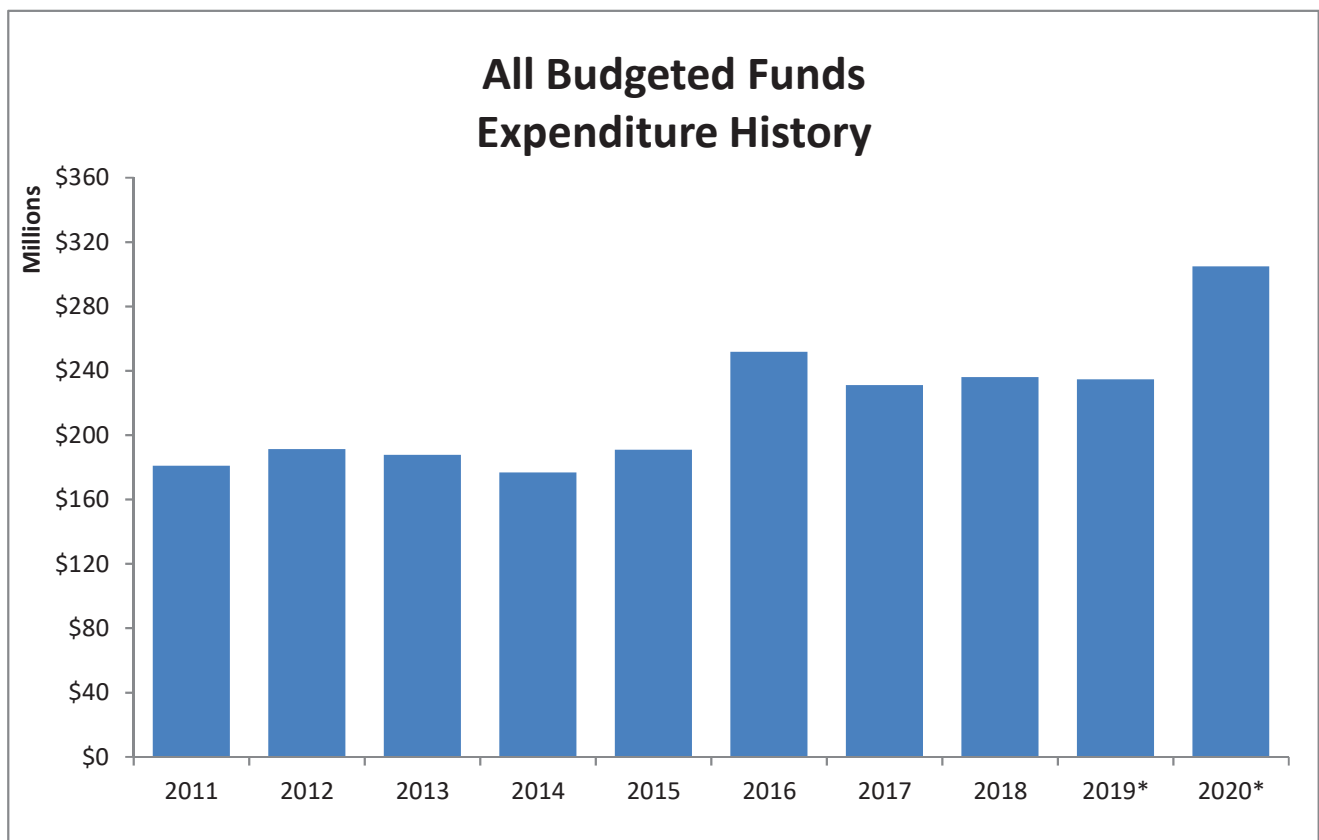
BUDGET HISTORY

The information presented below depicts Overland Park's budget history on a total budget basis for the years 2011-2020. The top graph illustrates budget growth in actual dollars vs. constant dollars, while the bottom graph compares annual budget to actual expenditures.



City of Overland Park
EXPENDITURE SUMMARY
ALL BUDGETED FUNDS

| FUND | Actual 2018 | Estimated 2019 | Budgeted 2020 |
|---|------------------------|---------------------------|--------------------------|
| General Fund | \$165,476,912 | \$163,135,000 | \$217,250,000 |
| Bond and Interest | \$16,415,614 | 17,800,000 | 17,650,000 |
| Business Improvement District | \$94,258 | 95,000 | 110,000 |
| Golf Course Fund | \$6,060,125 | 5,630,000 | 7,480,000 |
| 1/8-Cent Sales Tax for Street Improvements Fund | \$8,820,000 | 6,341,000 | 7,650,000 |
| Soccer Operations Fund | \$2,052,571 | 1,660,000 | 2,260,000 |
| Special Alcohol Control Fund | \$1,228,046 | 1,614,000 | 5,400,000 |
| Special Parks and Recreation Fund | \$1,651,854 | 1,625,000 | 2,170,000 |
| Special Street and Highway Fund | \$4,600,000 | 5,050,000 | 7,540,000 |
| Stormwater Utility Fund | \$8,304,524 | 10,855,000 | 12,650,000 |
| Tax Increment Financing Fund | \$1,585,189 | 1,810,000 | 2,750,000 |
| Transient Guest Tax - Capital Improvements | \$7,405,085 | 6,370,000 | 9,000,000 |
| Transient Guest Tax - Operating | \$2,243,819 | 2,285,000 | 2,360,000 |
| Transient Guest Tax Fund | \$10,097,182 | 10,265,000 | 10,600,000 |
| Total Budgeted Funds | \$236,035,179 | \$234,535,000 | \$304,870,000 |



* 2019 figure is estimated expenditures. 2020 is budgeted expenditures.

Key Components of the 2020 Budget

The 2020 Budget continues Overland Park's commitment to providing efficient and effective high-quality public services, while safeguarding the long-term health of the City.

The 2020 Budget emphasizes the City's tactical allocation of City resources towards the support of existing programs and services, while deploying additional resources to meet growing service needs and maintain investments in service delivery systems and public infrastructure. Strategic priority areas include Governmental Accountability, Infrastructure, Public Safety and Quality of Life.

The budget was developed based on a stable long-term financial outlook.

PRIORITY: GOVERNMENTAL ACCOUNTABILITY

PRUDENT ALLOCATION OF EXISTING RESOURCES TO PRESERVE QUALITY PUBLIC SERVICES

The 2020 Budget was developed based on the existing resource structure and within the financial parameters established as part of the City's 2020-2024 financial plan. The 2020 Budget holds General Fund operating expenditures at a prudent level and allows only for organizational growth which is sustainable within the existing financial structure. Key adjustments and expenditure additions have been included in the 2020 Budget only after ensuring the structural revenue versus expenditure balance within the City's adopted five-year financial plan is preserved.

In order to address evolving and expanding community needs with the City's limited resources, the City continues to systematically examine operations and focus on resource allocation to provide essential community services within existing resources, while stressing quality of life and responsive public stewardship. The 2020 Budget emphasizes the community's and City Council's priorities of governmental accountability, infrastructure preservation, public safety and quality of life.

Personal Services:

The 2020 Budget authorizes 1,104.10 full-time equivalent (FTE) positions, including 954 full-time and 150.10 FTE part-time positions. This 20 FTE increase from the 2019 Budget reflects strategic prioritization of resources to promote community vitality and livability.

PERSONNEL CHANGES 2019-2020

| | <u>FT</u> | <u>PT- FTE</u> | <u>TOTAL</u> |
|--|---------------|----------------|-----------------|
| 2019 TOTAL | 936 | 148.10 | 1,084.10 |
| <u>2019 Adjustments</u> | | | |
| Police Department transferred positions between divisions | 0.00 | 0.00 | 0.00 |
| Planning Dept reorganization and creation of new Strategic Planning division | 2.00 | 0.00 | 2.00 |
| Facilities Technician | 1.00 | 0.00 | 1.00 |
| <u>2020 Proposed Additions</u> | | | |
| IT – 2 PC Technicians | 2.00 | 0.00 | 2.00 |
| IT – Systems Analyst | 1.00 | 0.00 | 1.00 |
| IT – Crew Leader, Maintenance Division | 1.00 | 0.00 | 1.00 |
| Court – Pro Tem Judges | 0.00 | 0.12 | 0.12 |
| HR – Administrative Assistant | 0.00 | 0.50 | 0.50 |
| Police – 4 Police Dispatchers | 4.00 | 0.00 | 4.00 |
| Police – Police Dispatch Supervisor | 1.00 | 0.00 | 1.00 |
| Police – Motorist Assist | 0.00 | 0.48 | 0.48 |
| Police – Fleet Services Technician | 0.00 | 0.18 | 0.18 |
| Fire – Logistics Management Officer | 1.00 | 0.00 | 1.00 |
| Fire – Training Officer | 1.00 | 0.00 | 1.00 |
| Public Works – Right-of-Way Clerk | 0.00 | 0.48 | 0.48 |
| Public Works – Fleet Technician | 1.00 | 0.00 | 1.00 |
| Public Works – Conversion to FT Inventory Control Clerk | 1.00 | -0.48 | 0.52 |
| Parks – Park Mechanic | 1.00 | 0.00 | 1.00 |
| Parks – Landscape/Forestry Maintenance Coordinator | 1.00 | 0.00 | 1.00 |
| Recreation – Arts and Events Coordinator | 0.00 | 0.48 | 0.48 |
| Recreation – Farmers’ Market Attendant | 0.00 | 0.24 | 0.24 |
| Subtotal | 15.00 | 2.00 | 17.00 |
| 2020 TOTAL | 954.00 | 150.10 | 1,104.10 |

Further information regarding personnel additions is included later in this section.

Wages and benefits have been examined and ongoing programmatic adjustments were being made to ensure personal service costs remain within established parameters. The budgeted compensation program for 2020 includes salary adjustments for employees in the range of 3.0%-3.5%. This compensation package will include full step increases for eligible commissioned public safety employees and a market and merit package for other full-time employees.

In addition, adjustments to personnel benefits continue. Health insurance continues to be restructured within a consumer-driven plan, focused on wellness, and requiring increasing participation by employees in their personal financial and health well-being.

Commodities and Contractual Services:

The 2020 Budget includes strategic adjustments in some department operating budgets for commodities and contractual services which support daily operations. Additional resources in most departments are allocated towards commodities and contractual services supporting targeted ongoing program and service requirements.

Equipment Investment:

The 2020 Budget maintains the ongoing investment in operating capital equipment at the amount of \$4.3 million. The level of funding included in the 2020 Budget is believed to be a realistic, sustainable annual funding level which will provide necessary reinvestment to aging equipment and technology

PRIORITY: GOVERNMENTAL ACCOUNTABILITY RESPONSIBLE, RESPONSIVE AND SUSTAINABLE FISCAL POSITION

- Low Property Tax Rate 13.557 mills

The property tax to support the 2020 Budget is 13.557 mills, a .009 mill decrease from the 2019 Budget. This mill levy translates to an effective property tax rate (the percentage of a property's market value the owner pays annually in property taxes) for residential properties at 0.16% and commercial properties at 0.34%.

The City's property tax rate remains the lowest of any first class city in the State of Kansas. At 13.557 mills, the City's property tax rate is 40% to 50% lower than the rates of our surrounding communities which provide similar city services.

- Preservation of a Healthy Long Term Financial Position and Reserves 29.9%

The cornerstones of Overland Park's fiscal policy are long-term planning, a balanced revenue/expenditure structure and strong financial reserves. The 2020 Budget and 2020-2024 financial plan were developed and structured to retain long-term financial sustainability.

In 2020, anticipated moderate revenue growth allows for increases in the operating budget to preserve existing service levels, provide strategic service expansion to meet diversifying and expanding community needs, and continue prudent investment in public infrastructure maintenance and construction.

Revenue assumptions include growth in retail sales and use taxes of approximately 2.1% per year in 2020-2024, and an annual increase in assessed valuation of approximately 3.5% is projected beginning in 2021. Revenue growth in other income categories such as development fees, user fees and franchise fees is projected at an average of 1.8% annually in years 2021-2024.

After a 3.7% increase in operations for 2020, the operating budget is anticipated to increase approximately 4.4% per year. Personnel cost growth is projected due to healthcare cost increases and wage adjustments necessary to recruit and retain a quality workforce. Inflation in the cost of commodities, maintenance-related materials and contractual services is anticipated based on recent trends. Significant expansion of services is not anticipated within the 2021-2024 planning window.

Revenue forecasting and expenditure planning included in the 2020-2024 financial plan results in a projected strategic spenddown of General Fund ending balance from 39.8% at January 1, 2020 to 29.9% by December 31, 2024. This calculated spenddown of General Fund reserves is in alignment with the financial parameters of the City's adopted fiscal policy; however, adjustments in both revenues and expenditures may occur over the planning period in order to ensure the City remains close to target reserve levels.

The City's established General Fund reserve target is 30% of expenditures at year-end. The reserve target is the level believed to be adequate to provide security in the event of future economic downturns, unforeseen opportunities, requirements or incidents, and is an amount sufficient to maintain the City's triple-A bond rating.

PRIORITY: GOVERNMENTAL ACCOUNTABILITY

STRATEGIC RESOURCE ENHANCEMENTS SUPPORTING ORGANIZATIONAL EFFECTIVENESS AND EFFICIENCY

- Membership and Dues (City Council) \$13,000
 The 2020 Budget includes additional funding supporting Overland Park's membership in and support of public sector groups, such as the Kansas League of Municipalities, the Hispanic Chamber of Commerce, the National League of Cities, and the Mid-American Regional Council of Governments.
- Information Technology Licensing and Maintenance (IT) \$200,000
 The 2020 Budget includes an additional \$200,000 for funding related to annual support and maintenance costs of information technology systems. The City has several major software systems and applications coming online in late 2019 or early 2020. These computer-based applications and systems are essential in the operation and delivery of effective and efficient city services.
- Facility Energy Management (IT) \$13,000
 Furthering its commitment to environmental sustainability, in 2020 the City will implement an improved building energy tracking and management system. This system will help track energy consumption and provide enhanced building environment management capabilities, which should reduce energy consumption. This 2020 funding supports annual software subscription fees.

- PC Technicians (IT) \$150,000
The addition of two PC Technicians positions on the Informational Technology Department's PC Support Team will allow for enhanced support, implementation and maintenance of the nearly 2,000 devices used by employees to meet the operational needs of the City, as well as associated software. With the addition of these two positions, the PC support and IT helpdesk team will consist of seven full-time positions.
- Human Resource Administrative Assistant (Human Resources) \$25,000
The 2020 Budget includes the addition of a 0.50 FTE part-time administrative assistant to assist in organizational recruitment and development activities.

PRIORITY: GOVERNMENTAL ACCOUNTABILITY

TRANSPARENCY AND OPEN COMMUNICATIONS

- Technology Allowance (City Council) \$15,600
The 2020 Budget includes funding to provide a monthly technology allowance to members of the City Council, allowing for efficient and effective communications with the public and city staff.
- Ethics and Compliance Training (Human Resources) \$12,000
Overland Park is committed to maintaining a customer-service focused organizational culture with strong ethical standards and free from bias or harassment. Additional funds in the 2020 Budget expand electronic training opportunities, allowing greater employee outreach to employees on alternative shifts and schedules.

PRIORITY: INFRASTRUCTURE

INVESTING IN CITY INFRASTRUCTURE AND ASSETS

- 2020 Capital Projects \$56,970,000
The City continues investing in infrastructure improvements. In 2020, \$56,970,000 of capital improvements are planned, comparable to the \$56.5 million included in the 2019 Budget. 2020 funding includes \$34.8 million of projects financed through city resources, while the remaining \$22.2 million of funds are intergovernmental, developer or private funds. Numerous improvements to residential street, thoroughfare, traffic signal and storm drainage infrastructure are included in the 2020 program. Other planned capital improvements include parks and recreation projects, and equipment and technology upgrades. Additional information regarding the capital improvement program is found beginning on page 263.
- 2020 Maintenance Program \$27,890,000
The City's infrastructure maintenance program is funded at \$27,890,000 in 2020, a \$5.3 million increase from the adopted 2019 maintenance program. The increase reflects \$1.5

million of additional funding allocated toward street, curbs and traffic systems infrastructure maintenance, as well as a \$3.0 million increase due to the timing of storm water and facility maintenance projects. Parks maintenance funding is increasing by \$835,000.

The increase in the 2020 budget for street, curb and traffic systems maintenance is consistent with the City's five-year strategic plan to enhance funding for public infrastructure to continue to bring maintenance expenditures closer to a sustainable level necessary for preservation of assets. Additional information regarding the maintenance program can be found beginning on page 335.

- Infrastructure Operational Funding (Public Works) \$240,000
Enhanced funding is provided in 2020 to the Public Works Department to allow for expanded operational needs related to infrastructure. \$100,000 is dedicated toward supplies in the City's inclement weather management program, while an additional \$100,000 is directed toward programmatic asset maintenance for the City's traffic control systems.

Additional funding is also allocated towards Right of Way (ROW) Management; \$24,000 of funding is included to fund citizen request for buried utilities location services via Kansas One Call/Dig Safe (811), while \$16,000 will fund a part-time (0.48 FTE) ROW Administrative Clerk to process business requests related to placement of cellular equipment in the City ROW.

- Fleet Facility Operational Funding and Staffing (Public Works, Police and IT) \$407,000
The City's new centralized Fleet Facility will come on-line in 2020. Centralizing most fleet maintenance into one facility (compared to three facilities) will increase personnel and equipment efficiencies and provide enhanced maintenance services. This will translate to better service provided to our citizens, as downtime of Police, Fire, Public Work and Parks operational equipment reduces.

While most personnel resources to staff this new facility are being reallocated from other areas within the City, the addition of one full-time Inventory Control Clerk and the conversion of a part-time Fleet Technician to full-time are included in the Public Works Department (\$100,000). In the Police Department, an additional 0.18 FTE is included for part-time Fleet Technicians (\$7,000). In the IT Department, additional funding supports the daily utility and maintenance needs (\$215,000) of this facility, and a Facility Crew Leader (\$85,000) to oversee the facility.

PRIORITY: PUBLIC SAFETY

PROVIDING QUALITY PUBLIC SAFETY AND SAFE NEIGHBORHOODS

- Public Safety Systems Analyst (IT) \$89,000
One additional Systems Analyst position on the Informational Technology Department's Public Safety Applications Team will allow for enhanced implementation and maintenance of software, which supports operational needs of the City's public safety functions. This position will specialize in Fire Department applications, and provide additional support to Police Department applications.
- Employee Safety Enhancements (Fire) \$65,000
The 2020 Budget includes additional funding to allow for further implementation of enhanced Fire Department employee protection and safety strategies aimed at lowering employee exposure to carcinogens. Strategies include isolation of bunker gear and additional decontamination procedures.
- Municipal Court Judge Pro Tem (Municipal Court) \$14,000
Additional Municipal Court Judge Pro Temp services are included in the 2020 Budget. The 0.12 FTE part-time addition will provide capacity for several initiatives, including implementation of new court software system, paper-on-demand processes, and facility space needs, as well as exploring the possibility of specialty courts and probation review dockets to reduce recidivism and promote positive public safety outcomes for our community.
- Jail Board Fees (Municipal Court) \$100,000
Individuals in the custody of the City are housed at the Johnson County Jail. Johnson County has indicated in order to provide the level of custodial services mandated by law, the daily jail board fees paid by the City will be increasing. Additional funding is included in the 2020 Budget to cover estimated increased fees based on historical averages.
- Crossing Guard Service Contract (Police) \$25,000
Recently the City agreed to fund services for crossing guards at two additional schools within the City, at the cost of \$15,000 annually. In addition, \$10,000 of funding has been included due to anticipated increased costs to the City's current crossing guard contract. The total crossing guard service contract in 2020 is anticipated to be approximately \$430,000.
- Dispatchers (Police) \$369,000
The City continues to experience increasing call load and activity within the City's communication system. To effectively manage communications and provide the necessary level of safety and support to the public and our police officers, four additional Police Dispatchers and one Police Dispatch Supervisor are included in the 2020 Budget.

- Police Sergeant Conversion (Police) \$12,200
Based on staffing and management needs, one Police Officer position is being converted to a Police Sergeant position in the Police Department's School Resource Officer division.
- Police Body Worn Camera Cloud Storage (Police) \$60,000
In late 2019, the City is rolling out body worn cameras to police officers. As a component of this program, long-term cloud storage services for camera footage are required.
- Motorist Assist (Police) \$20,000
Additional 0.48 FTE part-time Motorist Assist positions are included for 2020. These additional resources will allow non-commissioned employees to cover some of the towing and special event tasks currently performed by commissioned officers, allowing commissioned officer resources to be directed toward essential public safety functions.
- Drug Resistance Education Vehicle (Police) \$82,000
Special Alcohol Control Funds in 2020 will be used to purchase a fully-functional patrol vehicle to be used as a component of drug and alcohol resistance education. Wrapped with graphics to identify its purpose, this vehicle will be more approachable to children and teens than standard police vehicles. School resource officers will drive the vehicle daily to various schools to promote a drug and alcohol free lifestyle for students.
- Fire Training Officer (Fire) \$25,000
The 2020 Budget includes the addition of a Fire Training Officer position, as the City implements a partnership with the Blue Valley School District to include Fire Sciences and Emergency Medical Services in its curriculum. The Blue Valley School District will reimburse approximately 80% of this position; the City's share is estimated at \$25,000.
- Fire Logistics Manager (Fire) \$112,000
The 2020 Budget includes the addition of a Fire Logistics Manager position. This new position will improve coordination of the emergency and non-emergency activities related to support services and logistics, include apparatus and equipment specification, purchasing and maintenance. This position will also manage department inventory and supply controls.
- Emergency Medical Services Simulation Lab (Fire) \$135,000
The Fire Department is creating a highly realistic simulated environment to allow Emergency Medical Services (EMS) and Fire personnel to enhance their clinical decision making skills. Funding provided supports the purchase of high-fidelity simulation equipment.

- Operational Funding (Fire) \$20,000
Enhanced funding in the 2020 budget to support inventory costs related to countywide emergency medical service inventory standardization (\$15,000), and additional profession development training due to Fire department growth (\$5,000).

PRIORITY: QUALITY OF LIFE

PRESERVING COMMUNITY QUALITY AND LIVABILITY

- Construction Plan Review (Planning) \$15,000
Overland Park continues to experience high levels of development, which is more diversified in development type. In order to maximize internal resources, 2020 funding is provided to outsource specialized construction plan reviews, including traffic engineering services.

PRIORITY: QUALITY OF LIFE

PROVIDING EXCELLENT PARKS, RECREATION AND CULTURAL AMENITIES AND OPPORTUNITIES

- July 4th Community Festival (Recreation) \$5,000
Additional funding in 2020 will enhance the entertainment experience at the City's "Star Spangled Spectacular" festival in Corporate Woods.
- Equipment Mechanic (Parks) \$67,000
Funding in 2020 addresses the need for a mechanic specializing in maintenance and repair of small equipment and small engines. While this position is assigned to the Parks Department, several departments will utilize this resource.
- Recreation Operations and Personnel (Recreation) \$28,000
Based on expanding operations and a tight job market, additional funding has been allocated within Recreation Services. \$22,000 is allocated toward funding aquatics staffing; \$8,400 is dedicated toward supporting the Farmer's Market operations; and \$12,000 will support staffing art and recreation special events.
- Aquatics Facility Maintenance (Recreation) \$65,000
Based on aging recreation amenities and rising costs, \$25,000 of additional annual funding is dedicated toward maintaining the City's aquatics facilities at the standards Overland Park residents' have indicated they desire. In addition, \$40,000 in 2020 will facilitate replacement of a pool heater at Young's Pool.
- Golf Course Management and Operational Funding (Recreation) \$270,000
The new clubhouse at the Sykes/Lady/Westlinks Golf Complex opened in 2019. Addition resources are included in the 2020 Budget related to the expanded operating (\$30,000) and management (\$250,000) costs required based on a partial year of operations in

2019. To date, operating revenues related to the clubhouse have exceeded original estimates, which will help offset the 2020 increase. Golf Course operations are self-supporting.

- Maintenance of City Landscaping in Parks and Right of Way (Parks) \$276,000
The 2020 Budget includes enhanced funding to increase the quality and frequency of the maintenance of street medians and parks landscaping. These services are provided primarily through service contracts (\$141,500). In addition, one full-time Landscape Maintenance Coordinator (\$100,000) is included in the budget, to provide additional oversight to both internal maintenance and contract maintenance activities.

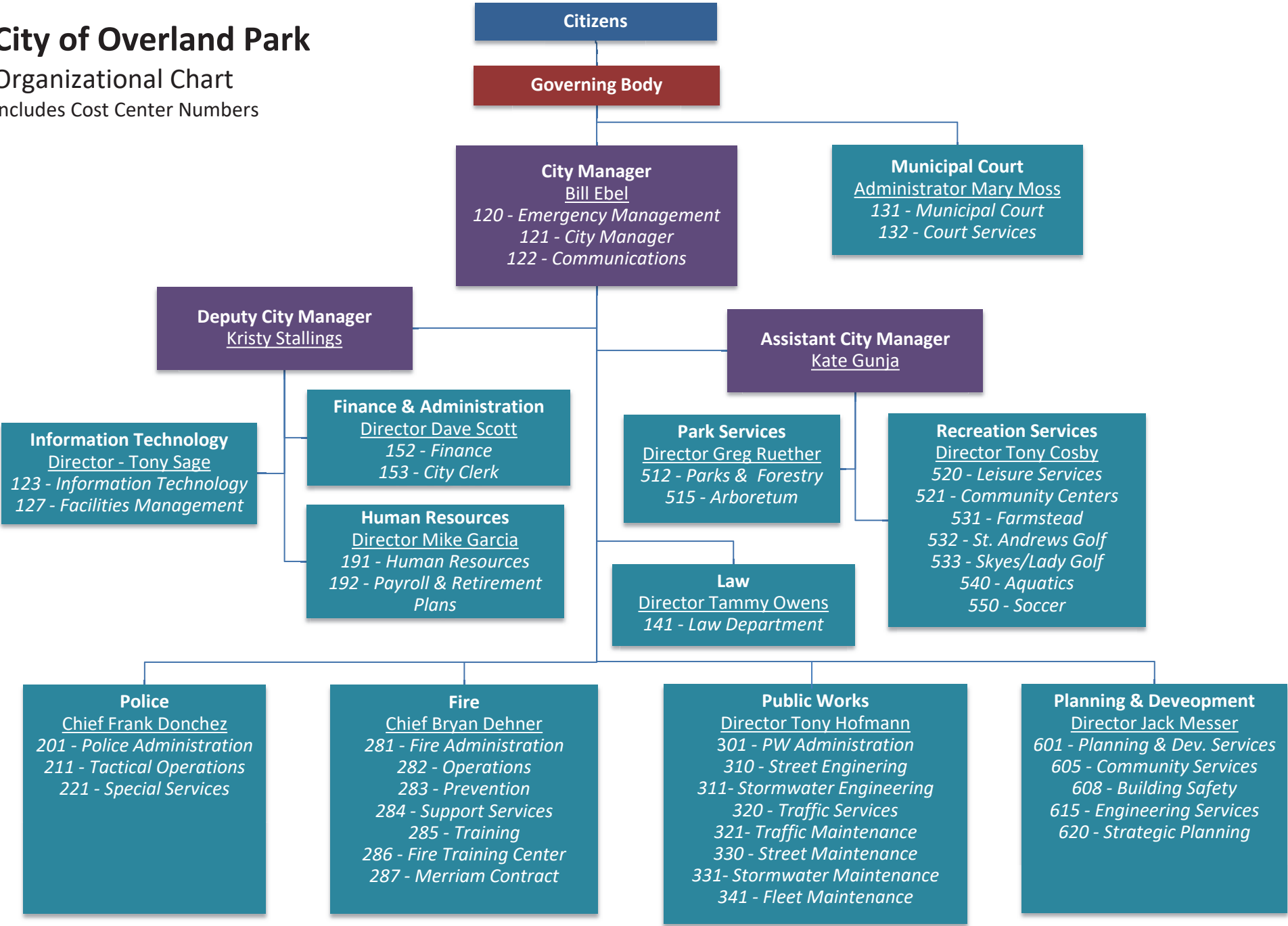
Additional funding is also provided to enhance the City's program to combat the Emerald Ash Tree Borer. With an additional \$34,500 of funding, a total of \$210,000 is dedicated annually to the treatment, removal and replacement of Ash trees in public spaces which are affected by the Emerald Ash Borer. Not only are the affected trees unsightly, but when affected severely, these trees become dangerous due to the possibility of falling limbs. It is estimated the \$210,000 of funding will address approximately 400 trees annually, while there are over 10,000 Ash trees on public land in the City.

- Arboretum Operational Funding (Parks) \$50,000
Enhanced funding is provided in the 2020 budget to support costs related to the operation and maintenance of the Overland Park Arboretum and Botanical Gardens, including increasing utility and inventory costs. The funding does allow for increased annual plantings within the gardens.

City of Overland Park

Organizational Chart

Includes Cost Center Numbers



CITY OF OVERLAND PARK
DIVISION (COST CENTER) BY GOAL AREA

| Finance & Administration (100's) | Public Safety (200's) | Public Works (300's) | Community Development (500's & 600's) |
|--|--|--|---|
| Mayor & Council 111 Mayor & Council | Police Department 201 Police Administration 211 Tactical Operations Bureau 221 Special Services Bureau | Public Works 301 Public Works Administration 310 Street Engineering & Construction 311 Stormwater Engineering 320 Traffic Services Division 321 Traffic Maintenance 330 Street Maintenance 331 Stormwater Maintenance 341 Fleet Maintenance | Parks 512 Parks & Forestry 515 Arboretum Botanical Gardens |
| City Manager's Office 120 Emergency Management 121 City Manager's Office 122 Communications Division | Fire Department 281 Fire Administration 282 Operations 283 Prevention 284 Support Services 285 Training 286 Fire Training Center 287 Merriam Fire Contract | | Recreation 520 Leisure Services 521 Community Centers 530 Golf Courses 531 Deanna Rose Children's Farmstead 532 St. Andrews Golf Course Maintenance 533 Skyes/Lady Golf Course Maintenance 540 Aquatics 550 Soccer Complex |
| Information Technology 123 Information Technology 127 Facilities Management & Operations | | | Planning & Development Services 601 Planning & Development Services 605 Community Planning 608 Building Safety 615 Engineering Services 620 Strategic Planning |
| Municipal Court 131 Municipal Court 132 Court Services | | | |
| Law 141 Law | | | |
| Finance & Administration 152 Finance 153 City Clerk | | | |
| Human Resources 191 Human Resources 192 Payroll/Retirement Plans/HRIS | | | |

CITY OF OVERLAND PARK
GOAL AREA PERSONNEL SCHEDULE BY COST CENTER
BY FULL TIME EQUIVALENT (FTE)

| PERSONNEL SUMMARY BY GOAL AREA | | | | | | | | | | | |
|--------------------------------------|-------------|--------|-------------|--------|------------------------------|------|----------------------------|------|-------------|--------|--|
| <u>ALL FUNDS</u> Goal Area | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | | |
| | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* | |
| Finance, Administration & Econ. Dev. | 132 | 5.89 | 138 | 5.87 | 1 | 0.00 | 4 | 0.62 | 143 | 6.49 | |
| Public Safety | 502 | 17.52 | 509 | 6.04 | 0 | 0.00 | 7 | 0.66 | 516 | 6.70 | |
| Public Works | 139 | 3.32 | 142 | 2.83 | 0 | 0.00 | 2 | 0 | 144 | 2.83 | |
| Community Development | 141 | 136.73 | 147 | 133.36 | 2 | 0.00 | 2 | 0.72 | 151 | 134.08 | |
| TOTAL | 914 | 163.46 | 936 | 148.10 | 3 | 0 | 15 | 2 | 954 | 150.10 | |

| PERSONNEL SUMMARY BY DEPARTMENT | | | | | | | | | | |
|--------------------------------------|-------------|--------|-------------|--------|---------------------------|------|-------------------------|------|-------------|--------|
| ALL FUNDS | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
| | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| Mayor and Council | 13 | 0.00 | 13 | 0.00 | 0 | 0.00 | 0 | 0.00 | 13 | 0.00 |
| City Manager's Office/Communications | 9 | 0.95 | 10 | 0.95 | 0 | 0.00 | 0 | 0.00 | 10 | 0.95 |
| Information Technology | 35 | 0.50 | 39 | 0.50 | 1 | 0.00 | 4 | 0.00 | 44 | 0.50 |
| Municipal Court | 26 | 1.22 | 27 | 1.22 | 0 | 0.00 | 0 | 0.12 | 27 | 1.34 |
| Law | 13 | 1.02 | 13 | 1.00 | 0 | 0.00 | 0 | 0.00 | 13 | 1.00 |
| Finance, Budget and Administration | 20 | 1.60 | 20 | 1.60 | 0 | 0.00 | 0 | 0.00 | 20 | 1.60 |
| Human Resources | 16 | 0.60 | 16 | 0.60 | 0 | 0.00 | 0 | 0.50 | 16 | 1.10 |
| Police | 321 | 16.77 | 326 | 5.29 | 0 | 0.00 | 5 | 0.66 | 331 | 5.95 |
| Fire | 181 | 0.75 | 183 | 0.75 | 0 | 0.00 | 2 | 0.00 | 185 | 0.75 |
| Public Works | 139 | 3.32 | 142 | 2.83 | 0 | 0.00 | 2 | 0.00 | 144 | 2.83 |
| Park Services | 34 | 15.84 | 35 | 15.13 | 0 | 0.00 | 2 | 0.00 | 37 | 15.13 |
| Recreation Services | 32 | 117.68 | 37 | 115.02 | 0 | 0.00 | 0 | 0.72 | 37 | 115.74 |
| Planning and Development Services | 75 | 3.21 | 75 | 3.21 | 2 | 0.00 | 0 | 0.00 | 77 | 3.21 |
| TOTAL | 914 | 163.46 | 936 | 148.10 | 3 | 0.00 | 15 | 2.00 | 954 | 150.10 |

| PERSONNEL SCHEDULE BY COST CENTER | | | | | | | | | | | |
|--------------------------------------|--------------|------|--|--------------|------|---------------------------|----------------|-------------------------|--|-------------------|------|
| | 2018 Budget | | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
| GENERAL FUND | General Fund | | | General Fund | | General Fund | | General Fund | | General Fund | |
| Goal Area/Cost Center | FT | PT* | | FT | PT* | | FT | PT* | | FT | PT* |
| FINANCE AND ADMINISTRATION GOAL AREA | | | | | | | | | | | |
| City Manager's Office | | | | | | | | | | | |
| Mayor and Council | 13 | 0.00 | | 13 | 0.00 | | | | | 13 | 0.00 |
| Emergency Management | 1 | 0.00 | | 1 | 0.00 | | | | | 1 | 0.00 |
| City Manager | 5 | 0.00 | | 5 | 0.00 | | | | | 5 | 0.00 |
| Communications | 3 | 0.95 | | 4 | 0.95 | | | | | 4 | 0.95 |
| City Manager's Office | 22 | 0.95 | | 23 | 0.95 | | 0 | 0.00 | | 0 | 0.00 |
| Information Technology | | | | | | | | | | | |
| Information Technology | 25 | 0.50 | | 28 | 0.34 | | | | | 3 ⁵ | 0.34 |
| Facilities Management | 10 | 0.00 | | 11 | 0.16 | | 1 ¹ | | | 1 ⁶ | 0.16 |
| Information Technology | 35 | 0.50 | | 39 | 0.50 | | 1 | 0.00 | | 4 | 0.00 |
| Municipal Court | | | | | | | | | | | |
| Municipal Court | 20 | 1.22 | | 20 | 1.22 | | | | | 0.12 ⁷ | |
| Court Services | 6 | 0.00 | | 6 | 0.00 | | | | | | |
| Municipal Court | 26 | 1.22 | | 26 | 1.22 | | 0 | 0.00 | | 0 | 0.12 |
| Law | | | | | | | | | | | |
| Law | 13 | 1.02 | | 13 | 1.00 | | | | | | |
| Law | 13 | 1.02 | | 13 | 1.00 | | 0 | 0.00 | | 0 | 0.00 |

PERSONNEL SCHEDULE BY FTE, CONTINUED

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|--|--------------|--------|--------------|-------|---------------------------|--------------------|-------------------------|------|--------------|--------|
| GENERAL FUND | General Fund | | General Fund | | General Fund | | General Fund | | General Fund | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| Finance, Budget and Admin. | | | | | | | | | | |
| Finance and Accounting | 12 | 1.60 | 12 | 1.60 | | | | | 12 | 1.60 |
| City Clerk | 8 | 0.00 | 8 | 0.00 | | | | | 8 | 0.00 |
| Finance, Budget and Admin. | 20 | 1.60 | 20 | 1.60 | 0 | 0.00 | 0 | 0.00 | 20 | 1.60 |
| Human Resources | | | | | | | | | | |
| Human Resources | 12 | 0.60 | 12 | 0.60 | | | 0.5 ⁸ | | 12 | 1.10 |
| Payroll | 4 | 0.00 | 4 | 0.00 | | | | | 4 | 0.00 |
| Human Resource | 16 | 0.60 | 16 | 0.60 | 0 | 0.00 | 0 | 0.50 | 16 | 1.10 |
| FINANCE AND ADMINISTRATION | 132 | 5.89 | 137 | 5.87 | 1 | 0 | 4 | 0.62 | 142 | 6.49 |
| PUBLIC SAFETY GOAL AREA | | | | | | | | | | |
| Police Department | | | | | | | | | | |
| Police Administration | 8 | 0.00 | 8 | 0.00 | -3 ² | | | | 5 | 0.00 |
| Tactical Operations Bureau | 195 | 15.39 | 198 | 3.84 | 1 ² | 0.06 [*] | 0.66 ⁹ | | 199 | 4.56 |
| Special Services Bureau | 118 | 1.38 | 120 | 1.45 | 2 ² | -0.06 [*] | 5 ¹⁰ | | 127 | 1.39 |
| Police Department | 321 | 16.77 | 326 | 5.29 | 0 | 0.00 | 5 | 0.66 | 331 | 5.95 |
| Fire Department** | | | | | | | | | | |
| Fire Administration | 7 | 0.00 | 8 | 0.00 | | | 1 ¹¹ | | 9 | 0.00 |
| Fire Operations | 140 | 0.00 | 140 | 0.00 | | | | | 140 | 0.00 |
| Fire Prevention | 6 | 0.00 | 7 | 0.00 | | | | | 7 | 0.00 |
| Fire Support Services | 1 | 0.75 | 1 | 0.75 | | | | | 1 | 0.75 |
| Fire Training | 6 | 0.00 | 6 | 0.00 | | | 1 ¹² | | 7 | 0.00 |
| Merriam Fire Contracts | 21 | 0.00 | 21 | 0.00 | | | | | 21 | 0.00 |
| Fire Department | 181 | 0.75 | 183 | 0.75 | 0 | 0.00 | 2 | 0.00 | 185 | 0.75 |
| PUBLIC SAFETY | 502 | 17.52 | 509 | 6.04 | 0 | 0.00 | 7 | 0.66 | 516 | 6.70 |
| PUBLIC WORKS GOAL AREA | | | | | | | | | | |
| Public Works Department | | | | | | | | | | |
| Public Works Administration | 7 | 0.00 | 7 | 0.00 | | | | | 7 | 0.00 |
| Street Engineering | 25 | 2.38 | 26 | 1.89 | | | 0.48 ¹³ | | 26 | 2.37 |
| Traffic Services | 14 | 0.00 | 14 | 0.00 | | | | | 14 | 0.00 |
| Traffic Maintenance | 17 | 0.00 | 17 | 0.00 | | | | | 17 | 0.00 |
| Street Maintenance | 40 | 0.00 | 40 | 0.00 | -1 ³ | | | | 39 | 0.00 |
| Fleet Maintenance | 8 | 0.00 | 8 | 0.00 | | | 2 ¹⁴ | | 10 | 0.00 |
| Public Works | 111 | 2.38 | 112 | 1.89 | -1 | 0.00 | 2 | 0.48 | 113 | 2.37 |
| PUBLIC WORKS | 111 | 2.38 | 112 | 1.89 | -1 | 0.00 | 2 | 0.48 | 113 | 2.37 |
| COMMUNITY DEVELOPMENT GOAL AREA | | | | | | | | | | |
| Park Services | | | | | | | | | | |
| Parks and Forestry | 29 | 4.72 | 29 | 4.24 | | | 2 ¹⁵ | | 31 | 4.24 |
| Arboretum | 5 | 11.12 | 6 | 10.89 | | | | | 6 | 10.89 |
| Park Services | 34 | 15.84 | 35 | 15.13 | 0 | 0.00 | 2 | 0.00 | 37 | 15.13 |
| Recreation Services | | | | | | | | | | |
| Leisure Services | 6 | 3.02 | 7 | 2.13 | | 0.03 [*] | 0.72 ¹⁶ | | 7 | 2.88 |
| Community Centers | 5 | 42.82 | 4 | 44.12 | | 0.24 [*] | | | 4 | 44.36 |
| Farmstead | 6 | 24.81 | 11 | 22.20 | | | | | 11 | 22.20 |
| Aquatics | 1 | 31.44 | 1 | 30.98 | | -0.27 [*] | | | 1 | 30.71 |
| Recreation Services | 18 | 102.09 | 23 | 99.43 | 0 | 0.00 | 0 | 0.72 | 23 | 100.15 |

PERSONNEL SCHEDULE BY FTE, CONTINUED

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|--|--------------|---------------|--------------|---------------|---------------------------|--------------------|-------------------------|-------------|--------------|---------------|
| GENERAL FUND | General Fund | | General Fund | | General Fund | | General Fund | | General Fund | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| Planning and Development Services | | | | | | | | | | |
| Planning and Development | 18 | 0.65 | 18 | 0.65 | -4 ⁴ | -0.65 [*] | | | 14 | 0.00 |
| Community Planning | 23 | 1.23 | 24 | 1.23 | -3 ⁴ | -0.50 | | | 21 | 0.73 |
| Building Safety | 22 | 0.83 | 21 | 0.83 | -1 ⁴ | | | | 20 | 0.83 |
| Engineering Services | 10 | 0.50 | 10 | 0.50 | | | | | 10 | 0.50 |
| Strategic Planning | | | | | 10 ⁴ | 1.15 [*] | | | 10 | 1.15 |
| Planning and Development Services | 73 | 3.21 | 73 | 3.21 | 2 | | 0 | 0.00 | 75 | 3.21 |
| COMMUNITY DEVELOPMENT | 125 | 121.14 | 131 | 117.77 | 2 | 0.00 | 2 | 0.72 | 135 | 118.49 |
| TOTAL - General Fund | 870 | 146.93 | 889 | 131.57 | 2 | 0.00 | 15 | 2.48 | 906 | 134.05 |

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|---|--------------|-------------|--------------|-------------|---------------------------|-------------|-------------------------|-------------|--------------|-------------|
| SPECIAL ALCOHOL FUND | Alcohol Fund | | Alcohol Fund | | Alcohol Fund | | Alcohol Fund | | Alcohol Fund | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| FINANCE AND ADMINISTRATION GOAL AREA | | | | | | | | | | |
| Court Services | 0 | 0.00 | 1 | 0.00 | | | | | 1 | 0.00 |
| Municipal Court | 0 | 0.00 | 1 | 0.00 | 0 | 0.00 | 0 | 0.00 | 1 | 0.00 |
| TOTAL - Special Alcohol Control Fund | 0 | 0.00 | 1 | 0.00 | 0 | 0.00 | 0 | 0.00 | 1 | 0.00 |

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|--|-----------------|-------------|-----------------|-------------|---------------------------|-------------|-------------------------|--------------|-----------------|-------------|
| STORMWATER UTILITY | Stormwater Fund | | Stormwater Fund | | Stormwater Fund | | Stormwater Fund | | Stormwater Fund | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| PUBLIC WORKS GOAL AREA | | | | | | | | | | |
| Public Works Department | | | | | | | | | | |
| Stormwater Engineering | 10 | 0.46 | 10 | 0.46 | | | | | 10 | 0.46 |
| Stormwater Maintenance | 18 | 0.48 | 20 | 0.48 | 1 ³ | | -0.48 ¹⁴ | | 21 | 0.00 |
| Public Works | 28 | 0.94 | 30 | 0.94 | 1 | 0.00 | 0 | -0.48 | 31 | 0.46 |
| COMMUNITY DEVELOPMENT GOAL AREA | | | | | | | | | | |
| Planning and Development Services | | | | | | | | | | |
| Engineering Services | 1 | 0.00 | 1 | 0.00 | | | | | 1 | 0.00 |
| Planning and Development Services | 1 | 0.00 | 1 | 0.00 | 0 | 0.00 | 0 | 0.00 | 1 | 0.00 |
| TOTAL - Stormwater Fund | 29 | 0.94 | 31 | 0.94 | 1 | 0.00 | 0 | -0.48 | 32 | 0.46 |

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|--|-------------|-------------|-------------|-------------|---------------------------|-------------|-------------------------|-------------|-------------|-------------|
| GOLF COURSE FUND | Golf Fund | | Golf Fund | | Golf Fund | | Golf Fund | | Golf Fund | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| COMMUNITY DEVELOPMENT GOAL AREA | | | | | | | | | | |
| Parks and Recreation | | | | | | | | | | |
| St. Andrews Golf Course | 4 | 3.15 | 4 | 3.15 | | | | | 4 | 3.15 |
| Sykes/Lady Golf Course | 6 | 4.65 | 6 | 4.65 | | | | | 6 | 4.65 |
| Parks and Recreation | 10 | 7.80 | 10 | 7.80 | 0 | 0.00 | 0 | 0.00 | 10 | 7.80 |
| COMMUNITY DEVELOPMENT - Golf | 10 | 7.80 | 10 | 7.80 | 0 | 0.00 | 0 | 0.00 | 10 | 7.80 |

PERSONNEL SCHEDULE BY FTE, CONTINUED

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|--|-------------|------|-------------|------|---------------------------|------|-------------------------|------|-------------|------|
| <u>SOCCER OPERATIONS</u> | TGT Funds | | TGT Funds | | TGT Funds | | TGT Funds | | TGT Funds | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| COMMUNITY DEVELOPMENT GOAL AREA | | | | | | | | | | |
| Parks and Recreation | | | | | | | | | | |
| Soccer Complex | 4 | 7.79 | 4 | 7.79 | | | | | 4 | 7.79 |
| Parks and Recreation | 4 | 7.79 | 4 | 7.79 | 0 | 0.00 | 0 | 0.00 | 4 | 7.79 |
| COMMUNITY DEVELOPMENT - Soccer | 4 | 7.79 | 4 | 7.79 | 0 | 0.00 | 0 | 0.00 | 4 | 7.79 |

| | 2018 Budget | | 2019 Budget | | Changes since 2019 Budget | | Changes for 2020 Budget | | 2020 Budget | |
|--|-------------|------|-------------|------|---------------------------|------|-------------------------|------|-------------|------|
| <u>INTERGOVERNMENTAL</u> | TGT Funds | | TGT Funds | | TGT Funds | | TGT Funds | | TGT Funds | |
| Goal Area/Cost Center | FT | PT* | FT | PT* | FT | PT* | FT | PT* | FT | PT* |
| COMMUNITY DEVELOPMENT GOAL AREA | | | | | | | | | | |
| Planning and Development Services | | | | | | | | | | |
| Community Development Block Grant | 1 | 0.00 | 1 | 0.00 | | | | | 1 | 0.00 |
| Planning and Development Services | 1 | 0.00 | 1 | 0.00 | 0 | 0.00 | 0 | 0.00 | 1 | 0.00 |
| TOTAL - Intergovernmental Funding | 1 | 0.00 | 1 | 0.00 | 0 | 0.00 | 0 | 0.00 | 1 | 0.00 |

| | | | | | | | | | | |
|--------------------------|------------|---------------|------------|---------------|----------|-------------|-----------|-------------|------------|---------------|
| TOTAL - All Funds | 914 | 163.46 | 936 | 148.10 | 3 | 0.00 | 15 | 2.00 | 954 | 150.10 |
|--------------------------|------------|---------------|------------|---------------|----------|-------------|-----------|-------------|------------|---------------|

FOOTNOTES TO GOAL AREA PERSONNEL SCHEDULE

Full-time totals include City Council members.

* The number of part-time and seasonal positions in some cost centers may vary from year to year.

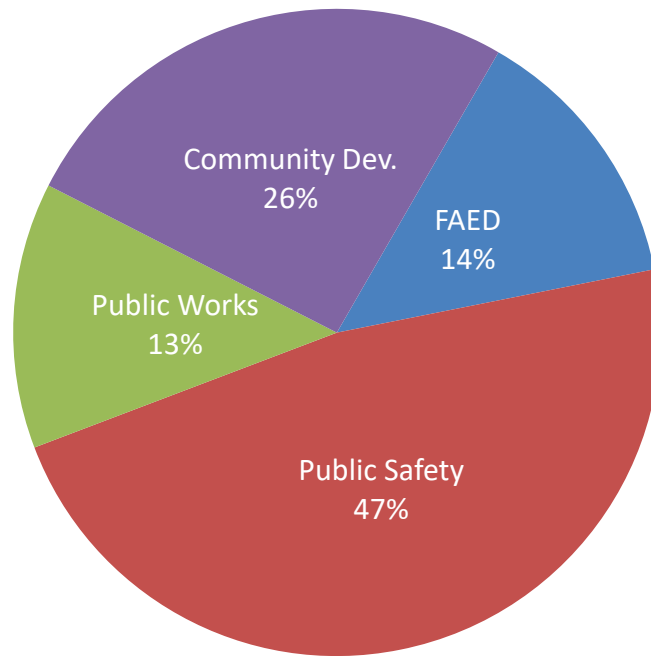
Personnel adjustments made to 2019 from those reported in the 2019 Budget include:

- 1 The IT Department added one Facilities Technician
- 2 The Police Department transferred positions between division
- 3 The Public Works Department transferred on position from the General Fund to the Stormwater Fund
- 4 The Planning Department implemented a reorganization plan, which resulted in a new division (Strategic Planning), the transfer of several positions, the addition of four positions (Deputy Director, Permitting System Administrator, Long Range Planner, Multi disciplined Code Official) and elimination of two positions (Asst Code Administrator, Team Supervisor Building Safety). The total change in FTEs is +2.

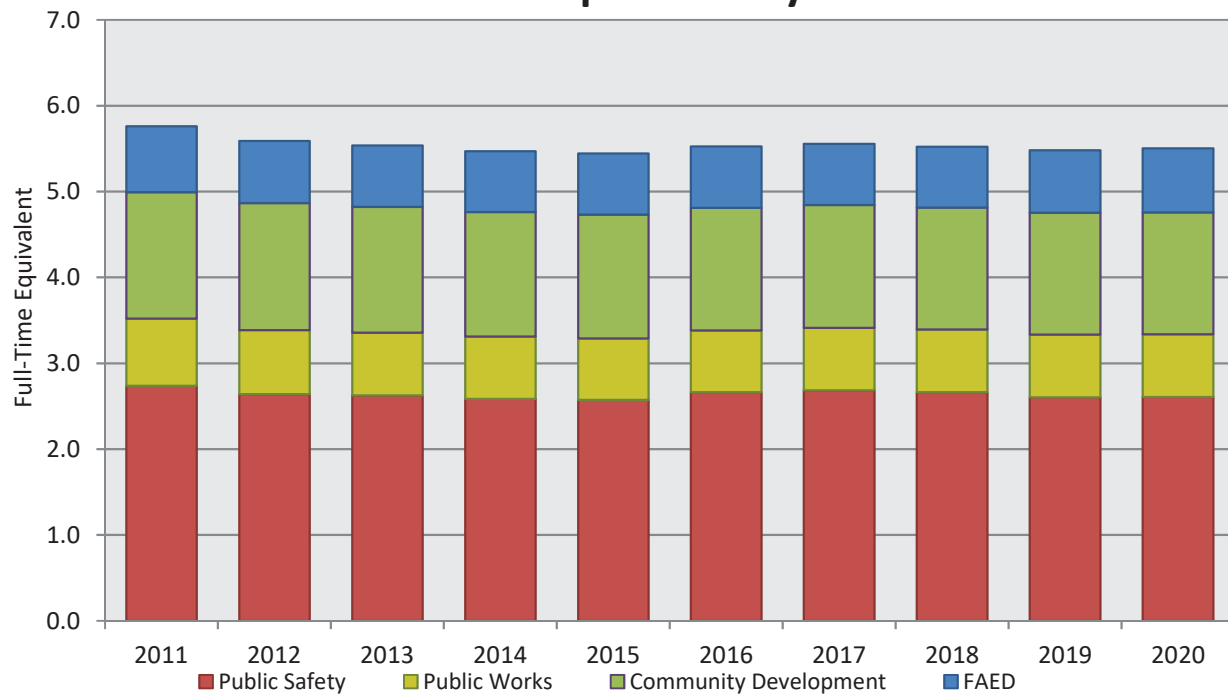
Personnel Adjustments in the 2020 Budget include:

- 5 Addition of two PC Technicians and one Systems Analyst in the Information Technology Department
- 6 Addition of one Crew Leader in the Facilities Maintenance Division.
- 7 Additional 0.12 FTE for part-time Pro Tem Judges in Municipal Court
- 8 Addition of 0.50 FTE part-time Administrative Assistance in the Human Resources Department
- 9 Additional 0.48 FTE for part-time Motorist Assist and additional 0.18 FTE part-time for Fleet Services Technicians in the Police Department
- 10 Addition of four Police Dispatchers and one Police Dispatch Supervisor in the Police Department
- 11 Addition of one Logistics Management Officer in the Fire Department
- 12 Addition of one Training Officer in the Fire Department
- 13 Addition of 0.48 FTE part-time Right of Way Clerk in the Public Works Department
- 14 Addition of one Fleet Technician and conversion of 0.48 FTE part-time Parts Clerk to one full-time Inventory Control Clerk in the Public Works Department
- 15 Addition of one Parks Mechanic and one Landscape Maintenance Coordinator in the Parks Department
- 16 Addition of 0.48 FTE part-time Arts Assistant and additional 0.24 FTE part-time Farmers Market Attendant

2020 Budget Full-Time Equivalent Employees by Goal Area



Full-Time Equivalent Employees Per Thousand Population by Goal Area



PERFORMANCE MEASUREMENT INITIATIVE

In the early 2000's, the City of Overland Park began development of an organizational Performance Measurement System. This initiative included identifying and incorporating organizational performance measures as part of our management system. Even though the City has gathered workload measures for several years, the performance measurement information now gathered is has been integrated into a broader, organization-wide performance management system. These measures are used to gauge the organization's efficiency and responsiveness, improve performance and determine our effectiveness in meeting annual and long-term goals and objectives.

Components of the Performance Management System are included in the 2020 Budget document: select performance measures, program and purpose statements, goals for 2020 and recent accomplishments. The selected information is designed to monitor the outcome of program services, to determine whether or not the purpose of a program is being achieved and if programs are consistent with the long-term objectives of the City. Outcomes are evaluated based on workload, effectiveness and efficiency. 2018 performance results, 2019 projections and 2020 targets are reported in the 2020 Budget document.

The performance measurement information included in the budget document represents selected key measures for each department. This information is by no means the full extent of our performance measurement system. Departments and supporting divisions continue to gather and evaluate other performance-related data to help them manage and allocate their resources to improve the productivity of their operations.

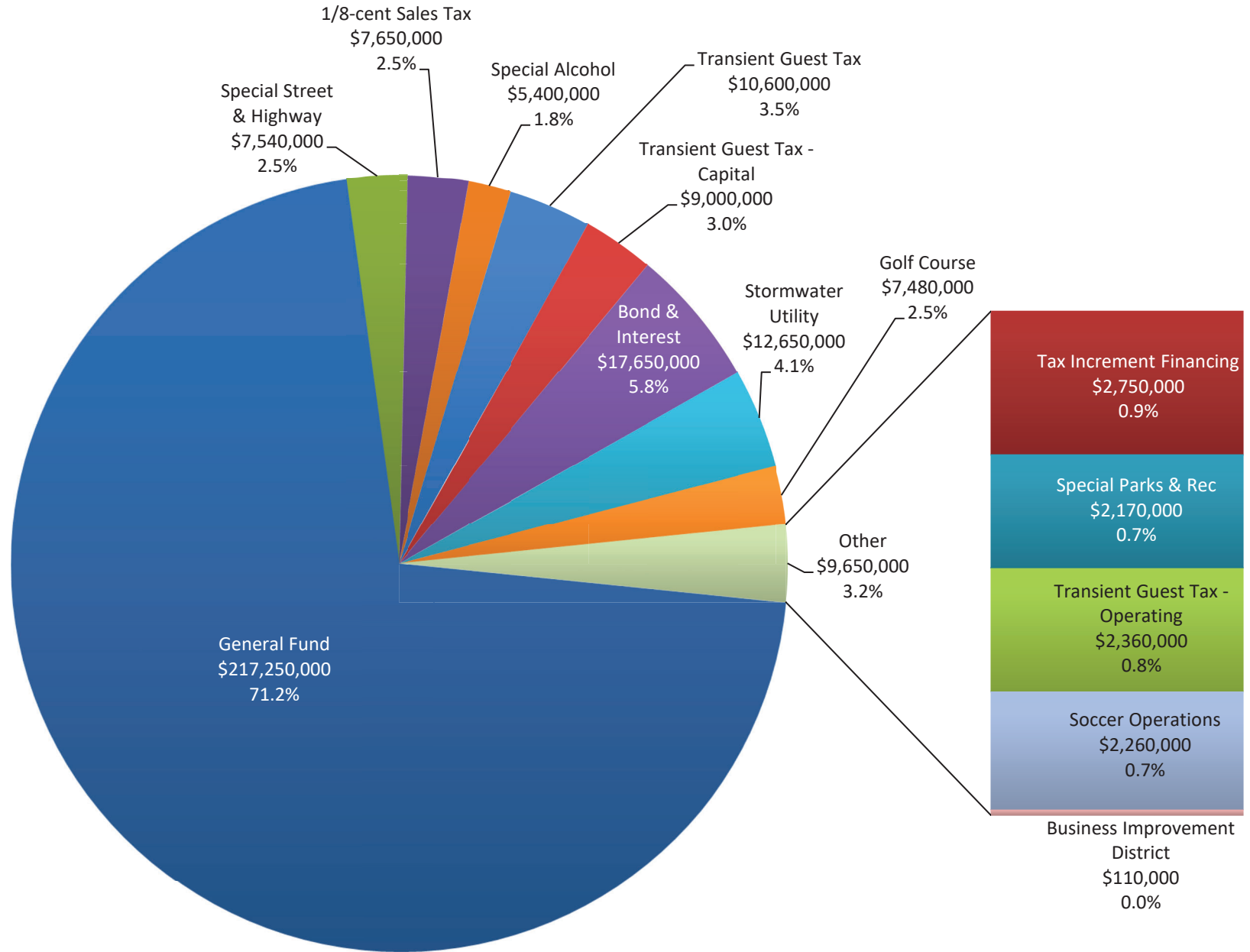
The Performance Management System continues to evolve as we continue to revamp and refine programs, services and performance measures, as well as improve the systematic capture of reliable data to support an objective evaluation of the outcome of our performance.

Key information included about each department includes:

- **Program Description** – A description of each department and division that briefly outlines its functions and responsibilities.
- **Department Organizational Chart** – The City is organized by department and division. This organizational chart illustrates how divisions relate to each other within departments.
- **Mission** – A narrative that defines the purpose or goal of each department.
- **Goals for 2020** - Aspects of the department's work plan that will direct efforts in the upcoming year.
- **Program Accomplishments** – Recent accomplishments of each department.
- **Key Performance Measures** – Information and data used to determine the success of key services performed to accomplish each department's goal or purpose and to determine the workload of divisions.

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2020 BUDGETED FUNDS



2020 Budget = \$304,870,000

CITY OF OVERLAND PARK

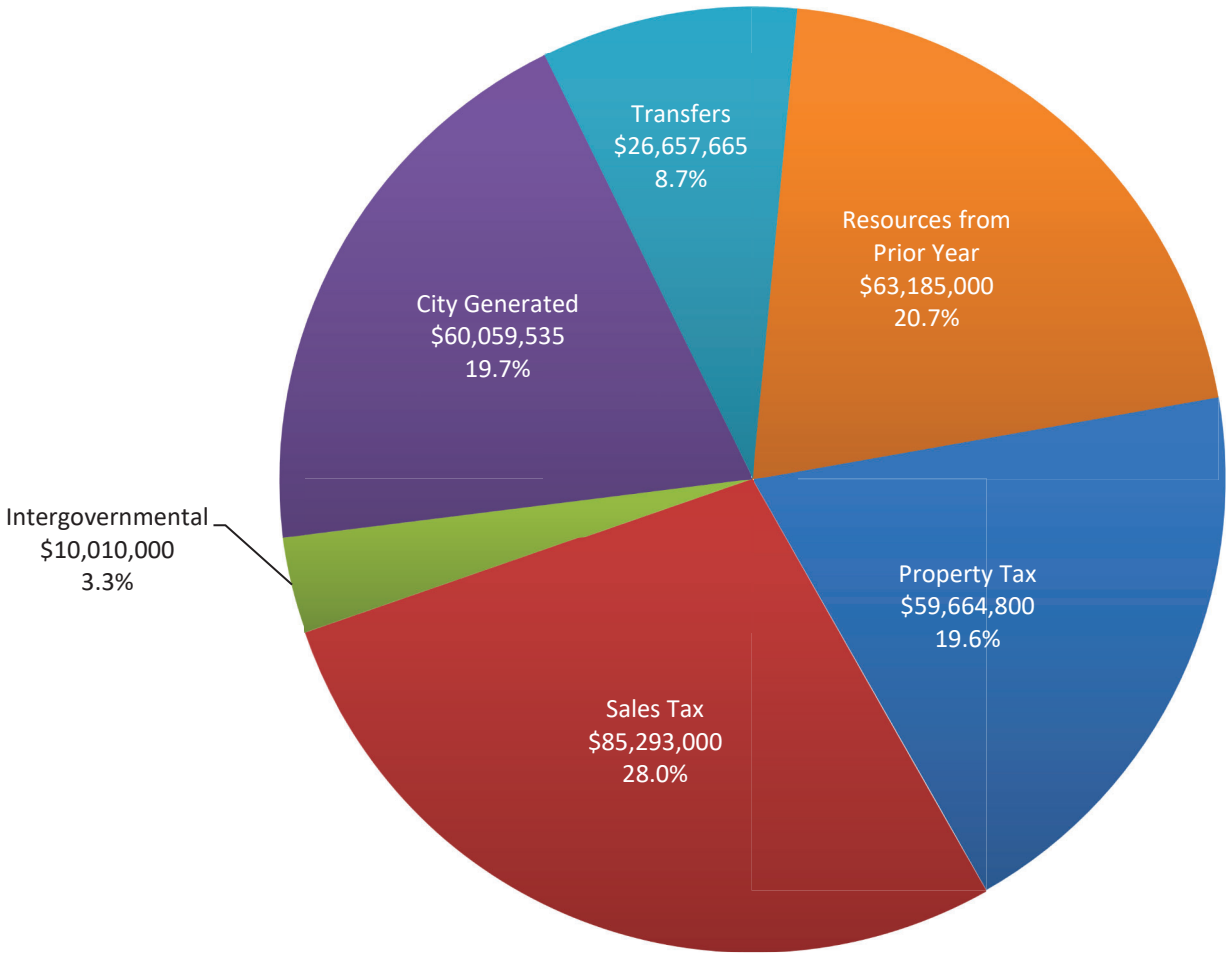
SUMMARY OF THE 2020 BUDGET

| BUDGETED REVENUES | General Fund | Special St. & Highway | 1/8-Cent for Street Improv. | Special Parks & Recreation | Special Alcohol Control | Transient Guest Tax | | |
|--|----------------------|-----------------------|-----------------------------|----------------------------|-------------------------|---------------------|----------------------|---------------------|
| | | | | | | Operating | Capital Improvements | TGT Fund |
| County Collected and Distributed | \$53,706,000 | | | | | | | |
| State Collected and Distributed | 80,150,000 | 5,300,000 | 6,263,000 | 1,570,000 | 1,570,000 | | | 10,595,000 |
| Grant Revenue | | | | | | | | |
| City Collected Revenue | 35,019,000 | 10,000 | 37,000 | 20,000 | 55,000 | 5,555 | 17,780 | 5,000 |
| Total Current Revenue | 168,875,000 | 5,310,000 | 6,300,000 | 1,590,000 | 1,625,000 | 5,555 | 17,780 | 10,600,000 |
| Transfers | 300,000 | | 160,000 | 25,000 | | 2,354,445 | 6,027,220 | |
| Resources From Prior Year | 48,075,000 | 2,230,000 | 1,190,000 | 555,000 | 3,775,000 | 0 | 2,955,000 | 0 |
| Total Revenues | \$217,250,000 | \$7,540,000 | \$7,650,000 | \$2,170,000 | \$5,400,000 | \$2,360,000 | \$9,000,000 | \$10,600,000 |
| BUDGETED EXPENDITURES | | | | | | | | |
| BY GOAL AREA | | | | | | | | |
| Finance & Administration | \$24,777,137 | \$0 | \$0 | \$0 | \$108,715 | \$0 | \$0 | \$0 |
| Public Safety | 64,894,959 | 0 | 0 | 0 | 396,285 | 0 | 0 | 0 |
| Public Works | 15,522,004 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development | 21,675,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 126,870,000 | 0 | 0 | 0 | 505,000 | 0 | 0 | 0 |
| Contracts with outside agencies | 1,725,000 | 0 | 0 | 0 | 1,125,000 | 2,360,000 | 560,000 | 0 |
| Maintenance | 13,215,000 | 4,850,000 | 1,000,000 | 575,000 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,068,335 |
| Capital Improvements | 0 | 0 | 3,850,000 | 675,000 | 0 | 0 | 0 | 0 |
| Citywide Contingency | 3,500,000 | 2,690,000 | 0 | 0 | 3,770,000 | 0 | 0 | 0 |
| Transfers | 71,940,000 | 0 | 2,800,000 | 920,000 | 0 | 0 | 8,440,000 | 3,531,665 |
| Total Expenditures by Goal Area | \$217,250,000 | \$7,540,000 | \$7,650,000 | \$2,170,000 | \$5,400,000 | \$2,360,000 | \$9,000,000 | \$10,600,000 |
| BY CATEGORY | | | | | | | | |
| Personal Services | \$101,270,000 | \$0 | \$0 | \$0 | \$225,000 | \$0 | \$0 | \$0 |
| Commodities | 5,070,000 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 |
| Contractual Services | 17,005,000 | 0 | 0 | 0 | 160,000 | 0 | 0 | 0 |
| Capital Outlay | 3,525,000 | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 |
| | 126,870,000 | 0 | 0 | 0 | 505,000 | 0 | 0 | 0 |
| Contracts with outside agencies | 1,725,000 | 0 | 0 | 0 | 1,125,000 | 2,360,000 | 560,000 | 0 |
| Maintenance | 13,215,000 | 4,850,000 | 1,000,000 | 575,000 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,068,335 |
| Capital Improvements | 0 | 0 | 3,850,000 | 675,000 | 0 | 0 | 0 | 0 |
| Citywide Contingency | 3,500,000 | 2,690,000 | 0 | 0 | 3,770,000 | 0 | 0 | 0 |
| Transfers | 71,940,000 | 0 | 2,800,000 | 920,000 | 0 | 0 | 8,440,000 | 3,531,665 |
| Total Expenditures by Category | \$217,250,000 | \$7,540,000 | \$7,650,000 | \$2,170,000 | \$5,400,000 | \$2,360,000 | \$9,000,000 | \$10,600,000 |

CITY OF OVERLAND PARK SUMMARY OF THE 2020 BUDGET, CONT.

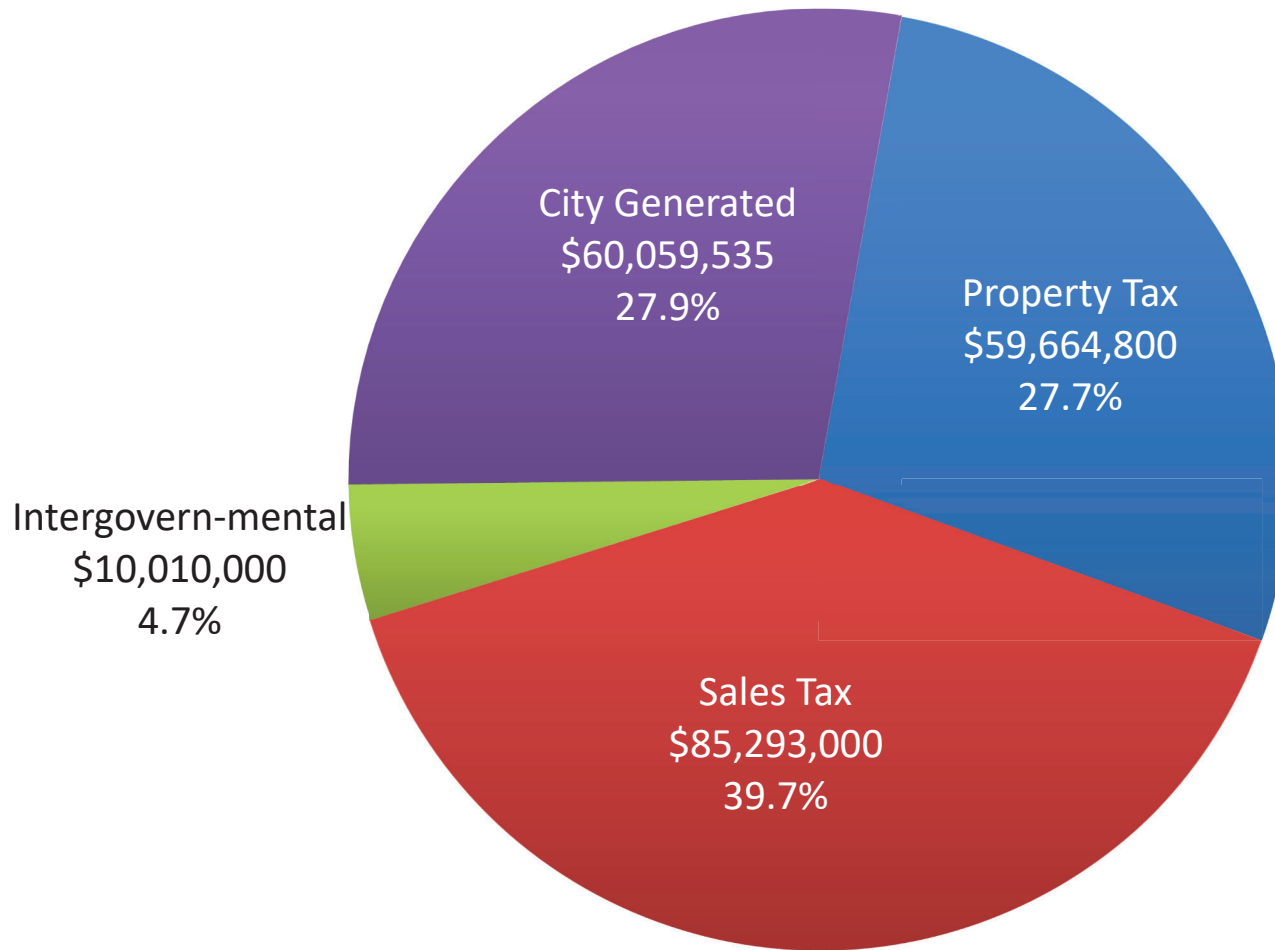
| | Bond & Interest | Stormwater Utility | Golf Course | Soccer Operations | Business Improvement District | Tax Increment Financing | Total All Budgeted Funds | Capital/Maint. Projects | Total All Funds |
|--|---------------------|-----------------------|--------------------|----------------------|-------------------------------------|-------------------------------|--------------------------------|----------------------------|----------------------|
| BUDGETED REVENUES | | | | | | | | | |
| County Collected and Distributed | \$200,000 | \$4,143,800 | | | | \$1,965,000 | \$60,014,800 | \$3,295,000 | \$63,309,800 |
| State Collected and Distributed | | 0 | | | | 450,000 | 105,898,000 | 7,180,000 | 113,078,000 |
| Grant Revenue | | | | | | | 0 | 3,545,000 | 3,545,000 |
| City Collected Revenue | 5,000 | 5,435,200 | 6,360,000 | 1,700,000 | 110,000 | 335,000 | 49,114,535 | 31,285,000 | 80,399,535 |
| Total Current Revenue | 205,000 | 9,579,000 | 6,360,000 | 1,700,000 | 110,000 | 2,750,000 | 215,027,335 | 45,305,000 | 260,332,335 |
| Transfers | 17,195,000 | 596,000 | 0 | 0 | | | 26,657,665 | 39,555,000 | 66,212,665 |
| Resources From Prior Year | 250,000 | 2,475,000 | 1,120,000 | 560,000 | 0 | 0 | 63,185,000 | 0 | 63,185,000 |
| Total Revenues | \$17,650,000 | \$12,650,000 | \$7,480,000 | \$2,260,000 | \$110,000 | \$2,750,000 | \$304,870,000 | \$84,860,000 | \$389,730,000 |
| BUDGETED EXPENDITURES | | | | | | | | | |
| BY GOAL AREA | | | | | | | | | |
| Finance & Administration | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,885,852 | \$0 | \$24,885,852 |
| Public Safety | 0 | 0 | 0 | 0 | 0 | 0 | 65,291,244 | 0 | 65,291,244 |
| Public Works | 0 | 4,483,226 | 0 | 0 | 0 | 0 | 20,005,230 | 0 | 20,005,230 |
| Community Development | 0 | 111,774 | 5,690,000 | 1,310,000 | 0 | 0 | 28,787,674 | 0 | 28,787,674 |
| | 0 | 4,595,000 | 5,690,000 | 1,310,000 | 0 | 0 | 138,970,000 | 0 | 138,970,000 |
| Contracts with outside agencies | 0 | 0 | 0 | 0 | 110,000 | 2,750,000 | 8,630,000 | 0 | 8,630,000 |
| Maintenance | 0 | 3,125,000 | 200,000 | 100,000 | 0 | 0 | 23,065,000 | 27,890,000 | 50,955,000 |
| Debt Service | 17,250,000 | 0 | 280,000 | 0 | 0 | 0 | 24,598,335 | 0 | 24,598,335 |
| Capital Improvements | 0 | 1,350,000 | 0 | 0 | 0 | 0 | 5,875,000 | 56,970,000 | 62,845,000 |
| Citywide Contingency | 400,000 | 3,180,000 | 150,000 | 550,000 | 0 | 0 | 14,240,000 | 0 | 14,240,000 |
| Transfers | 0 | 400,000 | 1,160,000 | 300,000 | 0 | 0 | 89,491,665 | 0 | 89,491,665 |
| Total Expenditures by Goal Area | \$17,650,000 | \$12,650,000 | \$7,480,000 | \$2,260,000 | \$110,000 | \$2,750,000 | \$304,870,000 | \$84,860,000 | \$389,730,000 |
| BY CATEGORY | | | | | | | | | |
| Personal Services | \$0 | \$3,110,000 | \$1,095,000 | \$600,000 | \$0 | \$0 | \$106,300,000 | \$0 | \$106,300,000 |
| Commodities | 0 | 290,000 | 515,000 | 255,000 | 0 | 0 | 6,170,000 | 0 | 6,170,000 |
| Contractual Services | 0 | 645,000 | 3,965,000 | 390,000 | 0 | 0 | 22,165,000 | 0 | 22,165,000 |
| Capital Outlay | 0 | 550,000 | 115,000 | 65,000 | 0 | 0 | 4,335,000 | 0 | 4,335,000 |
| | 0 | 4,595,000 | 5,690,000 | 1,310,000 | 0 | 0 | 138,970,000 | 0 | 138,970,000 |
| Contracts with outside agencies | 0 | 0 | 0 | 0 | 110,000 | 2,750,000 | 8,630,000 | 0 | 8,630,000 |
| Maintenance | 0 | 3,125,000 | 200,000 | 100,000 | 0 | 0 | 23,065,000 | 27,890,000 | 50,955,000 |
| Debt Service | 17,250,000 | 0 | 280,000 | 0 | 0 | 0 | 24,598,335 | 0 | 24,598,335 |
| Capital Improvements | 0 | 1,350,000 | 0 | 0 | 0 | 0 | 5,875,000 | 56,970,000 | 62,845,000 |
| Citywide Contingency | 400,000 | 3,180,000 | 150,000 | 550,000 | 0 | 0 | 14,240,000 | 0 | 14,240,000 |
| Transfers | 0 | 400,000 | 1,160,000 | 300,000 | 0 | 0 | 89,491,665 | 0 | 89,491,665 |
| Total Expenditures by Category | \$17,650,000 | \$12,650,000 | \$7,480,000 | \$2,260,000 | \$110,000 | \$2,750,000 | \$304,870,000 | \$84,860,000 | \$389,730,000 |

**2020 TOTAL REVENUE BY SOURCE
ALL BUDGETED FUNDS**



2020 Total Revenue = \$304,870,000

2020 CURRENT CITY REVENUE BY SOURCE ALL BUDGETED FUND



2020 Current Revenue = \$215,027,335

CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF REVENUE

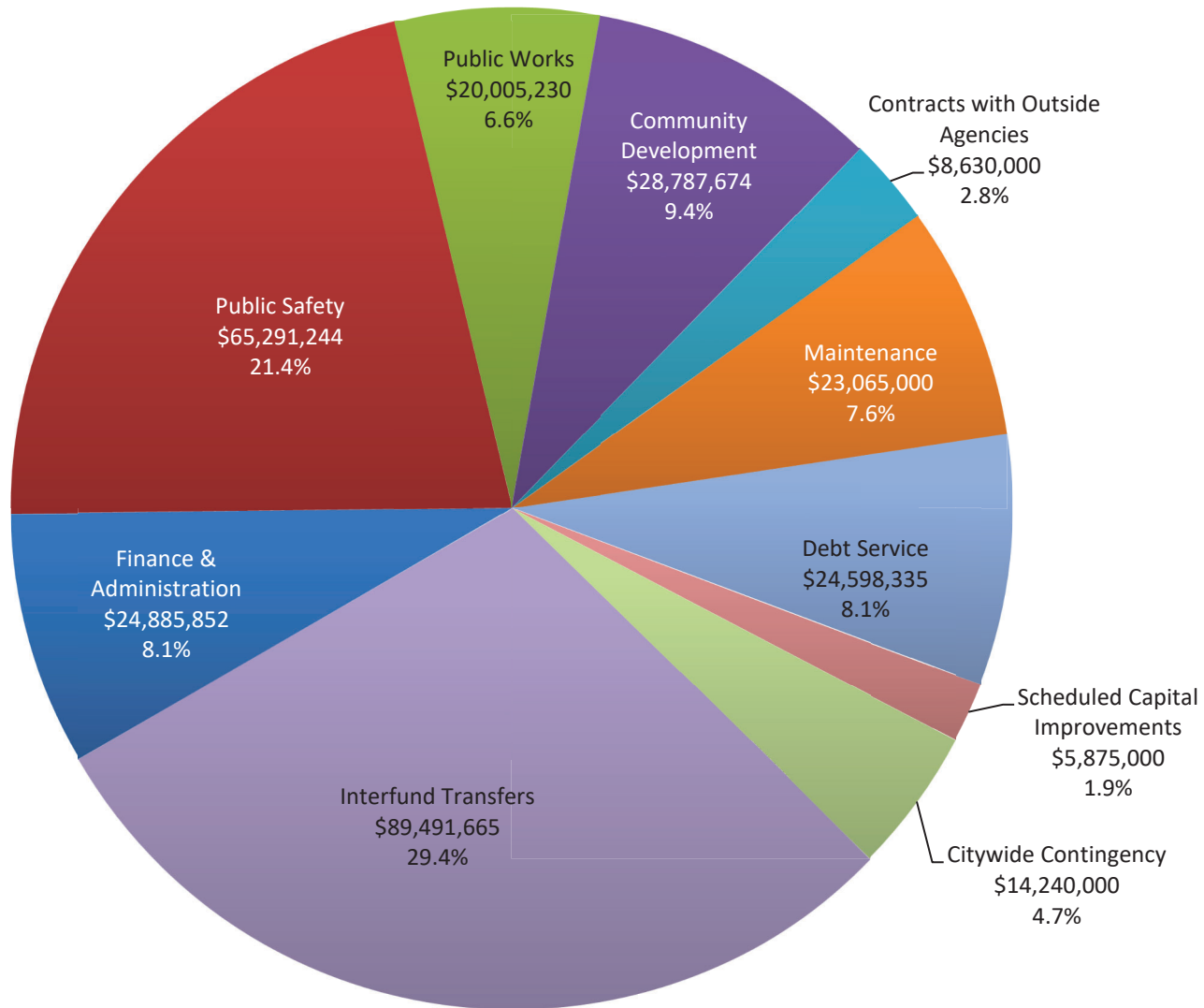
| | 2017 | 2018 | Estimated 2019 | Budgeted 2020 |
|--|----------------------|---------------------|---------------------|---------------------|
| BEGINNING BALANCE | \$63,173,820 | \$64,842,223 | \$63,914,969 | \$63,185,000 |
| <u>Current Revenue</u> | | | | |
| <u>County Collected and Distributed</u> | | | | |
| Ad Valorem Property Tax | \$45,342,902 | \$47,394,533 | \$50,646,000 | \$53,857,400 |
| Motor Vehicle Tax | 4,381,267 | 4,822,824 | 5,133,000 | 5,329,000 |
| Special Assessments Tax | 396,027 | 404,986 | 150,000 | 190,000 |
| Delinquent Tax Collections | 581,246 | 746,491 | 806,000 | 478,400 |
| Delinquent Special Assessments | 15,990 | 0 | 5,000 | 10,000 |
| Rental Excise Tax | 72,004 | 70,349 | 70,000 | 70,000 |
| Special Weed & Sewer Tax | 84,868 | 75,089 | 80,000 | 80,000 |
| | <u>\$50,874,304</u> | <u>53,514,272</u> | <u>56,890,000</u> | <u>60,014,800</u> |
| <u>State Collected and Distributed</u> | | | | |
| Sales Tax-City | 53,889,275 | 55,859,646 | 55,845,000 | 56,813,000 |
| Sales Tax-Countywide | 15,736,389 | 16,120,870 | 16,000,000 | 16,300,000 |
| Sales Tax-Public Safety | 3,934,111 | 4,030,230 | 3,990,000 | 4,060,000 |
| Sales Tax-Public Safety II | 3,934,111 | 4,030,230 | 3,990,000 | 4,060,000 |
| ¹ Sales Tax-County Courthouse | 3,003,728 | 4,029,634 | 3,990,000 | 4,060,000 |
| Gasoline Tax | 5,036,302 | 5,189,009 | 5,200,000 | 5,300,000 |
| Transient Guest Tax | 10,291,899 | 10,094,308 | 10,261,000 | 10,595,000 |
| Liquor Tax | 4,367,199 | 4,662,723 | 4,680,000 | 4,710,000 |
| | <u>\$100,193,014</u> | <u>104,016,650</u> | <u>103,956,000</u> | <u>105,898,000</u> |
| <u>City Collected</u> | | | | |
| Franchise Taxes: | <u>10,954,292</u> | <u>11,799,673</u> | <u>10,430,000</u> | <u>11,585,000</u> |
| Park and Recreation Revenues: | | | | |
| Golf Course Receipts | 5,411,137 | 5,217,982 | 5,623,000 | 6,340,000 |
| Municipal Pool Revenue | 747,173 | 732,345 | 700,000 | 788,000 |
| Leisure Service Revenue | 2,519,362 | 2,577,606 | 2,446,000 | 2,530,000 |
| Soccer Complex Revenue | 1,679,468 | 1,503,692 | 1,615,000 | 1,686,000 |
| Arts Commission Revenue | 23,256 | 19,347 | 20,000 | 24,000 |
| Arboretum Revenue | 279,280 | 239,733 | 243,000 | 256,500 |
| Deanna Rose Farmstead Revenue | 1,938,933 | 1,752,698 | 1,898,000 | 2,100,000 |
| | <u>\$12,598,609</u> | <u>12,043,403</u> | <u>12,545,000</u> | <u>13,724,500</u> |

**CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF REVENUE**

| | 2017 | 2018 | Estimated 2019 | Budgeted 2020 |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <u>City Collected (Continued)</u> | | | | |
| Fines: | | | | |
| Municipal Court | 3,586,669 | 3,238,243 | 2,492,000 | 2,726,500 |
| Court Costs | 31,969 | 29,213 | 32,000 | 32,000 |
| Alcohol Diversion | 581,940 | 495,937 | 511,000 | 511,000 |
| | <u>\$4,200,578</u> | <u>3,763,393</u> | <u>3,035,000</u> | <u>3,269,500</u> |
| Licenses, Fees, and Permits: | | | | |
| Animal Licenses | 147,188 | 140,169 | 149,000 | 138,010 |
| Liquor Licenses/CMB Licenses | 83,019 | 70,965 | 74,000 | 83,885 |
| Other Licenses and Permits | 583,573 | 707,210 | 356,000 | 662,255 |
| Public Safety Permits and Fees | 2,323,193 | 1,947,666 | 1,660,600 | 1,657,400 |
| Building Permits | 2,382,425 | 3,598,946 | 2,664,100 | 2,300,350 |
| Plan Review Fees | 956,545 | 453,637 | 464,400 | 500,000 |
| Zoning and Planning Fees | 215,410 | 207,357 | 212,000 | 172,000 |
| Business Improvement Service Fees | 96,358 | 91,851 | 94,750 | 105,000 |
| Excise Tax/Transitional Revenue | 3,354,876 | 3,672,415 | 3,215,000 | 2,500,000 |
| Other Community Service Fees | 886,625 | 376,775 | 479,000 | 529,000 |
| | <u>\$11,029,212</u> | <u>11,266,991</u> | <u>9,368,850</u> | <u>8,647,900</u> |
| User Fees (Stormwater Utility Fund) | <u>4,423,165</u> | <u>4,443,973</u> | <u>4,900,000</u> | <u>5,000,000</u> |
| Interest Earned on Investments: | <u>668,408</u> | <u>1,701,099</u> | <u>1,555,863</u> | <u>1,514,635</u> |
| Miscellaneous Revenues: | <u>4,673,502</u> | <u>5,639,244</u> | <u>5,080,283</u> | <u>5,373,000</u> |
| Transfers: | | | | |
| Transfer from Other Funds | 1,443,298 | 2,100,130 | 1,563,700 | 1,546,000 |
| Transfer from General Fund | 15,573,432 | 13,356,648 | 15,400,000 | 15,700,000 |
| Transfer from Capital Projects Fund | 4,487,569 | 1,365,136 | 320,000 | 600,000 |
| Transfer from Special Revenue Funds | 150,000 | 0 | 0 | 0 |
| Transfer from Transient Guest Tax Funds | 5,988,241 | 4,693,834 | 3,420,335 | 3,531,665 |
| Transfer from TGT Capital Improve Fund | 5,433,174 | 5,403,479 | 5,340,000 | 5,280,000 |
| | <u>\$33,075,714</u> | <u>26,919,227</u> | <u>26,044,035</u> | <u>26,657,665</u> |
| Total Revenue | <u>\$295,864,618</u> | <u>\$299,950,148</u> | <u>\$297,720,000</u> | <u>\$304,870,000</u> |

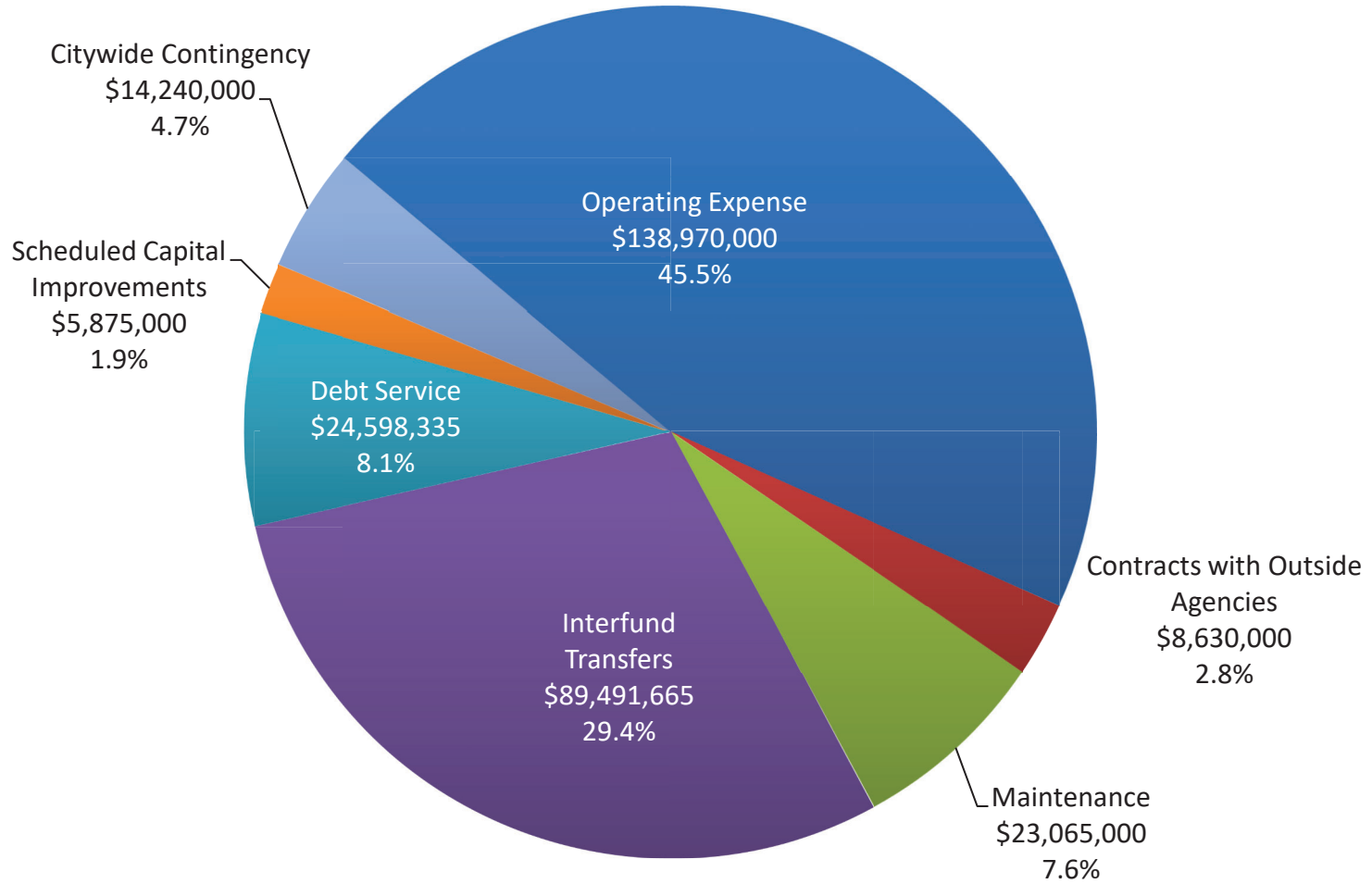
¹ Countywide sales tax approved by voter in 2016 to fund a new county courthouse. Per state statute, this revenue is shared with cities.
Tax is scheduled to sunset in March 2027.

2020 CITY EXPENDITURES BY GOAL AREA ALL BUDGETED FUNDS



2020 Budget = \$304,870,000

2020 CITY EXPENDITURES BY PURPOSE ALL BUDGETED FUNDS



2020 Budget = \$304,870,000

CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF EXPENDITURES

| GOAL AREA/COST CENTER | Actual | | Estimated | Budgeted |
|--|-------------------|-------------------|-------------------|-------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>Finance & Administration</u> | | | | |
| Mayor & Council | \$1,333,157 | \$1,564,737 | \$1,511,408 | \$1,623,748 |
| Convention & Tourism | 2,767,475 | 3,382,134 | 3,296,000 | 2,920,000 |
| Economic Development | 729,034 | 764,745 | 652,680 | 625,000 |
| Emergency Management | 313,571 | 353,786 | 271,018 | 247,823 |
| City Manager | 1,104,255 | 1,194,626 | 1,067,322 | 1,182,925 |
| Communications | 507,665 | 542,819 | 622,096 | 676,800 |
| Information Technology | 5,143,061 | 5,565,025 | 6,325,534 | 7,301,585 |
| Facilities Management | 3,746,263 | 3,970,512 | 3,803,255 | 4,322,862 |
| Municipal Court | 2,221,077 | 2,248,974 | 2,525,329 | 2,833,018 |
| Municipal Court Services | 508,858 | 523,172 | 650,369 | 714,645 |
| Law | 1,783,263 | 1,684,221 | 1,720,010 | 1,860,224 |
| Finance & Accounting | 1,444,843 | 1,582,441 | 1,568,921 | 1,695,680 |
| City Clerk | 624,381 | 652,254 | 783,707 | 856,491 |
| Human Resources | 1,975,177 | 2,120,658 | 1,987,214 | 2,192,198 |
| Payroll | 452,353 | 456,506 | 476,062 | 502,853 |
| Total Finance & Administration | 24,654,433 | 26,606,610 | 27,260,925 | 29,555,852 |
| <u>Public Safety</u> | | | | |
| Police Administration | 3,200,310 | 3,672,353 | 3,184,951 | 3,138,198 |
| Tactical Operations Bureau | 19,725,053 | 20,270,181 | 21,855,487 | 22,669,073 |
| Special Services Bureau | 10,875,986 | 10,896,551 | 12,621,504 | 14,236,966 |
| Fire Service Contracts | 974,072 | 751,010 | 875,000 | 1,100,000 |
| Fire Administration | 1,244,415 | 1,315,933 | 1,388,834 | 1,593,767 |
| Fire Operations | 16,446,468 | 16,564,686 | 16,736,418 | 17,993,253 |
| Fire Prevention | 695,573 | 717,994 | 803,782 | 846,850 |
| Fire Support Services | 533,091 | 500,139 | 635,802 | 641,313 |
| Fire Training | 876,485 | 916,496 | 862,468 | 1,161,215 |
| Fire Training Center | 74,713 | 91,457 | 90,203 | 97,468 |
| Merriam Fire Contract | 2,297,164 | 2,520,443 | 2,530,799 | 2,913,141 |
| Total Public Safety | 56,943,330 | 58,217,243 | 61,585,248 | 66,391,244 |
| <u>Public Works</u> | | | | |
| Public Works Administration | 755,496 | 802,232 | 863,998 | 946,721 |
| Street Engineering & Construction | 2,678,959 | 2,833,132 | 3,030,550 | 3,040,535 |
| Stormwater Engineering | 1,192,069 | 1,125,928 | 1,394,190 | 1,481,975 |
| Traffic Services | 1,529,295 | 1,706,116 | 1,851,004 | 1,904,356 |
| Traffic Maintenance | 3,526,051 | 3,418,801 | 3,260,766 | 3,875,041 |
| Street Maintenance | 3,839,255 | 4,198,083 | 4,428,790 | 4,566,907 |
| Stormwater Maintenance | 1,954,074 | 2,243,571 | 2,824,200 | 3,001,251 |
| Fleet Maintenance | 1,022,008 | 927,830 | 1,028,252 | 1,188,444 |
| Total Public Works | 16,497,207 | 17,255,693 | 18,681,750 | 20,005,230 |

CITY OF OVERLAND PARK
ALL FUNDS
STATEMENT OF EXPENDITURES

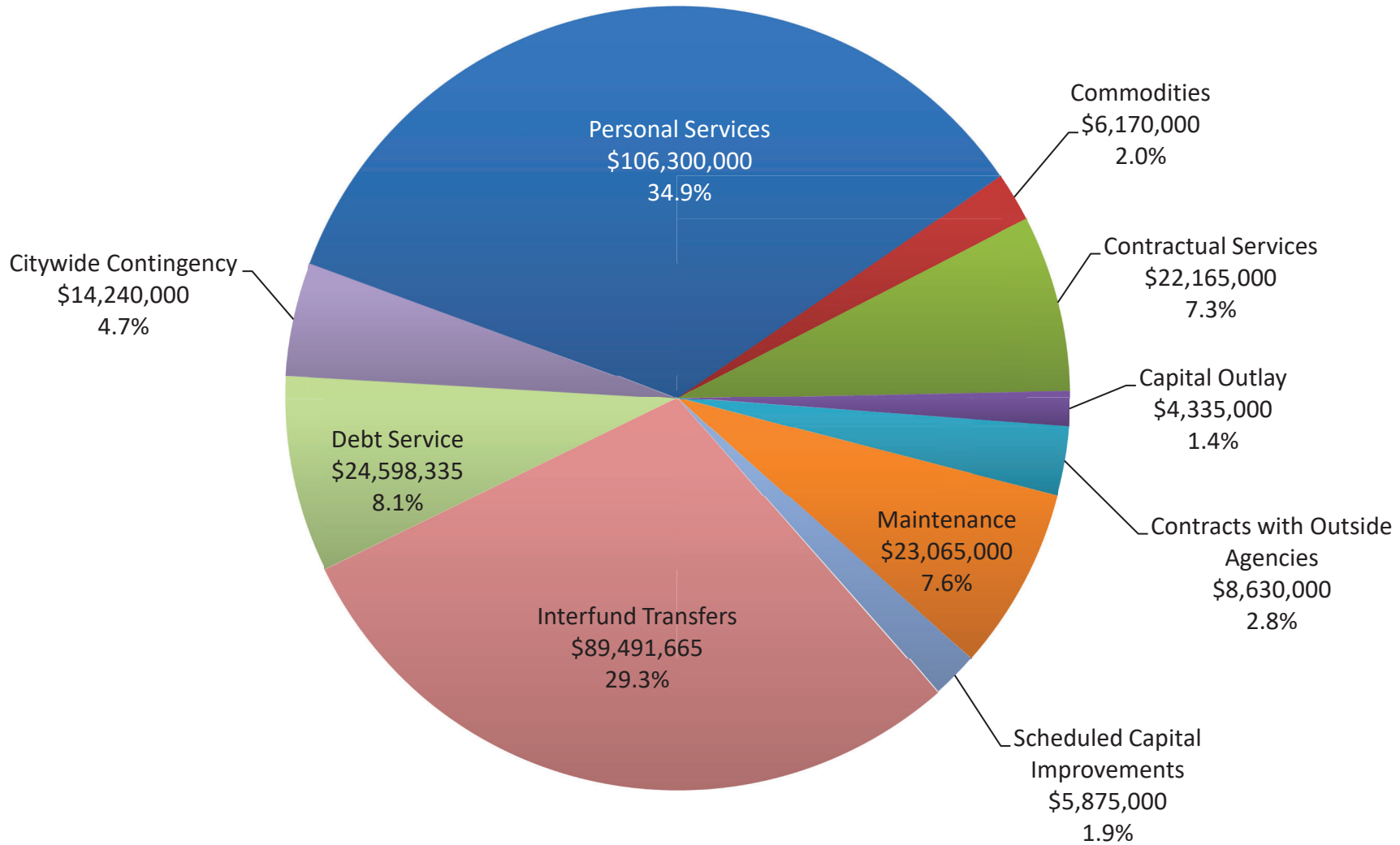
| GOAL AREA/COST CENTER | Actual | | Estimated | Budgeted |
|---|----------------------|----------------------|----------------------|----------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>Community Development</u> | | | | |
| Parks & Forestry | 3,557,777 | 3,366,741 | 3,721,545 | 4,295,411 |
| Arboretum & Botanical Garden | 948,297 | 1,038,725 | 981,256 | 1,140,172 |
| Leisure Services | 917,954 | 853,499 | 1,028,770 | 1,180,445 |
| Community Center | 1,709,907 | 1,822,970 | 1,774,269 | 2,058,963 |
| Golf Courses | 4,793,816 | 4,808,725 | 4,973,250 | 5,690,000 |
| Farmstead | 1,820,386 | 1,892,955 | 2,114,767 | 2,225,087 |
| Aquatics | 1,242,297 | 1,350,993 | 1,270,040 | 1,441,172 |
| Soccer Complex Operations | 1,151,371 | 1,065,871 | 1,220,750 | 1,310,000 |
| Planning & Development Services | 2,064,200 | 2,098,439 | 2,247,305 | 1,793,344 |
| Community Planning | 2,108,687 | 2,203,694 | 2,575,198 | 2,036,278 |
| Building Safety | 2,156,229 | 2,154,130 | 2,457,167 | 2,508,836 |
| Engineering Services | 1,165,594 | 1,078,296 | 1,360,010 | 1,358,885 |
| Strategic Planning | 0 | 0 | 0 | 1,749,081 |
| Business Improvement District | 99,416 | 94,258 | 95,000 | 110,000 |
| Total Community Development | 23,735,931 | 23,829,296 | 25,819,327 | 28,897,674 |
| Total Operating Expenditures and Contracts with Outside Agencies | 121,830,901 | 125,908,842 | 133,347,250 | 144,850,000 |
| Maintenance | 21,248,656 | 20,308,889 | 22,015,000 | 23,065,000 |
| Debt Service | 28,811,073 | 21,818,962 | 24,879,226 | 24,598,335 |
| Tax Increment Financing | 1,126,901 | 1,585,189 | 1,810,000 | 2,750,000 |
| Capital Improvements | 7,940,284 | 11,085,000 | 7,746,000 | 5,875,000 |
| Citywide Contingency | 95,100 | 1,000 | 3,412,939 | 14,240,000 |
| Transfers | 49,969,480 | 55,327,297 | 41,324,585 | 89,491,665 |
| Total Non-Operating Expenditures | 109,191,494 | 110,126,337 | 101,187,750 | 160,020,000 |
| Total Expenditures | \$231,022,395 | \$236,035,179 | \$234,535,000 | \$304,870,000 |
| ENDING BALANCE | \$64,842,223 | \$63,914,969 | \$63,185,000 | \$0 |

**CITY OF OVERLAND PARK
SUMMARY OF EXPENDITURES BY FUND**

| GOAL AREA/COST CENTER | General Fund | Special St. & Highway | 1/8-Cent for Street Imp | Special Park & Rec | Special Alcohol | Transient Guest Tax | | | Bond & Interest | Stormwater Utility | Golf Course | Soccer Operations | Business Imp Dist | Tax Incrmt. Financing | Total All Funds |
|---|-------------------|-----------------------|-------------------------|--------------------|-----------------|---------------------|-------------|----------|-----------------|--------------------|-------------|-------------------|-------------------|-----------------------|-------------------|
| | | | | | | Operating | Capital Imp | TGT Fund | | | | | | | |
| OPERATING EXPENDITURES | | | | | | | | | | | | | | | |
| Finance & Administration | | | | | | | | | | | | | | | |
| Mayor & Council | \$498,748 | | | | | | | | | | | | | | \$498,748 |
| Emergency Management | 247,823 | | | | | | | | | | | | | | 247,823 |
| City Manager | 1,182,925 | | | | | | | | | | | | | | 1,182,925 |
| Communications | 676,800 | | | | | | | | | | | | | | 676,800 |
| Information Technology | 7,301,585 | | | | | | | | | | | | | | 7,301,585 |
| Facilities Management | 4,322,862 | | | | | | | | | | | | | | 4,322,862 |
| Municipal Court | 2,833,018 | | | | | | | | | | | | | | 2,833,018 |
| Court Services | 605,930 | | | | \$108,715 | | | | | | | | | | 714,645 |
| Law | 1,860,224 | | | | | | | | | | | | | | 1,860,224 |
| Finance & Accounting | 1,695,680 | | | | | | | | | | | | | | 1,695,680 |
| City Clerk | 856,491 | | | | | | | | | | | | | | 856,491 |
| Human Resources | 2,192,198 | | | | | | | | | | | | | | 2,192,198 |
| Payroll | 502,853 | | | | | | | | | | | | | | 502,853 |
| Total Finance & Administration | 24,777,137 | - | - | - | 108,715 | - | - | - | - | - | - | - | - | - | 24,885,852 |
| Public Safety | | | | | | | | | | | | | | | |
| Police Services: | | | | | | | | | | | | | | | |
| Police Administration | 3,138,198 | | | | | | | | | | | | | | 3,138,198 |
| Tactical Operations Bureau | 22,272,788 | | | | 396,285 | | | | | | | | | | 22,669,073 |
| Special Services Bureau | 14,236,966 | | | | | | | | | | | | | | 14,236,966 |
| Subtotal Police Services | 39,647,952 | - | - | - | 396,285 | - | - | - | - | - | - | - | - | - | 40,044,237 |
| Fire Services: | | | | | | | | | | | | | | | |
| Fire Administration | 1,593,767 | | | | | | | | | | | | | | 1,593,767 |
| Fire Operations | 17,993,253 | | | | | | | | | | | | | | 17,993,253 |
| Fire Prevention | 846,850 | | | | | | | | | | | | | | 846,850 |
| Fire Support Services | 641,313 | | | | | | | | | | | | | | 641,313 |
| Fire Training | 1,161,215 | | | | | | | | | | | | | | 1,161,215 |
| Fire Training Center | 97,468 | | | | | | | | | | | | | | 97,468 |
| Merriam Fire Contract | 2,913,141 | | | | | | | | | | | | | | 2,913,141 |
| Subtotal Police Services | 25,247,007 | - | - | - | - | - | - | - | - | - | - | - | - | - | 25,247,007 |
| Total Public Safety | 64,894,959 | - | - | - | 396,285 | - | - | - | - | - | - | - | - | - | 65,291,244 |
| Public Works | | | | | | | | | | | | | | | |
| Public Works Administration | 946,721 | | | | | | | | | | | | | | 946,721 |
| Street Engineering & Constr. | 3,040,535 | | | | | | | | | | | | | | 3,040,535 |
| Stormwater Engineering | | | | | | | | | | 1,481,975 | | | | | 1,481,975 |
| Traffic Services | 1,904,356 | | | | | | | | | | | | | | 1,904,356 |
| Traffic Maintenance | 3,875,041 | | | | | | | | | | | | | | 3,875,041 |
| Street Maintenance | 4,566,907 | | | | | | | | | | | | | | 4,566,907 |
| Stormwater Maintenance | | | | | | | | | | 3,001,251 | | | | | 3,001,251 |
| Fleet Maintenance | 1,188,444 | | | | | | | | | | | | | | 1,188,444 |
| Total Public Works | 15,522,004 | - | - | - | - | - | - | - | - | 4,483,226 | - | - | - | - | 20,005,230 |
| Community Development | | | | | | | | | | | | | | | |
| Parks & Forestry | 4,295,411 | | | | | | | | | | | | | | 4,295,411 |
| Arboretum & Botanical Garden | 1,140,172 | | | | | | | | | | | | | | 1,140,172 |
| Subtotal Parks | 5,435,583 | - | - | - | - | - | - | - | - | - | - | - | - | - | 5,435,583 |
| Leisure Services | 1,180,445 | | | | | | | | | | | | | | 1,180,445 |
| Community Centers | 2,058,963 | | | | | | | | | | | | | | 2,058,963 |
| Golf Courses | | | | | | | | | | | 5,690,000 | | | | 5,690,000 |
| Soccer Operations | | | | | | | | | | | | 1,310,000 | | | 1,310,000 |
| Farmstead | 2,225,087 | | | | | | | | | | | | | | 2,225,087 |
| Aquatics | 1,441,172 | | | | | | | | | | | | | | 1,441,172 |
| Subtotal Recreation | 6,905,667 | - | - | - | - | - | - | - | - | - | 5,690,000 | 1,310,000 | - | - | 13,905,667 |

| GOAL AREA/COST CENTER | General Fund | Special St. & Highway | 1/8-Cent for Street Imp | Special Park & Rec | Special Alcohol | Transient Guest Tax | | | Bond & Interest | Stormwater Utility | Golf Course | Soccer Operations | Business Impr Dist | Tax Incrmt. Financing | Total All Funds |
|--|--------------------|-----------------------|-------------------------|--------------------|------------------|---------------------|------------------|-------------------|-------------------|--------------------|------------------|-------------------|--------------------|-----------------------|--------------------|
| | | | | | | Operating | Capital Impr | TGT Fund | | | | | | | |
| Community Development, Cont. | | | | | | | | | | | | | | | |
| Planning & Development Serv. | 1,793,344 | | | | | | | | | | | | | | 1,793,344 |
| Community Planning | 2,036,278 | | | | | | | | | | | | | | 2,036,278 |
| Building Safety | 2,508,836 | | | | | | | | | | | | | | 2,508,836 |
| Engineering Services | 1,247,111 | | | | | | | | | 111,774 | | | | | 1,358,885 |
| Strategic Planning | 1,749,081 | | | | | | | | | | | | | | 1,749,081 |
| Subtotal Planning | 9,334,650 | - | | - | - | - | - | - | - | 111,774 | - | - | - | - | 9,446,424 |
| Total Community Development | 21,675,900 | - | - | - | - | - | - | - | - | 111,774 | 5,690,000 | 1,310,000 | - | - | 28,787,674 |
| TOTAL OPERATING | 126,870,000 | - | - | - | 505,000 | - | - | - | - | 4,595,000 | 5,690,000 | 1,310,000 | - | - | 138,970,000 |
| CONTRACTS WITH OUTSIDE AGENCIES | | | | | | | | | | | | | | | |
| Finance & Administration | | | | | | | | | | | | | | | |
| Mayor & Council | | | | | 1,125,000 | | | | | | | | | | \$1,125,000 |
| Convention & Tourism | | | | | | 2,360,000 | 560,000 | | | | | | | | 2,920,000 |
| Economic Development | 625,000 | | | | | | | | | | | | | 2,750,000 | 3,375,000 |
| Total Finance & Administration | 625,000 | - | - | - | 1,125,000 | 2,360,000 | 560,000 | - | - | - | - | - | - | 2,750,000 | 7,420,000 |
| Public Safety | | | | | | | | | | | | | | | |
| Fire Protection | 1,100,000 | | | | | | | | | | | | | | 1,100,000 |
| Total Public Safety | 1,100,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,100,000 |
| Community Development | | | | | | | | | | | | | | | |
| Business Improvement District | | | | | | | | | | | | | 110,000 | | 110,000 |
| Total Community Development | - | - | - | - | - | - | - | - | - | - | - | - | 110,000 | - | 110,000 |
| TOTAL CONTRACTS | 1,725,000 | - | - | - | 1,125,000 | 2,360,000 | 560,000 | - | - | - | - | - | 110,000 | 2,750,000 | 8,630,000 |
| INFRASTRUCTURE AND FACILITIES MAINTENANCE | | | | | | | | | | | | | | | |
| Finance & Administration | | | | | | | | | | | | | | | |
| Facilities Management | 1,755,000 | | | | | | | | | | | | | | 1,755,000 |
| Total Finance & Administration | 1,755,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,755,000 |
| Public Works | | | | | | | | | | | | | | | |
| Street Maintenance | 11,460,000 | 4,850,000 | 1,000,000 | | | | | | | | | | | | 17,310,000 |
| Stormwater Maintenance | | | | | | | | | | 3,125,000 | | | | | 3,125,000 |
| Total Public Works | 11,460,000 | 4,850,000 | 1,000,000 | - | - | - | - | - | - | 3,125,000 | - | - | - | - | 20,435,000 |
| Community Development | | | | | | | | | | | | | | | |
| Parks & Forestry | | | | 575,000 | | | | | | | | | | | 575,000 |
| Golf | | | | | | | | | | 200,000 | | | | | 200,000 |
| Soccer | | | | | | | | | | | 100,000 | | | | 100,000 |
| Total Community Development | - | - | - | 575,000 | - | - | - | - | - | 200,000 | 100,000 | - | - | - | 875,000 |
| TOTAL MAINTENANCE | 13,215,000 | 4,850,000 | 1,000,000 | 575,000 | - | - | - | - | - | 3,125,000 | 200,000 | 100,000 | - | - | 23,065,000 |
| NON-OPERATING EXPENDITURES | | | | | | | | | | | | | | | |
| Debt Service | | | | | | | | | 17,250,000 | | 280,000 | | | | 17,530,000 |
| Debt Service Support Agreement | | | | | | | | 7,068,335 | | | | | | | 7,068,335 |
| Scheduled Capital Improve. | | | 3,850,000 | 675,000 | | | | | | 1,350,000 | - | - | | | 5,875,000 |
| Contingency | 3,500,000 | 2,690,000 | | | 3,770,000 | - | - | | 400,000 | 3,180,000 | 150,000 | 550,000 | | | 14,240,000 |
| Transfer to General Fund | | 0 | 150,000 | | | | | | | | 150,000 | | | | 300,000 |
| Transfer to Bond & Interest Fund | 11,500,000 | | | 0 | | | 5,280,000 | | | - | | - | | | 16,780,000 |
| Transfer to Transient Guest Tax - Oper | | | | | | | | 2,354,445 | | | | | | | 2,354,445 |
| Transfer to Transient Guest Tax - Cap | | | | | | | | 1,177,220 | | | | | | | 1,177,220 |
| Transfer to Facility Maintenance Reser | 500,000 | | | | | | | | | | | | | | 500,000 |
| Transfer to Self Insurance Fund | 100,000 | | | | | | | | | 25,000 | | | | | 125,000 |
| Transfer to Excise Tax Reserve Fund | 2,500,000 | | | | | | | | | | | | | | 2,500,000 |
| Transfer to Equip. Reserve Fund | 450,000 | | | | | | | | | 375,000 | | 300,000 | | | 1,125,000 |
| Transfer to Transient Guest Tax Fund | 4,200,000 | | | | | | | | | | | | | | 4,200,000 |
| Transfer to Capital Reserves Fund | 52,690,000 | | 2,650,000 | 920,000 | | | 3,160,000 | | | | 1,010,000 | | | | 60,430,000 |
| TOTAL NON-OPERATING | 75,440,000 | 2,690,000 | 6,650,000 | 1,595,000 | 3,770,000 | - | 8,440,000 | 10,600,000 | 17,650,000 | 4,930,000 | 1,590,000 | 850,000 | - | - | 134,205,000 |
| Total Budget | 217,250,000 | 7,540,000 | 7,650,000 | 2,170,000 | 5,400,000 | 2,360,000 | 9,000,000 | 10,600,000 | 17,650,000 | 12,650,000 | 7,480,000 | 2,260,000 | 110,000 | 2,750,000 | 304,870,000 |

2020 CITY EXPENDITURES BY CATEGORY ALL BUDGETED FUNDS



2020 Budget = \$304,870,000

CITY OF OVERLAND PARK
TOTAL CITY EXPENDITURES BY CATEGORY

| <u>Personal Services</u> | 2020 Budget |
|------------------------------------|------------------------------|
| Salaries and Wages | \$ 71,948,049 |
| Hospital and Medical Insurance | 15,901,425 |
| Life Insurance | 309,579 |
| Required Payroll Taxes | 6,331,621 |
| Retirement | 11,809,326 |
| Total Personal Services | <u>\$ 106,300,000</u> |
| <u>Commodities</u> | |
| Awards | \$ 125,195 |
| Office Supplies | 439,903 |
| Operating Supplies | 3,055,422 |
| Construction Supplies | 263,725 |
| Repair and Maintenance Supplies | 2,285,755 |
| Total Commodities | <u>\$ 6,170,000</u> |
| <u>Contractual Services</u> | |
| Utilities | \$ 3,735,925 |
| Communications | 480,282 |
| Transportation | 615,198 |
| Education and Training | 454,863 |
| Insurance and Bonds | 702,505 |
| Professional Services | 1,703,029 |
| Contractual Services | 12,244,843 |
| Repair and Maintenance | 7,165,773 |
| Printing and Publishing | 109,967 |
| Leases/Rentals | 748,283 |
| Other Contractual Services | 2,834,332 |
| Total Contractual Services | <u>\$ 30,795,000</u> |
| <u>Capital Outlay</u> | |
| Land and Buildings | \$ 0 |
| Office Equipment and Fixtures | 160,000 |
| Operating Equipment | 4,175,000 |
| Other Capital Outlay | 0 |
| Total Capital Outlay | <u>\$ 4,335,000</u> |
| <u>Transfers/Others</u> | |
| Debt Service | 24,598,335 |
| Capital Improvements | 5,875,000 |
| Maintenance Improvements | 23,065,000 |
| Citywide Contingency | 14,240,000 |
| Transfers | 89,491,665 |
| Total Other Financing | <u>\$ 157,270,000</u> |
| Combined Total | <u><u>\$ 304,870,000</u></u> |

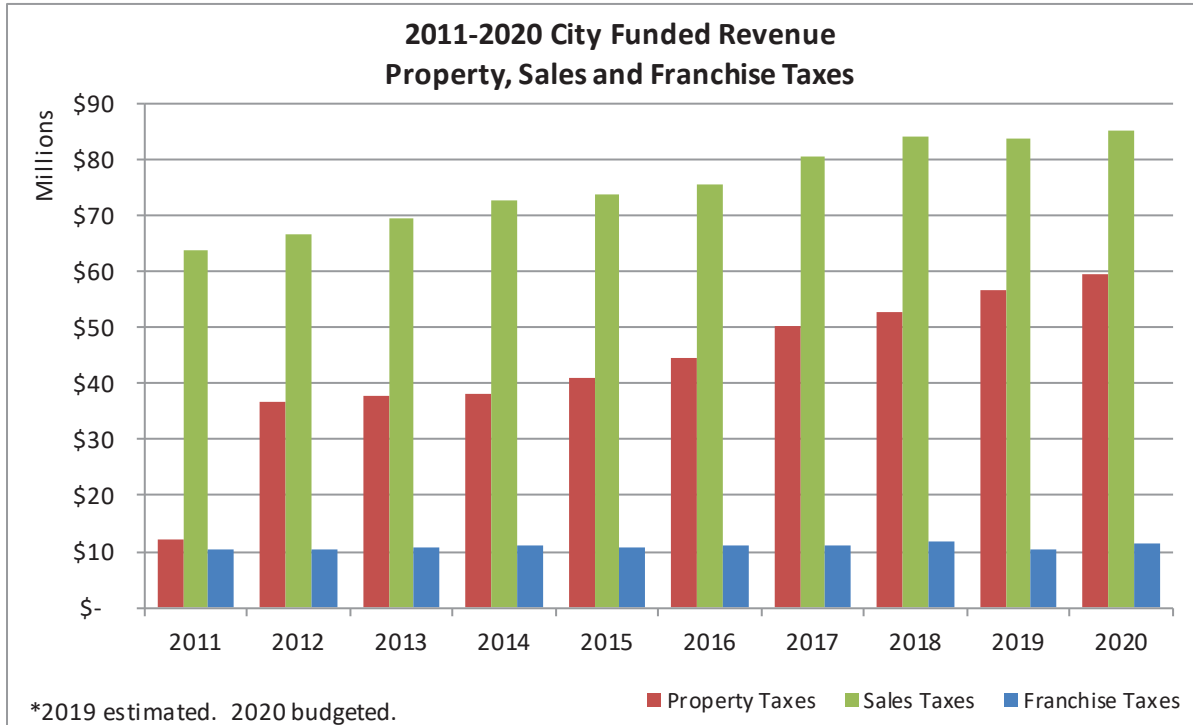
CITY OF OVERLAND PARK
BUDGET TO BUDGET COMPARISON - ALL FUNDS

| <u>By Source and Purpose</u> | <u>2019 Budget</u> | <u>2020 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
|-------------------------------------|-------------------------------|-------------------------------|-----------------------------|----------------------------|
| Revenues | | | | |
| Resources from Prior Year | \$ 58,805,000 | \$ 63,185,000 | \$ 4,380,000 | 7.4% |
| Property Tax | 56,254,000 | 59,664,800 | 3,410,800 | 6.1% |
| Sales Tax | 83,653,000 | 85,293,000 | 1,640,000 | 2.0% |
| Intergovernmental | 9,600,000 | 10,010,000 | 410,000 | 4.3% |
| City Generated | 60,202,200 | 60,059,535 | (142,665) | -0.2% |
| Transfers | 26,285,800 | 26,657,665 | 371,865 | 1.4% |
| | <u>\$ 294,800,000</u> | <u>\$ 304,870,000</u> | <u>\$ 10,070,000</u> | <u>3.4%</u> |
| Expenditures | | | | |
| Personal Services | \$ 103,275,000 | \$ 106,300,000 | \$ 3,025,000 | 2.9% |
| Commodities | 5,799,024 | 6,170,000 | 370,976 | 6.4% |
| Contractual Services | 20,718,696 | 22,165,000 | 1,446,304 | 7.0% |
| Capital Outlay | 4,246,600 | 4,335,000 | 88,400 | 2.1% |
| Contracts with Outside Agencies | 7,950,680 | 8,630,000 | 679,320 | 8.5% |
| Maintenance | 20,040,000 | 23,065,000 | 3,025,000 | 15.1% |
| Debt Service | 24,494,200 | 24,598,335 | 104,135 | 0.4% |
| Scheduled Capital Improvements | 7,360,000 | 5,875,000 | (1,485,000) | -20.2% |
| Citywide Contingency | 13,050,000 | 14,240,000 | 1,190,000 | 9.1% |
| Interfund Transfers | 87,865,800 | 89,491,665 | 1,625,865 | 1.9% |
| | <u>\$ 294,800,000</u> | <u>\$ 304,870,000</u> | <u>\$ 10,070,000</u> | <u>3.4%</u> |
| | | | | |
| <u>By Fund</u> | <u>2019 Budget</u> | <u>2020 Budget</u> | <u>\$ Change</u> | <u>% Change</u> |
| General Fund | \$210,195,000 | \$217,250,000 | 7,055,000 | 3.4% |
| Special Street & Highway | 6,825,000 | 7,540,000 | 715,000 | 10.5% |
| 1/8-cent Sales Tax | 6,340,000 | 7,650,000 | 1,310,000 | 20.7% |
| Special Parks & Rec | 1,900,000 | 2,170,000 | 270,000 | 14.2% |
| Special Alcohol | 5,100,000 | 5,400,000 | 300,000 | 5.9% |
| Transient Guest Tax | 10,700,000 | 10,600,000 | (100,000) | -0.9% |
| Transient Guest Tax - Capital | 10,850,000 | 9,000,000 | (1,850,000) | -17.1% |
| Transient Guest Tax - Operating | 2,380,000 | 2,360,000 | (20,000) | -0.8% |
| Bond & Interest | 17,450,000 | 17,650,000 | 200,000 | 1.1% |
| Stormwater Utility | 12,060,000 | 12,650,000 | 590,000 | 4.9% |
| Golf Course | 6,640,000 | 7,480,000 | 840,000 | 12.7% |
| Soccer Operations | 2,250,000 | 2,260,000 | 10,000 | 0.4% |
| Business Improvement District | 110,000 | 110,000 | - | 0.0% |
| Tax Increment Financing | 2,000,000 | 2,750,000 | 750,000 | 37.5% |
| | <u>\$294,800,000</u> | <u>\$304,870,000</u> | <u>10,070,000</u> | <u>3.4%</u> |

2020 BUDGETED REVENUE

MAJOR SOURCES

Three sources comprise the majority of City-funded revenues: property taxes, sales taxes and franchise taxes. These revenue sources are discussed in this section. Following is a chart displaying historical data for these three revenue sources.



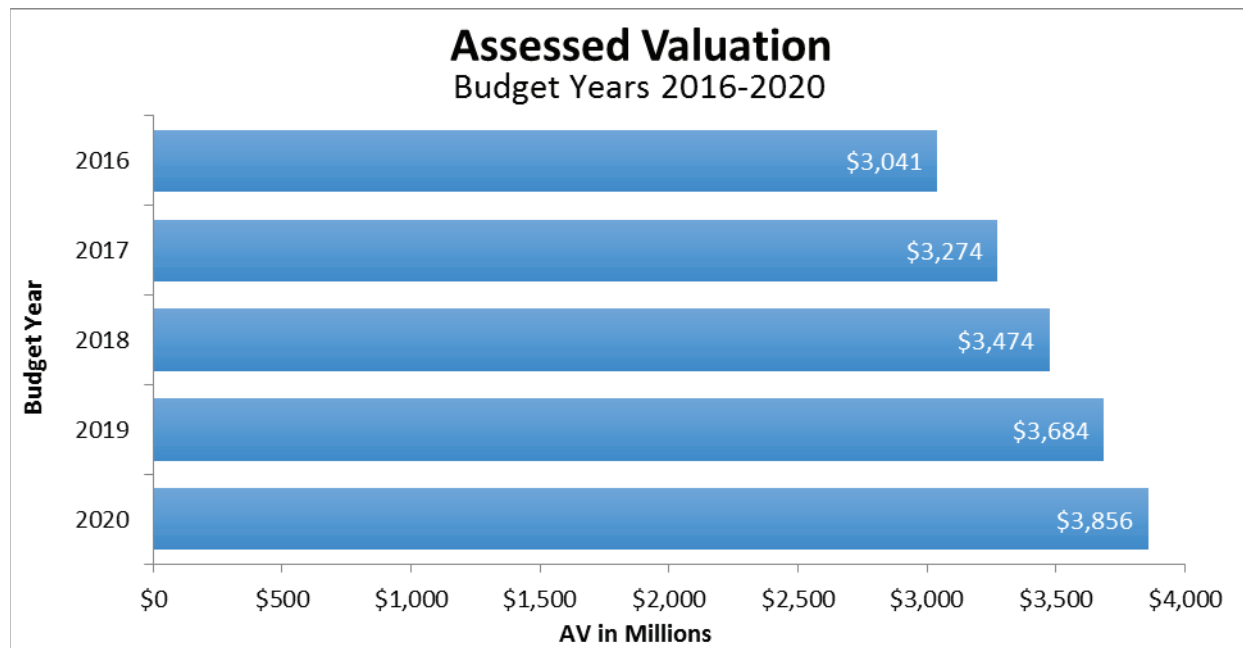
Property Tax

Budgeted 2020 property taxes, including Ad Valorem, Delinquent Property Taxes and Motor Vehicle Taxes, total \$59,664,800 or 20.8% of total budgeted revenues. General Fund property taxes comprise \$53,561,000 or 24.7% of total General Fund budgeted revenues. Budgeted Stormwater Utility property taxes total \$4,138,800 or 32.7% of total Stormwater Utility Fund budgeted revenues. Tax increment funding of \$1,965,000 comprises the remainder of property tax revenues.

Property taxes are collected on the assessed valuation of taxable real and tangible personal property. The Office of the County Clerk provides the estimated assessed valuation used in budget preparation.

The assessed value for the 2020 budget has increased by 4.7% from the 2019 budget's assessed valuation. This increase reflects a 3.3% in real property values, as well as 1.5% growth from new

construction, increasing the total real estate assessed value by 4.8%. However, current state law exempts new personal property from being added to the tax rolls. Between the 2019 and 2020 budgets, personal property declined 6.4%, while state assessed utilities increased 4.1%.



Based upon the projected assessed valuation, the mill levy is calculated to fund ad valorem property tax revenue requirements. In 2020, the City's total mill levy is 13.557 mills, comparable to the 2019 budgeted rate of 13.566 mills.

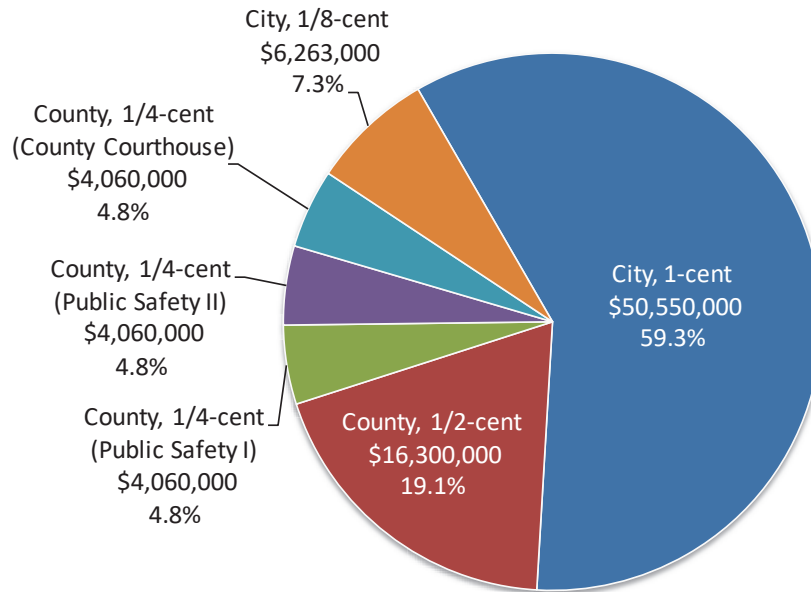
Overland Park's property tax rate remains approximately half to two-thirds the rate of similar surrounding communities, as well as the lowest rate of any first class city in Kansas. The 2020 mill levy was finalized by the County Clerk in November 2019, after all property tax appeals were resolved and the City's assessed value was certified.

| Fund | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------|----------------|----------------|----------------|----------------|----------------|
| General Fund | 11.887 | 11.839 | 12.603 | 12.604 | 12.596 |
| Stormwater Utility | 0.961 | 0.961 | 0.962 | 0.962 | 0.961 |
| Total | 12.848 | 13.800 | 13.565 | 13.566 | 13.557 |

Sales Tax

Sales tax revenues are anticipated to total \$85.3 million in 2020. Collections of the City's 1-cent sales tax, which includes compensating use tax, and the City's share of the county 1/2-cent general, 1/4-cent public safety I and 1/4-cent public safety II sales tax support general operations of City government.

2020 Sales Tax Revenue by Type



The City's share of the county 1/4-cent courthouse sales tax has been earmarked for public safety, street and park capital and maintenance improvements, while revenues from the City's 1/8-cent street sales tax are dedicated to improvements to residential streets, thoroughfares and traffic infrastructure. As approved by voters, the street sales tax is scheduled to sunset in 2024, while the courthouse sales tax sunsets in 2027.

The chart to the left illustrates sales tax revenue by type. Further discussion of the City's 1-cent and countywide sales taxes follows.

City Sales Tax

The City's largest source of income is a 1-cent sales tax, which includes both retail sales and compensating use tax components. The retail sales tax applies on items purchased within the City of Overland Park, while the compensating use tax applies to tangible personal property shipped to into the state for use, consumption or storage.

General Fund city sales tax revenues budgeted for 2020 total \$50.1 million, which is an increase of 1.7% over estimated 2019 sales tax receipts. In 2020, City 1-cent sales tax revenues are projected to comprise 23.1% of General Fund resources; total City Sales Tax revenue in the General, 1/8-Cent Sales Tax and Tax Increment Financing funds comprises 18.6% of total budgeted revenues.

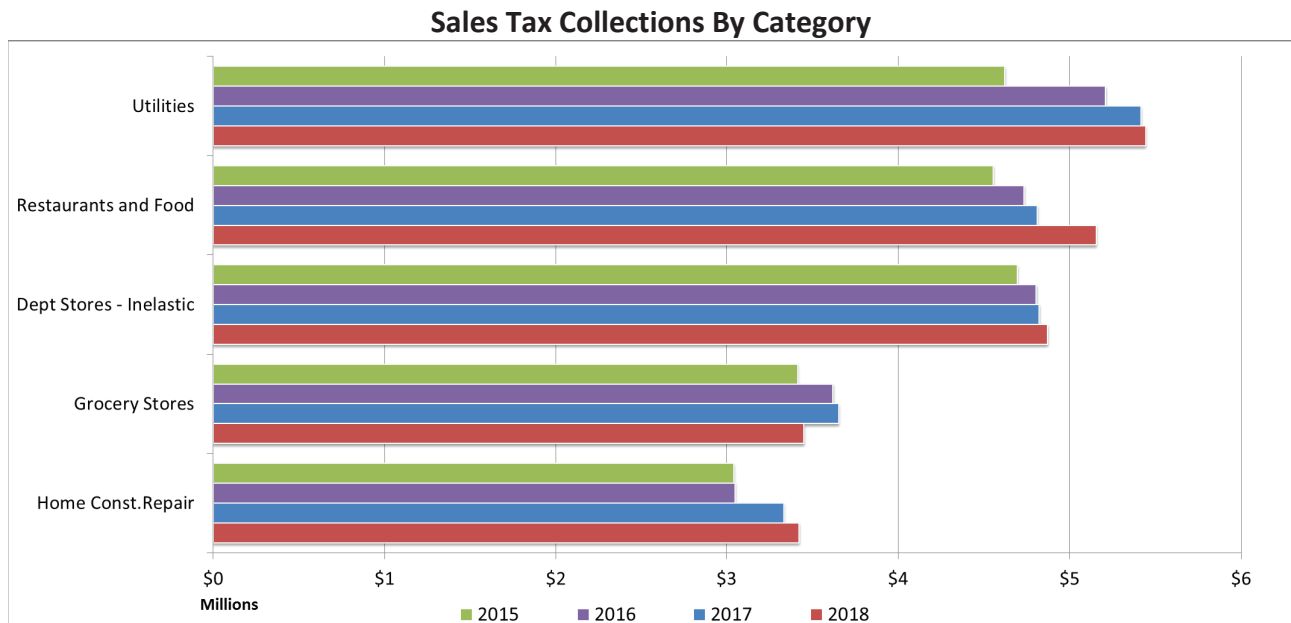
City sales tax revenue growth is projected using the most current quarterly forecast of sales tax. The sales tax forecast is based on historical data and is derived from the use of two different statistical models – regression and Box Jenkins. In addition, sales tax collections by business category are analyzed, and external events, which cannot be measured by the models, are considered.

The table below summarizes historical sales tax performance:

| General Fund Sales Tax Receipts (City 1-cent Sales & Use Tax) | | | General Fund Sales Tax Receipts (City 1-cent Sales & Use Tax) | | |
|--|--------------|-------------|--|--------------|-------------|
| Year | | % Change | Year | | % Change |
| 2011* | \$41,367,325 | 17.2% | 2016 | \$46,707,590 | 2.0% |
| 2012 | \$42,397,537 | 2.5% | 2017 | \$47,503,407 | 1.7% |
| 2013 | \$44,006,422 | 3.8% | 2018 | \$49,267,804 | 3.7% |
| 2014 | \$45,213,365 | 2.7% | 2019 Est. | \$49,240,000 | -0.1% |
| 2015 | \$45,809,867 | 1.3% | 2020 Budget | \$50,100,000 | 1.7% |

*2011 growth is artificially high due to refunds in the previous year.

Since 1991, the City has captured specific sales tax data and has developed a system to categorize sales tax collections by sales type. This data has provided more accurate information regarding the diversification of the sales tax base and the total retail sales by category for the last several years. The following graph depicts the total sales tax collected in the top five categories from 2015 through 2018. These revenue types represent over 50% of total collections.



Countywide Sales Tax

The City's allocation of the countywide sales tax is made up of four components: 1) the City's share of the countywide 1/2-cent sales tax, 2) the City's share of the County 1/4-cent public safety I sales tax, 3) the City's share of the County 1/4-cent public safety II sales tax, and 4) the City's share of the County 1/4-cent courthouse sales tax, which was approved by voters in the fall of 2016 and is scheduled to sunset in 2027.

Proceeds from the four county sales taxes are distributed by the State Department of Revenue and are based on distinct distribution formulas. The total county sales taxes budgeted for 2020 are \$28,480,000, which is a 1.8% increase over estimated 2019 collections. In 2020, county sales taxes are estimated to comprise 13.1% of budgeted 2020 General Fund revenues and 9.3 % of total budgeted revenues for all funds.

Historically, the City's proceeds from the countywide 1/2-cent sales tax have been relatively proportional to the City's retail sales, before use tax refunds. The 2020 budgeted amount of \$16,300,000 reflects an increase of 2.0% over estimated 2019 collections.

The proceeds from three county 1/4-cent sales taxes are distributed based on a different formula than the countywide 1/2-cent sales tax. Half of the 1/4-cent sales taxes is allocated directly to county functions, with the remaining portion allocated between the county and the cities based on taxing effort and population. The 2020 budgeted amount of \$4,060,000 each is projected using similar methodology at the City's 1-cent sales tax.

Franchise Tax

The City levies electric, telephone, gas service and telecable franchise taxes. Revenues for each source are forecasted separately; however, due to volatility of the electric and gas service components more emphasis is placed on the accuracy of the total forecasted franchise taxes. Telephone and telecable franchise taxes are related to the City's population. Electric and gas franchise taxes, while related to population, are largely driven by the weather. The 2020 revenues from this source are estimated to increase by 11.1% from estimated 2019 revenues, due to large refunds processed in 2019. However the 2020 budgeted amount is approximately equal to 2018 collections, and long-term this revenue sources is expected to be relatively flat.

Total budgeted franchise tax revenue for 2020 is \$11,585,000 and comprises 4.8% of budgeted General Fund revenues and 3.4% of budgeted revenues for all funds.

Other Revenues

Other revenues include city generated revenues such as fees and fines, as well as intergovernmental revenue. Other revenues are projected to grow approximately 2%.

GENERAL FUND

| Description | 2020 Budget | Applicable Laws |
|-------------------------------|--|--|
| Cash Balance - Jan, 1 | Based on estimated 2019 revenues and expenditures. | |
| Local Ad Valorem Property Tax | Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund, based on an assessed valuation in 2019 of \$3,858,430,953 and a property tax rate of 12.596 mills. (.8% delinquency estimate was used.) | The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is divided into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction. However, in accordance with state law, a Notice of Vote by the City Council approving the budget must be published when property tax dollars levied over the prior year increase, except with regard to increases attributable to new improvements to real estate; increased personal property valuation for most subclasses; property located within an added jurisdictional territory; and |
| Motor Vehicle Tax | Based on the City's anticipated share of the estimated countywide collections. | The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected. |
| Delinquent Property Tax | Based on historical receipts. | The County Clerk is responsible for adding any lands or improvements that have previously escaped taxation to the tax rolls. Properties are placed on the tax rolls at the amount that would have been paid had the property been on the tax rolls, plus delinquent taxes paid after the due date. |
| Special Weed & Sewer | Based on historical receipts. | Delinquent payment of City assessments for weed & sewer charges are certified to the County Clerk & upon collection by the County, the funds are returned to the City. |
| Rental Excise Tax | Based on prior year receipts. | Excise tax on rental cars per K.S.A. 79-5117. Distributed semi-annually by the County. |
| Countywide Sales Tax | Based on 2019 forecasted sales plus 1.8 percent growth. | The proceeds of the Countywide sales tax are distributed by the State Department of Revenue based on the following formula: One-half of all revenue collected within the County shall be apportioned among the County & cities based on the total taxing effort of all cities & each entity's total taxing effort in that preceding year relative to the total taxing effort of all cities & the County in the preceding year. The remaining one-half of the revenue shall be apportioned to the County & cities in the proportion each entity's population has relative to the total population in the County. The County's share shall be calculated by the percentage of people residing in unincorporated areas. |

GENERAL FUND (continued)

| Description | 2020 Budget | Applicable Laws |
|--|--|---|
| Countywide Sales Tax- Public Safety I (1/4-cent) and Public Safety II (1/4-cent) | Based on 2019 forecasted sales plus 1.8 percent growth. | The portion of the Countywide sales tax due to the passage of the public safety sales taxes is based on the following formula: One-half of all revenue collected from each of the additional ¼-cent sales taxes shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute the Countywide Sales Tax as previously stated. |
| Countywide Sales Tax- County Courthouse (1/4-cent) | Revenues are forecasted in the same manner as the countywide Public Safety I and Public Safety II Sales Tax. | The portion of the Countywide sales tax due to the passage of the "courthouse" tax in 2016, and is based on the following formula: One-half of all revenue collected from the additional ¼-cent sales tax shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute the countywide sales tax as previously stated. The tax |
| Liquor Tax | Based on estimates provided by Johnson County and 2019 projected revenues. | The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within city limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation and Special Alcohol Program. |
| City Sales Tax | Based on 2019 forecasted citywide sales plus 1.8 percent growth. | The City levies a 1-cent tax on all nonexempt sales within the City of Overland Park. |
| Franchise Fees - Electric | Based on 2019 forecasted revenues. | KCP&L is the electric franchisee in the City. It pays a franchise fee of 3% of gross receipts. |
| Franchise Fees - Gas | Based on 2019 forecasted revenues. | The City has 2 gas franchisees: Kansas Gas Services & Atmos Energy. They pay a franchise fee of 1% of gross receipts for gas sold to other levying entities & 2.5% of gross receipts for gas sold to all others. They also collect and remit a transport fee from entities transporting gas through their facilities; the transport fee is a calculation based on the average annual volumetric rate of natural gas and intended to capture an amount equivalent to the gross receipts franchise fee. |
| Video Service Provider Fees <i>(Note: state video franchises have replaced city cable)</i> | Based on 2019 forecasted revenues. | Four video providers operate in the City under a state video franchise: AT&T; Consolidated Communications; Google Fiber & Spectrum. They pay a video service provider fee of 4.5% of gross receipts for video/cable services. (No fee is paid for Internet or VOIP service.) |
| Franchise Fees - Telecommunications | Based on 2019 forecasted revenues. | The City has 11 telecommunications franchisees: AT&T; Bluebird Network; Consolidated Comms.; Kansas Fiber Network; Level 3 Comms.; Level 3 Telecom of KC; MCI Metro Access; Qwest.; Sprint; United Private Network; & Windstream KDL. They pay a franchise fee of 3% of gross receipts for local exchange service. (No fee is paid for Internet or other telecommunications services.) |

GENERAL FUND (continued)

| Description | 2020 Budget | Applicable Laws |
|---|--|---|
| Franchise Fees - Wireless (Small Cell) | Based on 2019 forecasted revenues. | The City has 3 (small cell) wireless infrastructure franchisees: Extenet Systems; Mobilitie & Selective Site Consultants. They pay a franchise fee of 3% of gross receipts for the use of their wireless facilities. The City has 1 (small cell) wireless provider franchisee: Verizon. It pays an annual franchise fee of \$25/site. |
| Pole Attachment Agr - Wireless (Small Cell) | Based on 2019 forecasted revenues. | The City has agreements for the installation of small cell on city street lights with 5 entities: Extenet Systems; Google Fiber; Mobilitie; Selective Site Consultants & Verizon. They pay a monthly pole attachment fee of \$48.18/site. (increases annual by CPI) |
| Pool Memberships Pool Gate Receipts Pool Concession Swimming Lessons Farmstead Concessions Leisure Service Fees Arts Commission | Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. | The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. The Governing Body sets fees by resolution. |
| Municipal Court Fines Alcohol Diversion Fees Victim Assistance | Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. | All fines & forfeited bonds are paid to the City Treasurer by the Municipal Court. Monitoring fee (\$420) and DUI Diversion Fee (\$500) paid by individuals in OP's diversion program. A \$1.50 victim assistance fee is assessed per incident to offset costs associated with the mandated victim assistance program. |
| Animal Licenses | Based on departmental estimates. | The City imposes a license fee of \$20/year (\$10/year for neutered or spayed animals) for each dog or cat kept within City limits. |
| Liquor Licenses and Cereal Malt Beverage (CMB) Licenses | Based on 2019 forecasted revenues. | The City collects biennial fees for drinking establishment, caterers, and private clubs located within the City of Overland Park. The fee is \$500 for the two-year license. Retail liquor stores pay \$600 for a two-year license. The City levies a fee of \$100 for each license issued for the sale and consumption of cereal malt beverages on a licensed premise. \$50 for each license issued to sell cereal malt beverages for off-premise consumption. |
| Other Licenses and Permits | Based on 2019 forecasted revenues. | Fees are set by the Governing Body. |
| Alarm Permits | Based on 2019 forecasted revenues. | Ordinance APD-3006 sets forth a one time \$10 fee for an alarm permit which will be valid as long as the permit holder continuously operates an alarm system at the same location. Ordinance APD-1982 sets forth the assessment of fees against alarm users who have recorded "chargeable" false alarms as follows: No fee for the 1st and 2nd false alarms, \$50 for the third; \$100 for the fourth; \$150 for the fifth; \$200 for the sixth; and \$250 for the seventh and any subsequent false alarms. |

GENERAL FUND (continued)

| Description | 2020 Budget | Applicable Laws |
|---|---|--|
| Building Permits | Based on departmental estimate. | Resolution 4277 establishes building permit fees based on the ICC Building Valuation Data Table multiplied by the permit fee multiplier (.0050). |
| Plan Review Fees - Engineering Services & Building Safety | Based on departmental estimate. | Resolution 4277 establishes fees for Public Permits shall be 5% of the bond amount. Resolution 4277 establishes the permit fee shall be based on the valuation of the work multiplied by the permit fee multiplier. |
| Excise Tax/Transitional Revenue | Based on departmental estimates assuming tax rate of \$.215/sq. ft. | City Ordinance EX-2711 establishes excise tax on the act of platting real property with certain rebates as provided for in the ordinances. |
| Other Building Safety Fees | Based on departmental estimate. | Fees established by Resolution 4277 include: Elevator Certificate Fee - \$30 per piece of equipment per year. Third party certification required. Temporary Certificate of Occupancy (TCO) Renewals- Issuance of renewals of commercial TCO is \$500 and residential TCO renewal is \$300. |
| Zoning & Other Planning Fees | Based on departmental estimates. | Fees for Rezoning, Special Use Permits, Subdivision & Planning Applications are set by Resolution 3894. |
| Miscellaneous Revenue | | Various revenues of a miscellaneous nature including but not limited to copy fees, sale of books and maps, and various reimbursements. Because of the nature of these revenues, it is difficult to make accurate estimates of the individual sources so they have been grouped for the purpose of this presentation. |
| Interest Earned on Investments | Based on percentage return on investments. | Home Rule powers allow City to invest temporarily idle funds, K.S.A. 12-1675 and City Ordinance No. IIM-1770 restrict the type of investments and where they may be purchased. |

STORMWATER UTILITY FUND

| Description | 2020 Budget | Applicable Laws |
|-------------------------------|---|---|
| Local Ad Valorem Property Tax | Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund, based on an assessed valuation in 2019 of \$3,858,430,953 and a property tax rate of 0.961 mills. (.8% delinquency estimate was used.) | The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district therein. State law requires that all real & tangible personal property shall be assessed at fair market value. |
| Stormwater Utility User Fee | Based on amount of impervious service area associated with a property. Impervious surface area is measured by equivalent residential units (ERUs). | This user fee are set by Ordinance No. SWU-3216 The fee is \$33 per equivalent residential unit (ERU) per year. One ERU is equal to 2,485 square feet of impervious area. |
| Motor Vehicle Tax | Based on the City's anticipated share of the estimated county wide collections. | The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected. |

SPECIAL STREET AND HIGHWAY FUND

| Description | 2020 Budget | Applicable Laws |
|--------------|---------------------------------------|---|
| Gasoline Tax | Based on forecasted 2018 collections. | K.S.A. 79-3425c, 79-34,141 and 79-34,142. The current basis of this revenue is a 24 cent/gallon tax on Motor Vehicles Fuel and 26 cent/gallon tax on Special Fuel. The revenue from this tax is divided as follows: \$2.5 million - County Equalization and Adjustment Fund, of the balance: 66.37% - State Freeway Fund; 33.63% - Special City and County Highway Fund; 57% is allocated to Johnson County and 43% to the cities within the County. Cities' portion is determined on a per capita basis. |

1/8-CENT SALES TAX FOR STREET IMPROVEMENTS FUND

| Description | 2020 Budget | Applicable Laws |
|--------------------|---|--|
| 1/8-cent Sales Tax | Based on 2019 forecasted sales plus 1.8 percent growth. | State law K.S.A. 12-187 allow the City to impose additional sales tax with approval of the voters to be used for economic development, strategic planning, or public infrastructure projects. In 1998 voters approved levying a 1/8-cent retailers' tax for improvements to residential streets and thoroughfares. In 2003 and 2008, and 2013 voters approved extensions of this tax. City Ordinance No. ST-3019 sets the sunset date on the tax to be March 31, 2024. |

SPECIAL PARKS & RECREATION FUND

| Description | 2020 Budget | Applicable Laws |
|-------------|--|--|
| Liquor Tax | Based on estimates provided by Johnson County and 2019 projected revenues. | The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation, and Special Alcohol Program. |

SPECIAL ALCOHOL FUND

| Description | 2020 Budget | Applicable Laws |
|-------------|--|--|
| Liquor Tax | Based on estimates provided by Johnson County and 2019 projected revenues. | The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation, and Special Alcohol Program. |

TRANSIENT GUEST TAX

| Description | 2020 Budget | Applicable Laws |
|---------------------|--|---|
| Transient Guest Tax | Based on convention and tourism estimates. | Revenue is derived from a 9% tax on room rental for hotels and motels within Overland Park. |

TRANSIENT GUEST TAX - OPERATING FUND

| Description | 2020 Budget | Applicable Laws |
|---------------------|--|--|
| Transient Guest Tax | Based on convention and tourism estimates. | Revenue is derived from a tax on room rental for hotels and motels within Overland Park. |

TRANSIENT GUEST TAX - CAPITAL PROJECTS

| Description | 2020 Budget | Applicable Laws |
|---------------------|--|--|
| Transient Guest Tax | Based on convention and tourism estimates. | Revenue is derived from a tax on room rental for hotels and motels within Overland Park. |

GOLF COURSE FUND

| Description | 2020 Budget | Applicable Laws |
|---------------------------------------|----------------------------------|--|
| Municipal Golf Course: Memberships | Based on departmental estimates. | Set by the Governing Body by resolution. |
| Green Fees | Based on departmental estimates. | Set by the Governing Body by resolution. |
| Riding Carts/Pro Shop | Based on departmental estimates. | Set in contract with Golf Pro. |
| Restaurant Receipts | Based on departmental estimates. | Set in contract with Golf Pro. |
| Driving Range/Lessons | Based on departmental estimates. | Set in contract with Golf Pro. |

SOCCER COMPLEX OPERATIONS FUND

| Description | 2020 Budget | Applicable Laws |
|---------------|----------------------------------|---|
| Field Rental | Based on departmental estimates. | Set by the Governing Body by resolution. |
| Concessions | Based on departmental estimates. | Set by contract, approved by Governing Body |
| Tenant Rental | Based on departmental estimates. | Set by contract, approved by Governing Body |
| Sponsorships | Based on departmental estimates. | Set by contract, approved by Governing Body |

BOND AND INTEREST FUND

| Description | 2020 Budget | Applicable Laws |
|---------------------|---|-----------------|
| Special Assessments | Based on expected special assessment receipts from on-line improvements - 5% delinquency. | |
| Transfers | Amount needed in revenues to cover current year expenditures. | |

BUSINESS IMPROVEMENT DISTRICT

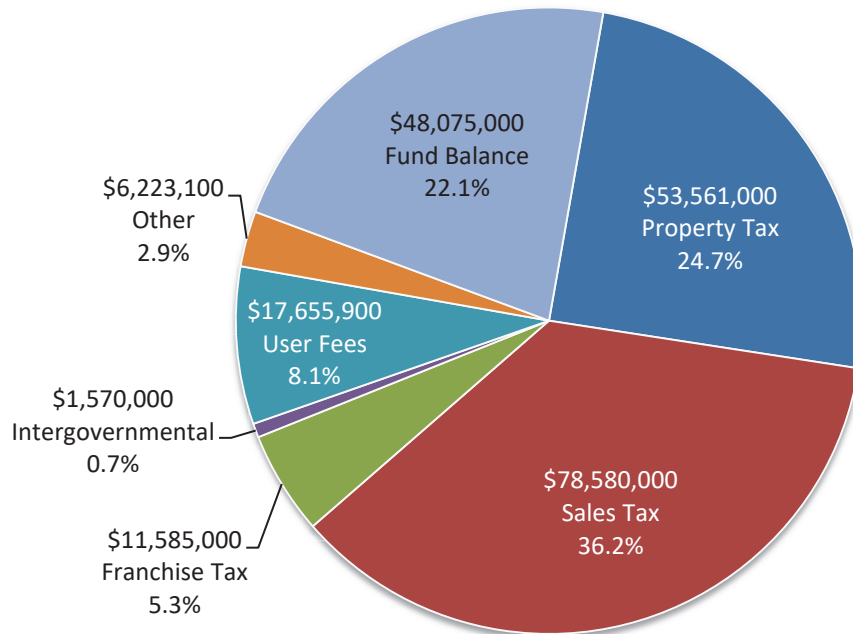
| Description | 2020 Budget | Applicable Laws |
|-----------------------|--|---|
| Business Service Fees | Estimates provided by the Downtown Business Improvement District Advisory Board which are based on the number of businesses located within downtown Overland Park. | Ordinance Number BID-3227 states a fee is to be levied annually to applicable businesses located within the Downtown Business Improvement District, based on the proximately to the core downtown area, and the square footage of building. |

TAX INCREMENT FINANCING

| Description | 2020 Budget | Applicable Laws |
|-------------------------|---|-----------------|
| Ad Valorem Property Tax | Tax Increment Financing is a tool which pledges future gains in taxes to finance the current improvements which will result in those gains. TIF property tax revenue is directly related to the incremental value increase of the property within the Tax Increment District. Ad Valorem tax revenues includes incremental portion of other taxing jurisdictions. | |
| Sales Tax | TIF sales tax revenue is directly related to the incremental increase in sales tax revenue after improvements to the property. Sales tax revenue is based on the City's portion of the sales tax rate, at 1.125%. | |

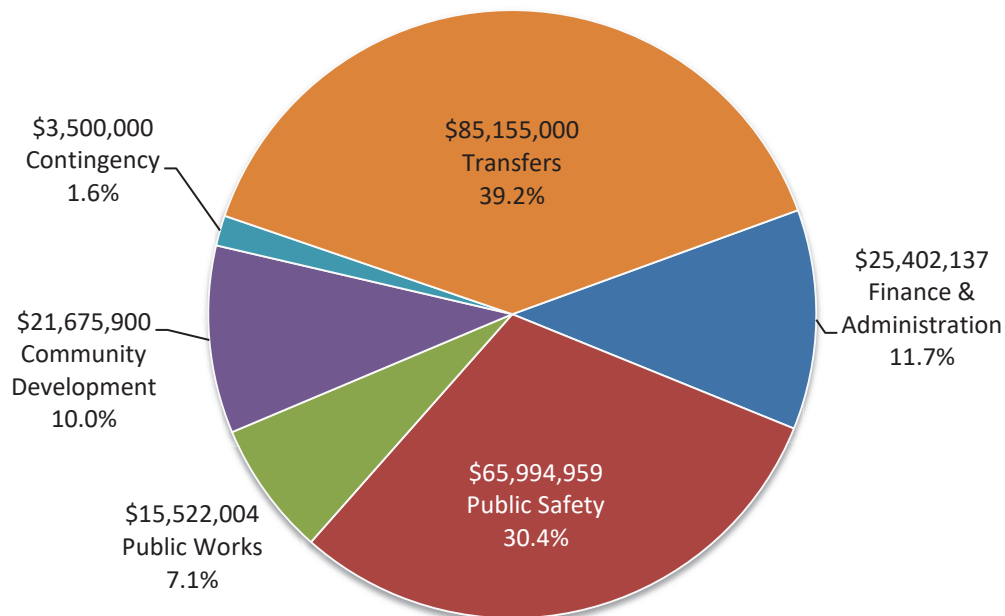
City of Overland Park 2020 Budget

General Fund Revenues



Total GF Revenues = \$217,250,000

General Fund Expenditures



Total GF Expenditures = \$217,250,000

CITY OF OVERLAND PARK GENERAL FUND

The General Fund is utilized by the City to account for those resources and activities that are traditionally associated with government, which are not required to be accounted for in another fund. The General Fund is typically involved with day- to-day operations of the City. The majority of this fund's expenditures are to support current year operating costs. In addition, certain capital equipment items may be included in the capital outlay classification. All other capital improvements of a major nature are recorded in other funds.

| | Actual | | Estimated | Budget |
|---|----------------------------|----------------------------|----------------------------|----------------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>STATEMENT OF REVENUE</u> | | | | |
| BEGINNING BALANCE | <u>\$43,100,742</u> | <u>\$45,767,759</u> | <u>\$47,078,172</u> | <u>\$48,075,000</u> |
| <u>Current Revenue</u> | | | | |
| <u>County Collected and Distributed</u> | | | | |
| ¹ Ad Valorem Property Tax | \$41,663,050 | \$43,130,048 | \$45,626,000 | \$48,212,600 |
| Motor Vehicle Tax | 4,053,570 | 4,482,623 | 4,779,000 | 4,950,000 |
| Delinquent Tax Collections | 520,350 | 664,415 | 736,000 | 398,400 |
| Rental Excise Tax | 66,619 | 65,262 | 65,000 | 65,000 |
| Special Weed & Sewer Tax | 84,868 | 75,089 | 80,000 | 80,000 |
| | <u>46,388,457</u> | <u>48,417,437</u> | <u>51,286,000</u> | <u>53,706,000</u> |
| <u>State Collected and Distributed</u> | | | | |
| Sales Tax-City | 47,503,407 | 49,267,804 | 49,240,000 | 50,100,000 |
| Sales Tax-Countywide | 15,736,389 | 16,120,870 | 16,000,000 | 16,300,000 |
| Sales Tax-Public Safety | 3,934,111 | 4,030,230 | 3,990,000 | 4,060,000 |
| Sales Tax-Economic Development | 3,934,111 | 4,030,230 | 3,990,000 | 4,060,000 |
| ² Sales Tax-Courthouse | 3,003,728 | 4,029,634 | 3,990,000 | 4,060,000 |
| Liquor Tax | 1,455,733 | 1,554,241 | 1,560,000 | 1,570,000 |
| | <u>75,567,479</u> | <u>79,033,009</u> | <u>78,770,000</u> | <u>80,150,000</u> |
| <u>City Collected</u> | | | | |
| Franchise Taxes | <u>10,954,292</u> | <u>11,799,673</u> | <u>10,430,000</u> | <u>11,585,000</u> |
| Fines: | | | | |
| Victim Assistance Program Fees | 31,969 | 29,213 | 32,000 | 32,000 |
| Municipal Court | 3,586,669 | 3,238,243 | 2,492,000 | 2,726,500 |
| Diversion Monitoring Fee | 581,940 | 495,937 | 511,000 | 511,000 |
| | <u>4,200,578</u> | <u>3,763,393</u> | <u>3,035,000</u> | <u>3,269,500</u> |

**CITY OF OVERLAND PARK
GENERAL FUND**

| | Actual | | Estimated | Budget |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>STATEMENT OF REVENUE</u> | | | | |
| <u>City Collected (Continued)</u> | | | | |
| Parks and Recreation Revenues: | | | | |
| Municipal Pool Revenue | 747,173 | 732,345 | 700,000 | 788,000 |
| Leisure Service Revenue | 2,519,362 | 2,577,606 | 2,446,000 | 2,530,000 |
| Arts Commission Revenue | 23,256 | 19,347 | 20,000 | 24,000 |
| Arboretum Revenue | 279,280 | 239,733 | 243,000 | 256,500 |
| Deanna Rose Farmstead Revenue | 1,938,933 | 1,752,698 | 1,898,000 | 2,100,000 |
| | <u>5,508,004</u> | <u>5,321,729</u> | <u>5,307,000</u> | <u>5,698,500</u> |
| Licenses, Fees and Permits: | | | | |
| Animal Licenses | 147,188 | 140,169 | 149,000 | 138,010 |
| Liquor Licenses/CMB Licenses | 83,019 | 70,965 | 74,000 | 83,885 |
| Other Licenses and Permits | 583,573 | 707,210 | 356,000 | 662,255 |
| Public Safety Permits and Fees | 84,929 | 67,673 | 66,100 | 67,000 |
| Ambulance Fees | 2,153,346 | 1,739,390 | 1,506,000 | 1,500,000 |
| Other Fire Permits & Fees | 84,918 | 140,603 | 88,500 | 90,400 |
| Building Permits | 2,382,425 | 3,598,946 | 2,664,100 | 2,300,350 |
| Plan Review Fees | 956,545 | 453,637 | 464,400 | 500,000 |
| Zoning and Planning Fees | 215,410 | 207,357 | 212,000 | 172,000 |
| Excise Tax | 3,354,876 | 3,672,415 | 3,215,000 | 2,500,000 |
| Other Community Service Fees | 886,625 | 376,775 | 479,000 | 529,000 |
| | <u>10,932,854</u> | <u>11,175,140</u> | <u>9,274,100</u> | <u>8,542,900</u> |
| Interest Earned on Investments: | <u>527,992</u> | <u>1,400,478</u> | <u>1,261,028</u> | <u>1,233,100</u> |
| Misc. Reimbursement | 1,112,245 | 1,783,536 | 1,136,000 | 1,197,000 |
| Merriam Fire Contract | 2,309,993 | 2,440,692 | 2,444,000 | 2,781,000 |
| Miscellaneous Revenues: | <u>742,078</u> | <u>1,102,679</u> | <u>888,700</u> | <u>712,000</u> |
| | <u>4,164,316</u> | <u>5,326,907</u> | <u>4,468,700</u> | <u>4,690,000</u> |
| Transfers from Other Funds: | <u>410,595</u> | <u>549,559</u> | <u>300,000</u> | <u>300,000</u> |
| Total Revenue | <u>\$201,755,309</u> | <u>\$212,555,084</u> | <u>\$211,210,000</u> | <u>\$217,250,000</u> |

**CITY OF OVERLAND PARK
GENERAL FUND**

| | Actual | | Estimated | Budget |
|--|------------|------------|------------|------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>STATEMENT OF EXPENDITURES</u> | | | | |
| <u>GOAL AREA/COST CENTER</u> | | | | |
| <u>Finance and Administration</u> | | | | |
| Mayor & Council | \$477,671 | \$499,737 | \$426,408 | \$498,748 |
| Economic Development | 729,034 | 764,745 | 652,680 | 625,000 |
| Emergency Management | 313,571 | 353,786 | 271,018 | 247,823 |
| City Manager | 1,104,255 | 1,194,626 | 1,067,322 | 1,182,925 |
| Communications | 507,665 | 542,819 | 622,096 | 676,800 |
| Information Technology | 5,143,061 | 5,565,025 | 6,325,534 | 7,301,585 |
| Facilities Management | 3,746,263 | 3,970,512 | 3,803,255 | 4,322,862 |
| Municipal Court | 2,221,077 | 2,248,974 | 2,525,329 | 2,833,018 |
| Court Services | 508,858 | 523,172 | 546,819 | 605,930 |
| Law | 1,783,263 | 1,684,221 | 1,720,010 | 1,860,224 |
| Finance & Accounting | 1,444,843 | 1,582,441 | 1,568,921 | 1,695,680 |
| City Clerk | 624,381 | 652,254 | 783,707 | 856,491 |
| Human Resources | 1,975,177 | 2,120,658 | 1,987,214 | 2,192,198 |
| Payroll | 452,353 | 456,506 | 476,062 | 502,853 |
| Total Finance & Administration | 21,031,472 | 22,159,476 | 22,776,375 | 25,402,137 |
| <u>Public Safety</u> | | | | |
| Police Administration | 3,200,310 | 3,672,353 | 3,184,951 | 3,138,198 |
| Tactical Operations Bureau | 19,561,452 | 20,108,135 | 21,512,537 | 22,272,788 |
| Special Services Bureau | 10,875,986 | 10,896,551 | 12,621,504 | 14,236,966 |
| OPFD Contracts | 974,072 | 751,010 | 875,000 | 1,100,000 |
| OPFD Administration | 1,244,415 | 1,315,933 | 1,388,834 | 1,593,767 |
| OPFD Operations | 16,446,468 | 16,564,686 | 16,736,418 | 17,993,253 |
| OPFD Prevention | 695,573 | 717,994 | 803,782 | 846,850 |
| OPFD Support Services | 533,091 | 500,139 | 635,802 | 641,313 |
| OPFD Training | 876,485 | 916,496 | 862,468 | 1,161,215 |
| Fire Training Center | 74,713 | 91,457 | 90,203 | 97,468 |
| Merriam Fire Contract | 2,297,164 | 2,520,443 | 2,530,799 | 2,913,141 |
| Total Public Safety | 56,779,729 | 58,055,197 | 61,242,298 | 65,994,959 |
| <u>Public Works</u> | | | | |
| Public Works Administration | 755,496 | 802,232 | 863,998 | 946,721 |
| Street Engineering & Construction | 2,678,959 | 2,833,132 | 3,030,550 | 3,040,535 |
| Traffic Services | 1,529,295 | 1,706,116 | 1,851,004 | 1,904,356 |
| Traffic Maintenance | 3,526,051 | 3,418,801 | 3,260,766 | 3,875,041 |
| Street Maintenance | 3,839,255 | 4,198,083 | 4,428,790 | 4,566,907 |
| Fleet Maintenance | 1,022,008 | 927,830 | 1,028,252 | 1,188,444 |
| Total Public Works | 13,351,064 | 13,886,194 | 14,463,360 | 15,522,004 |

**CITY OF OVERLAND PARK
GENERAL FUND**

| | Actual | | Estimated | Budget |
|---|----------------------|----------------------|----------------------|----------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>STATEMENT OF EXPENDITURES</u> | | | | |
| <u>Community Development</u> | | | | |
| Parks & Forestry | 3,557,777 | 3,366,741 | 3,721,545 | 4,295,411 |
| Arboretum & Botanical Garden | 948,297 | 1,038,725 | 981,256 | 1,140,172 |
| Leisure Services | 917,954 | 853,499 | 1,028,770 | 1,180,445 |
| Community Centers | 1,709,907 | 1,822,970 | 1,774,269 | 2,058,963 |
| Farmstead | 1,820,386 | 1,892,955 | 2,114,767 | 2,225,087 |
| Aquatics | 1,242,297 | 1,350,993 | 1,270,040 | 1,441,172 |
| Planning & Development Services Admin. | 2,064,200 | 2,098,439 | 2,247,305 | 1,793,344 |
| Community Planning | 2,108,687 | 2,203,694 | 2,575,198 | 2,036,278 |
| Building Safety | 2,156,229 | 2,154,130 | 2,457,167 | 2,508,836 |
| Engineering Services | 1,040,580 | 1,005,228 | 1,222,650 | 1,247,111 |
| ³ Strategic Planning | 0 | 0 | 0 | 1,749,081 |
| Total Community Development | 17,566,314 | 17,787,374 | 19,392,967 | 21,675,900 |
| <u>Non-Operating</u> | | | | |
| ⁴ Citywide Contingency | 0 | 0 | 3,000,000 | 3,500,000 |
| Infrastructure & Facilities Maintenance | 10,339,206 | 10,518,278 | 10,705,000 | 13,215,000 |
| ⁵ Transfers to Other Funds | 36,919,765 | 43,070,393 | 31,555,000 | 71,940,000 |
| Total Non-Operating | 47,258,971 | 53,588,671 | 45,260,000 | 88,655,000 |
| Total Expenditures | \$155,987,550 | \$165,476,912 | \$163,135,000 | \$217,250,000 |
| ENDING BALANCE | \$45,767,759 | \$47,078,172 | \$48,075,000 | \$0 |

¹ Property tax revenue is based on assessed valuation as applied to the City's mill levy.

² Countywide sales tax approved by voters in 2016 to fund a new county courthouse. Per state statute, this revenue is shared with cities. Tax began collections in April 2017 and is scheduled to sunset in March 2027.

³ Planning Department reorganizations includes addition of Strategic Planning division in 2020.

⁴ Actual 2017 and 2018 contingency expenditures have been allocated to appropriate cost centers.

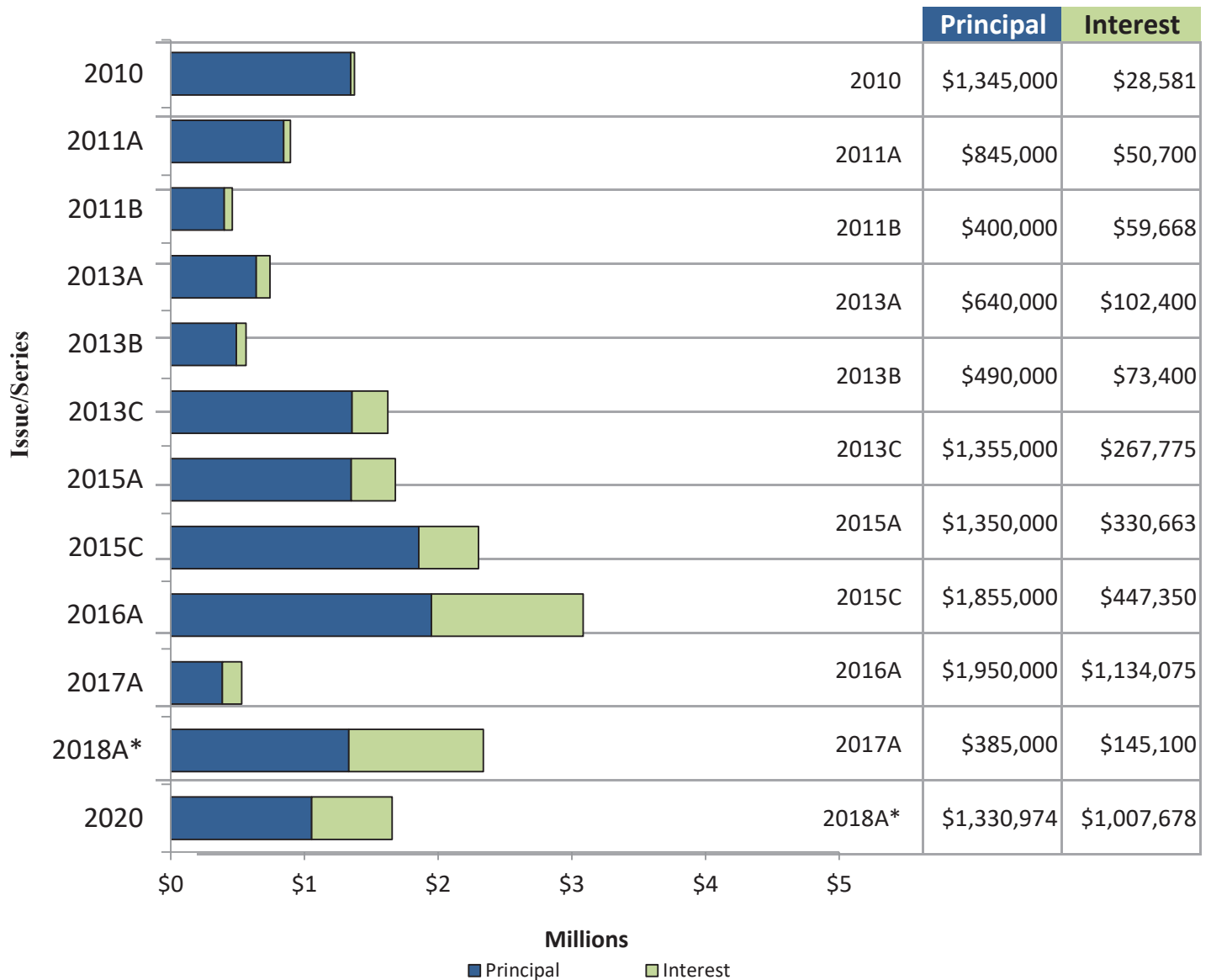
⁵ 2020 Budget amount includes projected fund balance. The State of Kansas requires budgeted ending to be zero. Projected fund balance is shown as a transfer to the unbudgeted Capital Improvements Fund.

CITY OF OVERLAND PARK BOND AND INTEREST FUND

The Bond and Interest Fund is a budgeted fund of the City. It is used to account for the payment of debt service costs associated with the City's general long-term debt. All city debt service is paid from the Bond and Interest Fund.

| | Actual | | Estimated | Budget |
|--|---------------------|---------------------|---------------------|---------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$250,000 | \$250,000 | \$250,000 | \$250,000 |
| <u>Current Revenue</u> | | | | |
| <u>County Collected and Distributed</u> | | | | |
| Special Assessment Tax | \$396,027 | \$404,986 | \$150,000 | \$190,000 |
| Delinquent Special Assessments | 15,990 | 0 | 5,000 | 10,000 |
| | 412,017 | 404,986 | 155,000 | 200,000 |
| <u>City Collected</u> | | | | |
| Federal Reimbursement - Interest Subsidy | 71,669 | 35,950 | 0 | 0 |
| Interest Earned on Investments | 1,879 | 4,200 | 5,000 | 5,000 |
| | 73,548 | 40,150 | 5,000 | 5,000 |
| <u>Transfers and Miscellaneous:</u> | | | | |
| Bond Refunding Revenue | 4,427,356 | 0 | 0 | 0 |
| Transfer from General Fund | 13,823,227 | 10,416,171 | 12,150,000 | 11,500,000 |
| Transfer from Capital Projects Fund | 0 | 150,828 | 150,000 | 415,000 |
| Transfer from Special Parks & Recreation | 150,000 | 0 | 0 | 0 |
| Transfer from TGT Capital Improve Fund | 5,433,174 | 5,403,479 | 5,340,000 | 5,280,000 |
| | 23,833,757 | 15,970,478 | 17,640,000 | 17,195,000 |
| TOTAL REVENUE | \$24,569,322 | \$16,665,614 | \$18,050,000 | \$17,650,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Non-Operating Expenses</u> | | | | |
| <u>Debt Service</u> | | | | |
| Bond Principal | \$15,845,000 | \$12,950,000 | \$13,900,000 | \$13,000,000 |
| Bond Interest | 4,054,812 | 3,465,614 | 3,854,561 | 4,250,000 |
| Bond Refunding | 4,325,660 | 0 | 0 | 0 |
| Contingency, Commission and Postage | 93,850 | 0 | 45,439 | 400,000 |
| TOTAL EXPENDITURES | \$24,319,322 | \$16,415,614 | \$17,800,000 | \$17,650,000 |
| ENDING BALANCE | \$250,000 | \$250,000 | \$250,000 | \$0 |

2020 Budgeted Debt Service Payments By Series



* Excludes debt service payment for Golf Course Clubhouse, which is paid from the Golf Course Fund

**CITY OF OVERLAND PARK
BOND AND INTEREST FUND**

PRINCIPAL SUMMARY BY SERIES

| DESCRIPTION | Actual | | Estimated | Budget |
|------------------------------------|------------------|------------------|------------------|------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>Series 2007 Bond Issue</u> | | | | |
| Parks & Recreation | 2,398,735 | 0 | 0 | 0 |
| Public Facilities | 52,878 | 0 | 0 | 0 |
| Streets & Thoroughfares | 2,148,387 | 0 | 0 | 0 |
| | <u>4,600,000</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Series 2009 Bond Issue</u> | | | | |
| Parks & Recreation | 402,254 | 402,237 | 402,220 | 0 |
| Streets & Thoroughfares | 1,857,746 | 1,857,763 | 1,857,780 | 0 |
| | <u>2,260,000</u> | <u>2,260,000</u> | <u>2,260,000</u> | <u>0</u> |
| <u>Series 2010 Bond Issue</u> | | | | |
| Storm Drainage | 122,389 | 122,389 | 122,389 | 122,389 |
| Streets & Thoroughfares | 1,222,611 | 1,222,611 | 1,222,611 | 1,222,611 |
| | <u>1,345,000</u> | <u>1,345,000</u> | <u>1,345,000</u> | <u>1,345,000</u> |
| <u>Series 2011 Bond Issue</u> | | | | |
| Streets & Thoroughfares | 1,320,000 | 1,275,000 | 1,255,000 | 1,245,000 |
| | <u>1,320,000</u> | <u>1,275,000</u> | <u>1,255,000</u> | <u>1,245,000</u> |
| <u>Series 2013 Bond Issue</u> | | | | |
| Parks & Recreation | 48,950 | 48,950 | 48,950 | 48,950 |
| Storm Drainage | 2,409 | 2,409 | 2,409 | 2,409 |
| Street Lights | 161,535 | 161,535 | 161,535 | 161,535 |
| Streets & Thoroughfares | 427,106 | 427,106 | 427,106 | 427,106 |
| | <u>640,000</u> | <u>640,000</u> | <u>640,000</u> | <u>640,000</u> |
| <u>Series 2013 Refunding Issue</u> | | | | |
| Parks & Recreation | 984,115 | 984,115 | 962,798 | 962,798 |
| Public Facilities | 524,212 | 524,212 | 112,766 | 111,321 |
| Storm Drainage | 7,172 | 7,172 | 7,098 | 7,024 |
| Streets & Thoroughfares | 779,501 | 779,501 | 767,338 | 763,857 |
| | <u>2,295,000</u> | <u>2,295,000</u> | <u>1,850,000</u> | <u>1,845,000</u> |
| <u>Series 2015 Bond Issue</u> | | | | |
| Parks & Recreation | 161,762 | 161,762 | 161,013 | 161,762 |
| Public Facilities | 331,608 | 336,608 | 336,300 | 336,608 |
| Streets & Thoroughfares | 851,630 | 851,630 | 847,687 | 851,630 |
| | <u>1,345,000</u> | <u>1,350,000</u> | <u>1,345,000</u> | <u>1,350,000</u> |
| <u>Series 2015 Refunding Issue</u> | | | | |
| Parks & Recreation | 157,344 | 1,792,773 | 1,778,469 | 1,768,933 |
| Public Facilities | 535,000 | 565,000 | 595,000 | 0 |
| Streets & Thoroughfares | 7,656 | 87,227 | 86,531 | 86,067 |
| | <u>700,000</u> | <u>2,445,000</u> | <u>2,460,000</u> | <u>1,855,000</u> |

PRINCIPAL SUMMARY BY SERIES, Cont.

| DESCRIPTION | Actual | | Estimated | Budget |
|--|---------------------|---------------------|---------------------|---------------------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>Series 2016 Refunding Issue</u> | | | | |
| Public Facilities | 1,340,000 | 1,340,000 | 1,410,000 | 1,950,000 |
| <u>Series 2017 Refunding Issue</u> | | | | |
| Parks & Recreation | 0 | 0 | 0 | 271,406 |
| Streets & Thoroughfares | 0 | 0 | 0 | 113,594 |
| | 0 | 0 | 0 | 385,000 |
| <u>Series 2018 Issue</u> | | | | |
| Parks & Rec | 0 | 0 | 288,275 | 288,275 |
| Golf (<i>Golf Course Fund Expenditure</i>) | 0 | 0 | 199,026 | 199,026 |
| Public Facility | 0 | 0 | 569,249 | 569,249 |
| Storm Drainage | 0 | 0 | 23,360 | 23,360 |
| Streets & Thoroughfare | 0 | 0 | 450,090 | 450,090 |
| | 0 | 0 | 1,530,000 | 1,530,000 |
| <u>Series 2019/2020 Bond Issue</u> | | | | |
| | 0 | 0 | 4,026 | 1,054,026 |
| TOTAL PRINCIPAL - ALL FUNDS | \$15,845,000 | \$12,950,000 | \$14,099,026 | \$13,199,026 |
| <u>Less Golf Course Fund Expenditures ¹</u> | 0 | 0 | (199,026) | (199,026) |
| TOTAL PRINCIPAL - BOND & INTEREST FUND | \$15,845,000 | \$12,950,000 | \$13,900,000 | \$13,000,000 |

¹ Debt service relating to the City's golf courses are is funded from the Golf Course Fund, not the Bond and Interest Fund.

INTEREST SUMMARY BY SERIES

| DESCRIPTION | Actual | | Estimated | Budget |
|------------------------------------|---------|---------|-----------|---------|
| | 2017 | 2018 | 2019 | 2020 |
| <u>Series 2007 Bond Issue</u> | | | | |
| Parks & Recreation | 95,949 | 0 | 0 | 0 |
| Public Facilities | 2,115 | 0 | 0 | 0 |
| Streets & Thoroughfares | 85,936 | 0 | 0 | 0 |
| | 184,000 | 0 | 0 | 0 |
| <u>Series 2009 Bond Issue</u> | | | | |
| Parks & Recreation | 37,208 | 25,140 | 13,072 | 0 |
| Streets & Thoroughfares | 171,842 | 116,110 | 60,378 | 0 |
| | 209,050 | 141,250 | 73,450 | 0 |
| <u>Series 2009 Refunding Issue</u> | | | | |
| Parks & Recreation | 155,050 | 0 | 0 | 0 |
| Streets & Thoroughfares | 64,895 | 0 | 0 | 0 |
| | 219,945 | 0 | 0 | 0 |
| <u>Series 2010 Bond Issue</u> | | | | |
| Storm Drainage | 9,944 | 7,496 | 5,049 | 2,601 |
| Streets & Thoroughfares | 99,337 | 74,885 | 50,433 | 25,980 |
| | 109,281 | 82,381 | 55,482 | 28,581 |
| <u>Series 2011 Bond Issue</u> | | | | |
| Streets & Thoroughfares | 223,518 | 186,268 | 148,018 | 110,368 |
| | 223,518 | 186,268 | 148,018 | 110,368 |

INTEREST SUMMARY BY SERIES, Cont.

| DESCRIPTION | 2017 | 2018 | Estimated 2019 | Budget 2020 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|
| <u>Series 2013 Bond Issue</u> | | | | |
| Parks & Recreation | 13,706 | 11,748 | 9,790 | 7,832 |
| Storm Drainage | 674 | 578 | 482 | 385 |
| Street Lights | 45,230 | 38,768 | 32,307 | 25,846 |
| Streets & Thoroughfares | 119,590 | 102,506 | 85,421 | 68,337 |
| | <u>179,200</u> | <u>153,600</u> | <u>128,000</u> | <u>102,400</u> |
| <u>Series 2013 Refunding Issue</u> | | | | |
| Parks & Recreation | 282,906 | 243,542 | 228,780 | 190,268 |
| Public Facilities | 64,028 | 43,059 | 22,091 | 17,580 |
| Storm Drainage | 1,916 | 1,630 | 1,343 | 1,059 |
| Streets & Thoroughfares | 215,300 | 184,119 | 162,959 | 132,268 |
| | <u>564,150</u> | <u>472,350</u> | <u>415,173</u> | <u>341,175</u> |
| <u>Series 2015 Bond Issue</u> | | | | |
| Parks & Recreation | 43,608 | 38,756 | 33,903 | 29,072 |
| Public Facilities | 178,669 | 168,721 | 158,623 | 148,533 |
| Streets & Thoroughfares | 229,585 | 204,036 | 178,487 | 153,057 |
| | <u>451,862</u> | <u>411,513</u> | <u>371,013</u> | <u>330,662</u> |
| <u>Series 2015 Refunding Issue</u> | | | | |
| Parks & Recreation | 538,452 | 533,731 | 479,948 | 426,594 |
| Public Facilities | 84,750 | 58,000 | 29,750 | 0 |
| Streets & Thoroughfares | 26,198 | 25,969 | 23,352 | 20,756 |
| | <u>649,400</u> | <u>617,700</u> | <u>533,050</u> | <u>447,350</u> |
| <u>Series 2016 Refunding Issue</u> | | | | |
| Public Facilities | <u>1,264,406</u> | <u>1,271,575</u> | <u>1,204,575</u> | <u>1,134,075</u> |
| <u>Series 2017 Refunding Issue</u> | | | | |
| Parks & Recreation | 0 | 90,923 | 102,288 | 102,288 |
| Streets & Thoroughfares | 0 | 38,054 | 42,812 | 42,812 |
| Various Projects | 0 | 128,977 | 145,100 | 145,100 |
| <u>Series 2018 Bond Issue</u> | | | | |
| Parks & Rec | 0 | 0 | 195,444 | 267,734 |
| Golf (<i>Golf Course Fund Expenditure</i>) | 0 | 0 | 78,074 | 78,074 |
| Public Facility | 0 | 0 | 319,513 | 403,965 |
| Storm Drainage | 0 | 0 | 13,112 | 16,578 |
| Streets & Thoroughfare | 0 | 0 | 252,631 | 319,401 |
| Various Projects | 0 | 0 | 858,774 | 1,085,752 |
| <u>Series 2019/2020 Bond Issue</u> | | | | |
| | 0 | 0 | 0 | 602,611 |
| TOTAL INTEREST | <u>\$4,054,812</u> | <u>\$3,465,614</u> | <u>\$3,932,635</u> | <u>\$4,328,074</u> |
| <u>Less Golf Course Fund Expenditures ¹</u> | 0 | 0 | (78,074) | (78,074) |
| TOTAL INTEREST - BOND & INTEREST FUND | <u>\$4,054,812</u> | <u>\$3,465,614</u> | <u>\$3,854,561</u> | <u>\$4,250,000</u> |

¹ Debt service relating to the City's golf courses are is funded from the Golf Course Fund, not the Bond and Interest Fund.

**CITY OF OVERLAND PARK
BUSINESS IMPROVEMENT DISTRICT FUND**

The Business Improvement District Fund is utilized to account for the revenues received from a business improvement service fee levied annually to applicable businesses located within the City's Downtown Improvement District. The use of these revenues is restricted to the promotion of the City's Downtown Improvement District.

| | Actual | | Estimated | Budget |
|----------------------------------|------------------------|------------------------|------------------------|-------------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$0 | \$0 | \$0 | \$0 |
| <u>Current Revenue</u> | | | | |
| <u>City Collected</u> | | | | |
| Licenses, Fees, and Permits: | | | | |
| Business Improvement Service Fee | \$96,358 | \$91,851 | \$94,750 | \$105,000 |
| Misc | 2,844 | 2,055 | 0 | 3,000 |
| Interest | 214 | 352 | 250 | 2,000 |
| | <u>99,416</u> | <u>94,258</u> | <u>95,000</u> | <u>110,000</u> |
| TOTAL REVENUE | <u>\$99,416</u> | <u>\$94,258</u> | <u>\$95,000</u> | <u>\$110,000</u> |

STATEMENT OF EXPENDITURES

| | | | | |
|-------------------------------------|------------------------|------------------------|------------------------|-------------------------|
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Community Development</u> | | | | |
| Planning & Research | | | | |
| Business Improvement District | \$99,416 | \$94,258 | \$95,000 | \$110,000 |
| TOTAL EXPENDITURES | <u>\$99,416</u> | <u>\$94,258</u> | <u>\$95,000</u> | <u>\$110,000</u> |
| ENDING BALANCE | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

CITY OF OVERLAND PARK GOLF COURSE FUND

The Golf Course Fund is utilized to account for revenues, including membership fees, green fees, cart rentals and pro-shop sales, received from the City's golf courses. Golf course revenues are used to fund the operation and maintenance of the City's golf courses, as well as used to finance capital improvements to the golf courses.

| | Actual | | Estimated | Budget |
|--|--------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$1,828,940 | \$1,914,355 | \$1,099,579 | \$1,120,000 |
| <u>Current Revenue</u> | | | | |
| <u>City Collected</u> | | | | |
| Golf Course Revenue | \$5,411,137 | \$5,217,982 | \$5,623,000 | \$6,340,000 |
| Miscellaneous Revenue | 98 | (117) | 0 | 0 |
| Interest Earned on Investments | 22,584 | 27,484 | 27,421 | 20,000 |
| | <u>5,433,819</u> | <u>5,245,349</u> | <u>5,650,421</u> | <u>6,360,000</u> |
| <u>Transfers from Other Funds</u> | | | | |
| Capital & Maintenance Projects | 0 | 0 | 0 | 0 |
| TOTAL REVENUE | \$7,262,759 | \$7,159,704 | \$6,750,000 | \$7,480,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Parks & Recreation</u> | | | | |
| Golf Course Administration | \$0 | \$0 | \$0 | \$0 |
| St Andrew's Operations & Maint | 2,309,550 | 2,295,316 | 2,244,827 | 2,431,563 |
| Skyles/Lady Operations & Maint | 2,484,266 | 2,513,409 | 2,728,423 | 3,258,437 |
| | <u>4,793,816</u> | <u>4,808,725</u> | <u>4,973,250</u> | <u>5,690,000</u> |
| <u>Non-Operating Expenses</u> | | | | |
| Debt Service | 0 | 0 | 280,000 | 280,000 |
| Scheduled Capital Improvements | 300,988 | 1,000,000 | 0 | 0 |
| Scheduled Maintenance Improvements | 0 | 0 | 200,000 | 200,000 |
| Contingency | 0 | 0 | 26,750 | 150,000 |
| | <u>300,988</u> | <u>1,000,000</u> | <u>506,750</u> | <u>630,000</u> |
| <u>Transfers to Other Funds</u> | | | | |
| Transfer to General Fund | 250,000 | 250,000 | 150,000 | 150,000 |
| Transfer to Workmans Comp Fund | 3,600 | 1,400 | 0 | 0 |
| Transfer to Capital Projects Fund | 0 | 0 | 0 | 1,010,000 |
| | <u>253,600</u> | <u>251,400</u> | <u>150,000</u> | <u>1,160,000</u> |
| TOTAL EXPENDITURES | \$5,348,404 | \$6,060,125 | \$5,630,000 | \$7,480,000 |
| ENDING BALANCE | \$1,914,355 | \$1,099,579 | \$1,120,000 | \$0 |

CITY OF OVERLAND PARK
1/8-CENT SALES TAX FOR STREET IMPROVEMENTS FUND

The 1/8-Cent Sales tax for Street Improvements Fund accounts for those revenues received from the City's 1/8-cent sales tax to be used for neighborhood streets, thoroughfare, traffic management systems improvements and related expenditures. This sales tax was originally approved by Overland Park voters in November of 1998 for a period of five years. In 2003, 2008 and 2014, voters approved extensions of the sales tax. The tax is currently set to expire in March of 2024.

| | Actual | | Estimated | Budget |
|---|---------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$4,451,031 | \$2,647,439 | \$1,179,969 | \$1,190,000 |
| <u>Current Revenue</u> | | | | |
| <u>State Collected and Distributed</u> | | | | |
| Sales Tax-City | \$5,977,696 | \$6,206,627 | \$6,155,000 | \$6,263,000 |
| <u>City Collected</u> | | | | |
| Interest Earned on Investments | 19,388 | 51,611 | 51,031 | 37,000 |
| <u>Transfers from Other Funds</u> | | | | |
| Capital & Maintenance Projects | 58,620 | 1,094,292 | 145,000 | 160,000 |
| TOTAL REVENUE | \$10,506,735 | \$9,999,969 | \$7,531,000 | \$7,650,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Non-Operating Expenses</u> | | | | |
| Capital Improvements | | | | |
| Residential Streets Reconstruction | \$2,523,000 | \$3,570,000 | \$2,550,000 | \$2,550,000 |
| Thoroughfare/Street/Bridge Improvements | 3,731,290 | 3,825,000 | 2,580,000 | 1,300,000 |
| Streetlighting | 400,000 | 0 | 61,000 | 0 |
| Stormdrainage | 30,006 | 0 | 0 | 0 |
| Sidewalk Reconstruction | 25,000 | 275,000 | 0 | 0 |
| | 6,709,296 | 7,670,000 | 5,191,000 | 3,850,000 |
| Maintenance Improvements | | | | |
| Street Maintenance | 500,000 | 500,000 | 500,000 | 500,000 |
| Traffic Management Systems | 500,000 | 500,000 | 500,000 | 500,000 |
| | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Transfer to General Fund | 150,000 | 150,000 | 150,000 | 150,000 |
| Scheduled Future Capital Improvements | 0 | 0 | 0 | 2,650,000 |
| | 150,000 | 150,000 | 150,000 | 2,800,000 |
| TOTAL EXPENDITURES | \$7,859,296 | \$8,820,000 | \$6,341,000 | \$7,650,000 |
| ENDING BALANCE | \$2,647,439 | \$1,179,969 | \$1,190,000 | \$0 |

CITY OF OVERLAND PARK SOCCER OPERATIONS FUND

The Soccer Operations Fund is utilized to account for revenues, including field rental, tenant rental, sponsorships and concessions, received from the operation of the Overland Park Soccer Complex. Soccer revenues are used to fund the operation and maintenance of the City's Soccer Complex. Debt Service related to the soccer complex is funded and paid through the Bond and Interest Fund.

| | Actual | | Estimated | Budget |
|--|---------------------------|---------------------------|---------------------------|---------------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$669,968 | \$601,709 | \$593,337 | \$560,000 |
| <u>Current Revenue</u> | | | | |
| <u>City Collected</u> | | | | |
| Field Rental Revenue | \$1,048,576 | \$949,757 | \$1,000,000 | \$1,060,000 |
| Tenant Rental Revenue | 86,370 | 86,635 | 85,000 | 85,000 |
| Concession Revenue | 290,099 | 216,624 | 300,000 | 315,000 |
| Sponsorship Revenue | 253,325 | 249,626 | 230,000 | 225,000 |
| Miscellaneous Revenue | 1,098 | 1,050 | 0 | 1,000 |
| Interest Earned on Investments | 10,544 | 10,592 | 11,663 | 14,000 |
| | <u>1,690,012</u> | <u>1,514,284</u> | <u>1,626,663</u> | <u>1,700,000</u> |
| <u>Transfers from Other Funds</u> | | | | |
| Capital & Maintenance Projects | 0 | 529,915 | 0 | 0 |
| | <u>0</u> | <u>529,915</u> | <u>0</u> | <u>0</u> |
| TOTAL REVENUE | <u>\$2,359,980</u> | <u>\$2,645,908</u> | <u>\$2,220,000</u> | <u>\$2,260,000</u> |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Parks & Recreation</u> | | | | |
| Soccer Operations | \$1,151,371 | \$1,065,871 | \$1,220,750 | \$1,310,000 |
| <u>Non-Operating Expenses</u> | | | | |
| Scheduled Capital Projects | 250,000 | 425,000 | 0 | 0 |
| Scheduled Major Maintenance | 50,000 | 60,000 | 125,000 | 100,000 |
| Transfer to Equipment Reserve Fund | 300,000 | 500,000 | 300,000 | 300,000 |
| Transfer to Workmans Comp Fund | 6,900 | 1,700 | 0 | 0 |
| Contingency | 0 | 0 | 14,250 | 550,000 |
| | <u>606,900</u> | <u>986,700</u> | <u>439,250</u> | <u>950,000</u> |
| TOTAL EXPENDITURES | <u>\$1,758,271</u> | <u>\$2,052,571</u> | <u>\$1,660,000</u> | <u>\$2,260,000</u> |
| ENDING BALANCE | <u>\$601,709</u> | <u>\$593,337</u> | <u>\$560,000</u> | <u>\$0</u> |

CITY OF OVERLAND PARK SPECIAL ALCOHOL CONTROL FUND

The Special Alcohol Control Fund is one of two special revenue funds budgeted by the City that is used to account for revenue received through the State of Kansas from a state tax on liquor. State law requires that all monies received by this fund be expended only for the purchase, establishment, maintenance or expansion of services, education and programs on alcoholism and drug prevention.

| | Actual | | Estimated | Budget |
|--|--------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$2,929,244 | \$3,386,406 | \$3,770,801 | \$3,775,000 |
| <u>Current Revenue</u> | | | | |
| <u>State Collected and Distributed</u> | | | | |
| Liquor Tax | \$1,455,733 | \$1,554,241 | \$1,560,000 | \$1,570,000 |
| <u>City Collected</u> | | | | |
| Interest Earned on Investments | 21,766 | 58,200 | 58,199 | 55,000 |
| TOTAL REVENUE | \$4,406,743 | \$4,998,847 | \$5,389,000 | \$5,400,000 |

STATEMENT OF EXPENDITURES

| | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Finance & Administration</u> | | | | |
| Mayor & Council: | | | | |
| Drug/Alcoholism Council allocation | \$855,486 | \$1,065,000 | \$1,085,000 | \$1,125,000 |
| Municipal Court Services | 0 | 0 | 103,550 | 108,715 |
| Misc. and Contingency | 1,250 | 1,000 | 82,500 | 3,770,000 |
| | 856,736 | 1,066,000 | \$1,271,050 | 5,003,715 |
| <u>Public Safety</u> | | | | |
| Police | 163,601 | 162,046 | 342,950 | 396,285 |
| | 163,601 | 162,046 | 342,950 | 396,285 |
| TOTAL EXPENDITURES | \$1,020,337 | \$1,228,046 | \$1,614,000 | \$5,400,000 |
| ENDING BALANCE | \$3,386,406 | \$3,770,801 | \$3,775,000 | \$0 |

CITY OF OVERLAND PARK SPECIAL PARK AND RECREATION FUND

The Special Park and Recreation Fund is one of two special revenue funds budgeted by the City which is used to account for revenue received through the State of Kansas from a state tax on liquor. State law requires that all monies received by this fund be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities.

| | Actual | | Estimated | Budget |
|---|--------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$1,076,554 | \$538,699 | \$577,171 | \$555,000 |
| <u>Current Revenue</u> | | | | |
| <u>State Collected and Distributed</u> | | | | |
| Liquor Tax | \$1,455,733 | \$1,554,241 | \$1,560,000 | \$1,570,000 |
| <u>City Collected</u> | | | | |
| Interest Earned on Investments | 4,819 | 16,069 | 17,829 | 20,000 |
| Transfer from Capital Projects | 1,593 | 120,016 | 25,000 | 25,000 |
| | 6,412 | 136,085 | 42,829 | 45,000 |
| TOTAL REVENUE | \$2,538,699 | \$2,229,025 | \$2,180,000 | \$2,170,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Community Development</u> | | | | |
| Scheduled Capital Improvements | \$200,000 | \$1,025,000 | \$1,050,000 | \$675,000 |
| Scheduled Maintenance Improvements | 1,650,000 | 626,854 | 575,000 | 575,000 |
| Transfer to Bond & Interest Fund | 150,000 | 0 | 0 | 0 |
| Future Capital Projects/Contingency | 0 | 0 | 0 | 920,000 |
| TOTAL EXPENDITURES | \$2,000,000 | \$1,651,854 | \$1,625,000 | \$2,170,000 |
| ENDING BALANCE | \$538,699 | \$577,171 | \$555,000 | \$0 |

**CITY OF OVERLAND PARK
SPECIAL STREET AND HIGHWAY FUND**

The Special Street and Highway Fund is a fund of the City which is employed to account for those revenues received from the State of Kansas tax on gasoline and expenditures incurred in the repair and maintenance of City streets and highways. State law restricts the use of these funds to non-capital street and highway expenditures.

| | Actual | | Estimated | Budget |
|---|--------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$1,036,183 | \$1,474,288 | \$2,072,622 | \$2,230,000 |
| <u>Current Revenue</u> | | | | |
| <u>State Collected and Distributed</u> | | | | |
| Gasoline Tax | \$5,036,302 | \$5,189,009 | \$5,200,000 | \$5,300,000 |
| <u>City Collected</u> | | | | |
| Interest Earned on Investments | 1,803 | 9,325 | 7,378 | 10,000 |
| TOTAL REVENUE | \$6,074,288 | \$6,672,622 | \$7,280,000 | \$7,540,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Public Works</u> | | | | |
| Infrastructure Maintenance Expenditures | \$4,600,000 | \$4,600,000 | \$4,850,000 | \$4,850,000 |
| Contingency | 0 | 0 | 200,000 | 2,690,000 |
| TOTAL EXPENDITURES | \$4,600,000 | \$4,600,000 | \$5,050,000 | \$7,540,000 |
| ENDING BALANCE | \$1,474,288 | \$2,072,622 | \$2,230,000 | \$0 |

CITY OF OVERLAND PARK STORMWATER UTILITY FUND

The Stormwater Utility Fund is utilized to account for revenues, including property tax and user fees, relating to the City's stormwater management system. Revenues of this fund are used to fund the operations, maintenance, capital improvements and debt service of the City's stormwater management program.

| | Actual | | Estimated | Budget |
|---|----------------------------|----------------------------|----------------------------|----------------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$1,865,332 | \$2,721,490 | \$3,382,824 | \$2,475,000 |
| <u>Current Revenue</u> | | | | |
| <u>County Collected and Distributed</u> | | | | |
| Ad Valorem Property Tax | \$3,119,714 | \$3,315,054 | \$3,520,000 | \$3,679,800 |
| Delinquent Tax | 60,896 | 82,076 | 70,000 | 80,000 |
| Motor Vehicle Tax | 327,697 | 340,201 | 354,000 | 379,000 |
| Rental Car Excise Tax | 5,385 | 5,087 | 5,000 | 5,000 |
| | <u>3,513,692</u> | <u>3,742,418</u> | <u>3,949,000</u> | <u>4,143,800</u> |
| <u>City Collected</u> | | | | |
| User Fees | 4,423,165 | 4,443,973 | 4,900,000 | 5,000,000 |
| Miscellaneous | 389,575 | 171,950 | 340,000 | 345,000 |
| Interest Earned on Investments | 33,385 | 109,801 | 94,476 | 90,200 |
| | <u>4,846,125</u> | <u>4,725,724</u> | <u>5,334,476</u> | <u>5,435,200</u> |
| <u>Transfers from Other Funds</u> | | | | |
| Capital & Maintenance Projects | 274,748 | 497,716 | 663,700 | 596,000 |
| | <u>274,748</u> | <u>497,716</u> | <u>663,700</u> | <u>596,000</u> |
| TOTAL REVENUE | <u>\$10,499,897</u> | <u>\$11,687,348</u> | <u>\$13,330,000</u> | <u>\$12,650,000</u> |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Operating</u> | | | | |
| Public Works - Stormwater Engineering | \$1,192,069 | \$1,125,928 | \$1,394,190 | \$1,481,975 |
| Public Works - Stormwater Maintenance | 1,954,074 | 2,243,571 | 2,824,200 | 3,001,251 |
| Planning - Stormwater Management | 125,014 | 73,068 | 137,360 | 111,774 |
| Maintenance Projects | 3,609,450 | 3,503,757 | 4,560,000 | 3,125,000 |
| Scheduled Capital Improvements | 480,000 | 965,000 | 1,505,000 | 1,350,000 |
| | <u>7,360,607</u> | <u>7,911,324</u> | <u>10,420,750</u> | <u>9,070,000</u> |
| <u>Transfers to Other Funds</u> | | | | |
| Transfers to Equipment Reserve | 375,000 | 375,000 | 375,000 | 375,000 |
| Transfers to Workmans Comp Fund | 42,800 | 18,200 | 0 | 25,000 |
| Transfer to Self Insurance Fund | 0 | 0 | 34,250 | 0 |
| | <u>417,800</u> | <u>393,200</u> | <u>409,250</u> | <u>400,000</u> |
| <u>Non-Operating Expenses</u> | | | | |
| Contingency | 0 | 0 | 25,000 | 3,180,000 |
| TOTAL EXPENDITURES | <u>\$7,778,407</u> | <u>\$8,304,524</u> | <u>\$10,855,000</u> | <u>\$12,650,000</u> |
| ENDING BALANCE | <u>\$2,721,490</u> | <u>\$3,382,824</u> | <u>\$2,475,000</u> | <u>\$0</u> |

CITY OF OVERLAND PARK TAX INCREMENT FINANCING FUND

The Tax Increment Financing (TIF) fund accounts for public revenues and expenditures related to the City's adopted Tax Increment Fund districts. Tax Increment Financing is a tool which pledges future gains in taxes to finance the current improvements which will result in those gains. TIF is designed to channel funding toward improvements in areas where development/redevelopment may not otherwise occur. When an area is developed or redeveloped, there is an increase in the value of the property. The increased site value and investment creates more taxable property, which increases tax revenues. The increased tax revenues are the "tax increment." TIFs pledge the future increased revenue for repayment of eligible costs associated with the improvements. There are currently two active TIF districts in Overland Park: Cherokee South and Valley View shopping centers.

| | Actual | | Estimated | Budget |
|--|--------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | (\$149,949) | (\$263,540) | (\$411,583) | \$0 |
| <u>Current Revenue</u> | | | | |
| <u>County Collected and Distributed</u> | | | | |
| Ad Valorem Property Tax | \$560,138 | \$949,431 | \$1,500,000 | \$1,965,000 |
| | 560,138 | 949,431 | 1,500,000 | 1,965,000 |
| <u>State Collected and Distributed</u> | | | | |
| Sales Tax-City | 408,172 | 385,215 | 450,000 | 450,000 |
| <u>City Collected</u> | | | | |
| Contributions | 45,000 | 102,500 | 271,583 | 335,000 |
| | 45,000 | 102,500 | 271,583 | 335,000 |
| TOTAL REVENUE | \$863,361 | \$1,173,606 | \$1,810,000 | \$2,750,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Finance, Administration & Economic Development</u> | | | | |
| Administrative Costs | \$171,673 | \$445,791 | \$360,000 | \$500,000 |
| TIF Contractual Payment | 955,228 | 1,139,398 | 1,450,000 | 2,250,000 |
| | 1,126,901 | 1,585,189 | 1,810,000 | 2,750,000 |
| TOTAL EXPENDITURES | \$1,126,901 | \$1,585,189 | \$1,810,000 | \$2,750,000 |
| ENDING BALANCE | (\$263,540) | (\$411,583) | \$0 | \$0 |

CITY OF OVERLAND PARK TRANSIENT GUEST TAX FUND

The Transient Guest Tax Fund of the City is utilized to account for the revenues received from a 9% tax on transient guests occupying a room in a hotel or motel located within the City. All transient guest tax revenues are receipted into this fund before being transferred to the Transient Guest Tax Operating and Capital Improvement Funds for expenditure.

| | Actual | | Estimated | Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$268,815 | \$0 | (\$2,874) | \$0 |
| <u>Current Revenue</u> | | | | |
| <u>State Collected and Distributed</u> | | | | |
| Transient Guest Tax | \$10,291,899 | \$10,094,308 | \$10,261,000 | \$10,595,000 |
| <u>City Collected</u> | | | | |
| Interest Earned on Investments | 13,128 | 0 | 6,874 | 5,000 |
| TOTAL REVENUE | \$10,573,842 | \$10,094,308 | \$10,265,000 | \$10,600,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Non-Operating Expenses</u> | | | | |
| OPDC Hotel Appropriation | \$4,585,601 | \$5,403,348 | \$6,840,665 | \$7,063,335 |
| | 4,585,601 | 5,403,348 | 6,844,665 | 7,068,335 |
| <u>Transfers to Other Funds</u> | | | | |
| Transfers to Transient Guest Tax - Operating | 2,345,340 | 2,243,819 | 2,280,220 | 2,354,445 |
| Transfers to Transient Guest Tax - Capital | 3,642,901 | 2,450,015 | 1,140,115 | 1,177,220 |
| | 5,988,241 | 4,693,834 | 3,420,335 | 3,531,665 |
| TOTAL EXPENDITURES | \$10,573,842 | \$10,097,182 | \$10,265,000 | \$10,600,000 |
| ENDING BALANCE | \$0 | (\$2,874) | \$0 | \$0 |

CITY OF OVERLAND PARK
TRANSIENT GUEST TAX - CAPITAL IMPROVEMENT FUND

The Transient Guest Tax - Capital Improvement Fund of the City expends a portion of the revenues received from a tax on transient guests occupying a room in a hotel or motel located within the City on capital project expenditures relating to tourism and convention activities.

| | Actual | | Estimated | Budget |
|--|----------------------------|----------------------------|---------------------------|---------------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$5,846,959 | \$5,803,617 | \$4,324,951 | \$2,955,000 |
| <u>Current Revenue</u> | | | | |
| <u>Transfer from Other Funds</u> | | | | |
| Transfer from TGT Fund | \$3,642,901 | \$2,450,015 | \$1,140,115 | \$1,177,220 |
| Transfer from General Fund | 1,750,205 | 2,940,477 | 3,250,000 | 4,200,000 |
| Transfer from Convention Center Operations | 757,955 | 522,940 | 600,000 | 650,000 |
| | <u>6,151,061</u> | <u>5,913,432</u> | <u>4,990,115</u> | <u>6,027,220</u> |
| <u>City Collected</u> | | | | |
| Interest Earned on Investments | 10,906 | 12,987 | 9,934 | 17,780 |
| Miscellaneous | 0 | 0 | 0 | 0 |
| | <u>10,906</u> | <u>12,987</u> | <u>9,934</u> | <u>17,780</u> |
| TOTAL REVENUE | <u>\$12,008,926</u> | <u>\$11,730,036</u> | <u>\$9,325,000</u> | <u>\$9,000,000</u> |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Finance & Administration</u> | | | | |
| Convention Center Administrative | <u>\$66,099</u> | <u>\$19,250</u> | <u>\$75,000</u> | <u>\$50,000</u> |
| <u>Non-Operating Expenses</u> | | | | |
| Convention Center Capital: City | 337,866 | 772,356 | 936,000 | 510,000 |
| Convention Center Capital: Operators | 18,170 | 346,709 | 0 | 0 |
| Misc/Contingency | 0 | 0 | 19,000 | 0 |
| | <u>356,036</u> | <u>1,119,065</u> | <u>955,000</u> | <u>510,000</u> |
| <u>Transfers to Other Funds</u> | | | | |
| Transfers to Bond & Interest | 5,433,174 | 5,403,479 | 5,340,000 | 5,280,000 |
| Transfer to Capital and Maintenance Projects | 350,000 | 863,291 | 0 | 0 |
| Reserve for Future Capital/Maintenance | 0 | 0 | 0 | 3,160,000 |
| | <u>5,783,174</u> | <u>6,266,770</u> | <u>5,340,000</u> | <u>8,440,000</u> |
| TOTAL EXPENDITURES | <u>\$6,205,309</u> | <u>\$7,405,085</u> | <u>\$6,370,000</u> | <u>\$9,000,000</u> |
| ENDING BALANCE | <u>\$5,803,617</u> | <u>\$4,324,951</u> | <u>\$2,955,000</u> | <u>\$0</u> |

**CITY OF OVERLAND PARK
TRANSIENT GUEST TAX - OPERATING FUND**

The Transient Guest Tax - Operating Fund of the City expends a portion of the revenues received from a tax on transient guests occupying a room in a hotel or motel located within the City on the promotion of tourism within the City.

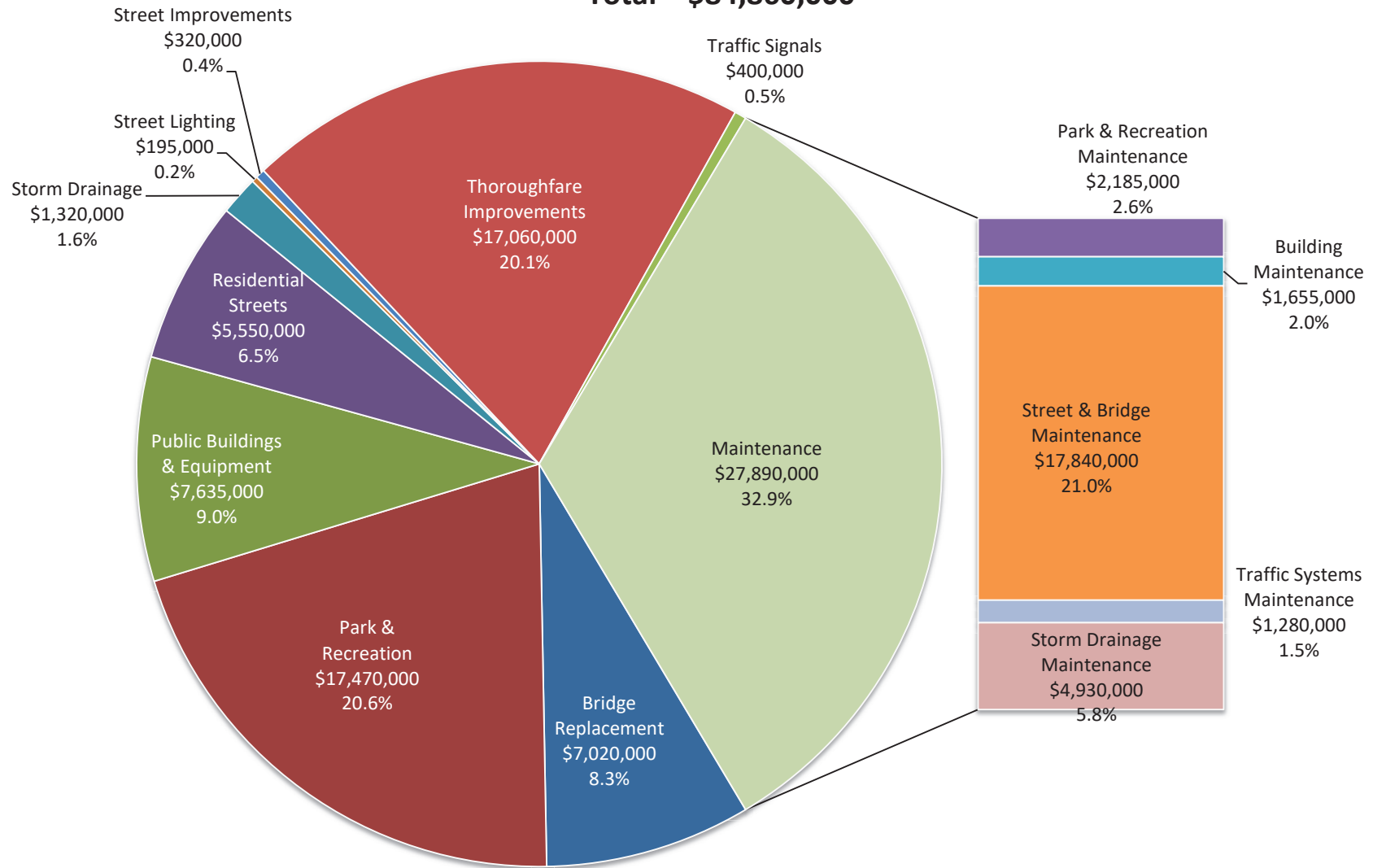
| | Actual | | Estimated | Budget |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| BEGINNING BALANCE | \$0 | \$0 | \$0 | \$0 |
| <u>Current Revenue</u> | | | | |
| <u>Transfer from Other Funds</u> | | | | |
| Transient Guest Tax Fund | \$2,345,340 | \$2,243,819 | \$2,280,220 | \$2,354,445 |
| <u>City Collected</u> | | | | |
| Interest | 0 | 0 | 4,780 | 5,555 |
| TOTAL REVENUE | \$2,345,340 | \$2,243,819 | \$2,285,000 | \$2,360,000 |

STATEMENT OF EXPENDITURES

| | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|
| <u>Goal Area/Cost Center</u> | | | | |
| <u>Finance & Administration</u> | | | | |
| Convention and Tourism Contract | \$2,345,340 | \$2,243,819 | \$2,285,000 | \$2,360,000 |
| TOTAL EXPENDITURES | \$2,345,340 | \$2,243,819 | \$2,285,000 | \$2,360,000 |
| ENDING BALANCE | \$0 | \$0 | \$0 | \$0 |

2020 Capital Improvement and Maintenance Programs

Total = \$84,860,000



2020 Capital Projects=\$56,970,000

2020 Maintenance Projects=\$27,890,000

CITY OF OVERLAND PARK
CAPITAL PROJECTS FUND (not budgeted)

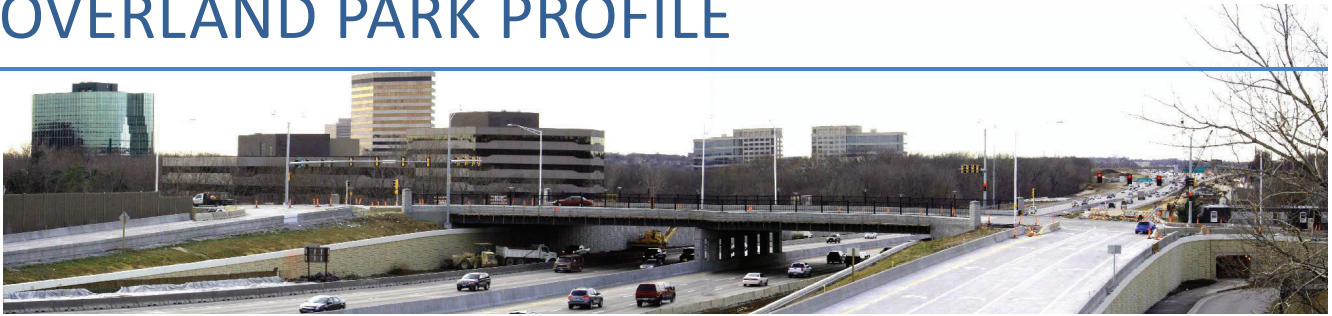
The Capital Projects Fund is employed by the City to account for the financing and construction of capital improvement and major maintenance projects. This fund is not included in the group of funds which state law requires for the adoption of a formal budget; however, the City does, as part of its annual budget process, develop a capital improvements program which represents the City's goal for the current year's budget and the succeeding four-year period.

| | Actual | | Estimated | Budget |
|---|---------------------|----------------------|---------------------|---------------------|
| | 2017 | 2018 | 2019 | 2020 |
| STATEMENT OF REVENUE | | | | |
| <u>County Collected and Distributed</u> | | | | |
| Intergovernmental | \$6,537,869 | \$7,009,352 | \$3,651,000 | \$3,295,000 |
| <u>State Collected and Distributed</u> | | | | |
| Intergovernmental | 720,500 | 5,140,135 | 0 | 0 |
| Sales Taxes | 7,709,296 | 8,670,000 | 4,875,000 | 7,180,000 |
| | 8,429,797 | 13,810,135 | 4,875,000 | 7,180,000 |
| <u>Federal Government</u> | | | | |
| Intergovernmental | 785,069 | 0 | 3,930,000 | 3,545,000 |
| <u>City Collected</u> | | | | |
| Bond Proceeds | 2,870,000 | 32,556,491 | 0 | 12,785,000 |
| Special Assessment Bond Proceeds | 53,219 | 64,787 | 0 | 0 |
| Miscellaneous | 525,038 | 885,756 | 1,400,000 | 700,000 |
| Escrow Funds | 729,584 | 4,000 | 130,000 | 80,000 |
| Excise Tax | 0 | 0 | 1,374,000 | 4,955,000 |
| Intergovernmental | 442,504 | 48,370 | 300,000 | 3,510,000 |
| Private Contributions/Other | 223,922 | 292,486 | 2,159,000 | 9,255,000 |
| | 4,844,267 | 33,851,889 | 5,363,000 | 31,285,000 |
| <u>Transfers and Miscellaneous</u> | | | | |
| Transfers from other Funds: | | | | |
| General Fund | 10,524,206 | 12,028,278 | 10,605,000 | 13,215,000 |
| Stormwater Utility Fund | 4,089,450 | 4,468,757 | 6,065,000 | 4,475,000 |
| Special Revenue Funds | 6,800,000 | 7,461,854 | 12,666,000 | 10,950,000 |
| Equipment Reserve Fund | 3,345,539 | 300,586 | 2,110,000 | 2,950,000 |
| Capital Improvement Fund | 7,369,500 | 14,391,199 | 15,260,000 | 7,665,000 |
| Golf Course Fund | 300,988 | 1,000,000 | 300,000 | 200,000 |
| Soccer Operations Fund | 300,000 | 485,000 | 125,000 | 100,000 |
| Intergovernmental | 905,340 | 300,000 | 600,000 | 0 |
| Capital Project Closeouts | 14,965,898 | 16,256,159 | 0 | 0 |
| | 48,600,922 | 56,691,833 | 47,731,000 | 39,555,000 |
| TOTAL REVENUE | \$69,197,924 | \$111,363,210 | \$65,550,000 | \$84,860,000 |
| STATEMENT OF EXPENDITURES | | | | |
| <u>Capital Improvements and Major Maintenance Program</u> | | | | |
| Public Buildings | \$1,001,148 | \$3,330,072 | 1,790,000 | 635,000 |
| Public Equipment | 6,815,980 | 2,130,979 | 8,585,000 | 7,000,000 |
| Parks & Recreation | 4,110,530 | 7,822,989 | 5,540,000 | 17,470,000 |
| Bridge Replacement | 36,654 | 174,007 | 730,000 | 7,020,000 |
| Residential Streets/Neighborhood Imp. | 4,735,150 | 4,598,689 | 7,955,000 | 5,550,000 |
| Sidewalk Construction | 203,000 | 101,701 | - | - |
| Street Lighting | 19,687 | 1,380,971 | 131,000 | 195,000 |
| Street Improvements | 574,050 | 1,633,600 | 4,400,000 | 320,000 |
| Thoroughfare Improvements | 16,169,424 | 14,092,358 | 10,090,000 | 17,060,000 |
| Traffic Signals | 941,777 | 364,252 | 380,000 | 400,000 |
| Storm Drainage | 206,333 | 464,945 | 1,355,000 | 1,320,000 |
| Building Maintenance | 1,567,233 | 4,717,091 | 1,625,000 | 1,655,000 |
| Street & Bridge Maintenance | 27,604,636 | 31,650,311 | 17,249,000 | 17,840,000 |
| Traffic Systems Maintenance | 1,586,998 | 791,344 | 775,000 | 1,280,000 |
| Storm Drainage Maintenance | 2,520,019 | 4,463,864 | 3,470,000 | 4,930,000 |
| Parks Maintenance | 1,778,627 | 2,672,039 | 1,475,000 | 2,185,000 |
| TOTAL EXPENDITURES | \$69,871,245 | \$80,389,211 | 65,550,000 | \$84,860,000 |

| PROJECTED CAPITAL IMPROVEMENTS PROGRAM | | | | 2020-2024 |
|--|---------------------|---------------------|---------------------|----------------------|
| 2021 | 2022 | 2023 | 2024 | Total |
| \$2,120,000 | \$2,360,000 | \$2,215,000 | \$3,100,000 | \$13,090,000 |
| 475,000 | 0 | 0 | 0 | 475,000 |
| 4,230,000 | 3,650,000 | 5,075,000 | 4,510,000 | 24,645,000 |
| 4,705,000 | 3,650,000 | 5,075,000 | 4,510,000 | 25,120,000 |
| 3,000,000 | 8,000,000 | 0 | 3,000,000 | 17,545,000 |
| 2,185,000 | 9,910,000 | 0 | 10,825,000 | 35,705,000 |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 700,000 |
| 535,000 | 80,000 | 80,000 | 80,000 | 855,000 |
| 3,160,000 | 1,955,000 | 3,415,000 | 2,915,000 | 16,400,000 |
| 85,000 | 0 | 0 | 0 | 3,595,000 |
| 0 | 1,400,000 | 0 | 0 | 10,655,000 |
| 5,965,000 | 13,345,000 | 3,495,000 | 13,820,000 | 67,910,000 |
| 11,805,000 | 13,765,000 | 11,935,000 | 12,570,000 | 63,290,000 |
| 4,370,000 | 4,385,000 | 4,555,000 | 4,505,000 | 22,290,000 |
| 14,815,000 | 11,450,000 | 14,075,000 | 12,010,000 | 63,300,000 |
| 1,595,000 | 750,000 | 915,000 | 535,000 | 6,745,000 |
| 7,175,000 | 7,680,000 | 4,095,000 | 7,395,000 | 34,010,000 |
| 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| 433,000 | 530,000 | 93,000 | 94,000 | 1,250,000 |
| 600,000 | 0 | 600,000 | 0 | 1,200,000 |
| 0 | 0 | 0 | 0 | 0 |
| 40,993,000 | 38,760,000 | 36,468,000 | 37,309,000 | 193,085,000 |
| \$56,783,000 | \$66,115,000 | \$47,253,000 | \$61,739,000 | \$316,750,000 |
| 4,175,000 | 400,000 | 1,175,000 | 4,800,000 | \$11,185,000 |
| 2,130,000 | 4,260,000 | 2,540,000 | 4,715,000 | 20,645,000 |
| 5,290,000 | 6,025,000 | 3,725,000 | 2,180,000 | 34,690,000 |
| 1,215,000 | 830,000 | 220,000 | 7,100,000 | 16,385,000 |
| 5,550,000 | 5,550,000 | 4,800,000 | 5,650,000 | 27,100,000 |
| - | - | - | - | - |
| 100,000 | 400,000 | 100,000 | 400,000 | 1,195,000 |
| 705,000 | 450,000 | - | - | 1,475,000 |
| 12,825,000 | 20,325,000 | 10,055,000 | 11,425,000 | 71,690,000 |
| 400,000 | 400,000 | 400,000 | 340,000 | 1,940,000 |
| 1,200,000 | 1,200,000 | 1,400,000 | 1,300,000 | 6,420,000 |
| 1,360,000 | 3,110,000 | 1,090,000 | 2,425,000 | 9,640,000 |
| 16,685,000 | 17,490,000 | 16,980,000 | 17,035,000 | 86,030,000 |
| 955,000 | 850,000 | 850,000 | 850,000 | 4,785,000 |
| 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 12,930,000 |
| 2,193,000 | 2,825,000 | 1,918,000 | 1,519,000 | 10,640,000 |
| \$56,783,000 | \$66,115,000 | \$47,253,000 | \$61,739,000 | \$316,750,000 |

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OVERLAND PARK PROFILE



Overland Park is a vibrant and growing community within the Kansas City metropolitan area. Recognized for its high quality of life, Overland Park offers exceptional schools, outstanding housing and a dynamic business climate, all of which are driving factors in the continued long-term success of the City's economy. Based on the strength of its economy, strong financial position and leadership, Overland Park continues to receive a "AAA" bond-rating from the nation's top three bond rating agencies, a distinction shared with only a handful of communities in the nation.

Overland Park's durable economy and high standard of living continues to earn it national distinction as one of the best places to live. In 2019 WalletHub named Overland Park as the Best Place to Raise a Family and one of the Happiest Cities in America. In 2018 Money magazine named Overland Park one of the *Best Places to Live*, based on great schools, low crime, shopping and restaurant options, healthcare access and a strong job market.



The population of the City continues to experience moderate growth. At approximately 200,000 residents, Overland Park is the second largest city in the state of Kansas and is the largest suburb in the Kansas City area. A commercial hub of the Kansas City metropolitan region, the City's daytime population is estimated around 235,000. With a diverse business community, Overland Park remains resilient to economic fluctuations, as evidenced by a lower than average unemployment rates.

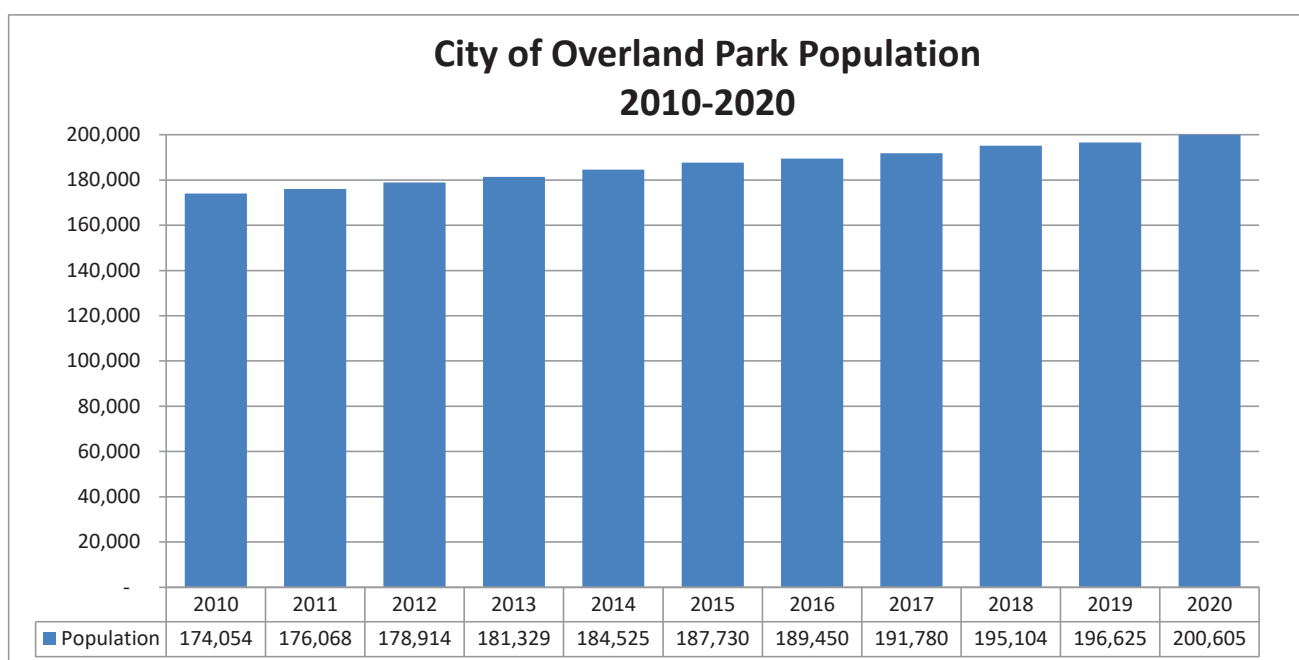
Located in the northeastern part of Johnson County, Kansas, Overland Park is one of 113 incorporated cities existing in the Kansas City metropolitan region. There are approximately 75 square miles within the corporate boundaries of the City.

The City of Overland Park was incorporated as a city of the first class on May 20, 1960, under the provisions of K.S.A. 12-1026h. In November of 1962, the City adopted the Mayor-Council-City Manager form of government. The Mayor is elected by the City-at-large, and two Councilmembers are elected from each of the six wards. All elected officials serve terms of four years with biennial elections to allow for Councilmembers to serve staggered terms. The City Manager is responsible for the implementation of Governing Body policy and the day-to-day operation of the City. While utility services are provided by regional districts and private companies, the City concentrates its efforts toward providing excellent service in the areas of public safety through its law enforcement and fire protection functions; community development through its building code enforcement, environmental health regulatory functions and parks and recreation programs and services; traffic control and maintenance through the City's public works operations; and financial stability and the coordination of the various areas of City responsibility through its administrative services functions.

POPULATION AND DEMOGRAPHICS

Overland Park is the second largest city in Kansas. Since the incorporation of Overland Park in 1960, the population has grown from 28,000 in 1960 to an estimated 200,000 in 2020. Currently, Overland Park represents approximately one-third of Johnson County's total population. Johnson County has grown from a population of 144,000 in 1960 to over an estimated 600,000 in 2020.

Overland Park's population is affluent and highly educated. According to information from the 2018 American Community Survey from the US Census Bureau, over half the adult population has a college degree and the per capita income in the City is 44% higher than the national average. Fifty-four percent of the population is composed of working-age adults, while 30% are juveniles and 16% are seniors.



Sources: U.S. Census, County and City

Population Facts

| | |
|--------------------------|----------------|
| 2020 Population Estimate | 200,605 |
| 2020 Land Area Estimate | 75.7 sq. miles |
| 2020 Population Density | 2,605/sq. mile |

Income

| | |
|----------------------|-----------|
| Per Capita Income | \$48,533 |
| Median Family Income | \$112,373 |

Education

| | |
|--------------------------------|-------|
| High School Graduate or higher | 96.9% |
| Bachelor's degree or higher | 59.5% |

Population Characteristics

| | |
|----------------------|------|
| % Juvenile (<25) | 30% |
| % Career Age (25-65) | 54% |
| % Seniors(>65) | 16% |
| Median Age | 38.7 |

Households & Housing

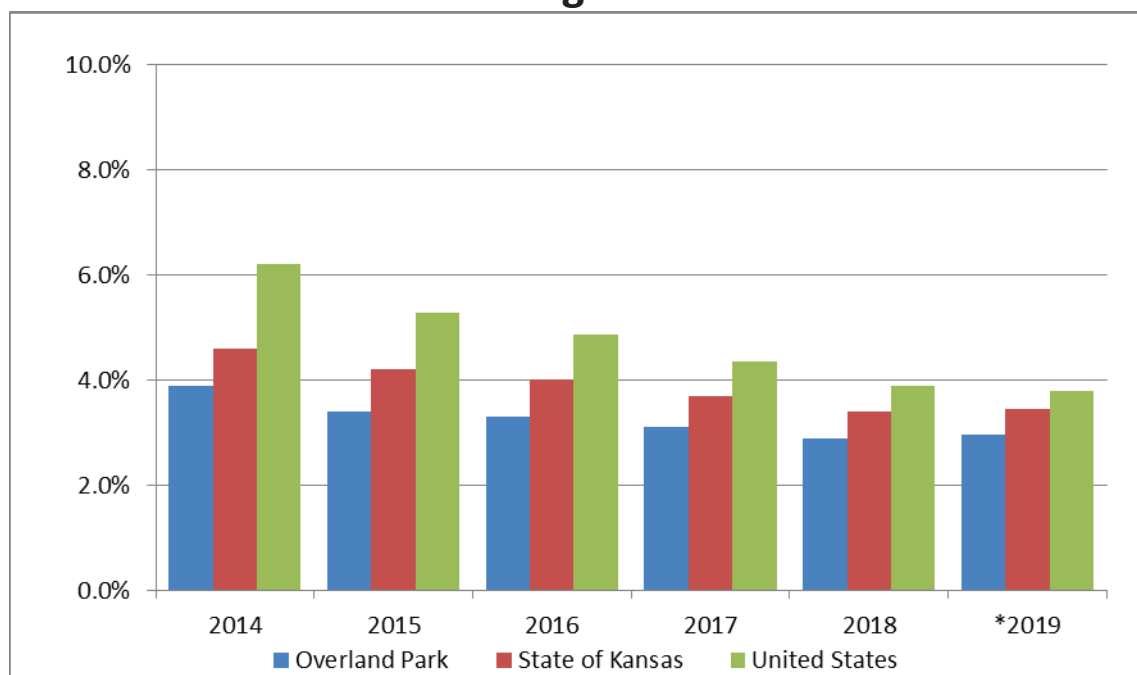
| | |
|-----------------------------|-----------|
| Number of Housing Units | 84,469 |
| Average Household Size | 2.42 |
| Housing Vacancy Rate | 5.8% |
| Average Sale Price of House | \$365,772 |

Source: 2020 data: City of Overland Park; Other data: 2018 American Community Survey (US Census Bureau)

EMPLOYMENT INFORMATION

The resiliency of Overland Park's economy is demonstrated by the continuation of an unemployment rate significantly lower than the national average. Overland Park's unemployment rate for 2019 averages (thru June 2019) at 3.0%, compared to 3.5% statewide and 3.8% nationally.

Rate of Unemployment Annual Average 2014-2019



Source: Kansas Labor Information Center & US Bureau of Labor Statistics

*2019 data thru June 2019

The table below lists the top five employers within the City of Overland Park.

| Major Employers | Estimated Employees |
|--|---------------------|
| Sprint/Nextel | 6,000 |
| Shawnee Mission School District | 3,600 |
| Blue Valley School District | 3,313 |
| Black & Veatch Engineering Consultants | 3,100 |
| Johnson County Community College | 2,377 |

Source: Overland Park, 2018 Comprehensive Annual Financial Report

DEVELOPMENT ACTIVITY

Overland Park continues to grow residentially and develop commercially. The tables below highlight square feet and estimated construction values of new construction for residential and commercial development from 2013 through July 2019.

SQUARE FEET OF NEW CONSTRUCTION

| Year | Residential Permits | Commercial and Industrial Permits |
|-------|---------------------|-----------------------------------|
| 2013 | 4,093,443 | 1,371,973 |
| 2014 | 3,097,121 | 334,630 |
| 2015 | 3,596,972 | 1,661,770 |
| 2016 | 3,778,997 | 1,099,950 |
| 2017 | 2,845,183 | 1,366,037 |
| 2018 | 4,949,927 | 1,339,346 |
| 2019* | 1,716,058 | 749,817 |

*2019 thru July

Source: City of Overland Park

ESTIMATED CONSTRUCTION COST – NEW CONSTRUCTION

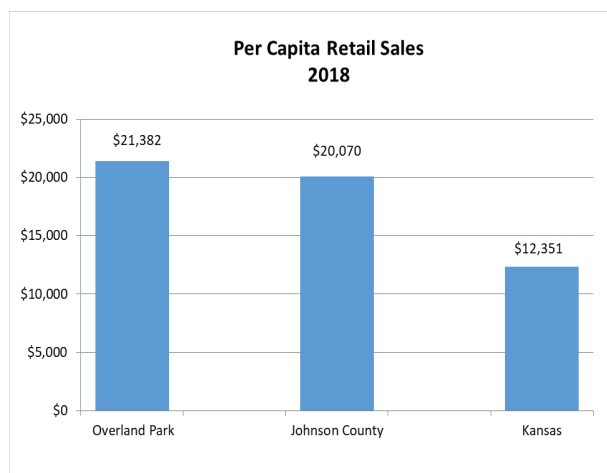
| Year | Residential Permits | Commercial and Industrial Permits |
|-------|---------------------|-----------------------------------|
| 2013 | \$262,044,563 | \$162,932,894 |
| 2014 | \$210,570,893 | \$64,558,143 |
| 2015 | \$257,966,911 | \$214,366,835 |
| 2016 | \$256,193,356 | \$165,609,607 |
| 2017 | \$173,155,750 | \$147,111,715 |
| 2018 | \$397,837,922 | \$151,246,721 |
| 2019* | \$132,647,965 | \$108,406,238 |

*2019 thru July

Source: City of Overland Park

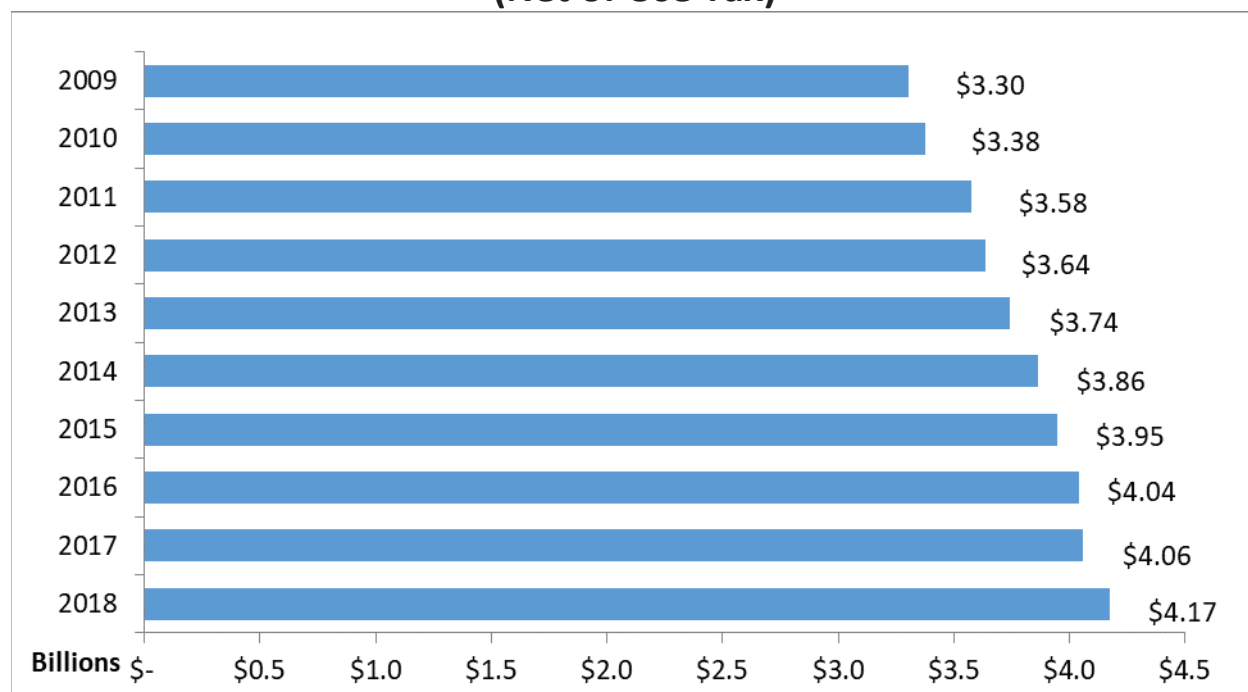
RETAIL SALES ACTIVITY

The City's retail activity level continues to be one of the best in the Kansas City metropolitan area, as demonstrated in retail sales per capita.



Retail sales have exhibited traditionally strong growth, increasing from \$181 million in 1970 to \$3.6 billion by 2007, before declining during the Great Recession. Since 2009, sales tax has steadily climbed, reaching \$4.21 billion in 2019. The chart below depicts retail sales activity since 2009.

Total Retail Sales (Net of Use Tax)



PROPERTY TAXES

The City's mill levy to support the 2020 Budget is 13.557 mills. Overland Park currently has the lowest property tax rate of any first class city in Kansas. The City levies a property tax to support general government services and stormwater management.

2020 Budget Mill Levy Comparison

| Fund | 2019 Budget Mill Levy Rate | 2020 Budget Mill Levy Rate | Change |
|-------------------------|-------------------------------|-------------------------------|----------------|
| General /Fire Fund | 12.604 | 12.596 | (0.008) |
| Stormwater Utility Fund | 0.962 | 0.961 | (0.001) |
| TOTAL MILL RATE | 13.566 | 13.557 | (0.009) |

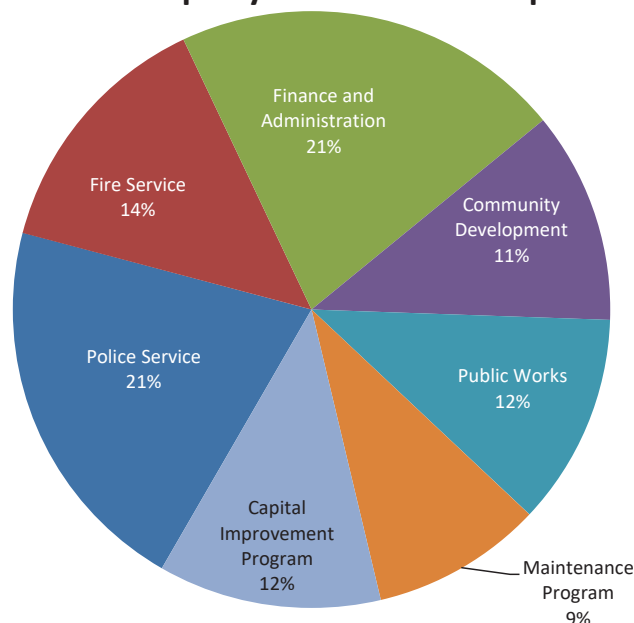
Based on this tax rate, the owner of various types of property will pay the following property taxes to the City in 2020:

**City of Overland Park
Representative Tax Payments**

| Property Type | Market Value | 2020 Budget Tax Amount |
|-----------------|--------------|---------------------------|
| Home | \$300,000 | \$468 |
| Office Building | \$1,000,000 | \$3,389 |
| Shopping Center | \$10,000,000 | \$33,893 |

Approximately one-third of the property tax collected is used to support Public Safety services, which includes Police and Fire services.

Where Property Tax Dollars are Spent





ABOVE AND BEYOND. BY DESIGN.

Budget by Goal Area and Cost Center

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FINANCE & ADMINISTRATION

GOAL: To administer City government in an effective and efficient manner, which maintains and promotes confidence in public officials; to ensure economical government services financed by a fair and equitable tax system; to provide sound management planning; to promote effective participation with intergovernmental units; and to be responsive to service needs of citizens by providing channels of communication.

COST CENTERS:



Mayor and Council
Convention and Tourism
Economic Development

Emergency Management
City Manager
Communications
Information Technology
Facilities Management

Municipal Court
Court Services

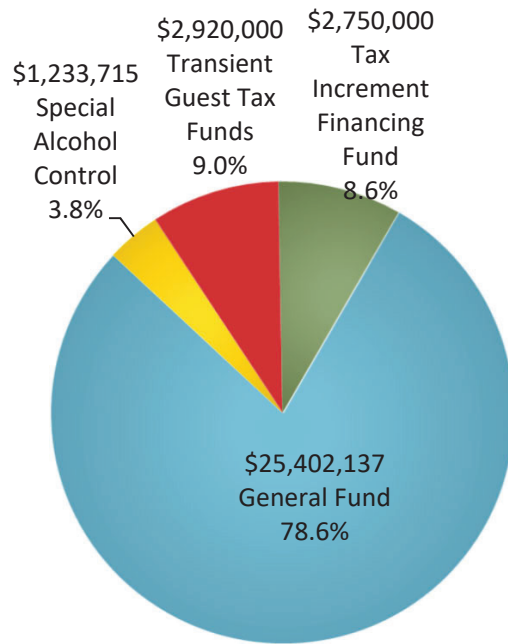
Law

Finance & Accounting
City Clerk
Citywide Contingency
Transfer to Other Funds
Bond and Interest

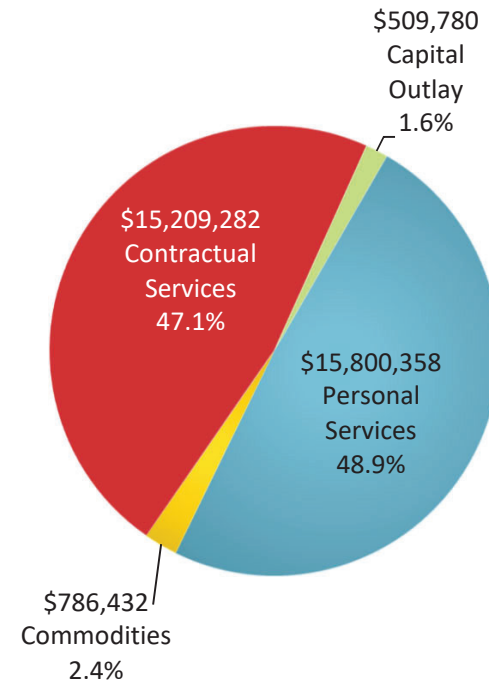
Human Resources Services
Payroll, HRIS & Administration

2020 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2020 Expenditures = \$32,305,852

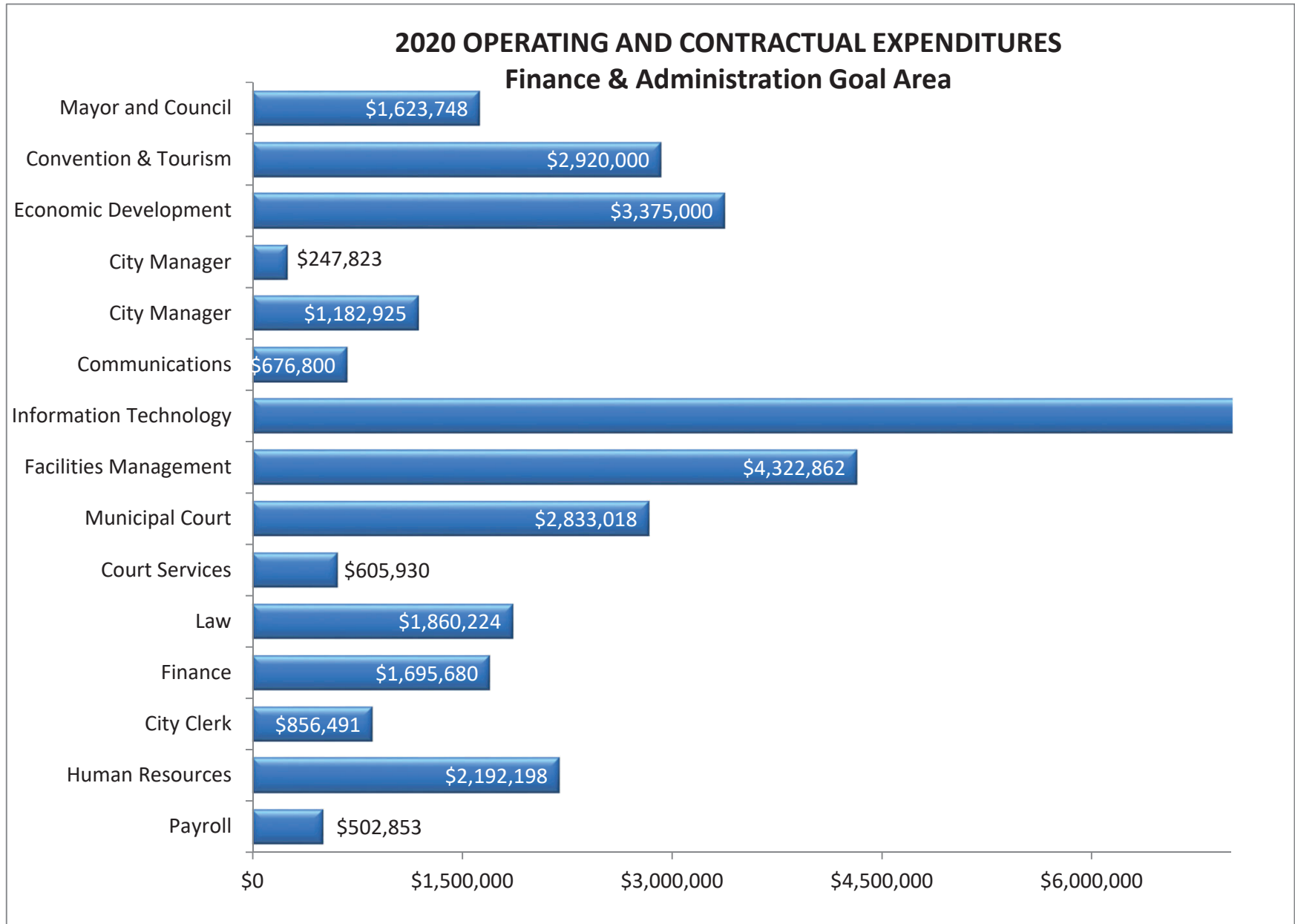


FUNDS



EXPENDITURE TYPE

Finance and Administration Goal Area



Mayor and Council

Department at a Glance

The City Council, consisting of the Mayor and twelve councilmembers, is the official legislative and policy-making body of the City of Overland Park.

The Mayor is elected at-large and serves a four-year term. Two councilmembers are elected from each of the City's six wards and serve staggered four-year terms. All members are elected on a non-partisan basis.

The City Council is responsible for providing direction to staff in policy determination, citizen participation and intergovernmental relations. All official actions of the City Council are taken at public meetings. City Council holds regular meeting on the first and third Monday of each month. Each council member is also a member of two goal area committees. Goal area committee meetings are held most Wednesdays of each month.

Mayor and Council Mission Statement

To effectively govern the City of Overland Park by:

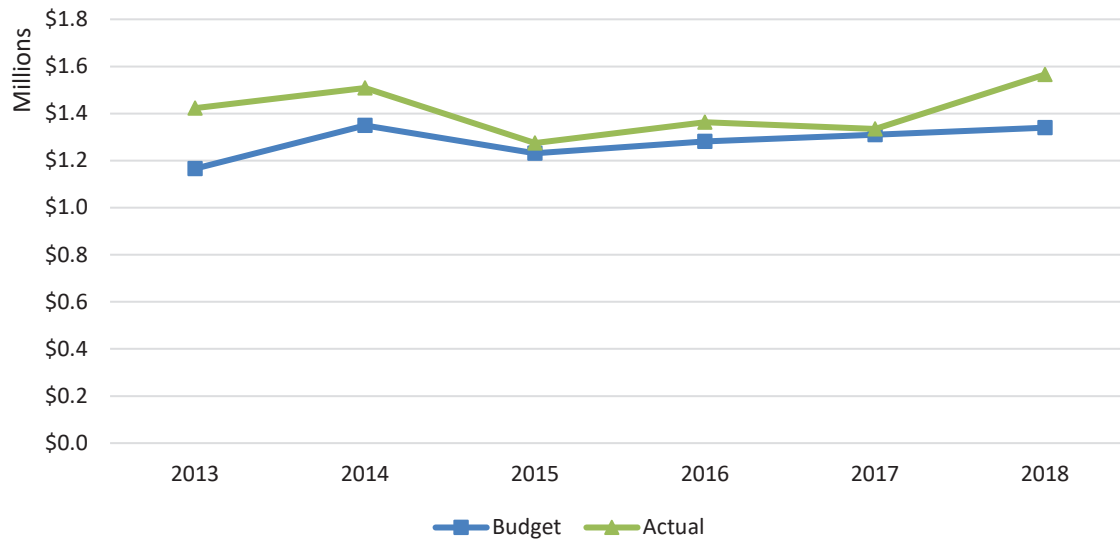
- Encouraging and expanding citizen participation in the community,
- Providing city staff with policy direction, and
- Promoting cooperation and communication between the City and other government agencies.

Operations Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|----------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$223,965 | \$231,662 | \$220,080 | \$229,733 |
| Commodities | 21,692 | 20,067 | 15,800 | 17,875 |
| Contractual Services | 232,014 | 248,007 | 212,970 | 251,140 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Grand Total | \$477,671 | \$499,737 | \$448,850 | \$498,748 |

| Special Alcohol Control Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|--------------------|--------------------|--------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 855,486 | 1,065,000 | 1,090,000 | 1,125,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 1,250 | 1,000 | 0 | 0 |
| Grand Total | \$856,736 | \$1,066,000 | \$1,090,000 | \$1,125,000 |

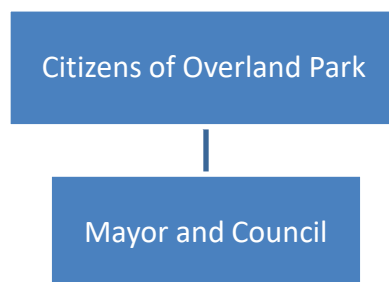
City Council - Budget to Actual Expenditures



Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|------------------------|--------------|--------------|--------------|--------------|
| Full-Time | | | | |
| Council Member | 11 | 11 | 11 | 11 |
| Council President | 1 | 1 | 1 | 1 |
| Mayor | 1 | 1 | 1 | 1 |
| Full-Time Total | 13 | 13 | 13 | 13 |
| Grand Total | 13.00 | 13.00 | 13.00 | 13.00 |

Department Organization Chart



2020 Mayor and Council Goals

The City of Overland Park's work plan contains several items that will direct the efforts of the Mayor and Council in 2020:

- Establish policy direction and community goals based on the recommendations of the 2018 Forward OP community-directed visioning process.
- Promote substantive front-end citizen participation and engagement in policy decisions by scheduling public hearings on the formulation of the annual budget, Capital Improvements Program and other program initiatives of the City.
- Adopt a 2021 National and State Legislative Program by December 2020 that clearly identifies issues of concern to the City and possible legislative action to address these concerns.
- Approve a 2021 Budget by August 2020 that provides the resources necessary to achieve City goals and objectives.
- Approve a 2021-2025 Capital Improvements Program, Maintenance Program and 5-year financial plan by April 2020 that provides the resources necessary to achieve the adopted goals and objectives of the City.



2018-2019 Departmental Accomplishments

Recent accomplishments of the Mayor and Council include:

- Citizen Participation- Promoted citizen participation through the Forward OP community visioning process, public hearings and filling vacancies on City boards and commissions.
- 2020 Budget – Approved the 2020 Budget by August 2019 that provided the resources necessary to achieve City goals and objectives.
- 2020-2024 Capital Improvements and Maintenance Programs – Approved a Capital Improvements Program and a Maintenance Program by April 2019 that provided the resources necessary to achieve the adopted goals and objectives of the City.
- Economic Development – Provided policy direction regarding Economic Development Investments.
- Vision Metcalf –Continued with implementation plan to revitalize and regenerate vitality in the Metcalf Corridor.

Key Performance Measures

| Measure | 2016 Actual* | 2018 Actual | 2020 Target |
|---|-----------------|----------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percentage of residents rating overall quality of life in the City as good or very good | 94% | 94% | NA |
| Percentage of residents rating image of the City as good or very good | 91% | 91% | NA |
| Percentage of residents rating overall value that you receive for your City tax dollars and fees as good or very good | 70% | 72% | NA |
| Percentage of residents rating City as a place to live as good or very good | 97% | 98% | NA |
| Percentage of residents rating the quality of leadership provided by City's elected officials as good or very good | 71% | 67% | NA |
| Percentage of residents rating the overall responsiveness of City leaders as good or very good | 58% | 62% | NA |
| Percentage of residents rating the level of public engagement in decision making as good or very good | 51% | 51% | NA |
| WORKLOAD MEASURES | | | |
| Overland Park Population | 195,140 | 198,000 | 200,000 |
| Square Miles | 75.7 | 75.7 | 75.7 |

**from City's 2016/2018 biennial citizen's surveys*

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing operations, including additional resources dedicated toward improving technical communications, as well as supporting Overland Park's membership in and support of community organizations and public sector groups, such as the Hispanic Chamber of Commerce and the Mid-American Regional Council of Governments .

Economic Development

At a Glance

The City of Overland Park provides limited funding to promote economic development activities.

Through general city funding, the City contracts with the Overland Park Economic Development Council and the Downtown Overland Park Partnership to promote economic development within the city.

The City also promotes economic development through the limited use of economic development tools, including Tax Increment Financing (TIF). The Tax Increment Financing fund accounts for public revenues and expenditures related to the City's adopted Tax Increment Fund districts. Tax Increment Financing is a tool which pledges future gains in taxes to finance the current improvements which will result in those gains.



Transient Guest Tax, a 9% tax on guests occupying a room in a hotel or motel located within the City, is also used to finance Economic Development activities within the City, including Operations, Maintenance and Debt Service relating to the City's Convention Center, Soccer Complex and funding for the Overland Park Convention and Visitors Bureau. All transient guest tax revenues are receipted into the Transient Guest Tax Funds.



Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 729,034 | 764,745 | 652,680 | 625,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$729,034 | \$764,745 | \$652,680 | \$625,000 |

| Tax Increment Financing Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 1,126,901 | 1,585,189 | 2,000,000 | 2,750,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,126,901 | \$1,585,189 | \$2,000,000 | \$2,750,000 |

| Transient Guest Tax Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 10,573,843 | 10,097,182 | 10,700,000 | 10,600,000 |
| Grand Total | \$10,573,843 | \$10,097,182 | \$10,700,000 | \$10,600,000 |

| Transient Guest Tax Capital Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|----------------------------------|--------------------|--------------------|---------------------|--------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 66,099 | 19,250 | 75,000 | 50,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 6,139,211 | 7,385,835 | 10,775,000 | 8,950,000 |
| Grand Total | \$6,205,309 | \$7,405,085 | \$10,850,000 | \$9,000,000 |

| Transient Guest Tax Operating Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 2,345,340 | 2,243,819 | 2,380,000 | 2,360,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,345,340 | \$2,243,819 | \$2,380,000 | \$2,360,000 |

City Manager's Office

Department at a Glance

The City Manager's Office is the executive administrative branch of the City that manages day-to-day operations and implements policies set by the City Council. The City Manager's Office is responsible for the general management of citywide goals, objectives and policies established by the City Council, as they are implemented into the City's daily operations.

In addition to city administration, Communications and Emergency Management are components of the City Manager's Office.

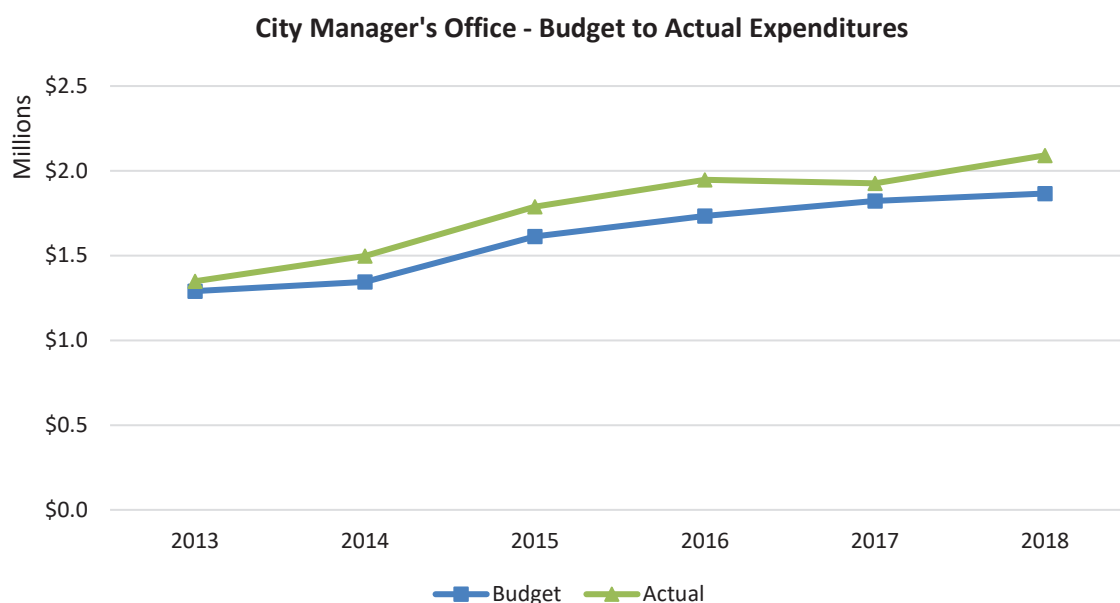
City Manager's Office Mission Statement

To administer, implement and ensure the delivery of customer-focused services to citizens, businesses, institutions, visitors and employees by:

- Coordinating and managing City government operations,
- Communicating and providing information about City services, events and programs to the community and media, and
- Maintaining a Citywide emergency operations response capability.

Operating Appropriations and Expenditures

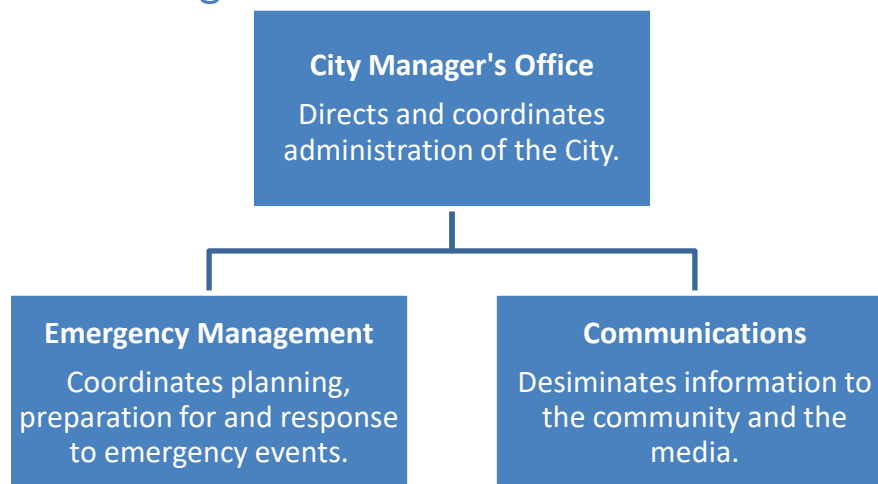
| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,333,623 | \$1,401,901 | \$1,502,696 | \$1,578,085 |
| Commodities | 75,137 | 73,762 | 97,530 | 99,200 |
| Contractual Services | 516,045 | 608,661 | 421,191 | 430,203 |
| Capital Outlay | 686 | 6,907 | 42,200 | 60 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,925,491 | \$2,091,231 | \$2,063,617 | \$2,107,548 |



Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|----------------------------------|-------------|-------------|--------------|--------------|
| Full-Time | | | | |
| Assistant City Manager | 1 | 1 | 1 | 1 |
| Assistant to the CM | 0 | 0 | 0 | 1 |
| City Manager | 1 | 1 | 1 | 1 |
| Communications Assistant | 1 | 1 | 1 | 0 |
| Deputy City Manager | 1 | 1 | 1 | 1 |
| Digital Communications Assistant | 0 | 0 | 1 | 0 |
| Digital Communications Asst | 0 | 0 | 0 | 1 |
| Emergency Mgmt Coordinator | 1 | 1 | 1 | 1 |
| Executive Assistant | 1 | 1 | 1 | 1 |
| Executive Assistant to CM & GB | 1 | 1 | 1 | 0 |
| Manager, Communications | 1 | 1 | 1 | 1 |
| SB Operator/Receptionist | 1 | 1 | 1 | 1 |
| Supv., Digital Communications | 0 | 0 | 0 | 1 |
| Full-Time Total | 9 | 9 | 10 | 10 |
| Part-Time | | | | |
| Coordinator, Switchboard Svcs | 0.48 | 0.48 | 0.48 | 0.48 |
| SB Operator/Receptionist | 0.36 | 0.47 | 0.47 | 0.47 |
| Part-Time Total | 0.84 | 0.95 | 0.95 | 0.95 |
| Grand Total | 9.84 | 9.95 | 10.95 | 10.95 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's City Manager's Office work plan contains several items that will direct efforts in 2020, including:

- Establish action plan for community goals based on the recommendations of the 2018 Forward OP community-directed visioning process.
- Administer and implement the policies set forth by the Governing Body.
- Recommend to the City Council for adoption a 2021 Operating Budget, 2021-2025 Capital Improvements Program and Maintenance Program that provides a balanced program of services based on current financial limits.
- Recommend five-year financial plan which sets forth financially prudent and balanced strategic plans for the future.
- Coordinate the development of the State and National Legislative Programs.
- Coordinate Economic Development programs of the City.
- Actively maintain City's emergency preparedness, including monthly storm warning systems tests, semiannual emergency management exercises, and annual CERT classes.
- Develop and begin implementation of a strategic communications plan to map out communication efforts and processes for the next five to ten years.



City Manager Bill Ebel

2018-2019 Departmental Accomplishments

Recent accomplishments within the City Manager's Office include:

- Coordinated and managed the Forward OP community-direct visioning process.
- Recommended to the City Council for adoption structurally balanced financial and operations plans, including the 2020 Budget, 2020-2024 Capital Improvement Program, Maintenance Program and Five-Year Financial Plan.
- Coordinated the development of national and state legislative programs for City Council consideration and approval. Coordinated legislative activities and worked to influence legislation affecting the City during the 2018 and 2019 legislative sessions.
- Coordinated implementation of economic development initiatives of the Governing Body including various incentive programs; such as Economic Development Revenue Bonds and tax abatements, Transportation Development Districts, Tax Increment Financing Districts and Community Improvement Districts.
- Completed redesign of the City's website, OPKansas.org.
- Completed one citywide emergency management functional exercises, successfully conducted an inter-faith preparedness workshop, monthly storm warning system

testing, and CERT classes which trained over 150 residents for emergencies. Increased use of social media tools such as Facebook, Twitter, Pinterest, NextDoor, and YouTube to distribute information about Overland Park.

- Assisted with implementation of live-streaming of City Council meetings and goal area committee meetings.

Key Performance Measures

| Measure | 2016 Actual* | 2018 Actual* | 2020 Target |
|--|-----------------|-----------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percentage of residents rating the effectiveness of the City Manager/Department directors as good or very good | 70% | 68% | NA |
| Percentage of residents rating the City's efforts to keep citizens informed as good or very good | 69% | 70% | NA |
| Percentage of residents rating the availability of information about city programs/services as good or very good | 76% | 77% | NA |
| <i>*from City's 2016/2018 biennial citizen's surveys</i> | | | |

City Manager's Office Division (Cost Center) Descriptions

City Manager (CC121)

The City Manager is appointed by the City Council and serves as the Chief Administrative Officer of Overland Park. The City Manager provides leadership and management of City operations and works through a management team comprised of a Deputy City Manager, an Assistant City Manager, department directors and other key staff to identify needs, establish priorities, administer programs, policies and manage operations. The City Manager also assists the City Council in its policy-making role by providing recommendations and background materials on policies, programs, trends and issues of concern to the City.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$871,654 | \$915,983 | \$925,827 | \$977,075 |
| Commodities | 7,213 | 6,063 | 9,940 | 9,550 |
| Contractual Services | 225,388 | 267,984 | 187,730 | 196,240 |
| Capital Outlay | 0 | 4,596 | 0 | 60 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,104,255 | \$1,194,626 | \$1,123,497 | \$1,182,925 |

Emergency Management (CC120)

Emergency Management Division is responsible for coordinating planning, preparation for and response to events such as natural disasters, crowd control issues, preparation and response to terrorism attacks, dignitary protection, private and public risk and threat assessments, private and public asset protection and special event planning and response plans. This Division also assists in the coordination of regional preparation and response to Homeland Security matters.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$107,427 | \$111,955 | \$130,395 | \$134,966 |
| Commodities | 2,622 | 4,392 | 4,750 | 4,750 |
| Contractual Services | 203,522 | 235,150 | 107,937 | 108,107 |
| Capital Outlay | 0 | 2,289 | 42,200 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$313,571 | \$353,786 | \$285,282 | \$247,823 |

Communications (CC122)

The Communications division of the City Manager's office ensures the public at-large is provided with current and relevant information regarding City services, events, emergencies, issues and programs. Information is disseminated through the City's website, print media, press releases, and social media.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$354,542 | \$373,963 | \$446,474 | \$466,044 |
| Commodities | 65,302 | 63,308 | 82,840 | 84,900 |
| Contractual Services | 87,135 | 105,526 | 125,524 | 125,856 |
| Capital Outlay | 686 | 22 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$507,665 | \$542,819 | \$654,838 | \$676,800 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing operations. Enhanced resources are allocated towards contractual service to meet rising service, community engagement and meeting costs.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

Information Technology Department

Department at a Glance

The City of Overland Park Information Technology Department includes both Information Technology and Facilities Management divisions. The Information Technology division provides a wide array of services which support all departments through end-user client support, network infrastructure, software applications, and championing the use of technology to meet the City's strategic goals. The Facilities Management division manages maintenance needs in City-owned buildings and property through a combination of preventative, corrective, and emergency maintenance.

Information Technology Department Mission Statement

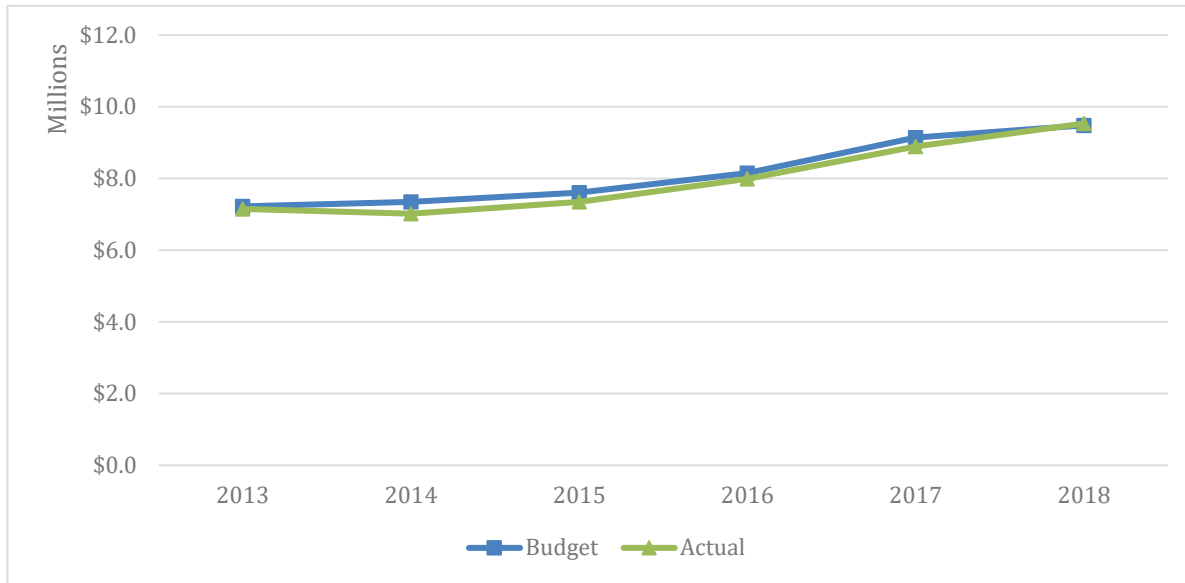
Providing high-quality technology and public facilities which enhance city staff's ability to serve citizens by:

- Effectively maintaining facilities while minimizing operating costs,
- Providing and maintaining hardware, software & network services supporting of City services and operations,
- Providing data redundancy & disaster recovery to assure optimal system availability,
- Replacing equipment and technology as appropriate, and
- Providing and maintaining Communication Systems & Service.

Operating Appropriations and Expenditures

| All Funds | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|---------------------|---------------------|
| Personal Services | \$3,797,127 | \$4,082,426 | \$4,759,599 | \$5,303,125 |
| Commodities | 399,413 | 408,752 | 438,023 | 432,658 |
| Contractual Services | 4,237,411 | 4,681,267 | 4,965,861 | 5,419,339 |
| Capital Outlay | 455,373 | 363,092 | 498,400 | 469,325 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$8,889,324 | \$9,535,537 | \$10,661,883 | \$11,624,447 |

Information Technology - Budget to Actual Expenditures

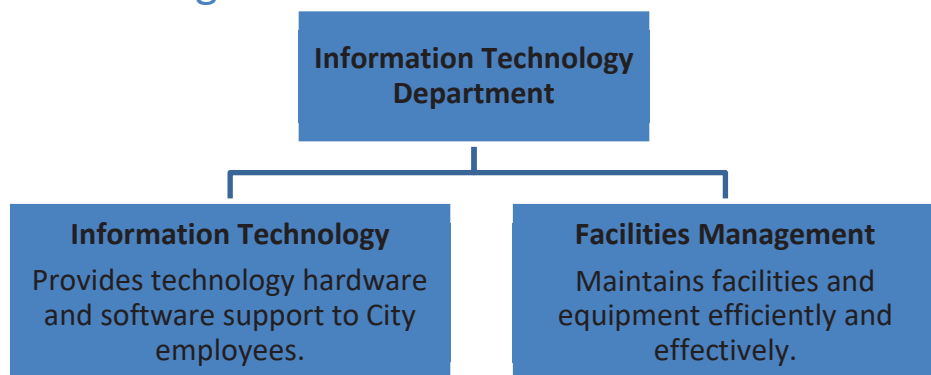


Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|------------------------------------|-------------|-------------|-------------|-------------|
| Full-Time | | | | |
| Building Maintenance Worker I | 1 | 1 | 1 | 3 |
| Building Maintenance Worker II | 6 | 6 | 6 | 6 |
| Chief Information Officer | 1 | 1 | 1 | 1 |
| Developer | 0 | 1 | 0 | 0 |
| Developer, Senior | 1 | 0 | 0 | 0 |
| Facilities Maintenance Crew Leader | 0 | 0 | 0 | 1 |
| Help Desk Support Spec., Sr | 2 | 2 | 2 | 2 |
| IT Infrastructure Specialist | 1 | 1 | 1 | 1 |
| IT Systems Specialist | 1 | 1 | 1 | 1 |
| Mgr, Applications & Dev | 2 | 1 | 1 | 1 |
| Mgr, Facilities Management | 1 | 1 | 1 | 1 |
| Mgr, Technical Operations | 1 | 1 | 1 | 1 |
| Network Architect | 4 | 4 | 4 | 5 |
| PC Technician | 2 | 2 | 2 | 4 |
| PC Technician, Senior | 1 | 0 | 0 | 0 |
| Project Manager | 0 | 1 | 2 | 2 |
| Software Architect | 1 | 1 | 2 | 2 |
| Supervisor, Applications & Dev | 0 | 1 | 1 | 1 |
| Supervisor, Facilities Mgmt | 2 | 2 | 2 | 1 |
| Supervisor, Technical Support | 0 | 1 | 1 | 1 |
| Systems Analyst | 4 | 2 | 4 | 4 |
| Systems Analyst, Senior | 3 | 5 | 6 | 4 |
| Systems Architect | 1 | 0 | 0 | 2 |

| | | | | |
|--------------------------------|--------------|--------------|--------------|--------------|
| Full-Time Total | 35 | 35 | 39 | 44 |
| Part-Time | | | | |
| Administrative Assistant | 0.45 | 0.45 | 0.34 | 0.34 |
| Building Maintenance Attendant | 0.00 | 0.00 | 0.16 | 0.16 |
| Systems Architect | 0.05 | 0.05 | 0.00 | 0.00 |
| Part-Time Total | 0.50 | 0.50 | 0.50 | 0.50 |
| Grand Total | 35.50 | 35.50 | 39.50 | 44.50 |

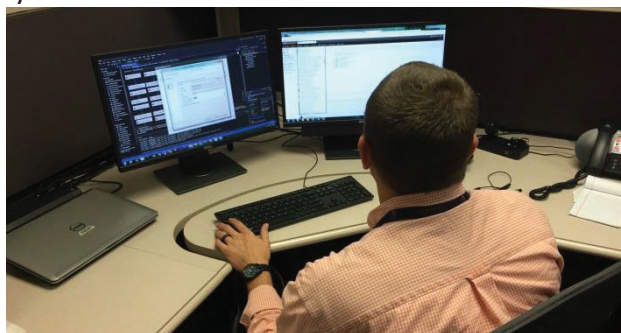
Department Organization Chart



2020 Departmental Goals

The Information Technology Department's work plan contains several items that will direct efforts in 2020, including:

- Implementation of new Finance/Human Resources Enterprise System, Infor. Phase 1 is estimated to be complete 1st Quarter 2020, with subsequent phases coming online later in 2020.
- Proactive Citywide equipment replacement, including workstations, monitors, printers, UPSs, card access components, CCTV components, small conference room AV, network components, etc.
- Implement energy conservation measures at City facilities based on recommendation of energy consultant.
- Replace the Fire Training Center roofing system.
- Remodel Fire Station 4 kitchen and living space.
- Update Tomahawk Ridge Community Center Rooftop Fresh Air Units.
- Complete implementation of hardware and software integration with the new Police Department body camera program.
- Implement new Municipal Court enterprise system



- Deploy enhanced logging for network and application components
- Continue security education programs and planned security infrastructure enhancements
- Complete Microsoft Sharepoint replacement
- Deploy Paver/PCI software enhancement
- Helpdesk application replacement
- Evaluate and deploy eCitation refresh
- Project/Portfolio Management Tool implementation
- CAD/MPS Public Safety Upgrade
- Select and Install Police Mobile Device Terminal replacement
- Select and Install Fire Mobile Device Terminal replacement
- Facilities Management software refresh

2018-2019 Departmental Accomplishments

Recent accomplishments within the Information Technology Department include:

- Citywide implementation and deployment of VOiP phones system.
- Assisted in the design and implementation of new Overland Park website, OPKansas.org.
- Continued with cyber-security training program.
- Completed Cybersecurity incident response plan
- Implementation of replacement Parks and Recreation point-of-sale and reservation software system.
- Upgrade of AV equipment at the Matt Ross Community Center.
- Digital signage custom development at Sykes Lady Golf Course new Clubhouse.
- Completed migration to City's enterprise asset and maintenance management platform, Lucy.
- Completed upgrade or replacement of 92 laptops, 135 desktops, 14 virtual desktops, 51 tablets, and 162 monitors.
- Replaced 6 wireless access points per equipment replacement plan.
- Replaced 50 network switches per equipment replacement plan.
- Worked with Police Department on replacement of dispatch equipment and remodeling of Emergency Command & Control Center.
- Replace data backup and recovery solution
- Deploy application delivery controller to load balance applications and improve security posture
- Migrate all workstations to Windows 10
- Migrate all servers off of Windows 2008
- Enhance Soccer Complex outdoor wifi
- Deploy additional security enhancements
- Migration to County hosted Niche Records Management solution
- Implementation of Fire Records Management solution, ESO
- Development, Training and Launch of OPCares refresh
- Installation and configuration of PD and Court fingerprint machines
- Selection of Court Management Software solution.
- Replaced HVAC system at Fire Station 2.

- Renovated the Dectron unit that services the Natatorium area.
- Replaced power distribution system in the Scafe Building Information Technology computer room.
- Replaced three Variable Frequency Drive systems at City Hall.
- Integrated UV technology into multiple Fire Station Facilities.
- Rerouted main sewer line out of the Fire Training Center.
- Replaced carpet and finishes in Prosecutors Suite Sanders Justice Center.
- Installed Piering System to correct foundation failures at Tomahawk Ridge Community Center.
- Polyjacked Court break room floor at Jack Sanders Justice Center.
- Replace finishes and moveable wall in Training Room A & B at Jack Sanders Justice Center.
- Assisted with remodel of Communication and EOC area at FTC.
- Replaced condenser coil on AHU1 at FTC.
- Replaced Tomahawk Ridge Community Center gymnasium lighting with LED lighting.
- Upgraded Scafe parking lot lights to LED lighting.
- Upgraded MRCC parking lot lights to LED lighting.
- Complete remodel of Information Technology Department area.
- Replaced the Tomahawk Ridge Community Center roof system.
- Replaced the 25 ton rooftop HVAC unit at the Fire Training Center.
- Upgraded the exterior windows of the Tomahawk Ridge Community Center with a more efficient window system.
- Completed the exterior rehabilitation of all masonry systems at the Tomahawk Ridge Community Center.
- Rehabilitation of Fire Training Tower exterior.
- Remodel of the City Hall second floor public Space.
- Replace snow melt system at the Matt Ross Community Center
- Completed major remodel of first floor of City Hall and City Hall exterior entrance.
- Remodel of Westgate Station converting to a shared facility with Police and Fire.
- Finalize upgrade of the City's Building Automation system to increase efficient use of lighting and HVAC systems.
- Complete major remodel of City Hall Human Resources Department area.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|--|-------------|---------------|-------------|
| EFFECTIVENESS/EFFICIENCY MEASURES | | | |
| System availability, based on uptime of servers/network switches | 99.98% | 99.9% | 99.9% |
| Average Time to Respond to High Priority IT Help Desk Calls | 6:45 min | 15 min | 15 min |
| Number of PCs/Tablets supported per PC Technician | 483 | 470 | 470 |
| Average Time to Respond to High Priority Facility Help Calls | 12:38 min | 15 Min | 15 min |
| Cost per square foot of facilities maintained | \$6.50 | \$6.44 | \$6.50 |
| Number of square feet maintained per FTE | 64,112 | 64,112 | 64,112 |
| WORKLOAD MEASURES | | | |
| Number of PCs /Laptops supported | 1,236 | 1,025 | 1,050 |
| Number of help desk calls | 7,179 | 7,000 | 7,000 |
| Number of new PCs installed/replaced | 218 | 228 | 233 |
| Number of servers supported | 329 | 341 | 350 |
| Number of square feet maintained | 577,008 | 577,008 | 577,008 |
| Number of square feet maintained per FTE | | | |

Information Technology Division (Cost Center) Descriptions

Information Technology (CC123)

The Information Technology Division provides City employees with the services required to meet technical needs.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,859,324 | \$3,080,460 | \$3,606,481 | \$4,020,626 |
| Commodities | 22,343 | 23,841 | 31,060 | 31,060 |
| Contractual Services | 1,870,978 | 2,144,404 | 2,584,516 | 2,832,299 |
| Capital Outlay | 390,416 | 316,320 | 436,400 | 417,600 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$5,143,061 | \$5,565,025 | \$6,658,457 | \$7,301,585 |

Facilities Management (CC127)

The Facilities Management Division maintains the physical environment in which facility occupants work and conduct business with citizens and customers.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$937,803 | \$1,001,966 | \$1,153,118 | \$1,282,499 |
| Commodities | 377,070 | 384,911 | 406,963 | 401,598 |
| Contractual Services | 2,366,433 | 2,536,862 | 2,381,345 | 2,587,040 |
| Capital Outlay | 64,957 | 46,772 | 62,000 | 51,725 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$3,746,263 | \$3,970,512 | \$4,003,426 | \$4,322,862 |

2020 Budget Overview

Adjustments included in the 2020 budget support existing operations of the IT department, specifically in the areas of annual software maintenance fees and facility utility charges.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

2020 Budget Modifications:

- **Information Technology Systems Software and Hardware Licensing and Maintenance**
Cost Center: 123
Total Cost: \$200,000
Strategic Priority: Operational Support
Personnel: None
Justification: Additional funding related to annual support and maintenance costs of information technology systems coming online in late 2019 or early 2020. These computer-based applications and systems are essential in the operation and delivery of effective and efficient city services.
- **PC Technicians**
Cost Center: 123
Total Cost: \$150,000
Strategic Priority: Operational Support
Personnel: Two full-time positions
Justification: The addition of two PC Technicians positions on the Informational Technology Department's PC Support Team will allow for enhanced support,

implementation and maintenance of the nearly 2,000 devices used by employees to meet the operational needs of the City, as well as associated software. With the addition of these two positions, the PC support and IT helpdesk team will consist of seven full-time positions.

- **Systems Analyst, Public Safety**

Cost Center: 123

Total Cost: \$89,000

Strategic Priority: Public Safety

Personnel: One full-time position

Justification: One additional Systems Analyst position on the Informational Technology Department's Public Safety Applications Team will allow for enhanced implementation and maintenance of software, which supports operational needs of the City's public safety functions. This position will specialize in Fire Department applications, and provide additional support to Police Department applications.

- **Fleet Facility Operational Funding and Staffing**

Cost Center: 127

Total Cost: \$300,000

Strategic Priority: City Infrastructure and Assets, Public Safety

Personnel: One full-time position

Justification: The City's new centralized Fleet Facility will come on-line in 2020. Centralizing most fleet maintenance into one facility (compared to three facilities) will increase personnel and equipment efficiencies and provide enhanced maintenance services. This will translate to better service provided to our citizens, as downtime of operational equipment reduces. While most personnel resources to staff this new facility are being reallocated from other areas within the City, a Facility Crew Leader (\$85,000) to oversee the facility and additional supplies, utility and custodial funding (\$215,000) are included to support this new facility.

- **Facility Energy Management System**

Cost Center: 127

Total Cost: \$13,000

Strategic Priority: Operational Support

Personnel: None

Justification: Furthering its commitment to environmental sustainability, the City is implementing an improved building environment management system. This system will help track energy consumption and provide enhanced building environment management capabilities, which should reduce energy consumption. 2020 funding supports annual software subscription fees.

Municipal Court Department

Department at a Glance

The Municipal Court is the judicial branch of the city, handling all traffic and city ordinance violations. There are no jury trials held in Overland Park. A judge conducts all trials under the Code of Criminal Procedure, the Code of Municipal Courts, the Kansas Rules of Evidence and Overland Park Municipal Code.



Municipal Court Department Mission Statement

To provide fair, accessible and timely resolution of alleged violations in the Overland Park Municipal Court by:

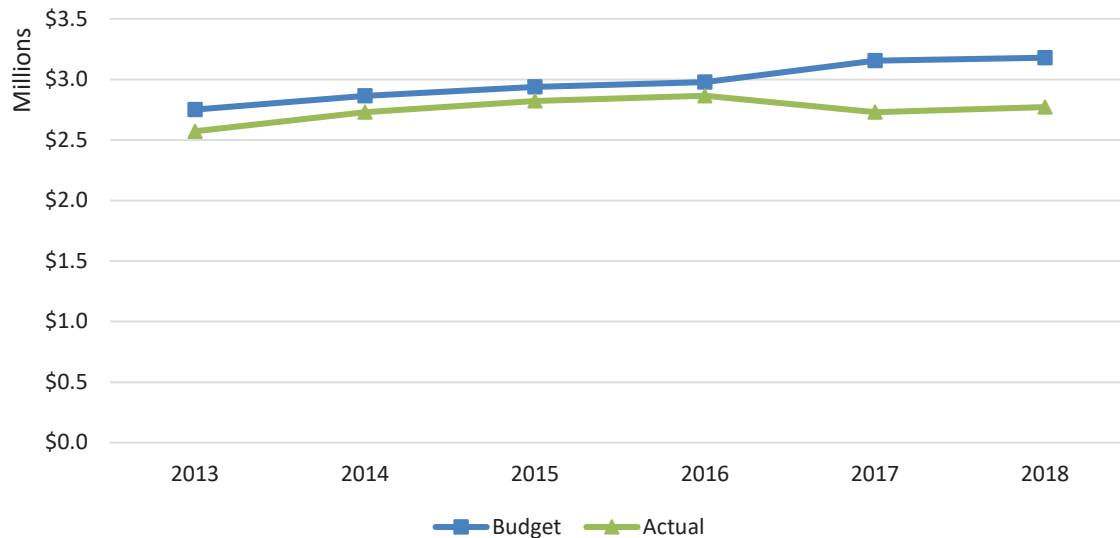
- Providing access to justice in an expeditious and timely manner,
- Ensuring equality, fairness and integrity,
- Ensuring court facilities are safe, accessible and convenient to use, and
- Instilling public trust and confidence.

Operating Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,078,010 | \$2,178,641 | \$2,458,744 | \$2,516,795 |
| Commodities | 62,155 | 61,422 | 76,150 | 82,783 |
| Contractual Services | 526,051 | 509,295 | 698,946 | 802,370 |
| Capital Outlay | 63,720 | 22,789 | 0 | 37,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,729,935 | \$2,772,146 | \$3,233,840 | \$3,438,948 |

| Special Alcohol Control Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|------------------|------------------|
| Personal Services | \$0 | \$0 | \$77,200 | \$78,715 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 0 | 0 | 30,200 | 30,000 |
| Capital Outlay | 0 | 0 | 1,600 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$0 | \$0 | \$109,000 | \$108,715 |

Municipal Court - Budget to Actual Expenditures

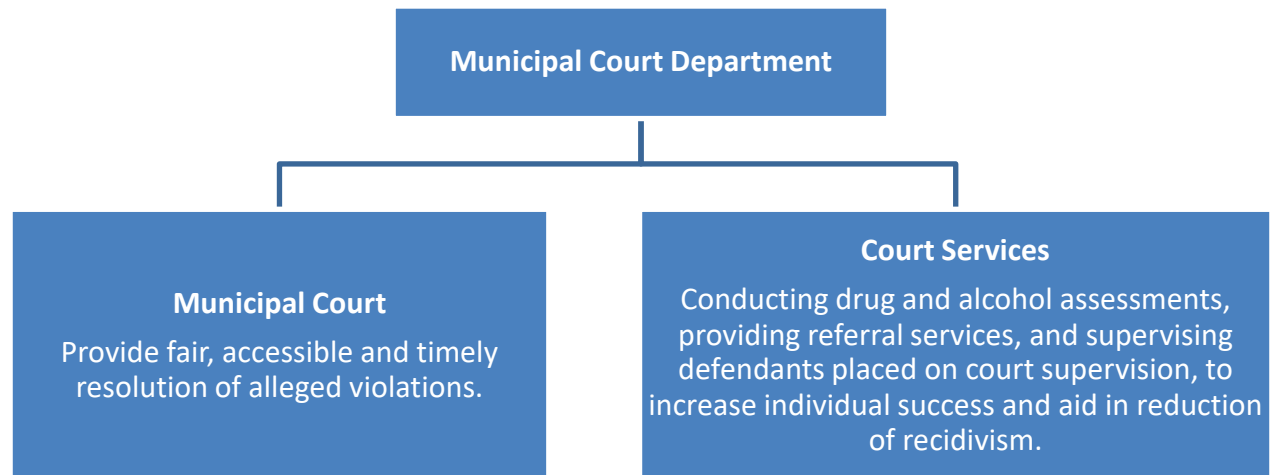


Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|----------------------------|-------------|-------------|-------------|-------------|
| Full-Time | | | | |
| Court Administrator | 1 | 1 | 1 | 1 |
| Court Clerk | 9 | 9 | 9 | 9 |
| Court Clerk, Deputy | 1 | 1 | 1 | 1 |
| Court Clerk, Senior | 3 | 3 | 3 | 3 |
| Court Security Officer | 4 | 4 | 4 | 4 |
| Municipal Court Judge | 1 | 1 | 1 | 1 |
| Presiding Judge | 1 | 1 | 1 | 1 |
| Probation Officer | 3 | 3 | 4 | 4 |
| Substance Abuse Specialist | 1 | 1 | 1 | 1 |
| Supervisor, Court Security | 1 | 1 | 1 | 1 |
| Supervisor, Court Services | 1 | 1 | 1 | 1 |
| Full-Time Total | 26 | 26 | 27 | 27 |

| | | | | |
|------------------------|--------------|--------------|--------------|--------------|
| Part-Time | | | | |
| Court Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Judge Pro Tem | 0.22 | 0.22 | 0.22 | 0.34 |
| Part-Time Total | 1.22 | 1.22 | 1.22 | 1.34 |
| Grand Total | 27.22 | 27.22 | 28.22 | 28.34 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Municipal Court Department work plan contains several items that will direct efforts in 2020, including:

- Maintain a fine collection rate at or above 85% during 2020.
- Maintain the average number of days to disposition for A & B misdemeanors at less than 180 days.
- Maintain the average number days to disposition for non A & B misdemeanors at less than 90 days.
- Collaborate with IT regarding CIP for Municipal Court software. It is anticipated a vendor will be selected in 2019 with implementation to begin in 2020.
- Complete process enhancements and collaboration with other departments (IT, PD, Prosecutors Office) to allow for migration to Paper on Demand status in conjunction with Municipal Court software update by December 2020.
- Court Supervision:



- Maintain a recidivism rate less than 25% for those on Court Supervision
- Maintain a percentage of cases in active compliance that is greater than 75%.
- Maintain the percentage of diversion/probation program participants reporting that they are treated with courtesy and respect by probation officers at greater than 95%.
- Continued utilization and evaluation of special alcohol funding for prevention of alcohol and drug abuse through education and treatment assistance.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Municipal Court Department include:

- The Municipal Court published a software RFP on January 8, 2019. We continue to collaborate with the IT department to upgrade the Court's Case Management System. The software allows for and facilitates Paper on Demand status. This should increase efficiency by streamlining processes, procedures, and dockets, and by allowing staff to import many court documents into current active case database.
- In 2018, the fine collection rate was 92% (target = 85% or greater).
- 94% of A & B misdemeanors reached resolution within 180 days (average number of days = 41).
- 92% of non A & B misdemeanors reached resolution within 90 days (average number of days = 31).
- Court Supervision:
Achieved a 13% recidivism rate (target = 25% or less) for those on Court Supervision.
Achieved 86% of cases in active compliance (target = 75% or greater).
The percentage of diversion/probation program participants who felt they were treated with courtesy and respect by probation officers was 100% (target = greater than 95%).
Implemented a mental health diversion program in 2018 for individuals with pending cases in OPMC who are also struggling with mental health issues. The program had eight (8) participants in 2018 and is expected to serve increased numbers in the future.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|--|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percent of survey respondents reporting they were treated with courtesy, respect and concern by: | | | |
| ·Court Clerk | 99% | 96% | 100% |
| ·Municipal Judge | 96% | 96% | 100% |
| Percent of fines assessed that are collected in same year | 92% | 87% | >85% |
| Percent of diversion/probation program participants that are involved with the court system again within two years | 13% | <25% | <25% |
| Percent of survey respondents reporting they were treated with courtesy, respect and concern by probation officer | 100% | 100% | 100% |

EFFICIENCY / WORKLOAD MEASURES

| | | | |
|--|-------------|-------------|-------------|
| Number of cases filed | 31,433 | 22,000 | 30,000 |
| Number of cases closed | 25,828 | 18,000 | 22,000 |
| Clearance rate | 82% | >80% | >80% |
| Total revenues collected | \$3,893,711 | \$3,000,000 | \$3,100,000 |
| Caseload per clerk FTE | 2,655 | 1,900 | 2,450 |
| Number of assessments conducted | 521 | 450 | 550 |
| Number of people monitored on diversion or probation | 1,268 | 1,150 | 1,400 |
| Number of individuals monitored per FTE | 454 | 300 | 325 |

Municipal Court Division (Cost Center) Descriptions

Municipal Court (CC131)

The Municipal Court division is the judicial branch of the City. Traffic violations and violations of Overland Park City ordinances are handled in this court.

In the Municipal Court there are no jury trials. A judge, under the Code of Criminal Procedure, the Code of Municipal Courts, the Kansas Rules of Evidence, and the Overland Park Municipal Code, conducts all trials.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,591,354 | \$1,667,796 | \$1,918,815 | \$1,947,238 |
| Commodities | 60,215 | 59,637 | 71,000 | 76,900 |
| Contractual Services | 510,330 | 502,882 | 668,426 | 771,880 |
| Capital Outlay | 59,178 | 18,660 | 0 | 37,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,221,077 | \$2,248,974 | \$2,658,241 | \$2,833,018 |

Court Services (CC132)

The Court Services Division of the Municipal Court provides drug and alcohol assessments, referral services, and supervises defendants placed on court supervision, as directed by the Court, to ensure compliance with court orders.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$486,656 | \$510,845 | \$539,929 | \$569,557 |
| Commodities | 1,940 | 1,785 | 5,150 | 5,883 |
| Contractual Services | 15,721 | 6,412 | 30,520 | 30,490 |
| Capital Outlay | 4,542 | 4,129 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$508,858 | \$523,172 | \$575,599 | \$605,930 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Municipal Court Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising supply and service costs.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Jail Board Fees**
Cost Center: 131
Total Cost: \$100,000
Strategic Priority: Public Safety
Personnel: None
Justification: Individuals in the custody of the City are housed at the Johnson County Jail. Johnson County has indicated in order to provide the level of custodial services mandated by law, the daily jail board fees paid by the City will be increasing. Additional funding is included in the 2020 Budget to cover estimated increased fees based on historical averages.
- **Municipal Court Judge - Pro Tem Services**
Cost Center: 131
Total Cost: \$14,000
Strategic Priority: Public Safety
Personnel: 0.12 part-time FTE
Justification: Additional Municipal Court Judge Pro Temp services are included in the 2020 Budget. The 0.12 FTE part-time addition will provide capacity for several initiatives, including implementation of new court software system, paper-on-demand processes, and facility space needs, as well as exploring the possibility of specialty courts and probation review dockets to reduce recidivism and promote positive public safety outcomes for our community.

Law Department

Department at a Glance

The Law Department provides legal advice and counsel to the Governing Body, City Manager, City departments and City boards and commissions; attends all City Council Meetings and meetings of various committees, boards and commissions; drafts ordinances, resolutions, contracts, deeds, leases, advisory opinions and other legal instruments; processes claims; represents the City and its officers and employees before state and federal judicial and administrative agencies in civil litigation proceedings; and prosecutes violations of the Municipal Code.

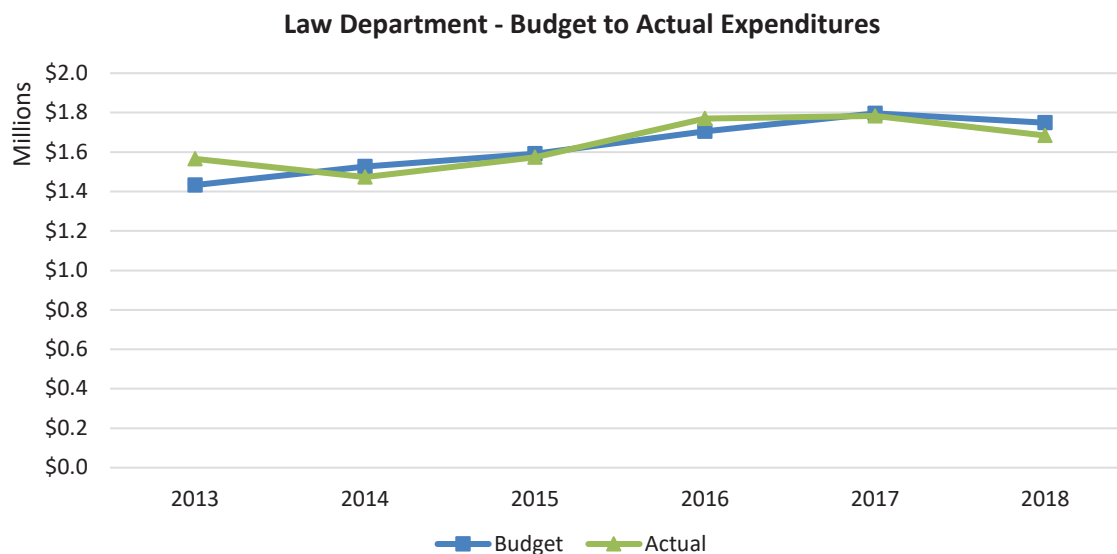
Law Department Mission Statement

To protect and defend the City's legal interests and to represent the City in the enforcement of the Overland Park Municipal Code by:

- Preparing appropriate legislative documents, contracts and opinions, and representing the City in civil litigation;
- Providing legal expertise and assisting in the development of policy; and
- Prosecuting violations of the Municipal Code and managing the diversion and victim assistance programs.

Operations Appropriations and Expenditures

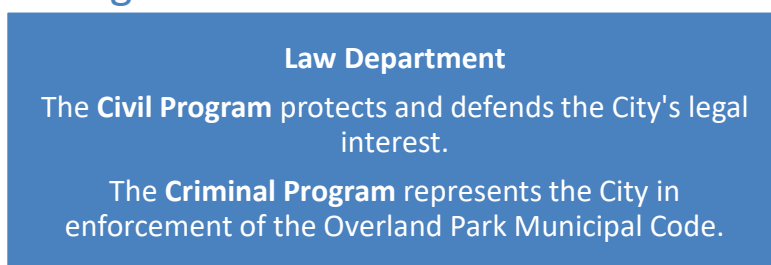
| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,411,416 | \$1,496,598 | \$1,621,309 | \$1,667,640 |
| Commodities | 20,291 | 10,677 | 22,310 | 20,100 |
| Contractual Services | 351,556 | 174,073 | 166,918 | 172,484 |
| Capital Outlay | 0 | 2,874 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,783,263 | \$1,684,221 | \$1,810,537 | \$1,860,224 |



Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|------------------------------|--------------|--------------|--------------|--------------|
| Full-Time | | | | |
| Administrative Clerk | 1 | 1 | 1 | 1 |
| Administrative Prosecutor | 1 | 1 | 1 | 1 |
| Assistant City Attorney II | 1 | 2 | 3 | 2 |
| Assistant City Attorney, Sr | 2 | 2 | 1 | 2 |
| Deputy City Attorney | 1 | 0 | 0 | 0 |
| Director, Law/City Attorney | 1 | 1 | 1 | 1 |
| Executive Legal Assistant | 2 | 1 | 1 | 1 |
| Legal Support Administrator | 0 | 1 | 1 | 1 |
| Prosecutor | 2 | 2 | 2 | 2 |
| Secretary, Legal | 2 | 2 | 2 | 2 |
| Full-Time Total | 13 | 13 | 13 | 13 |
| Part-Time | | | | |
| Prosecutor | 0 | 0 | 0 | 0.5 |
| Prosecutor (Contract) | 0.47 | 0.47 | 0.50 | 0.00 |
| Prosecutor Pro Tem | 0.05 | 0.05 | 0.00 | 0.00 |
| Victim Assistance Prog Coord | 0.50 | 0.50 | 0.50 | 0.50 |
| Part-Time Total | 1.02 | 1.02 | 1.00 | 1.00 |
| Grand Total | 14.02 | 14.02 | 14.00 | 14.00 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Law Department work plan contains several initiatives that will direct efforts in 2020, including:

- Providing legal support to protect, preserve and promote the City's interests in 2020 to include interests related to economic development activity.
- Monitoring all proposed state and federal legislation impacting municipalities during the 2020 legislative session; and, as necessary, provide written or oral legislative testimony.
- Updating Public Forum Resolution
- Providing legal support for 2018 building code series adoption.

- Assisting City staff and Governing Body members with issues related to the Kansas Open Records Act and Kansas Open Meetings Act.
- Generating a bi-monthly Overland Park Police Department legal bulletin to keep commissioned officers abreast of changes in the law.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Law Department include:

- Provided legal support for economic development projects to include: 115th and Nall, Avenue 80, Avenue 81, Avenue 82, BluHawk, Brookridge, City Place, Corbin Park, Edison OP, InterUrban Lofts, Jack's Stack, Mariner, Market Lofts, Metcalf Crossing, Mission Farms West, Nall Hills, Overland One, Prairiefire, Promontory, Regency Park, Shamrock and The Vue. Such assistance included, but was not limited to, drafting and/or reviewing ordinances, resolutions, staff comments, development or redevelopment agreements, funding agreements, and the review and processing of certificates of expenditures.
- Provided assistance including policy development, interpretation, and training related to various City policies to include COP 202 Purchasing Policy & Procedure Manual, COP 211 Bid Procedures, COP 254 USERRA, COP 255 Unmanned Aircraft Systems (Drones), AP 107 Sexual and Other Harassment, AP 121 Fraud, AP 122 Volunteer Policy, City policies regarding gratuities, and the requirements of Charter Ordinance 71.
- Provided training to Public Works Engineering Staff regarding State and City conflict of interest statutes and ordinances, the federal Uniform Relocation Act, and various issues related to condemnation.
- Provided training to Public Works Engineering Staff regarding State and City conflict of interest statutes and ordinances, the federal Uniform Relocation Act, and various issues related to condemnation.
- Trained civilian volunteers on compliance with KOMA.
- Trained Police Officers and Police Academy attendees in various legal matters.
- Provided legal support and drafting for the creation of a comprehensive ordinance regarding the creation of common consumption areas and for updates to alcohol-related ordinances.
- Reviewed over 818 agreements.
- Led response to State performance audit on public lobbying expenses.
- Analyzed and drafted testimony for legislation affecting the City.
- Provided legal support for the City's attempts to acquire and to sell real property.
- Provided prompt legal opinion service to the City Council and City staff.
- Provided legal support for a number of personnel matters.
- Drafted 116 Resolutions and Ordinances.
- Served as legal counsel for City at Governing Body and City Council Committee meetings.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|--|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percent of respondents rating responsiveness of Prosecutors for charging decisions good or very good | 99% | 100% | 95% |
| WORKLOAD MEASURES | | | |
| Number of charges filed: | | | |
| ·DUI | 503 | 750 | 800 |
| ·Non-DUI: | | | |
| ·Hazardous traffic (moving) | 15,934 | 23,000 | 24,000 |
| ·Non-hazardous traffic (non-moving) | 11,759 | 15,000 | 16,000 |
| ·Parking | 785 | 600 | 700 |
| ·Theft | 574 | 600 | 650 |
| ·Animal Control | 423 | 600 | 650 |
| ·Drug related | 576 | 350 | 400 |
| ·Codes | 183 | 400 | 450 |
| ·Other | 696 | 1,200 | 1,400 |
| Total | 33,426 | 42,500 | 45,050 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Law Department operations. Enhanced resources are allocated towards the contractual services portions of the department's budget to meet rising training and service costs.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

Finance, Budget and Administration

Department at a Glance

The Finance, Budget and Administration Department includes financial management, budgeting and City Clerk functions.

Finance administers the City's financial management, planning and budgeting systems, providing information to the City Council and city management in making policy and operational decisions relating to public funds and providing services in the most efficient and effective manner possible.

The City Clerk acts as the official record keeper for the City, performing records management, contract administration, license and permitting, risk management facilitation and handling customer service requests. City Clerk staff also attends and records the proceedings of all Council, Committee and Planning Commission meetings, certifies ordinances and resolutions adopted by the City Council, preserves the deeds and contractual records of the City, provides for the official notification of special meetings and public hearings, maintains a record of all City boards and commissions, and provides a quarterly report to the Governing Body and staff.

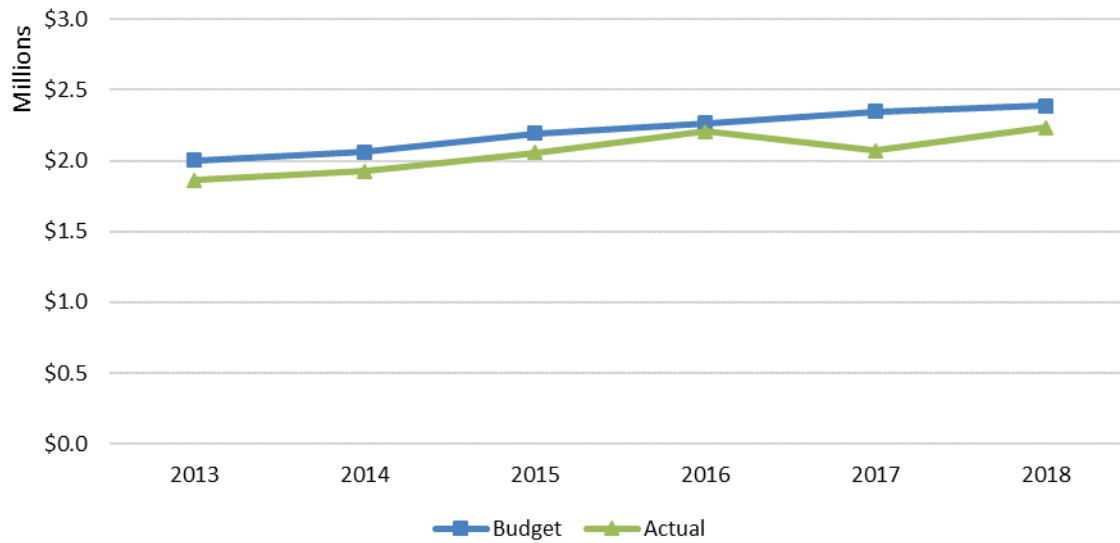
Finance, Budget and Administration Department Mission Statement

We create the foundation that supports the work of all City departments, by providing timely, accurate information and assisting in financial management.

Operations Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,758,588 | \$1,876,868 | \$2,087,391 | \$2,151,202 |
| Commodities | 81,611 | 81,179 | 97,730 | 106,219 |
| Contractual Services | 226,614 | 275,302 | 291,330 | 294,355 |
| Capital Outlay | 2,412 | 1,345 | 0 | 395 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,069,225 | \$2,234,694 | \$2,476,451 | \$2,552,171 |

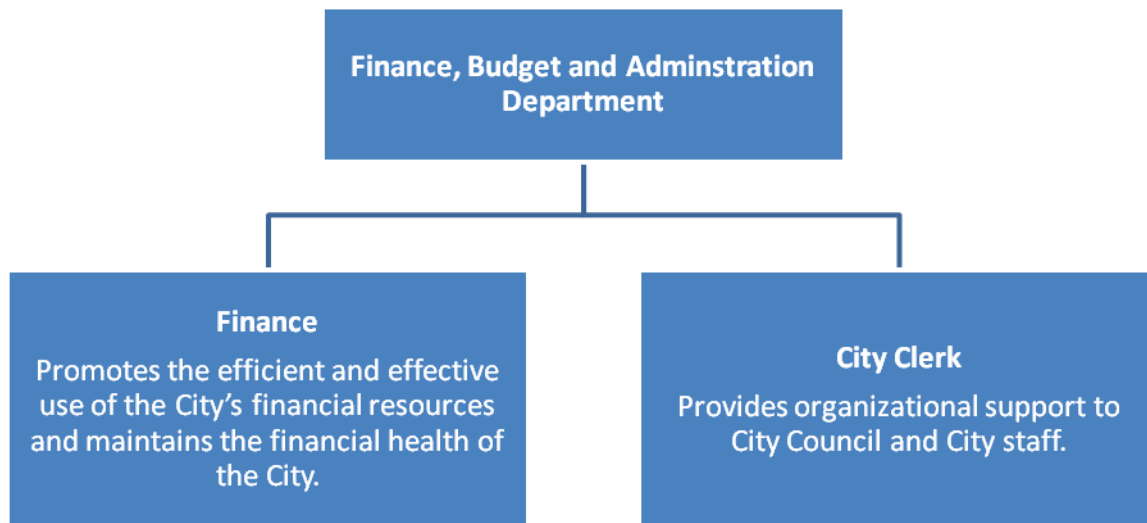
Finance, Budget and Administration - Budget to Actual Expenditures



Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|------------------------------|--------------|--------------|--------------|--------------|
| Full-Time | | | | |
| Accountant I | 1 | 1 | 1 | 1 |
| Accountant II | 2 | 2 | 2 | 1 |
| Accountant, Senior | 2 | 2 | 2 | 3 |
| Accounting Clerk | 1 | 1 | 2 | 2 |
| Accounting Clerk, Senior | 2 | 2 | 1 | 1 |
| Assistant City Clerk | 1 | 1 | 1 | 1 |
| Asst Chief Financial Officer | 1 | 1 | 1 | 1 |
| Chief Financial Officer | 1 | 1 | 1 | 1 |
| City Clerk | 1 | 1 | 1 | 1 |
| Customer Service Rep | 1 | 1 | 1 | 1 |
| Customer Service Rep., Sr. | 2 | 2 | 2 | 2 |
| Internal Auditor | 1 | 1 | 1 | 1 |
| Recording Secretary | 3 | 3 | 3 | 3 |
| Supv, Accounting & Finance | 1 | 1 | 1 | 1 |
| Full-Time Total | 20 | 20 | 20 | 20 |
| Part-Time | | | | |
| Accounting Clerk | 0.72 | 0.68 | 0.68 | 0.70 |
| Audit Assistant | 0.88 | 0.92 | 0.92 | 0.90 |
| Part-Time Total | 1.60 | 1.60 | 1.60 | 1.60 |
| Grand Total | 21.60 | 21.60 | 21.60 | 21.60 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Finance, Budget and Administration Department work plan contains several items that will direct efforts in 2020, including:

- Fine-tune Phase I implementation of the City's new Enterprise Financial (ERP) System, Infor, and implement the Infor budget module.
- Expand the number of vendors using the new automated accounts payable system that electronically routes invoices to departments for processing within the ERP system.
- Issued \$12.8 million General Obligation bond issue, rated AAA, during 2020.
- Earn the Government Finance Officers Association (GFOA) Certificate of Excellence for Financial Reporting for the 2019 Financial Statements and the GFOA Award for the 2020 Operating Budget document.
- Monitor the 2020 Budget, develop a 2021 Budget, and create the 2021-2025 Capital Improvements Program, Maintenance Program, and financial forecast.
- Enhance the City's financial transparency by increasing the amount of financial information available on the City's website.
- Increase the number of City vendors electronically paid via ACH by 20% with the implementation of the ERP system.
- Increase the dollar amount of City vendors paid by City purchasing cards by 20%.
- Implement new agenda management system (iCompass/Diligent) for Council, Committee, Planning Commission and Plural Authority agendas.
- Implement workflow process in EnerGov, the City's permit and licensing system, for staff review and issuance of licenses for Common Consumption Areas.
- Implement acceptance of online payments through EPlace for Special Animal and Foster Permits.

- Implement software and equipment to provide in-house photo IDs for massage licensing.
- Implement acceptance of permit applications and advanced scheduling for parade permits.
- Present recommendation to Finance, Administration and Economic Development Committee and Council for the City's quantitative purchase of office supplies and copy paper contracts.
- Respond to records requests in a timely manner, completing all requests within three days of receipt 100 percent of the time.
- Work with Information Technology to bring archival data from current imaging system into new records preservation software system, DocuWare.
- Provide excellent customer service and follow ordinance timelines, issue animal licenses within 10 days of receipt; special animal permits within 15 days of receipt; drinking establishments, caterers, and private clubs within 21 days of receipt; cereal malt beverage licenses within 15 days of receipt; retail liquor licenses within 5 days of receipt; and massage licenses within 21 days of receipt.
- Develop additional Crystal reports for permit tracking (EnerGov) for alcohol applications, massage applications and animal applications.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Finance, Budget and Administration Department include:

- Received the GFOA Certificate of Achievement for the 2017 and 2018 Financial Statements and GFOA Award for the 2018 and 2019 Operating Budget documents.
- Coordinated development of the 2019 and 2020 Budgets and the 2020-2024 Capital Improvements Program, Maintenance Program, and financial forecast.
- Issued and evaluated a Request for Qualifications (RFQ) for professional auditing services of the City's financial statements.
- Reviewed and updated City's Purchasing Policy focusing on streamlining operations.
- Updated the 2018 Financial and Economic Trend Report and the 2018 Cost Recovery Study.
- Prepared reports on the City's interim financial statements and reviewed these reports semi-annually with the Finance, Administration, and Economic Development Committee.
- Developed automated monthly financial reports to provide management additional information to monitor the City's financial operations.
- Prepared reports on the City's investment portfolio and reviewed these reports semi-annually with the Finance, Administration, and Economic Development Committee.
- Issued \$23.2 million General Obligation bond issue, rated AAA, in December 2018.
- Created new application and approval process for licensing Common Consumption Areas.
- Implemented use of new OPCares system for routing, tracking and responding to open records requests received through the City's website.

- Transitioned online pet licensing from Citizen Access Portal (CAP) to more automated Citizen Self Service (CSS) system in EPlace on the City's website.
- Updated the City's massage therapist ordinance to require additional education and testing standards for renewal applicants.
- Updated application and procedures to allow electronic review of massage therapist and establishment applications by the City's police department.
- Developed data/transaction reports for tracking license and permit issuance in EnerGov.
- Implemented graduated fees established in City ordinance for invoicing parade personnel fees in conjunction with the Police and Public Works Departments.
- Communicated the April 1st change in state law to CMB applicants regarding the sales permitted by licensed CMB holders.
- Prepared quarterly committee-board vacancies and attendance reports for the Mayor and Governing Body.
- Processed 112 resolutions, 46 ordinances, 48 bid openings, 494 contracts and 306 legal advertisements during 2018.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|---|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percent of actual to budgeted: | | | |
| ·General fund revenues | 103.3% | 99.0% | 98% |
| ·Expenditures | 93.3% | 94.5% | 95% |
| Accuracy rate in forecasting annual city revenue estimates: | | | |
| ·Sales tax | 103.0% | 100.2% | 98% |
| ·All other non-sales tax revenues | 106.0% | 97.7% | 98% |
| Debt Service as a Percent of Operating Expenditures: | 9.3% | 10.1% | --- |
| Investment interest rate earned as a % of: | | | |
| · 2-year T-bill rate | 67.2% | 85.8% | 100% |
| · Kansas Municipal Investment Pool Benchmark Rate | 67.0% | 84.4% | 100% |
| Percent of vendors paid within 30 days from date of invoice: | 60.0% | 57.4% | 70% |
| Percent of customers rating the following as good or excellent: | | | |
| ·Quality of customer service | 100% | 100% | 100% |
| ·Courtesy/friendliness of staff | 100% | 100% | 100% |
| ·Timeliness/speed of service | 100% | 95% | 100% |
| ·Meeting of expectations | 100% | 100% | 100% |
| Average number of days to transcribe and distribute minutes for review: | | | |
| ·City Council | 40 | 42 | 30 |
| ·Committee | 37 | 35 | 30 |
| ·Planning Commission | 14 | 19 | 15 |
| ·Other | 31 | 38 | 20 |

Average number of days to issue licenses and permits from time of receipt of application to mailing:

| | | | |
|---|----|----|----|
| ·Animal license | 23 | 9 | 10 |
| ·Special animal permits | 19 | 13 | 15 |
| ·Dangerous animal permits | 11 | 11 | 7 |
| ·Drinking establishments, caterers, & private clubs | 17 | 16 | 21 |
| ·Cereal Malt Beverage (CMB) license | 18 | 14 | 14 |
| ·Retail liquor license | 6 | 6 | 5 |
| ·Massage therapy permits | 19 | 16 | 21 |

Finance, Budget and Administration Division (Cost Center) Descriptions

Finance (CC152)

The Finance Department focuses on the City's financial services, including budgeting, financial forecasting, debt service management, cash investments, payables, billing, collections and purchasing.

Overland Park has a long-standing record of fiscal responsibility based upon sound financial planning and budgeting. These factors have helped the City earn a triple-A bond rating from Standard and Poor's and Moody's Investors Service continuously since 1987.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,221,995 | \$1,311,975 | \$1,402,182 | \$1,436,187 |
| Commodities | 69,697 | 69,880 | 72,684 | 81,019 |
| Contractual Services | 150,739 | 199,241 | 176,630 | 178,079 |
| Capital Outlay | 2,412 | 1,345 | 0 | 395 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,444,843 | \$1,582,441 | \$1,651,496 | \$1,695,680 |

City Clerk (CC153)

The City Clerk's division prepares City Council agendas; preserves and maintains all official records of the Council proceedings; provides information concerning Council meetings to the general public and other City departments; and issues various licenses and permits including animal, cereal malt beverage, drinking establishment, retail liquor, private club, caterer, common consumption areas, and massage therapist and establishment licenses.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$536,592 | \$564,893 | \$685,209 | \$715,015 |
| Commodities | 11,914 | 11,299 | 25,046 | 25,200 |
| Contractual Services | 75,875 | 76,061 | 114,700 | 116,276 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$624,381 | \$652,254 | \$824,955 | \$856,491 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Finance and City Clerk operations. Enhanced resources are allocated towards contractual service to meet rising service costs and to postage fees.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

Contingency

At a Glance

The City of Overland Park budgets contingency funds to be used for unexpected expenditures throughout the year. At the end of the budget year, expenditures charged to the contingency account are then transferred to the appropriate accounts from which the expenditures should have occurred. Following are contingency allocations for the City's primary operating funds.

Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|--------------------|--------------------|
| Transfers/Other Non-Operating | 0 | 0 | 4,000,000 | 3,500,000 |
| Grand Total | \$0 | \$0 | \$4,000,000 | \$3,500,000 |

| Golf Course Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|------------------|------------------|
| Transfers/Other Non-Operating | 0 | 0 | 150,000 | 150,000 |
| Grand Total | \$0 | \$0 | \$150,000 | \$150,000 |

| Special Alcohol Control Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|--------------------|--------------------|
| Transfers/Other Non-Operating | 0 | 0 | 3,540,000 | 3,770,000 |
| Grand Total | \$0 | \$0 | \$3,540,000 | \$3,770,000 |

| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|--------------------|--------------------|
| Transfers/Other Non-Operating | 0 | 0 | 2,445,000 | 3,180,000 |
| Grand Total | \$0 | \$0 | \$2,445,000 | \$3,180,000 |

| Soccer Complex Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|------------------|------------------|
| Transfers/Other Non-Operating | 0 | 0 | 540,000 | 550,000 |
| Grand Total | \$0 | \$0 | \$540,000 | \$550,000 |

Transfers to Other Funds

At a Glance

Kansas State Law requires that interfund transfers be budgeted. Funding is transferred from the General Fund to other funds, such as the Bond and Interest Fund, special revenues funds and the Capital Projects Fund, from where the money is then expended. Following are transfer allocations for the City's primary operating funds.

Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Transfers/Other Non-Operating | 47,258,971 | 53,588,671 | 82,335,000 | 85,155,000 |
| Grand Total | \$47,258,971 | \$53,588,671 | \$82,335,000 | \$85,155,000 |

| Golf Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|--------------------|------------------|
| Transfers/Other Non-Operating | 353,000 | 554,588 | 1,665,000 | 945,000 |
| Grand Total | \$353,000 | \$554,588 | \$1,665,000 | \$945,000 |

| Soccer Operations Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Transfers/Other Non-Operating | 606,900 | 986,700 | 425,000 | 400,000 |
| Grand Total | \$606,900 | \$986,700 | \$425,000 | \$400,000 |

| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Transfers/Other Non-Operating | 4,507,250 | 4,861,957 | 5,030,000 | 4,875,000 |
| Grand Total | \$4,507,250 | \$4,861,957 | \$5,030,000 | \$4,875,000 |

Debt Service

At a Glance

The City of Overland Park budgets the vast majority of the City's bond and interest payments out of the Bond and Interest Fund. This fund is used to account for the payment of debt service costs associated with the City's general long-term debt. Revenue is transferred into this fund from the City's General Fund.

The Golf Course Fund, as an enterprise fund, is responsible for debt service of its bond issuances. Principal and interest payments for golf course related issuances are paid out of the Golf Course Fund.

Appropriations and Expenditures

| Bond & Interest Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 24,319,322 | 16,415,614 | 17,450,000 | 17,650,000 |
| Grand Total | \$24,319,322 | \$16,415,614 | \$17,450,000 | \$17,650,000 |

| Golf Course Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|------------------|------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 0 | 0 | 0 | 0 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 310,000 | 280,000 |
| Grand Total | \$0 | \$0 | \$310,000 | \$280,000 |

Human Resources Department

Department at a Glance

The Human Resources department provides comprehensive services which support effective management of the workforce to all City departments. Functional areas include recruitment, employment classification, compensation and benefits administration, personnel records management, payroll, health and wellness, safety and risk management, employee relations and training and development.

Human Resources Department Mission Statement

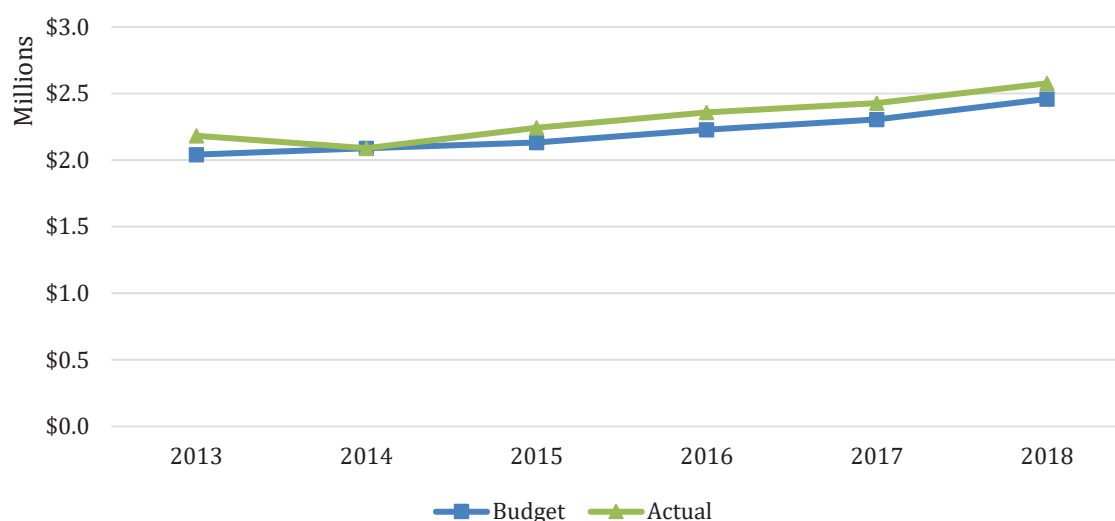
To provide comprehensive human resources programs and services that enable the City to attract, engage and retain the best possible workforce through:

- Effective and inclusive recruitment, selection and orientation
- Competitive, financially responsible, and legally compliant compensation and benefits programs
- Positive reward and recognition programs
- Confidential employee relations and conflict resolution support
- Focused safety and loss prevention training and enforcement
- Ongoing training and development of City leadership and staff

Operating Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,891,278 | \$2,057,305 | \$2,193,085 | \$2,275,063 |
| Commodities | 22,109 | 15,141 | 26,802 | 27,597 |
| Contractual Services | 498,703 | 475,792 | 373,035 | 389,391 |
| Capital Outlay | 15,440 | 28,925 | 0 | 3,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,427,530 | \$2,577,163 | \$2,592,922 | \$2,695,051 |

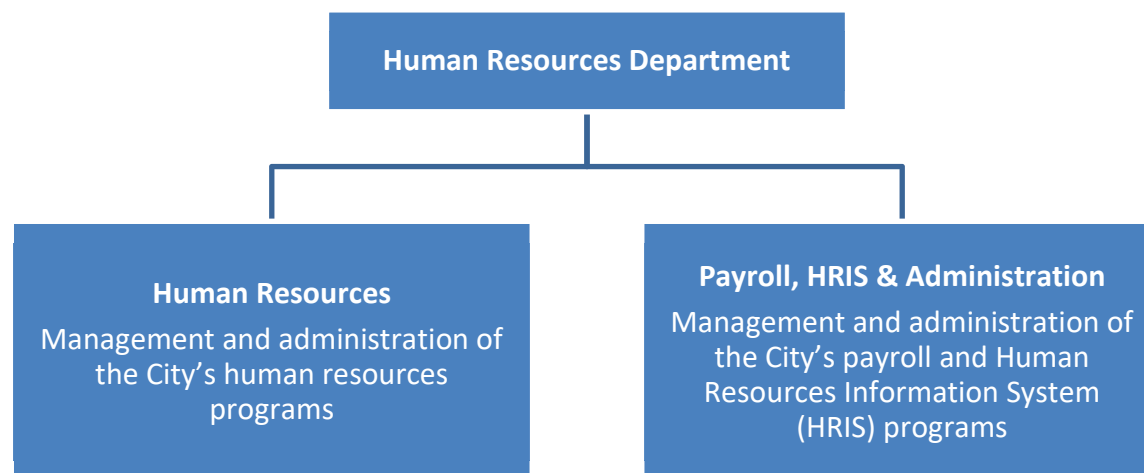
Human Resources - Budget to Actual Expenditures



Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------------------|--------------|--------------|--------------|--------------|
| Full-Time | | | | |
| Admin, Sfty & Loss Prevention | 1 | 1 | 1 | 1 |
| Benefits Coordinator | 1 | 1 | 1 | 1 |
| Chief Human Resources Officer | 1 | 1 | 1 | 1 |
| Employee Relations Specialist | 0 | 1 | 1 | 1 |
| HRIS/Payroll Specialist | 1 | 1 | 1 | 1 |
| Human Resources Assistant | 1 | 1 | 0 | 1 |
| Human Resources Assistant, Sr | 1 | 1 | 2 | 1 |
| Human Resources Representative | 2 | 2 | 2 | 2 |
| Human Resources Specialist | 1 | 1 | 1 | 0 |
| Human Resources Specialist Sr | 0 | 0 | 0 | 1 |
| Manager, Human Resources | 1 | 1 | 1 | 1 |
| Mgr Benefits/Retirement Plans | 0 | 1 | 1 | 1 |
| Mgr, Benefit & Retirement Plan | 1 | 0 | 0 | 0 |
| Mgr, Payroll, HRIS & Admin | 1 | 1 | 1 | 1 |
| Payroll Coordinator | 1 | 1 | 1 | 1 |
| Records Technician | 1 | 1 | 1 | 1 |
| Trng & Dev Specialist Sr | 1 | 1 | 1 | 1 |
| Full-Time Total | 15 | 16 | 16 | 16 |
| Part-Time | | | | |
| Administrative Assistant | 0.00 | 0.00 | 0.00 | 0.50 |
| Benefits Assistant | 0.60 | 0.60 | 0.60 | 0.60 |
| Part-Time Total | 0.60 | 0.60 | 0.60 | 1.10 |
| Grand Total | 15.60 | 16.60 | 16.60 | 17.10 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Human Resources Department work plan contains several items that will direct efforts in 2020, including:

- Implement a new human resource information system and payroll system in conjunction with the City's new enterprise resource system, Infor.
- Conduct annual market surveys and perform in-depth analysis of wage rates for employees to ensure the City continues to remain competitive and responsive in today's market.
- Report accurate tax information to federal, state, and local taxing authorities.
- Report group health insurance coverage in accordance with the Patient Protection and Affordable Care Act.
- Attract highly qualified applicants using innovative approaches to recruiting.
- Review and implement additional cost-saving strategies to provide quality health care while reducing health care costs.
- Coordinate the selection process for the Third Party Administrator Provider for the City's Workers' Compensation Program.
- Coordinate the selection process for the Provider for the City's Excess Workers' Compensation Program.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Human Resource Department include:

- Partnered with a third party consultant to conduct the 2019 Compensation Study for thorough analysis and evaluation of the City's current jobs.
- Facilitate the selection process for a testing vendor for the City's Bilingual Compensation Program.
- Provided Uniformed Services Employment and Reemployment Rights Act of 1994 (USERRA) and state military leave training to key members of the organization to ensure compliance with federal and state laws.
- Provided cultural diversity and micro aggression training to the Municipal Courts.
- Coordinated and provided staff support for a dependent eligibility verification process for the City's Group Health Plan.
- Coordinated and provided staff support for the City's various retirement plans and programs. Assets total over \$270 million.
- Enhanced employee self-service by modifying the online open enrollment eBenefits module to accommodate changes in the City's benefit plans.
- Updated and streamlined payroll processing functions through the creation of audit reports and system processing flags.
- Coordinated a competitive selection process to select a vendor for the City's Service Recognition Award Program.
- Facilitated the Drug and Alcohol Policy Training for Employees Who Drive Commercial Vehicles
- Coordinated Defensive Drivers Certification Training.
- Coordinated the Process for an Agreement for the Annual Firefighter Physicals.
- Streamlined the process for auditing seasonal new hire records.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|--|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Employee turnover rate | 4.3% | 5.0% | 5.0% |
| Workforce that represents diverse populations | 11.5% | 15% | 15% |
| Personnel issues resolved without a formal filing | 76% | 100% | 100% |
| Average number of days from recruitment until hiring: | | | |
| ·Management | 29 | 90 | 90 |
| ·Commissioned | 156 | 120 | 120 |
| ·Firefighters/Paramedics | 80 | 90 | 90 |
| ·Non-commissioned | 97 | 75 | 75 |
| Injury/Illness severity rate | \$0.12 | \$0.10 | \$0.08 |
| Workers' compensation cost per \$100 of payroll | \$0.82 | \$0.75 | \$0.60 |
| Eligible workforce participating in development activities | 95% | 95% | 95% |
| Eligible employees participating in health insurance | 97% | 88% | 95% |
| Eligible employees participating in wellness program | 50% | 52% | 60% |
| EFFICIENCY/WORKLOAD MEASURES | | | |
| Average benefit cost per employee (per payroll dollar): | | | |
| ·Police Employees | \$0.45 | \$0.48 | \$0.48 |
| ·Fire Safety Employees | \$0.49 | \$0.52 | \$0.52 |
| ·All other | \$0.47 | \$0.49 | \$0.49 |
| Full-time employees receiving benefits: | 882 | 884 | 905 |
| ·Police Employees | 250 | 258 | 255 |
| ·Fire Safety Employees | 175 | 288 | 181 |
| ·All other | 457 | 449 | 469 |
| Number of vacancies filled: | | | |
| ·Management | 13 | 10 | 5 |
| ·Commissioned | 25 | 25 | 15 |
| ·Firefighters/Paramedics | 15 | 10 | 5 |
| ·Non-commissioned | 63 | 60 | 60 |
| ·Part-time/temporary | 485 | 498 | 498 |
| Total number of payroll disbursements issued | 32,481 | 31,696 | 31,600 |
| Total amount of all disbursements | \$64,349,650 | \$65,651,311 | \$67,620,851 |

Human Resource Division (Cost Center) Descriptions

Human Resources (CC191)

The Human Resources division manages the human resources management programs for the City including: employment, employer-employee relations, compensation administration, benefits administration, safety loss and prevention, workers' compensation, and employee training and development.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,462,777 | \$1,614,739 | \$1,728,235 | \$1,809,029 |
| Commodities | 14,247 | 12,710 | 14,985 | 15,025 |
| Contractual Services | 482,713 | 464,284 | 348,584 | 365,144 |
| Capital Outlay | 15,440 | 28,925 | 0 | 3,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,975,177 | \$2,120,658 | \$2,091,804 | \$2,192,198 |

Payroll (CC192)

The Payroll, Human Resources Information Systems (HRIS) & Administration Division administers the City's payroll and human resources information system programs.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$428,501 | \$442,566 | \$464,850 | \$466,034 |
| Commodities | 7,862 | 2,431 | 11,817 | 12,572 |
| Contractual Services | 15,990 | 11,509 | 24,451 | 24,247 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$452,353 | \$456,506 | \$501,118 | \$502,853 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Human Resources Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising training and employment advertising costs.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Human Resource Administrative Assistant**

Cost Center: 191

Total Cost: \$25,000

Strategic Priority: Operational Support

Personnel: 0.50 part-time FTE

Justification: The 2020 Budget includes the addition of a 0.50 FTE part-time administrative assistant to assist in organizational recruitment and development activities.

- **Ethics and Compliance Training**

Cost Center: 191

Total Cost: \$12,000

Strategic Priority: Operational Support

Personnel: None

Justification: Overland Park is committed to maintaining a customer-service focused organizational culture with strong ethical standards and free from bias or harassment. Additional funds in the 2020 Budget expand electronic training opportunities, allowing greater employee outreach to employees on alternative shifts and schedules



PUBLIC SAFETY

GOAL: Provide protection and security for life and property that allow for freedom of movement, tranquility in the community and peace of mind for the continuance of a high quality of life.

COST CENTERS:



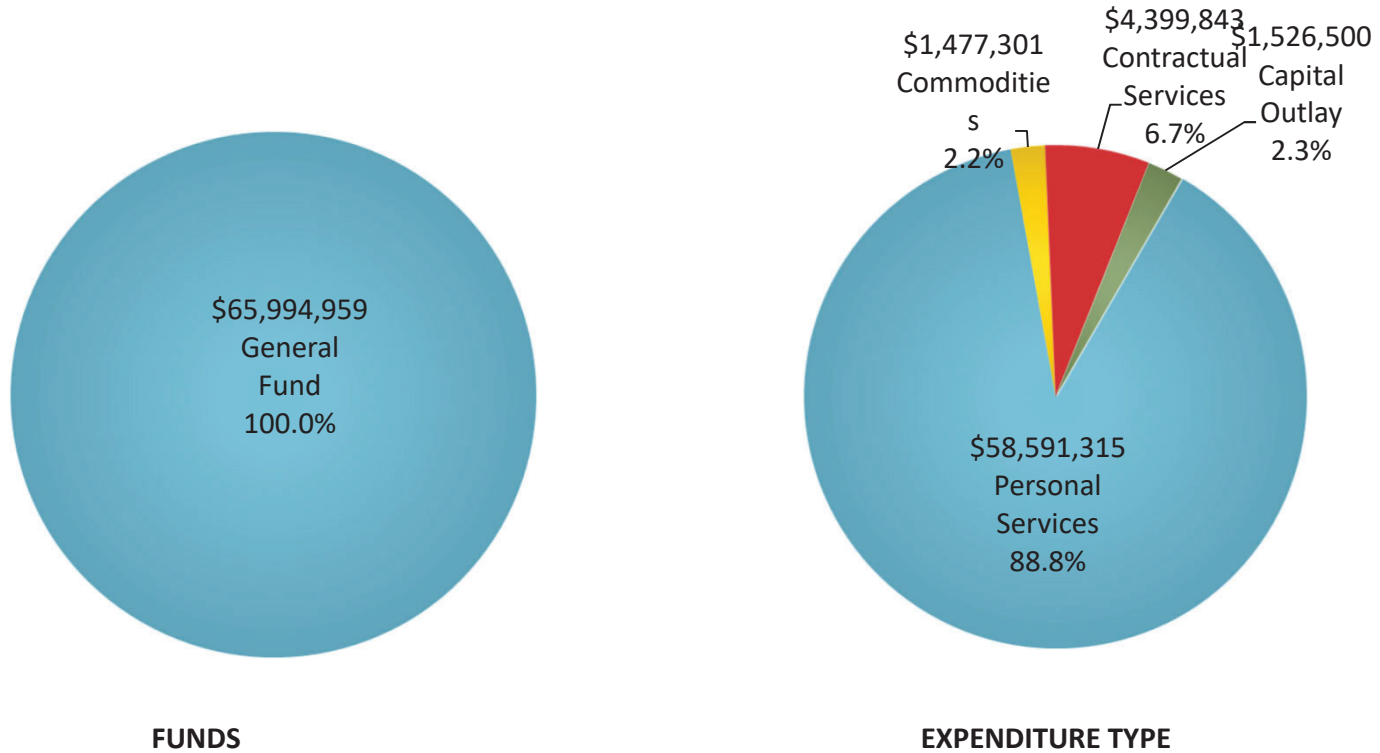
Police Administration
Tactical Operations Bureau
Special Services Bureau

Fire Administration
Fire Operations

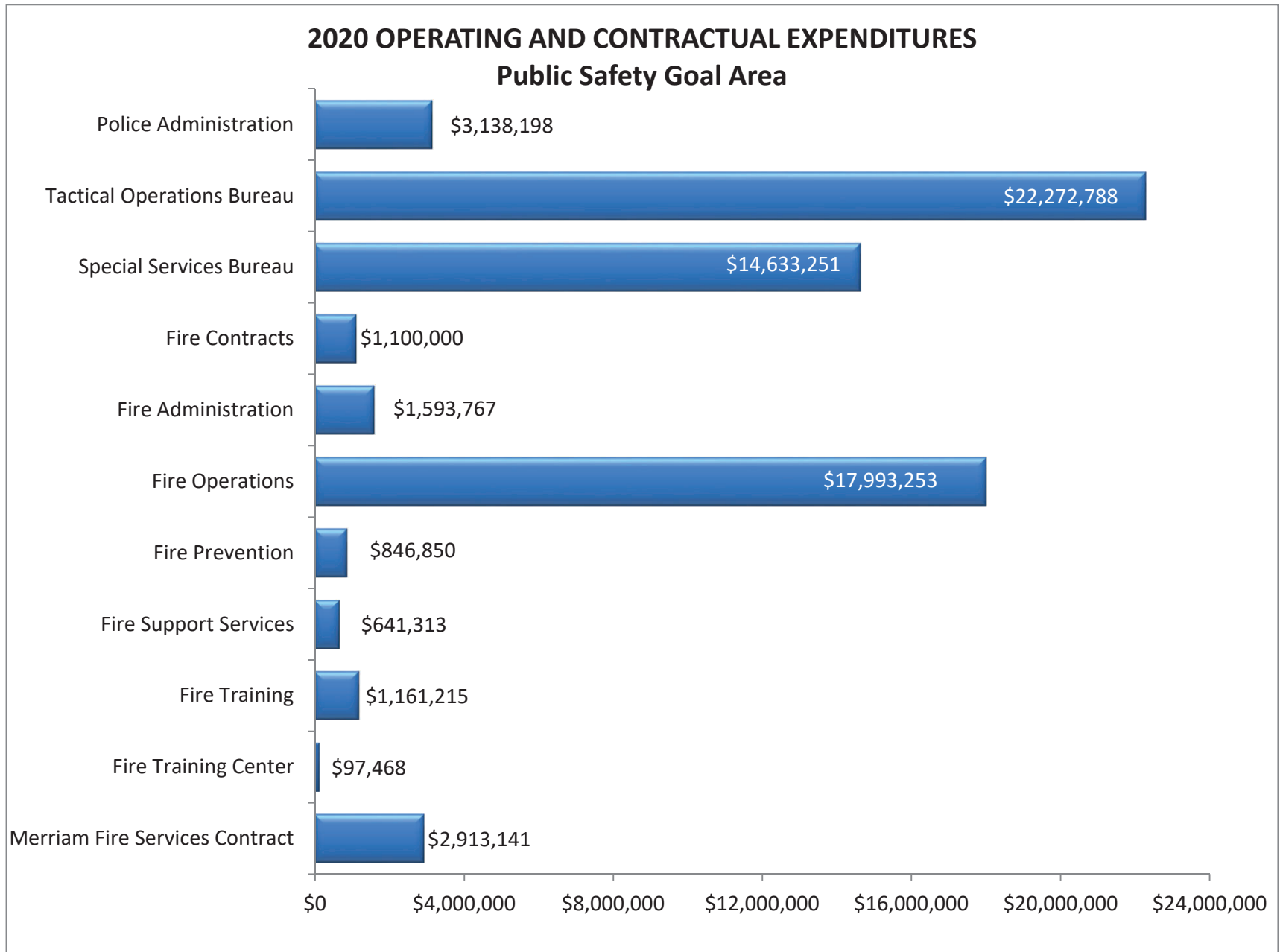
Fire Support Services
Fire Training
Fire Training Center
Merriam Fire Contract

2020 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2020 Expenditures = \$65,994,959



Public Safety Goal Area



Police Department

Department at a Glance

The Overland Park Police Department (OPPD) provides a wide array of services aimed at protecting City residents and visitors through prevention and reduction of crime, enforcement of laws, and promotion of community safety and wellbeing.

OPPD is accredited through the Commission on Accreditation for Law Enforcement Agencies (CALEA), and is nationally recognized as a premier law enforcement organization with high ethical standards and a record of excellence. The department's success is directly tied to citizen involvement. By establishing key partnerships with residents, OPPD can better understand our citizens and neighbors, identify problems in the community, and provide solutions for them.

Overland Park Police Officers operate from five police stations spread across the City, while serving over 195,000 residents, a daytime population of over 250,000 employees, and a response area of 75 square miles. On average, OPPD responds to more than 60,000 calls for service each year.



OPPD participates in a Benchmark Cities Survey and Chiefs of Police Conference. The Benchmark Survey compiles information from the responding cities on categories and issues dealing with providing law enforcement and police services. The Benchmark Chief's Conference allows Chiefs of Police from these cities to come together to discuss current issues, programs, and accomplishments and to exchange management strategies.

Thanks in large part to the Police Department's ongoing commitment to service and safety, Overland Park is consistently recognized as one of the safest communities in the nation. In 2018, WalletHub named Overland Park the best city in the nation to raise a family.

Overland Park Police Department Mission Statement

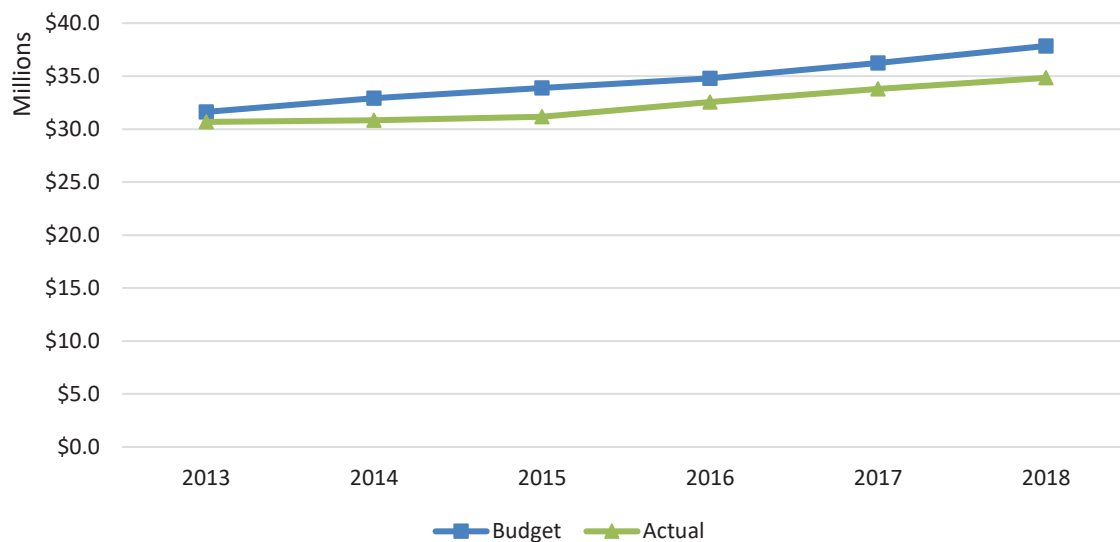
Our first and highest priority is the safety and welfare of the citizens of Overland Park and the men and women who protect them and instill our Core Values of Integrity, Service Commitment, Respect, Stewardship, Relationship Building and the Pursuit of Excellence.

Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$30,014,956 | \$30,214,350 | \$34,981,020 | \$35,223,040 |
| Commodities | 761,964 | 833,389 | 781,381 | 792,507 |
| Contractual Services | 1,803,076 | 2,226,290 | 2,373,649 | 2,529,005 |
| Capital Outlay | 1,057,751 | 1,403,010 | 1,147,100 | 1,103,400 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$33,637,748 | \$34,677,039 | \$39,283,150 | \$39,647,952 |

| Special Alcohol Control Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$28,793 | \$30,924 | \$197,800 | \$146,285 |
| Commodities | 42,260 | 51,297 | 38,000 | 40,000 |
| Contractual Services | 77,348 | 78,747 | 125,200 | 130,000 |
| Capital Outlay | 15,200 | 1,078 | 0 | 80,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$163,601 | \$162,046 | \$361,000 | \$396,285 |

Police Department - Budget to Actual Expenditures

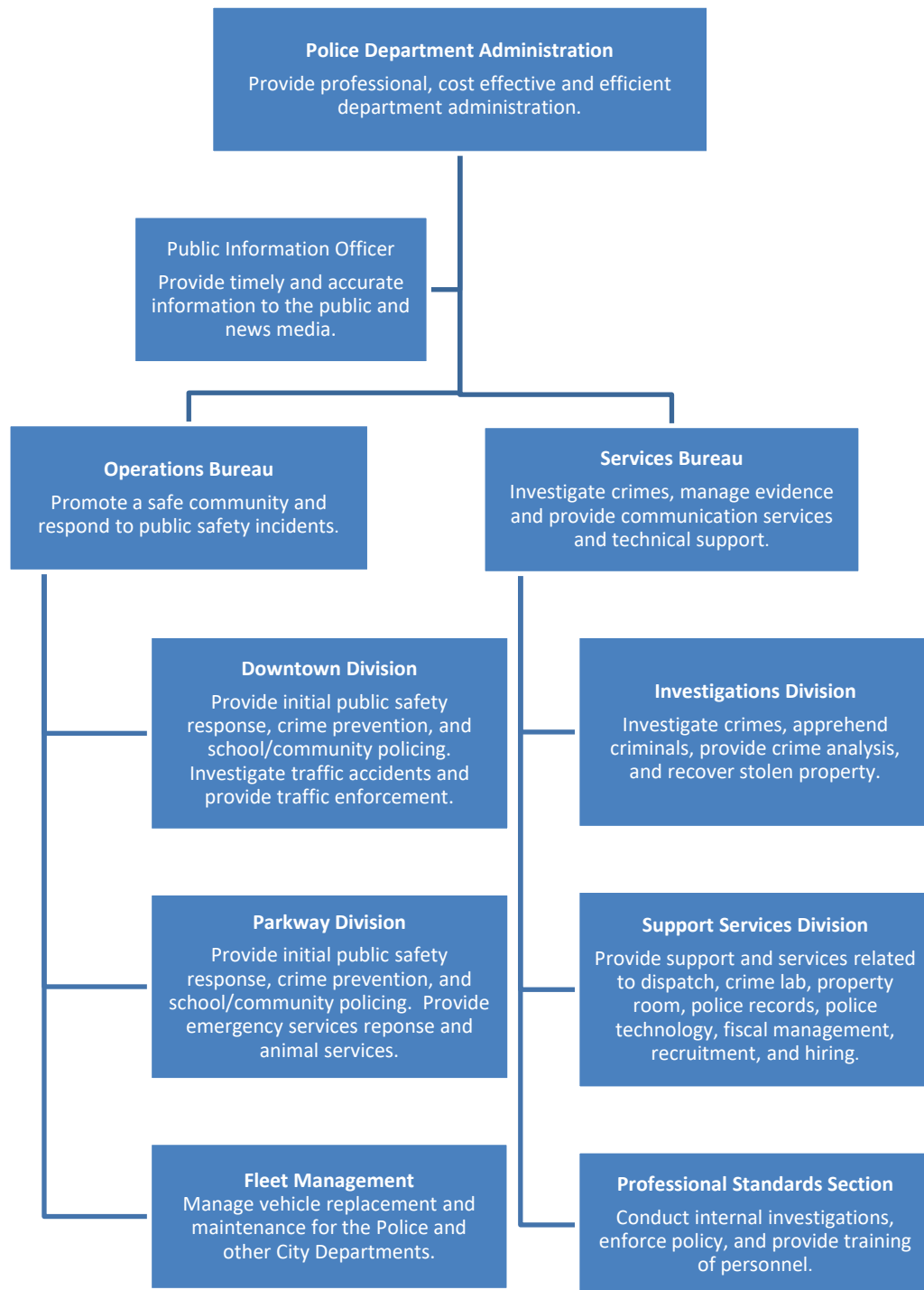


Police Department Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|---------------------------|-------------|-------------|-------------|-------------|
| Admin, Police Fiscal Mgmt | 1 | 1 | 1 | 0 |
| Administrative Assistant | 5 | 5 | 5 | 6 |
| Animal Control Officer I | 2 | 2 | 1 | 1 |
| Animal Control Officer II | 2 | 2 | 3 | 3 |
| Chief of Police | 1 | 1 | 1 | 1 |

| | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|
| Crime Analyst | 1 | 0 | 0 | 0 |
| Crime Analyst, Senior | 5 | 6 | 6 | 6 |
| Inventory Control Clerk | 1 | 1 | 1 | 1 |
| Investigations Technician | 0 | 0 | 1 | 0 |
| PO Budget & Grants Finance Ofc | 0 | 0 | 0 | 1 |
| PO Emergency Services Tech | 0 | 1 | 1 | 1 |
| PO Property Control Tech, SR | 0 | 0 | 0 | 2 |
| PO Traffic Safety Section Tech | 0 | 1 | 1 | 1 |
| Police Captain | 15 | 15 | 15 | 12 |
| Police Captain-Evening Shift | 0 | 0 | 0 | 2 |
| Police Captain-Midnight Shift | 0 | 0 | 0 | 1 |
| Police Dispatcher | 18 | 16 | 16 | 19 |
| Police Dispatcher, Senior | 5 | 7 | 8 | 9 |
| Police Lieutenant Colonel | 2 | 2 | 2 | 2 |
| Police Major | 4 | 4 | 4 | 4 |
| Police Officer | 204 | 204 | 207 | 206 |
| Police Property Control Tech | 0 | 0 | 4 | 2 |
| Police Records Technician | 6 | 6 | 6 | 6 |
| Police Report Technician | 3 | 3 | 3 | 3 |
| Police Sergeant | 29 | 29 | 29 | 30 |
| Property Control Technician | 3 | 4 | 0 | 0 |
| Supervisor, Animal Control | 1 | 1 | 1 | 1 |
| Supervisor, Crime Analysis | 1 | 1 | 1 | 1 |
| Supervisor, Fleet Operations | 1 | 1 | 1 | 1 |
| Supervisor, Police Records | 1 | 1 | 1 | 1 |
| Supervisor, Property Unit | 1 | 1 | 1 | 1 |
| Supv, Police Administration | 1 | 1 | 1 | 1 |
| Supv, Police Dispatch | 5 | 5 | 5 | 6 |
| Full-Time Total | 318 | 321 | 326 | 331 |
| Part-Time | | | | |
| Fleet Svcs Technician-Police | 1.91 | 1.91 | 1.92 | 2.16 |
| Mail Clerk-Police | 0.71 | 0.71 | 0.71 | 0.65 |
| Police Intern | 0.00 | 0.53 | 0.53 | 0.53 |
| Prkg Enf/Motorist Assist Off | 2.00 | 2.00 | 1.92 | 2.40 |
| Property Control Clerk | 0.14 | 0.14 | 0.21 | 0.21 |
| School Crossing Guard | 10.77 | 10.77 | 0.00 | 0.00 |
| School Crossing Guard Coord | 0.71 | 0.71 | 0.00 | 0.00 |
| Part-Time Total | 16.24 | 16.77 | 5.29 | 5.95 |
| Grand Total | 334.24 | 337.77 | 331.29 | 336.95 |

Police Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Police Department work plan contains several items that will direct efforts in 2020, including:

- Implementation of body-worn cameras. Approximately 200 cameras will be issued to uniformed officers.
- Expansion of the Police Department drone program.
- Enhance leadership skills of senior staff, and focus on leadership development and a succession plan.
- Maintain a clearance rate for violent and property crimes of at least the average of the last three years.
- Maintain a clearance rate of at least the average of the last three years for economic related crimes to include fraud, embezzlement, and identity theft.
- Expand the forensic support of computer and cellular phone examinations within the Technology Unit.
- Bring new Mobile Command Post into service.



2018-2019 Departmental Accomplishments

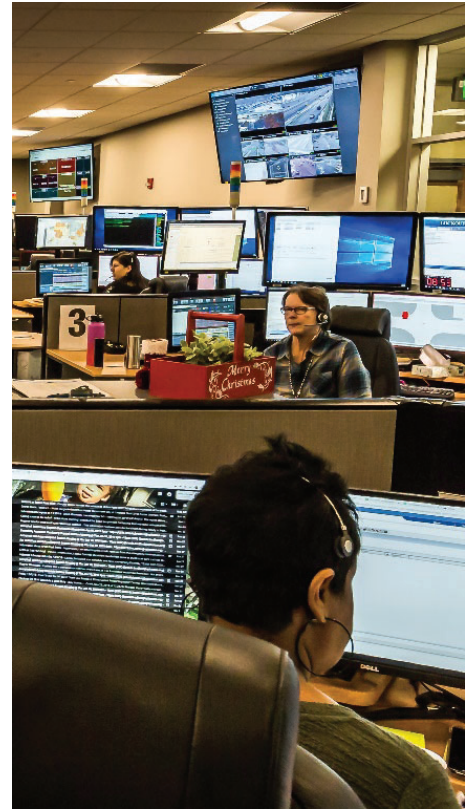
Recent accomplishments within the Police Department include:

- Received departmental accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA).
- Implemented the OPPD Peer Support program.
- The Chief was appointed to the International Association of Chiefs of Police (IACP) Professional Standards, Ethics, and Image Committee.
- The Chief was elected Secretary/Treasurer for the IACP Midsize Agencies Division.
- Privatization of school crossing guard duties.
- Implemented Data-Driven Approaches to Crime and Traffic Safety (DDACTS) program into the Operations Bureau resulting in an overall decrease in traffic crashes and crime.
- The Police Department handled 160,710 police events in 2018 of which the Patrol Division handled 126,696 or 79% of all police events. Of the 59,998 calls for service, patrol handled 50,847 or 85% of all



calls for service. The Patrol Division made 4,497 arrests in 2018 which is 72% of all arrests made. The Department wrote 26,125 reports in 2018.

- The 2018 clearance rate of person's crimes department-wide was 84%. Detectives cleared 95% of all persons crimes assigned in 2018. The 2018 property crimes clearance rate department-wide is 30%. Detectives cleared 19% of all property crimes cases assigned. The dollar value of recovered stolen property in 2018 was \$2,645,350. That dollar amount equates to a 24% recovery rate.
- In 2018, the Communications Section answered 79,921 phone calls via 911 lines, 172,656 phone calls via administrative lines, made 51,075 outgoing phone calls, entered and dispatched 59,998 calls for service, and processed 160,710 police events.
- All police officers received at least the minimum 40 hours of required training in compliance with Federal, State, and City requirements. Overland Park Police Officers averaged 73 hours of in-house training during the reporting period of July 2018 to March 2019.



Key Department Performance Measures

| PERFORMANCE MEASURE | 2018 Actual | 2019 Estimate | 2020 Target |
|---|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percentage of residents satisfied with quality of police protection | 90% | 100% | 100% |
| Response Times (in minutes): | | | |
| ·Priority 1 | 6:10 | 6:12 | 6:00 |
| ·Priority 2 | 9:35 | 9:50 | 9:50 |
| Substantiated citizen complaints | 3 | 3 | 0 |
| Percent of crimes cleared: | | | |
| ·Group A – Crimes against Persons | 84.3% | 81% | 84% |
| ·Group A – Crimes against Property | 30.2% | 30% | 30% |
| ·Group A – Crimes against Society | 94.8% | 92% | 92% |
| ·Group B – All | 90.3% | 88% | 90% |
| Percent of stolen property value recovered | 25.7% | 33% | 33% |

| PERFORMANCE MEASURE | 2018 Actual | 2019 Estimate | 2020 Estimate |
|---|----------------|------------------|------------------|
| EFFICIENCY / WORKLOAD MEASURES | | | |
| Calls for Service | 65,048 | 62,300 | 62,300 |
| Crime and Clearance Data: | | | |
| ·Group A – Crimes against Persons | 2,178 | 1,870 | 1,870 |
| ·Group A – Crimes against Property | 5,161 | 4,100 | 4,100 |
| ·Group A – Crimes against Society | 556 | 500 | 500 |
| ·Group B – All | 1,068 | 800 | 800 |
| Warrant arrests | 1,725 | 1,500 | 1,500 |
| Accidents: | | | |
| ·Fatality | 3 | 9 | 5 |
| ·Injury | 985 | 800 | 800 |
| ·Non-injury | 3,782 | 3,400 | 3,500 |
| ·Alcohol-related | 163 | 100 | 100 |
| DUI Arrests | 579 | 400 | 500 |
| Animal Control Activity: | | | |
| ·Calls handled by Animal Control Officers | 3,741 | 3,459 | 3,100 |
| ·Calls handled by other officers | 972 | 790 | 790 |
| Number of Special Events | 81 | 90 | 60 |
| Percent of Cost Recovery for Special Events | 63% | 70% | 70% |

Police Divisions (Cost Centers) Descriptions

Police Administration (CC 201)

Police Administration is responsible for overseeing the operations of the Overland Park Police Department.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,739,864 | \$2,844,338 | \$2,921,400 | \$2,700,272 |
| Commodities | 187,465 | 150,954 | 165,170 | 165,836 |
| Contractual Services | 272,551 | 228,921 | 266,010 | 272,090 |
| Capital Outlay | 430 | 448,139 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$3,200,310 | \$3,672,353 | \$3,352,580 | \$3,138,198 |

Police Operations Bureau (CC 211)

The Operations Bureau consists of the Downtown Division, the Parkway Division, and Fleet Operations.

The Downtown Division is comprised of two sections: Patrol and Support. Patrol is comprised of three shifts: day, evening, and midnight. All Patrol Officers assigned to the Downtown Division report out of the Myron E. Scafe Building. Downtown Patrol is also responsible for the Canine Unit. Downtown Support is comprised of Traffic Safety, the Motorist Assist Unit, Shawnee Mission School District School Resource Officers (SROs) and Community Oriented Policing and Problem Solving (COPPS) Officers.

The Parkway Division is comprised of two sections: Patrol and Support. Patrol is comprised of three shifts: day, evening, and midnight. All Patrol Officers assigned to the Parkway Division report out of the W. Jack Sanders Building. Parkway Support is comprised of Emergency Services, Animal Control Unit, Blue Valley School District SROs, and COPPS Officers.

Emergency Services provides support citywide by answering calls for service and directing resources to address public safety concerns. It includes special units that maintain a high level of readiness to facilitate a quick and effective police response to a wide range of situations including Canine, Explosive Ordinance Disposal (EOD), Special Weapons and Tactics (SWAT), Dive, and Critical Incident Negotiations.

A portion of the SRO program is funded through the Special Alcohol Control Fund.

Fleet Operations manages vehicles for the Police Department as well as other city departments.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$17,612,659 | \$17,707,108 | \$19,996,482 | \$19,584,420 |
| Commodities | 371,569 | 464,210 | 377,921 | 385,271 |
| Contractual Services | 893,831 | 1,234,163 | 1,280,773 | 1,339,597 |
| Capital Outlay | 683,393 | 702,654 | 989,600 | 963,500 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$19,561,452 | \$20,108,135 | \$22,644,776 | \$22,272,788 |

| Special Alcohol Control Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$28,793 | \$30,924 | \$197,800 | \$146,285 |
| Commodities | 42,260 | 51,297 | 38,000 | 40,000 |
| Contractual Services | 77,348 | 78,747 | 125,200 | 130,000 |
| Capital Outlay | 15,200 | 1,078 | 0 | 80,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$163,601 | \$162,046 | \$361,000 | \$396,285 |

Police Services Bureau (CC 221)

The Services Bureau consists of the Investigations Division, the Support Services Division, and the Professional Standards Section.

The Investigations Division is comprised of the following units: Violent Crimes, Family Investigations, Crime Analysis, Special Investigations, Property Crimes, and Economic Crimes.

The Investigation Division investigates crimes not cleared by Patrol or other sections. The Violent Crimes Unit investigates homicide, robbery, assault and battery, criminal gang violence, and missing persons reports. The Property Crimes Unit investigates burglaries, thefts, vandalisms, and automobile related crimes. The Economic Crimes Unit investigates forgery, identity theft, elder financial abuse, embezzlements, credit card fraud, cyber related financial crimes, and scams. The Family Crimes Unit investigates domestic violence, child sex crimes, child pornography found on seized media devices, online cyber-crimes, human trafficking, and runaway reports. The Special Investigations Unit investigates the unlawful production, distribution, and use of drugs, participates in vice stings and vice-related criminal investigations, and organized retail crime investigations. The Crime Analysis Unit provides the Department with crime analysis that is operational, strategic, and tactical.

The Support Services Division is comprised of the following sections: Property/Crime Lab/Records, Communications, Budget and Finance, Technology, and Personnel.

The Property Unit ensures a proper chain of custody is maintained for items submitted to, stored in, and checked out of the property room. The Crime Lab Unit responds to major crime scenes and provides videography and related technical support. The Records Unit coordinates storage and dissemination of police reports. The Communications Section answers administrative and 911 telephone lines and dispatches appropriate resources. The Budget and Finance section manages department budgeting, financial and grants management, invoice tracking, and administration of the false alarm program. The Technology Section oversees computer aided dispatch (CAD), records management (RMS), video, and special technology projects and electronic surveillance support. The Personnel Section is responsible for the recruiting/hiring process, promotional process, oversight for Police Department personnel actions, fixed asset inventory maintenance, and uniform and equipment issuance.

The Professional Standards Section is responsible for conducting internal investigations, inspections of Police sections, maintenance and oversight for all policies, and the CALEA Accreditation Program.

The Training Section oversees the training of personnel and coordination of police academy training.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$9,662,434 | \$9,662,904 | \$12,063,138 | \$12,938,348 |
| Commodities | 202,930 | 218,224 | 238,290 | 241,400 |
| Contractual Services | 636,694 | 763,206 | 826,866 | 917,318 |
| Capital Outlay | 373,929 | 252,217 | 157,500 | 139,900 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$10,875,986 | \$10,896,551 | \$13,285,794 | \$14,236,966 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Police Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising costs related to vehicles, travel, training and animal control.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package which will fund step increases for eligible commissioned police officers, as well as salary adjustments for non-commissioned police employees. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Dispatchers**
Cost Center: 221
Total Cost: \$369,000
Strategic Priority: Public Safety
Personnel: Five full-time positions
Justification: The City continues to experience increasing call load and activity within the City's communication system. To effectively manage communications and provide the necessary level of safety and support to the public and our police officers, four additional Police Dispatchers and one Police Dispatch Supervisor are included in the 2020 Budget.

- **Police Body Worn Camera Cloud Storage**

Cost Center: 221

Total Cost: \$60,000

Strategic Priority: Public Safety

Personnel: None

Justification: In late 2019, the City is rolling out body worn cameras to police officers. As a component of this program, long-term cloud storage services for camera footage are required.

- **Crossing Guard Service Contract**

Cost Center: 211

Total Cost: \$25,000

Strategic Priority: Public Safety

Personnel: None

Justification: Recently the City agreed to fund services for crossing guards at two additional schools within the City, at the cost of \$15,000 annually. In addition, \$10,000 of funding has been included due to anticipated increased costs to the City's current crossing guard contract. The total crossing guard service contract in 2020 is anticipated to be approximately \$430,000.

- **Police Sergeant Conversion**

Cost Center: 211

Total Cost: \$12,200

Strategic Priority: Public Safety

Personnel: None

Justification: Based on staffing and management needs, one Police Officer position is being converted to a Police Sergeant position in the Police Department's School Resource Officer division.

- **Motorist Assist**

Cost Center: 211

Total Cost: \$20,000

Strategic Priority: Public Safety

Personnel: 0.48 part-time FTE

Justification: Additional 0.48 FTE part-time Motorist Assist positions are included for 2020. These additional resources will allow non-commissioned employees to cover some of the towing and special event tasks currently performed by commissioned officers, allowing reallocation of commissioned officer resources toward essential public safety functions.

- **Fleet Facility Staffing**

Cost Center: 211

Total Cost: \$7,000

Strategic Priority: City Infrastructure and Assets, Public Safety

Personnel: 0.18 part-time FTE

Justification: The City's new centralized Fleet Facility will come on-line in 2020.

Centralizing most fleet maintenance into one facility (compared to three facilities) will increase personnel and equipment efficiencies and provide enhanced maintenance services. This will translate to better service provided to our citizens, as downtime of Police, Fire, Public Work and Parks operational equipment reduces. While most personnel resources to staff this new facility are being reallocated from other areas within the City, in the Police Department an additional 0.18 FTE is included for part-time Fleet Technicians (\$7,000).

- **Drug Resistance Education Vehicle**

Cost Center: 211 (Special Alcohol Control Fund)

Total Cost: \$82,000

Strategic Priority: Public Safety

Personnel: None

Justification: Special Alcohol Control Funds in 2020 will be used to purchase a fully functional patrol vehicle to be used as a component of drug and alcohol resistance education. Wrapped with graphics to identify its purpose, this vehicle will be more approachable to children and teens than standard police vehicles. School resource officers will drive the vehicle daily to various schools to promote a drug and alcohol free lifestyle to students.

Fire Department

Department at a Glance

The Overland Park Fire Department (OPFD) provides a multitude of services dedicated to the life and property safety of residents and visitors by providing education and protection from fires and other related emergencies. OPFD has progressive philosophies on safety and education and is recognized by the Commission on Fire Accreditation International.



OPFD has provided fire protection and safety services to the Overland Park area for 100 years in 2019, longer than the City has been in existence. In 2015, Overland Park created a partnership with the Merriam, Kan. fire department to respond to and investigate fires, train employees and provide code enforcement in both northern Overland Park and Merriam. OPFD also partners with Johnson County Medical Action (Med-Act) to provide advanced lifesaving emergency medical services.

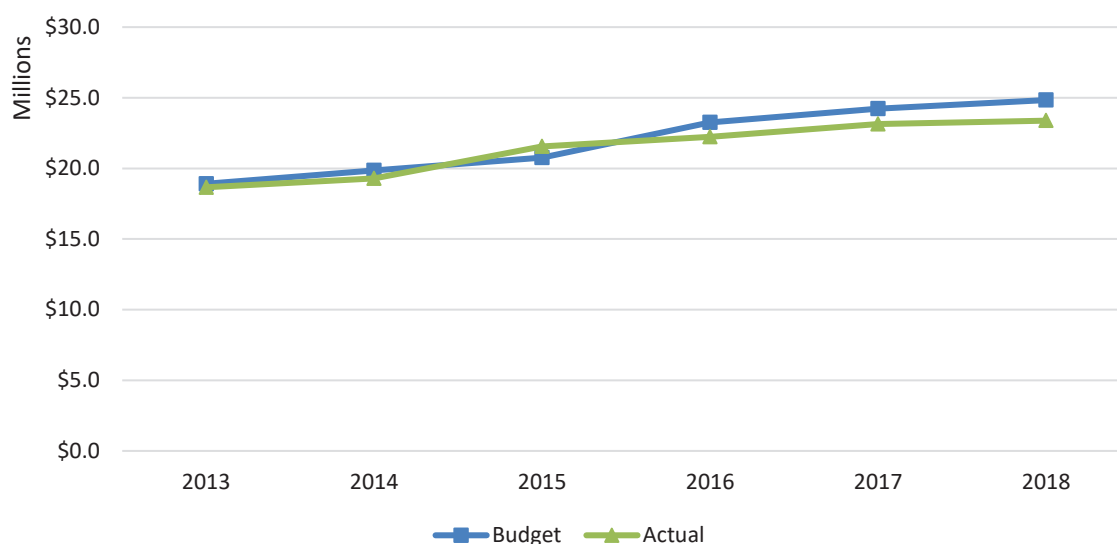
Fire Department Mission Statement

The Overland Park Fire Department is a value-driven team of dedicated professionals committed to providing emergency, educational and specialized services for the purpose of saving lives and reducing property loss for the community we serve.

Operating Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$20,445,740 | \$20,805,174 | \$22,469,058 | \$23,368,275 |
| Commodities | 563,113 | 556,496 | 673,604 | 684,794 |
| Contractual Services | 1,759,765 | 1,505,546 | 1,540,212 | 1,870,838 |
| Capital Outlay | 373,362 | 510,942 | 321,500 | 423,100 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$23,141,980 | \$23,378,158 | \$25,004,374 | \$26,347,007 |

Fire Department - Budget to Actual Expenditures

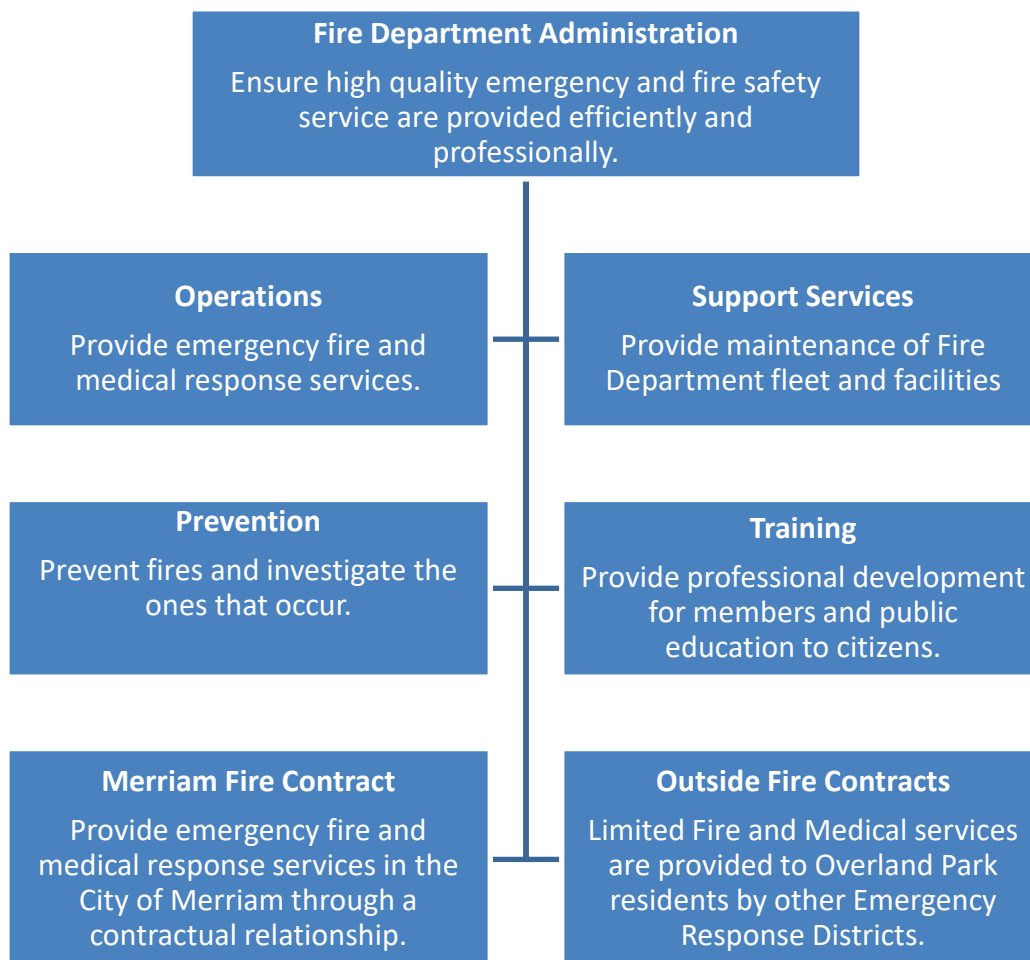


Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------------------|-------------|-------------|-------------|-------------|
| Full-Time | | | | |
| Administrative Assistant | 3 | 3 | 3 | 3 |
| Administrative Clerk | 1 | 1 | 1 | 1 |
| Assistant Fire Marshal | 0 | 1 | 1 | 1 |
| Data Analyst | 0 | 0 | 1 | 0 |
| Deputy Chief of Admin Services | 1 | 0 | 0 | 0 |
| Deputy Fire Chief | 1 | 2 | 2 | 2 |
| EMS Chief | 1 | 1 | 1 | 1 |
| Fire Battalion Chief | 6 | 6 | 6 | 6 |
| Fire Captain/EMT | 16 | 16 | 15 | 14 |
| Fire Captain/Paramedic | 2 | 2 | 3 | 4 |
| Fire Chief | 1 | 1 | 1 | 1 |
| Fire Inspector | 3 | 2 | 3 | 2 |
| Fire Inspector I | 0 | 0 | 0 | 1 |
| Fire Inspector, Senior | 2 | 2 | 2 | 2 |
| Fire Lieutenant/EMT | 11 | 11 | 11 | 12 |
| Fire Lieutenant/Paramedic | 4 | 4 | 4 | 3 |
| Fire Logistics Manager | 0 | 0 | 0 | 1 |
| Fire Marshal | 1 | 1 | 1 | 1 |
| Fire Medic | 29 | 29 | 29 | 30 |
| Fire Program Analyst | 0 | 0 | 0 | 1 |
| Fire Training Officer | 0 | 0 | 0 | 1 |
| Firefighter | 70 | 73 | 73 | 74 |
| Lieutenant/EMS | 7 | 7 | 7 | 7 |

| | | | | |
|-----------------------------|---------------|---------------|---------------|---------------|
| Manager, Media | 1 | 1 | 1 | 1 |
| Paramedic | 14 | 11 | 11 | 9 |
| Public Education Specialist | 1 | 1 | 1 | 1 |
| Risk Management Officer | 1 | 1 | 1 | 1 |
| Support Services Technician | 1 | 1 | 1 | 1 |
| Training Chief | 1 | 1 | 1 | 1 |
| Training Officer | 3 | 3 | 3 | 3 |
| Full-Time Total | 181 | 181 | 183 | 185 |
| Part-Time | | | | |
| Support Services Technician | 0.00 | 0.75 | 0.75 | 0.75 |
| Part-Time Total | 0.00 | 0.75 | 0.75 | 0.75 |
| Grand Total | 181.00 | 181.75 | 183.75 | 185.75 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Fire Department work plan contains several initiatives that will direct efforts in 2020, including:

- Monitor and adjust response at the new Westgate squad station, based on effectiveness and efficiency metrics post-transition. Westgate will be placed into service as a fire squad station in 2019.
- Maintain an ISO (Insurance Services Office) rating of 1 for both the city of Overland Park as well as the City of Merriam.
- Continue to expand and Monitor enhanced employee protection and safety strategies aimed at lowering exposure to carcinogens, through isolation of bunker gear, expansion of personal protective equipment, and additional decontamination procedures.
- Maintain continuity and high performance through succession planning and professional development.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Fire Department include:

- Implemented new Program Analyst position to improve data analysis for measuring compliance with established Standards of Cover as an Internationally Accredited Agency by the Commission on Fire Accreditation International (CFAI).
- Added a civilian fire inspector to the prevention division to lower inspection cycle times and deliver better service to the community.
- Demobilized two partnership ambulances in phase 1 of transitioning ambulance transport to Johnson County Med-Act by 2022.
- Implemented business intelligence software to create Operational Dashboard for dissemination of monthly performance measures to company officers.
-

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|--|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percent of fees bills that were collected: | | | |
| ·EMS | 65% | 68% | 68% |
| ·Contract training | 55% | 100% | 100% |
| ·Facility rental | 100% | 100% | 100% |
| ·Miscellaneous | 71% | 95% | 95% |
| Total response time (minutes): | | | |
| ·Emergency Medical Services | 7:31 | 7:08 | 6:00 |
| ·Fire Services | 8:07 | 7:30 | 6:20 |
| Emergency responses of 5 minutes or less within the City | 81% | 85% | >80% |
| Number of Civilian fire injuries | 6 | 4 | <5 |
| Number of Civilian fire deaths | 1 | 1 | 0 |

| Measure | 2017 Actual | 2018 Estimate | 2019 Target |
|---|----------------|------------------|----------------|
| Average number of inspections per business | 1.22 | 1.3 | 1.3 |
| Percent of businesses requiring reinspection: | 15% | 25% | 25% |
| Average operational readiness of fleet: | | | |
| ·Fire apparatus | 89% | 95% | 95% |
| ·Staff vehicles | 99% | 95% | 95% |
| Percent of firefighters qualified or certified to NFPA 1001 (Firefighter competencies): | | | |
| ·Firefighter 1 | 100% | 100% | 100% |
| ·Firefighter 2 | 100% | 100% | 100% |
| Academy recruits graduating from the academy: | 89% | 95% | 100% |
| Academy recruits completing probation: | 96% | 100% | 100% |
| Fire Department Operating Cost per capital, citizens | \$101.19 | \$105.07 | <\$105 |

WORKLOAD MEASURES

| | | | |
|--|--------|--------|--------|
| Number of runs: | | | |
| ·Structure fires | 141 | 160 | 160 |
| ·Total fire incidents | 4,067 | 4,200 | 4,200 |
| ·EMS | 18,852 | 18,630 | 18,630 |
| ·HAZMAT | 222 | 270 | 270 |
| Number of inspections completed | 3,738 | 4,200 | 4,200 |
| Number of reinspections | 919 | 1,100 | 1,100 |
| Number maintained: | 56 | 55 | 56 |
| ·Fire apparatus | 22 | 23 | 23 |
| ·Ambulances | 3 | 0 | 0 |
| ·Staff vehicles | 22 | 24 | 24 |
| Number of training courses: | | | |
| ·Overland Park Fire Department | 507 | 450 | 375 |
| ·All other | 75 | 90 | 55 |
| Number of instructional hours: | | | |
| ·Overland Park Fire Department | 65,647 | 63,000 | 65,000 |
| Average number of participants per course | 12 | 8 | 12 |
| Public Education Attendance | 5,923 | 12,600 | 12,600 |
| % Firefighters with 16 hours of ISO officer training monthly | 100% | 95% | 95% |

Fire Division (Cost Center) Descriptions

Fire Contracts (CC280)

The City contracts with Johnson County Rural Fire District #2 to provide services to some of southern areas of Overland Park.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|--------------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 974,072 | 751,010 | 743,000 | 1,100,000 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$974,072 | \$751,010 | \$743,000 | \$1,100,000 |

Fire Administration (CC281)

Fire Administration is responsible for ensuring that the Overland Park Fire Department (OPFD) is fulfilling its mission to the citizens and patrons of Overland Park. This division constantly evaluates the effectiveness of service delivery and the costs associated with delivering fire protection and emergency medical services.

Fire Administration communicates the philosophies and mission of the Fire Department to employees to empower employees to use their skills and abilities to their maximum potential. Fire Administration also administers outside contracts (CC280) with Johnson County Rural Fire District #2 and Johnson County Med-Act. These agencies provide limited emergency services within Overland Park.



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$987,566 | \$1,023,378 | \$1,178,115 | \$1,299,984 |
| Commodities | 111,321 | 140,818 | 125,316 | 127,370 |
| Contractual Services | 145,527 | 151,737 | 157,000 | 157,913 |
| Capital Outlay | 0 | 0 | 1,500 | 8,500 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,244,415 | \$1,315,933 | \$1,461,931 | \$1,593,767 |

Fire Operations (CC282)

The Fire Operations Division provides emergency fire and medical response services to the citizens and patrons of Overland Park. In addition, non-emergency calls for service are provided

when the request falls within the scope of the Overland Park Fire Department's (OPFD) mission. Special operation services are provided in the areas of hazardous materials, water rescues and high-angle rescue.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$15,775,885 | \$15,781,549 | \$17,061,407 | \$17,582,090 |
| Commodities | 195,585 | 159,920 | 144,955 | 147,733 |
| Contractual Services | 202,126 | 185,693 | 179,420 | 140,430 |
| Capital Outlay | 272,871 | 437,525 | 231,500 | 123,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$16,446,468 | \$16,564,686 | \$17,617,282 | \$17,993,253 |

Fire Prevention (CC283)

The Fire Department Prevention Division conducts fire and life safety inspections on all existing occupancies within the Department's first response area. The Prevention Division also issues permits for the following: Tents, Blasting, Fireworks, and Open Burning and handles complaints regarding life safety issues called in by the citizen or business owner. The Prevention Division, in conjunction with the Planning and Development Services Department's Building Safety Division, also assists with limited plan reviews and performs acceptance testing on new buildings under construction, focusing on tactical response issues.

The Prevention Division also conducts fire investigations to determine the origin and cause of all fires and to learn better ways to prevent accidental fires through public education and safer building construction.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$682,737 | \$705,918 | \$811,198 | \$830,868 |
| Commodities | 10,936 | 9,739 | 9,888 | 10,022 |
| Contractual Services | 1,900 | 2,338 | 5,500 | 5,960 |
| Capital Outlay | 0 | 0 | 19,500 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$695,573 | \$717,994 | \$846,086 | \$846,850 |

Fire Support Services (CC284)

The Fire Support Services Division of the Fire Department provides for the upkeep of the fleet, facilities, and equipment. Responsibilities include writing the specifications for equipment and vehicles and purchasing station supplies, equipment, vehicles and trucks.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$48,086 | \$70,076 | \$78,324 | \$83,868 |
| Commodities | 133,135 | 119,028 | 242,441 | 247,665 |
| Contractual Services | 304,599 | 263,708 | 288,500 | 289,780 |
| Capital Outlay | 47,270 | 47,327 | 60,000 | 20,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$533,091 | \$500,139 | \$669,265 | \$641,313 |

Fire Training (CC285)

The Fire Training Division is responsible for providing professional development for Overland Park Fire Department employees and public education to citizens.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|--------------------|
| Personal Services | \$733,692 | \$753,597 | \$769,497 | \$879,518 |
| Commodities | 26,343 | 28,176 | 28,000 | 29,000 |
| Contractual Services | 94,493 | 108,724 | 110,364 | 116,097 |
| Capital Outlay | 21,957 | 26,000 | 0 | 136,600 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$876,485 | \$916,496 | \$907,861 | \$1,161,215 |

Fire Training Center (CC286)

The Fire Training Center Division is responsible for the operation of the Overland Park Fire Training Center and provides external training for industrial clients by the Overland Park Fire Department.

The Fire Training center is also home to the City's 9-11 Memorial.



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|
| Personal Services | \$0 | \$0 | \$0 | \$0 |
| Commodities | 60,905 | 68,414 | 74,780 | 74,780 |
| Contractual Services | 13,808 | 23,043 | 20,170 | 22,688 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$74,713 | \$91,457 | \$94,950 | \$97,468 |

Merriam Fire Contract (CC287)

The City of Merriam contracts with Overland Park to provide Fire and Emergency Medical Services. Expenses incurred by Overland Park for the provision of these services are reimbursed by the City of Merriam.

The Merriam Fire Station provides Fire and Emergency Medical Services to all of the City of Merriam, as well as portions of far northern Overland Park.

Overland Park commenced providing services for Merriam in 2015, with 2016 being the first year of full integrated operations. Reimbursement from the City of Merriam for the Merriam Fire Contract is received as revenue in the City's General Fund.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,217,774 | \$2,470,657 | \$2,570,517 | \$2,691,947 |
| Commodities | 24,887 | 30,401 | 48,224 | 48,224 |
| Contractual Services | 23,239 | 19,294 | 36,258 | 37,970 |
| Capital Outlay | 31,264 | 91 | 9,000 | 135,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,297,164 | \$2,520,443 | \$2,663,999 | \$2,913,141 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Fire Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising costs related to equipment and supplies.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package which will fund step increases for eligible fire personnel, as well as salary adjustments for other fire employees. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Fire Training Officer**

Cost Center: 285

Total Cost: \$25,000

Strategic Priority: Public Safety

Personnel: One full-time position

Justification: The 2020 Budget includes the addition of a Fire Training Officer position, as the City implements a partnership with the Blue Valley School District to include Fire Sciences and Emergency Medical Services in their curriculum. The Blue Valley School

District will reimburse approximately 80% of this position, while the City's share is estimated at \$25,000.

- **Fire Logistics Manager**

Cost Center: 281

Total Cost: \$112,000

Strategic Priority: Public Safety

Personnel: One full-time position

Justification: The 2020 Budget includes the addition of a Fire Logistics Manager position. This new position will improve coordination of the emergency and non-emergency activities related to support services and logistics, include apparatus and equipment specification, purchasing and maintenance. This position will also manage department inventory and supply controls.

- **Emergency Medical Services Simulation Lab**

Cost Center: 285

Total Cost: \$135,000

Strategic Priority: Public Safety

Personnel: None

Justification: The Fire Department is creating a highly realistic simulated environment to allow Emergency Medical Services (EMS) and Fire personnel to enhance their clinical decision making skills. Funding provided supports the purchase of high-fidelity simulation equipment.

- **Operational Funding**

Cost Center: 282 and 285

Total Cost: \$20,000

Strategic Priority: Public Safety

Personnel: None

Justification: Enhanced funding in the 2020 budget to support inventory costs related to countywide emergency medical service inventory standardization (\$15,000 in CC282), and additional profession development training due to Fire department growth (\$5,000 in CC285).

- **Employee Safety Enhancements**

Cost Center: 282

Total Cost: \$65,000

Strategic Priority: Public Safety

Personnel: None

Justification: The 2020 Budget includes additional funding to allow for further implementation of enhanced Fire Department employee protection and safety strategies aimed at lowering employee exposure to carcinogens. Strategies include isolation of bunker gear and additional decontamination procedures.

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PUBLIC WORKS

GOAL: Construct, manage and operate a stormwater, street and highway system, which is cost effective, safe, efficient, well maintained, and compatible with the environment and visually pleasing.

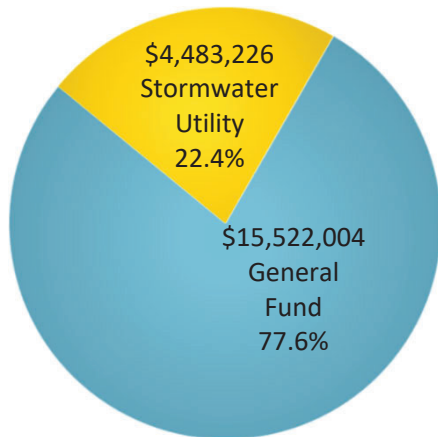
COST CENTERS:



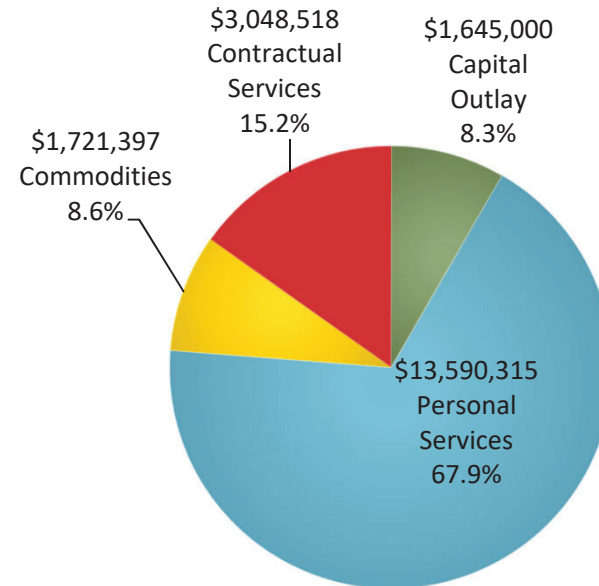
- Public Works Administration
- Street Engineering and Construction
- Stormwater Engineering
- Traffic Services
- Traffic Maintenance
- Street Maintenance
- Stormwater Maintenance
- Fleet Maintenance

2020 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2020 Expenditures = \$20,005,230

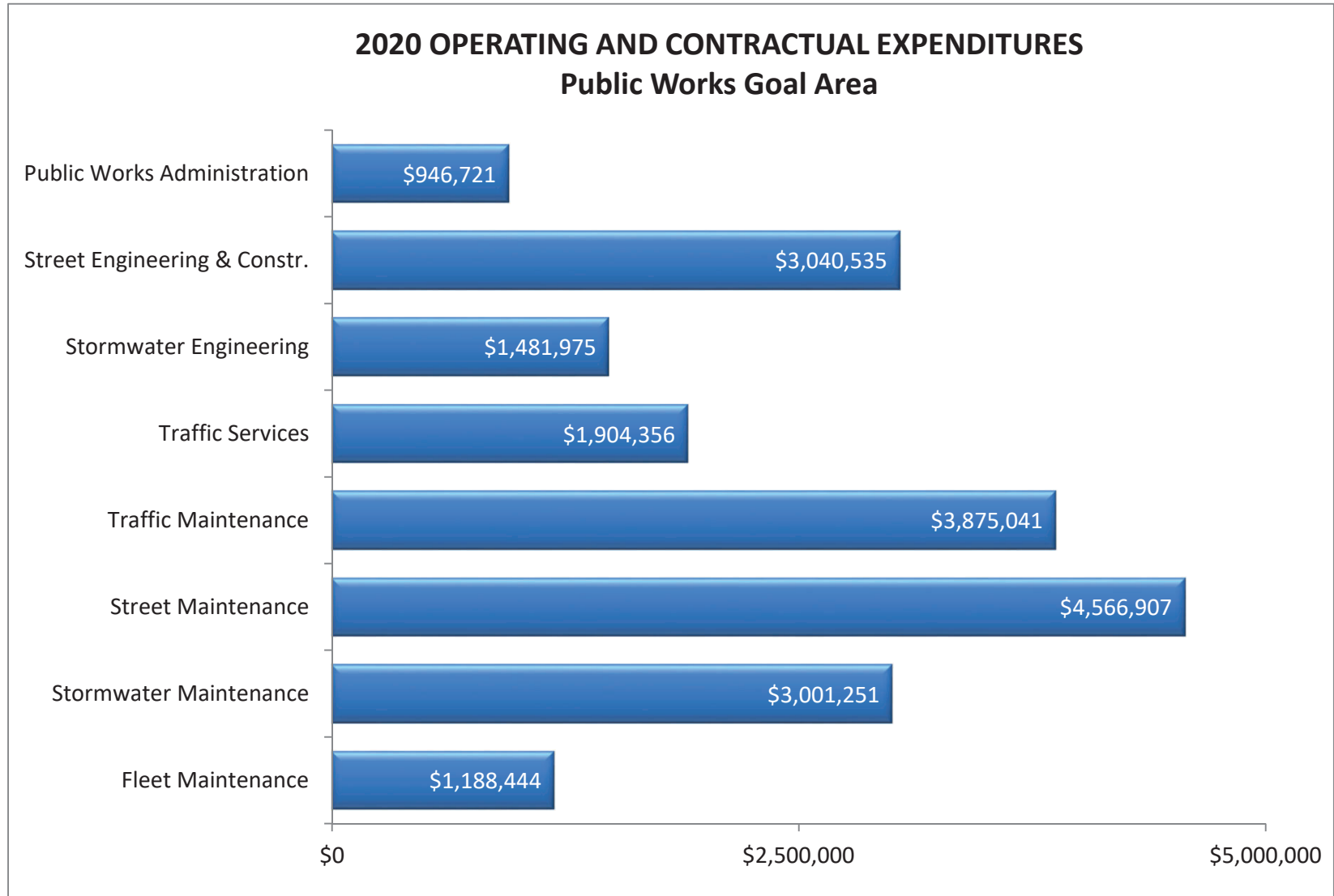


FUNDS



EXPENDITURE TYPE

Public Works Goal Area



Public Works Department

Department at a Glance

The Public Works Department is responsible for the design, construction, renovation and operation of public projects ranging from bridges to buildings; snow removal and storm preparedness; and maintenance of streets, sidewalks, sewers, and streetlights. The Department is accredited through the American Public Works Association, and is committed to delivering projects and programs that enhance quality of life, public health, safety, community vitality and the environment.



Public Works Department Mission Statement

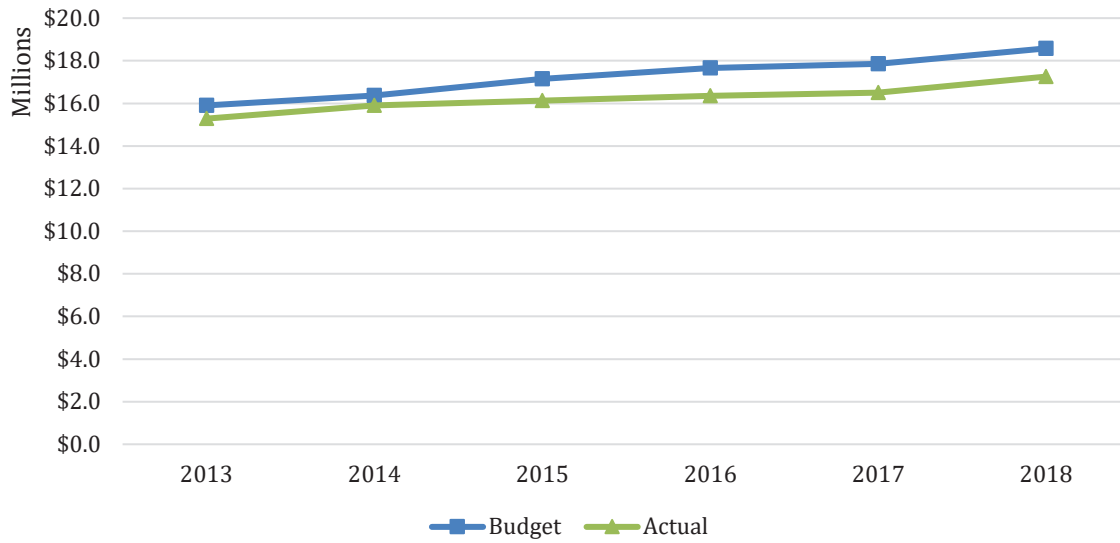
To provide exceptional public infrastructure and services that supports the safety, mobility, and quality of life in Overland Park.

Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personal Services | \$8,513,799 | \$9,023,427 | \$10,466,851 | \$10,588,178 |
| Commodities | 1,622,810 | 1,636,542 | 1,201,527 | 1,432,397 |
| Contractual Services | 2,091,264 | 2,277,701 | 2,353,911 | 2,406,429 |
| Capital Outlay | 1,123,191 | 948,524 | 1,202,300 | 1,095,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$13,351,064 | \$13,886,194 | \$15,224,589 | \$15,522,004 |

| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,312,872 | \$2,446,288 | \$2,879,343 | \$3,002,137 |
| Commodities | 231,528 | 260,885 | 276,664 | 289,000 |
| Contractual Services | 327,675 | 249,044 | 638,401 | 642,089 |
| Capital Outlay | 274,068 | 413,282 | 646,000 | 550,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$3,146,143 | \$3,369,499 | \$4,440,408 | \$4,483,226 |

Public Works - Budget to Actual Expenditures

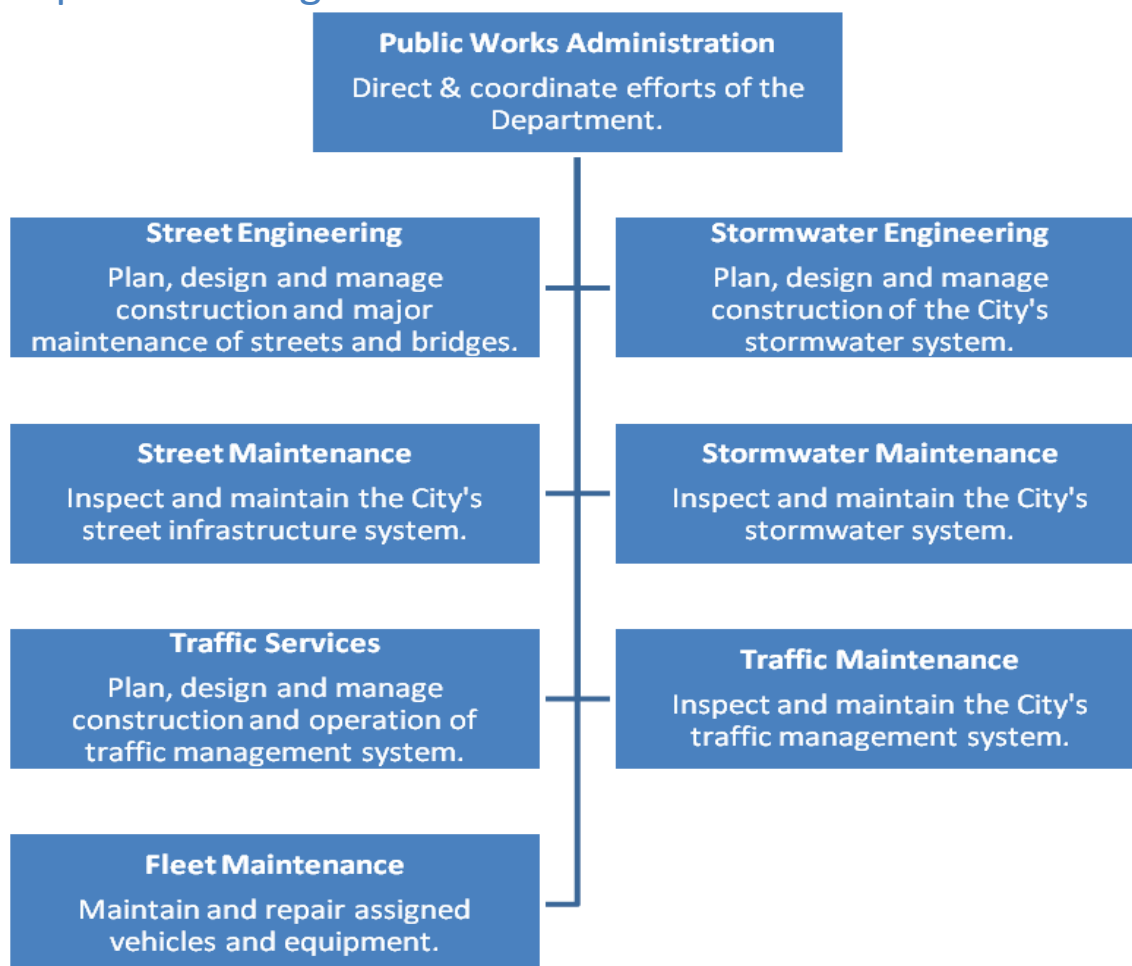


Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------------------|-------------|-------------|-------------|-------------|
| Full-Time | | | | |
| Administrative Assistant | 5 | 5 | 5 | 5 |
| Assistant City Engineer | 1 | 1 | 1 | 1 |
| Assistant to the Director | 1 | 0 | 0 | 0 |
| Asst City Traffic Engineer | 1 | 1 | 1 | 1 |
| Asst Supv, PW Fleet Maint | 1 | 1 | 1 | 1 |
| City Engineer | 1 | 1 | 1 | 1 |
| City Traffic Engineer | 1 | 1 | 1 | 1 |
| Civil Engineer I | 0 | 0 | 1 | 2 |
| Civil Engineer II | 3 | 2 | 1 | 1 |
| Civil Engineer, Senior | 7 | 8 | 10 | 9 |
| Construction Inspector I | 3 | 4 | 4 | 4 |
| Construction Inspector II | 1 | 1 | 1 | 1 |
| Construction Inspector, Senior | 4 | 3 | 3 | 3 |
| Construction Specialist | 4 | 3 | 4 | 4 |
| Contract Specialist | 2 | 2 | 2 | 2 |
| Director, Public Works | 1 | 1 | 1 | 1 |
| Engineering Systems Specialist | 1 | 1 | 0 | 0 |
| Engineering Technician | 0 | 1 | 0 | 0 |
| Engineering Technician II | 1 | 1 | 2 | 1 |
| Engineering Technician, Senior | 7 | 7 | 6 | 7 |
| Equipment Mechanic | 3 | 2 | 2 | 3 |
| Equipment Mechanic, Senior | 2 | 3 | 3 | 2 |

| | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|
| Equipment Operator | 10 | 11 | 12 | 12 |
| Erosion & Sediment Cntrl Coord | 1 | 1 | 1 | 1 |
| Fleet Analyst | 1 | 1 | 1 | 1 |
| Fleet Technician | 0 | 0 | 0 | 1 |
| Inventory Control Clerk | 1 | 1 | 0 | 1 |
| Inventory Control Clerk | 0 | 0 | 0 | 0 |
| Inventory Control Specialist | 1 | 1 | 2 | 2 |
| Maint Utility Locator Tech | 2 | 1 | 1 | 1 |
| Maintenance Crew Leader | 3 | 3 | 3 | 3 |
| Maintenance Worker | 22 | 23 | 23 | 24 |
| Maintenance Worker, Senior | 9 | 9 | 9 | 8 |
| Mgr, Maintenance Operations | 1 | 1 | 1 | 1 |
| Right-of-Way Coordinator | 1 | 1 | 1 | 1 |
| Right-of-Way Inspector | 0 | 1 | 2 | 2 |
| Senior Assistant to Director | 0 | 1 | 1 | 1 |
| Staff Assistant | 1 | 1 | 1 | 1 |
| Street Lighting Technician | 4 | 4 | 4 | 4 |
| Supervisory Civil Engineer | 3 | 3 | 3 | 3 |
| Supt, Public Works | 1 | 1 | 1 | 1 |
| Supv, Public Works Maintenance | 5 | 5 | 5 | 5 |
| Supv, PW Fleet Maintenance | 1 | 1 | 1 | 1 |
| Supv., Construction Insp-PW | 1 | 1 | 1 | 1 |
| SWUF Transfer | 0 | 0 | 0 | 0 |
| Traffic Control Technician | 3 | 3 | 3 | 3 |
| Traffic Engineering Tech, Sr | 4 | 4 | 4 | 4 |
| Traffic Engineering Technician | 1 | 1 | 1 | 1 |
| Traffic Signal Specialist | 4 | 4 | 4 | 4 |
| Traffic Signal Technician | 0 | 1 | 1 | 1 |
| Trans. Project Inspector I | 2 | 2 | 2 | 2 |
| Trans. Project Inspector II | 0 | 0 | 0 | 1 |
| Trans. Project Inspector Sr | 1 | 1 | 1 | 0 |
| Video Inspection Technician | 1 | 1 | 1 | 1 |
| Water Quality Specialist | 1 | 1 | 1 | 1 |
| Work Mgmt Systems Admin | 1 | 1 | 1 | 1 |
| Full-Time Total | 136 | 139 | 142 | 144 |
| Part-Time | | | | |
| Engineering Aide | 0.46 | 0.46 | 2.35 | 2.35 |
| Parts Room Clerk | 0.48 | 0.48 | 0.48 | 0.00 |
| Pavement Condition Evaluator | 1.89 | 1.89 | 0.00 | 0.00 |
| Right-of-Way Clerk | 0 | 0 | 0 | 0.48 |
| Right-of-Way Inspector | 0.49 | 0.49 | 0.00 | 0.00 |
| Part-Time Total | 3.32 | 3.32 | 2.83 | 2.83 |
| Grand Total | 139.32 | 142.32 | 144.83 | 146.83 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Public Works Department work plan contains several initiatives that will direct efforts in 2020, including:

- Complete construction of the combined Fleet Maintenance Facility near Antioch and 124th Street.
- Coordinate with the Kansas Department of Transportation (KDOT) to plan future US-69 Highway corridor improvements.
- Manage construction of 2020 Capital Improvements, including:
 - Final phases of the 159th Street Safety Improvements between Quivira and Pflumm.
 - 179th Street Safety Improvements between US-69 Highway and Metcalf
 - Continued Quivira Road improvements from 159th to 179th.
 - 2020 Neighborhood Streets Reconstruction Program



- Complete 2020 Street, Traffic and Stormwater Maintenance Programs.
- Install approximately five additional closed-circuit television cameras to increase the monitoring capabilities of the Overland Park Traffic Control System (OPTCS).
- Design project to replace KCPL leased streetlights purchased in 2013 with a major capital project in 2020 using LED lights. Work with Maintenance Division on program to finish residential streetlight conversion to LED bulbs and plan for start of thoroughfare conversion program in 2020.
- Install new barcodes on signs and tracking system with scanner to input into work management system.
- Add a fifth sweeper to augment the chip seal and residential sweeping programs.



2018-2020 Departmental Accomplishments

Recent accomplishments within the Public Works Department include:

- Completed agency reaccreditation with the American Public Works Association.
- Worked with IT and GIS to execute steps in the transition plan for migrating or updating in-house operational software.
- Completed 2018 and 2019 Street, Traffic and Stormwater Maintenance programs.
- Manage construction of capital improvement projects, including:
 - Quivira Road from 151st Street to 159th Street.
 - Metcalf Road from 159th to 167th Street.
 - 2018 Neighborhood Street Reconstruction Program
 - Switzer Fire Station Bank Stabilization
 - City Entry Monument project on 135th Street.
 - Sykes-Lady Clubhouse remodel and parking lot replacement.
- Replaced traffic signals at 95th and Grant (Fire Station 2) and 86th and Nall (pedestrian signal). New signals were installed at 81st and Metcalf (HAWK), 159th and Switzer, and at 159th and Quivira. A new traffic signal will also be installed at 124th and Antioch when the new Fleet Maintenance Facility is completed. Work is underway to replace the traffic signal at 83rd and Metcalf in 2020.



- LED streetlights were added along Metcalf from 159th Street to 167th Street and along Quivira from 151st Street to 179th Street.
- Maintained a 97% reliability rating on thoroughfare street light operations.
- Continuing to install new left turn yellow flashing arrow indicators at signal locations.
- Completed repairs to damaged asphalt streets as a result of two major flooding events in 2017.
- Inspected road culvert crossings and identified a two year replacement plan to be executed in 2018 and 2019.
- Maintained an overall fleet reliability of at least 94% for Public Works vehicles.



Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|---|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Resident satisfaction with maintenance of major streets | 81% | 80% | 100% |
| Resident satisfaction with maintenance of neighborhood streets | 66% | 65% | 100% |
| Resident satisfaction with maintenance of sidewalks | 52% | 50% | 100% |
| Percent of CIP project contracts completed by original contract date: | | | |
| ·CIP | 0.0% | 100.0% | 100.0% |
| ·Major Maintenance | 38% | 100.0% | 100.0% |
| Average cost change of projects during construction: | | | |
| ·CIP | 5.2% | 2.0% | 2.0% |
| ·Major Maintenance | -7.3% | 2.0% | 2.0% |
| Stormwater system condition rating (1 = critical 5 = excellent) | | | |
| · Box culverts | 4.0 | 4.0 | 4.0 |
| · Enclosed pipe | 4.15 | 4.5 | 4.0 |
| Percent of street light maintenance requests completed within three working days | 89% | 80% | 80% |
| Percent of collector, residential street and parking lot pavements with a pavement condition index (PCI) rating of 55 or higher | 88% | 85% | 80% |
| Average PCI of collector and residential streets | 78 | 75 | 80 |
| Average days to complete pothole repair from time of report: | 4 | 5 | 3 |
| Average operational readiness of fleet: | | | |
| ·Public Works vehicles | 94% | 95% | 95% |
| ·Fire Department | 92% | 95% | 95% |

EFFICIENCY/WORKLOAD MEASURES

| | | | |
|--|-----------|-----------|-----------|
| Number of CIP/MIP projects inspected per project inspector | 2.1 | 2 | 2 |
| Dollar value of fees collected for right-of-way permits | \$423,789 | \$400,000 | \$400,000 |
| Number of traffic accidents: | | | |
| ·Fatality | 3 | 10 | 0 |
| ·Accident with injuries | 953 | 900 | 900 |
| ·Accident with no injuries | 3,702 | 3,500 | 3,500 |
| Number of street projects managed for: | | | |
| ·CIP | 41 | 40 | 25 |
| ·Maintenance | 20 | 20 | 25 |
| Number of citizen requests related to traffic issues: | | | |
| ·Assigned for investigation | 129 | 150 | 150 |
| · Investigation completed | 83 | 130 | 150 |
| Number of speed surveys conducted | 22 | 60 | 60 |
| Number of lane miles of street overlay | | | |
| ·Residential/Collector | 25 | 12 | 30 |
| ·Thoroughfare | 55 | 37 | 60 |
| Street sweeping debris collected (cu. yds.) | 7,426 | 6,700 | 6,500 |

Public Works Division (Cost Center) Descriptions

Public Works Administration (CC301)

Public Works Administration directs and coordinates the Department's work areas. It is responsible for providing the leadership and vision necessary to fulfill the objectives of the Department's mission statement as it is appropriate to the role played by each area. Staff oversees and provides training for the work and asset management program.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|------------------|------------------|
| Personal Services | \$689,509 | \$731,306 | \$796,538 | \$822,096 |
| Commodities | 15,002 | 21,353 | 21,100 | 22,650 |
| Contractual Services | 49,703 | 49,199 | 91,834 | 101,975 |
| Capital Outlay | 1,282 | 373 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$755,496 | \$802,232 | \$909,472 | \$946,721 |

Street Engineering (CC310)

Street Engineering and Construction is responsible for planning, designing and managing infrastructure construction and for the major maintenance of streets, bridges and storm sewer systems.

Engineering oversees the issuance of right-of-way permits and inspects work done in the public rights-of-way. The division provides project management for construction and renovation of city facilities, and oversees the biennial bridge inspection program.



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,516,256 | \$2,647,088 | \$2,923,143 | \$2,911,914 |
| Commodities | 54,288 | 68,120 | 40,550 | 40,711 |
| Contractual Services | 58,684 | 68,954 | 85,060 | 87,910 |
| Capital Outlay | 49,731 | 48,971 | 141,300 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,678,959 | \$2,833,132 | \$3,190,053 | \$3,040,535 |

Stormwater Engineering (CC311)

Stormwater Engineering is responsible for managing the conveyance of stormwater throughout the City. This task involves the planning, designing, construction and major maintenance management of infrastructure and stream improvements. Stormwater Engineering is also responsible for the environmental impact of stormwater runoff as it flows into area rivers and streams. These tasks are accomplished through evaluating and conducting stormwater studies and implementing programs to protect and enhance water quality. In addition, the operation and maintenance of the City's ALERT flood warning system falls under the Stormwater Engineering Division's responsibilities.



Budget Summary:

| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$934,210 | \$982,865 | \$1,117,974 | \$1,139,815 |
| Commodities | 9,804 | 12,613 | 8,865 | 9,925 |
| Contractual Services | 175,612 | 136,728 | 311,725 | 314,235 |
| Capital Outlay | 72,443 | -6,279 | 29,000 | 18,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,192,069 | \$1,125,928 | \$1,467,564 | \$1,481,975 |

Traffic Services (CC320)

The Traffic Services Division is responsible for planning, designing and managing the City's traffic flow. These tasks are accomplished through the installation and operation of traffic control devices on public streets throughout the City. Traffic Services also tracks almost 5,000 crashes annually and uses the information to improve the safety of the city streets through

small changes or major CIP projects. Finally, the division members are always mindful of the various modes of transportation available and work to provide safe and efficient movement to each (bikes, pedestrians, transit, etc.).



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,446,717 | \$1,561,096 | \$1,731,194 | \$1,746,019 |
| Commodities | 23,126 | 11,843 | 19,180 | 16,675 |
| Contractual Services | 57,327 | 132,848 | 132,051 | 141,662 |
| Capital Outlay | 2,124 | 329 | 66,000 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,529,295 | \$1,706,116 | \$1,948,425 | \$1,904,356 |

Traffic Maintenance (CC321)

Traffic Maintenance is responsible for keeping the City's traffic control and traffic management devices in operational condition. These devices include approximately 270 traffic control signals, electronic video monitoring devices, over 31,000 traffic signs, pavement delineation markings and roughly 18,000 streetlights. The Traffic Maintenance Division is guided in its work by the Manual on Uniform Traffic Control Devices or (MUTCD).

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,192,382 | \$1,298,020 | \$1,459,356 | \$1,510,525 |
| Commodities | 615,184 | 437,138 | 365,289 | 475,289 |
| Contractual Services | 1,524,132 | 1,462,517 | 1,492,740 | 1,527,227 |
| Capital Outlay | 194,354 | 221,125 | 115,000 | 362,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$3,526,051 | \$3,418,801 | \$3,432,385 | \$3,875,041 |

Street Maintenance (CC330)

Street Maintenance is the lead section within the Maintenance Division which is responsible for performing minor maintenance on the City's streets and bridge infrastructure. It additionally oversees the planning and execution of the City's Snow and Ice Control Program.

Street Maintenance performs preparation for annual contracted street preservation programs. Where applicable, Street Maintenance supplements private property owner responsibilities for sidewalk maintenance by making minor surface repairs.

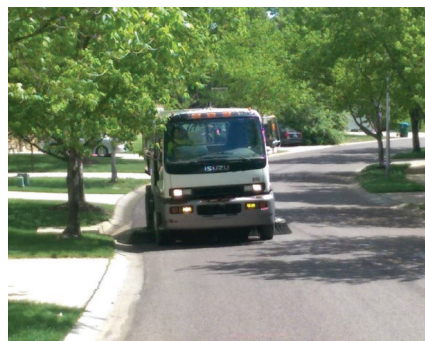


Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,270,033 | \$2,307,477 | \$2,941,918 | \$2,856,364 |
| Commodities | 564,438 | 771,413 | 555,630 | 667,873 |
| Contractual Services | 166,072 | 447,304 | 309,336 | 309,670 |
| Capital Outlay | 838,712 | 671,889 | 855,000 | 733,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$3,839,255 | \$4,198,083 | \$4,661,884 | \$4,566,907 |

Stormwater Maintenance (CC331)

Stormwater Maintenance is responsible for maintaining the City's storm drainage system. Elements of the system include; street curb, curbside and area inlets, junction boxes, conveyance piping, open flow channels, and roadway ditches. Maintenance activities are conducted to comply with the Federal Clean Water Act, specifically the City's MS4 permit under the National Pollutant Discharge Elimination System (NPDES). Stormwater Maintenance additionally manages a roadway barricade system as part of the City's overall flood management program.



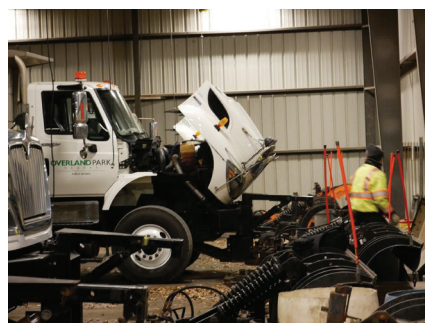
Budget Summary:

| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,378,661 | \$1,463,423 | \$1,761,369 | \$1,862,322 |
| Commodities | 221,724 | 248,272 | 267,799 | 279,075 |
| Contractual Services | 152,063 | 112,316 | 326,676 | 327,854 |
| Capital Outlay | 201,626 | 419,561 | 617,000 | 532,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,954,074 | \$2,243,571 | \$2,972,844 | \$3,001,251 |

Fleet Maintenance (CC341)

Fleet Maintenance is responsible for managing all vehicles and equipment assigned to the Public Works Department. Through a separate service agreement, Fleet Maintenance also tracks life cycle data and performs maintenance on all vehicles and equipment assigned to the Fire Department.

Fleet Maintenance manages the purchase and disposal of all Public Works vehicles and equipment. It conducts regular inspection of the fleet's condition, performing



preventive maintenance and repairs. Fleet Maintenance is also responsible for managing the City's fueling stations and its car washing facilities. Overall, the Fleet Section maintains a rolling stock of 275 units. This includes 198 Public Works units and 77 units from the Fire Department.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|------------------|--------------------|--------------------|
| Personal Services | \$398,902 | \$478,440 | \$614,702 | \$741,260 |
| Commodities | 350,772 | 326,675 | 199,778 | 209,199 |
| Contractual Services | 235,346 | 116,879 | 242,890 | 237,985 |
| Capital Outlay | 36,988 | 5,836 | 25,000 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,022,008 | \$927,830 | \$1,082,370 | \$1,188,444 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Public Works Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising equipment, supply and service costs, especially in the areas of snow removal and training.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Fleet Facility Staffing**

Cost Center: 341

Total Cost: \$100,000

Strategic Priority: City Infrastructure and Assets, Public Safety

Personnel: One full-time position and conversion of part-time position to full time (+1.52 FTE addition)

Justification: The City's new centralized Fleet Facility will come on-line in 2020.

Centralizing most fleet maintenance into one facility (compared to three facilities) will increase personnel and equipment efficiencies and provide enhanced maintenance services. This will translate to better service provided to our citizens, as downtime of Police, Fire, Public Work and Parks operational equipment reduces. While most personnel resources to staff this new facility are being reallocated from other areas within the City, the additional of one full-time Inventory Control Clerk and the conversion of a part-time Fleet Technician to full-time are included in the Public Works Department (\$100,000).

- **Snow Removal Program**
Cost Center: 330
Total Cost: \$100,000
Strategic Priority: City Infrastructure and Assets, Public Safety
Personnel: None
Justification: Enhanced funding in 2020 allows for expanded operational needs related to infrastructure. \$100,000 is dedicated toward supplies in the City's inclement weather management program.

- **Traffic Control System**
Cost Center: 321
Total Cost: \$100,000
Strategic Priority: City Infrastructure and Assets, Public Safety
Personnel: None
Justification: Enhanced funding in 2020 allows for expanded operational needs related to infrastructure. \$100,000 is directed toward programmatic asset maintenance for the City's traffic control systems.

- **Right of Way Clerk**
Cost Center: 310
Total Cost: \$16,000
Strategic Priority: City Infrastructure and Assets
Personnel: 0.48 part-time FTE
Justification: Additional funding is also allocated towards Right of Way (ROW) Management. \$16,000 will fund a part-time (0.48 FTE) ROW Administrative Clerk to process business requests related to placement of cellular equipment in the City ROW.

- **Infrastructure Operational Funding**
Cost Center: 321
Total Cost: \$24,000
Strategic Priority: City Infrastructure and Assets
Personnel: None
Justification: Funding is included to fund citizen request for buried utilities location services via Kansas One Call/Dig Safe (811), while \$16,000 will fund a part-time (0.48 FTE) ROW Administrative Clerk to process business requests related to placement of cellular equipment in the City ROW.

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COMMUNITY DEVELOPMENT

GOAL: To provide and promote the highest quality of life for the citizens of Overland Park by seeking the proper and most effective use of land, natural resources and human resources; by effectively administering public services that enhance health, safety and welfare; and by facilitating desirable living, working, economic and leisure opportunities for all citizens.

COST CENTERS:



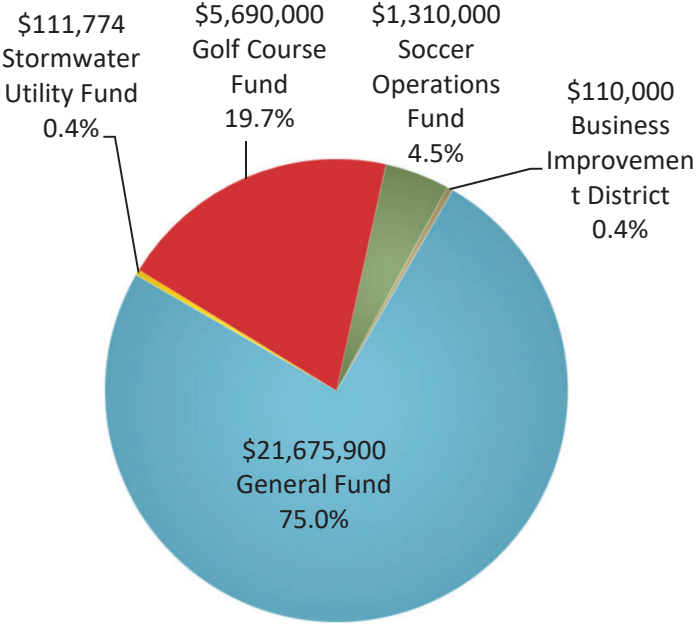
Parks and Forestry
Arboretum/Botanical Garden

Leisure Services
Community Centers
Farmstead
Golf Courses
Aquatics
Soccer Complex

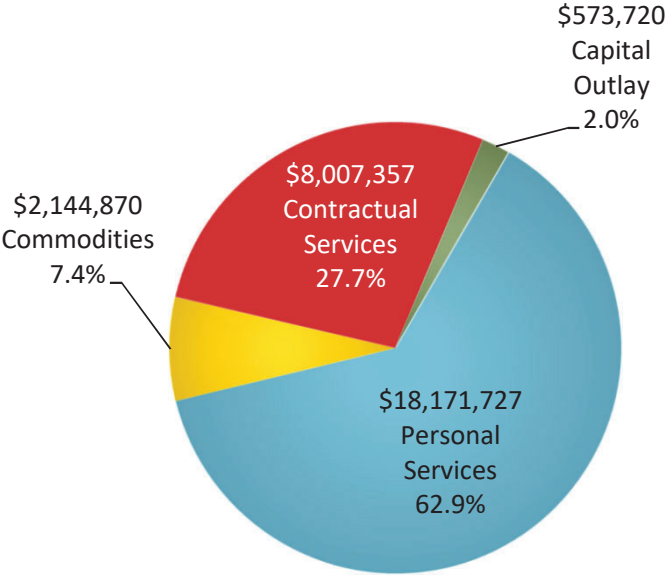
Planning and Development Services
Community Planning
Building Safety
Engineering Services
Strategic Planning

2020 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2020 Expenditures = \$28,897,674



FUNDS

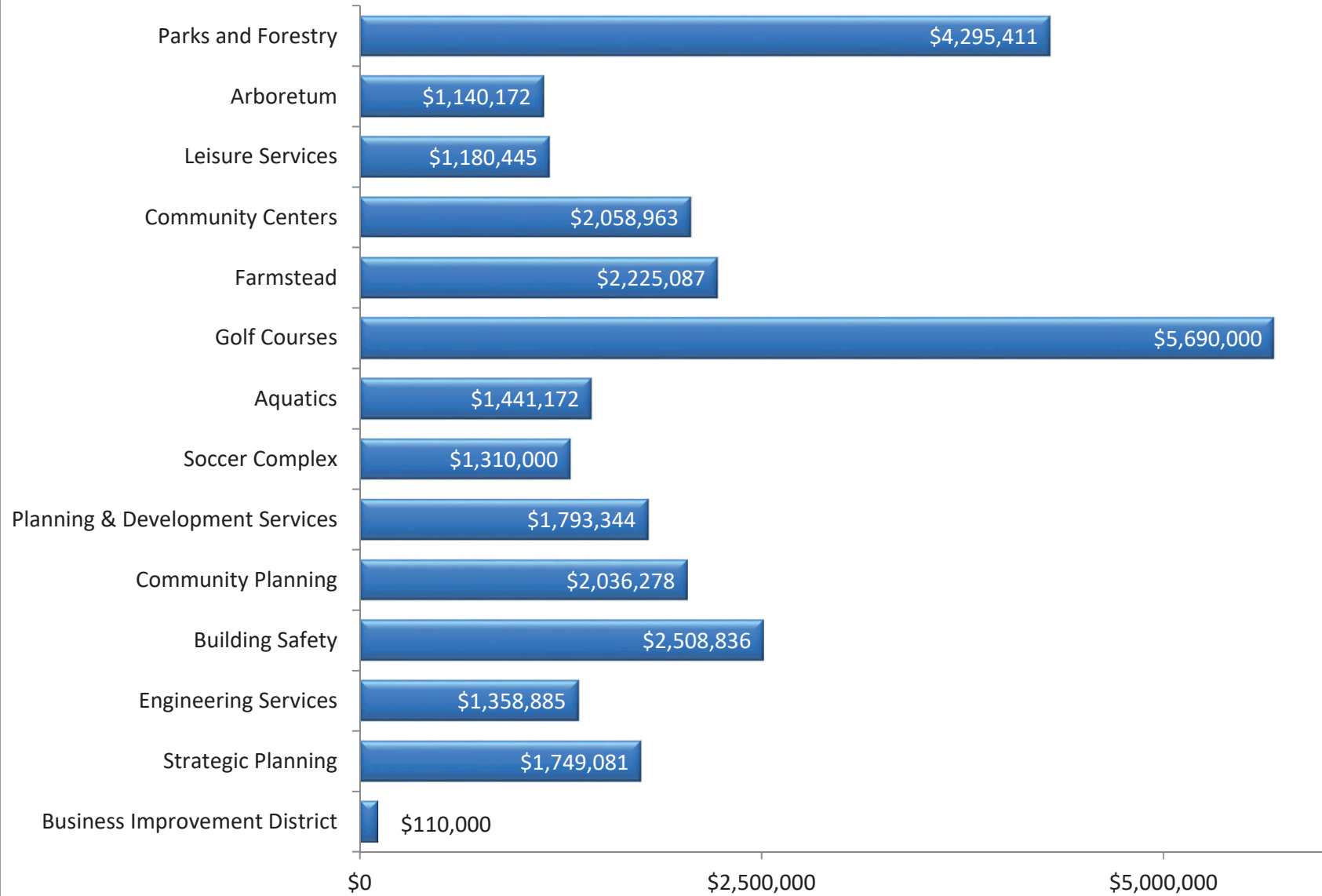


EXPENDITURE TYPE

Community Development Goal Area

2020 OPERATING AND CONTRACTUAL EXPENDITURES

Community Development Goal Area



Parks Department

Department at a Glance

The City of Overland Park's Parks Department maintains outdoor public spaces and land, including the City's 300-acre Arboretum and Botanical Gardens, hundreds of miles street right of way, and over 80 parks, 50 playgrounds, 80 miles of bike trails, and 70 sports fields/courts.

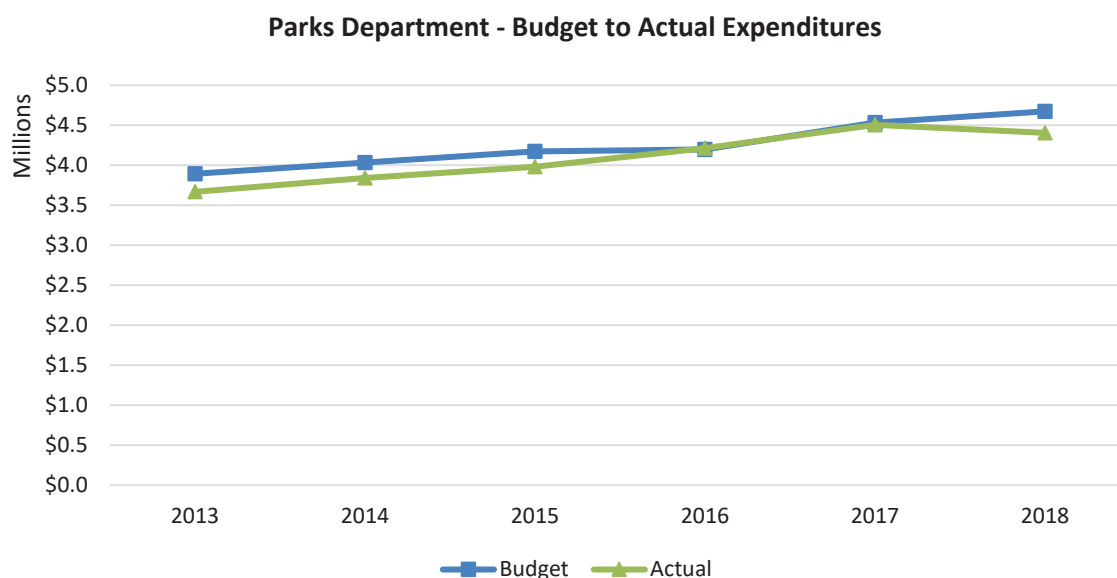
Parks Department Mission Statement

To provide recreational opportunities, enhance the quality of life and offer greater enjoyment and appreciation of nature by:

- Maintaining and improving parks, recreation areas, public grounds, islands, easements and all facilities located on these sites,
- Preserving and developing flora and fauna,
- Presenting environmental education programs, nature studies and plant displays,
- Developing cultural and educational facilities, and
- Providing passive experiences and open green spaces.

Operating Appropriations and Expenditures

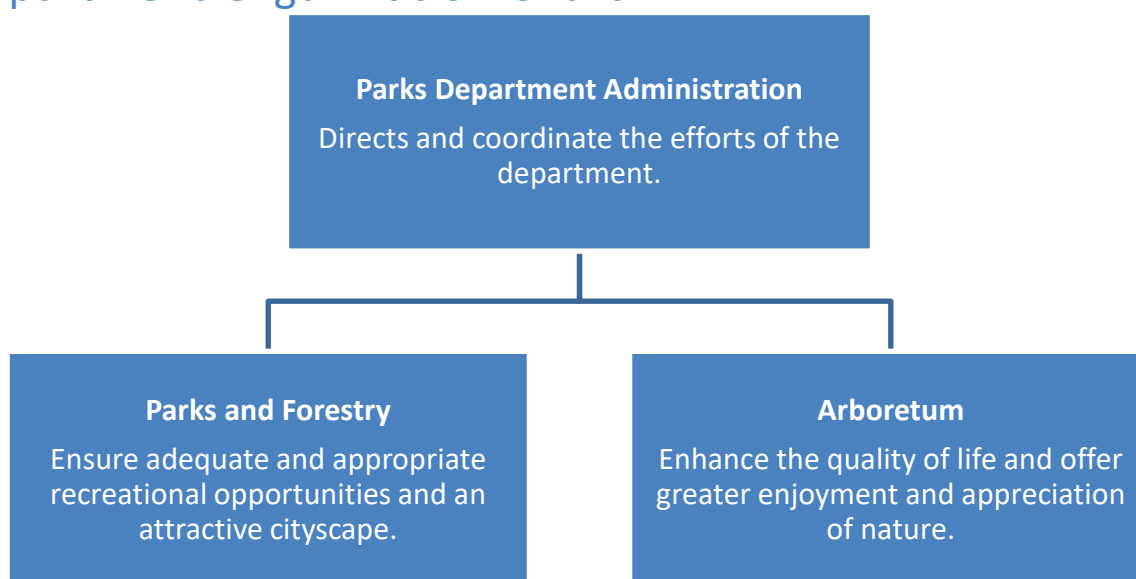
| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,636,817 | \$2,732,009 | \$3,124,574 | \$3,385,303 |
| Commodities | 429,554 | 467,646 | 415,946 | 438,665 |
| Contractual Services | 1,222,463 | 1,083,026 | 1,226,797 | 1,450,895 |
| Capital Outlay | 217,241 | 122,784 | 183,000 | 160,720 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$4,506,074 | \$4,405,466 | \$4,950,317 | \$5,435,583 |



Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|-------------------------------------|--------------|--------------|--------------|--------------|
| Full-Time | | | | |
| Asst Supv, Arboretum/Botanical Gard | 0 | 0 | 1 | 0 |
| Asst. Supervisor, Arboretum | 0 | 0 | 0 | 1 |
| Director, Parks Services | 1 | 1 | 1 | 1 |
| Drop-Off Recycling Cntr Attend | 1 | 1 | 1 | 1 |
| Equipment Mechanic | 1 | 1 | 1 | 0 |
| Equipment Mechanic, Senior | 0 | 0 | 0 | 1 |
| Forester | 1 | 1 | 1 | 1 |
| Horticulturist | 1 | 1 | 1 | 1 |
| Landscape Maintenance Coordinator | 0 | 0 | 0 | 1 |
| Manager, Parks & Forestry | 0 | 1 | 1 | 1 |
| Park Attendant I | 3 | 6 | 6 | 7 |
| Park Attendant II | 12 | 9 | 9 | 8 |
| Park Attendant, Senior | 4 | 4 | 4 | 4 |
| Park Project Coordinator | 1 | 1 | 1 | 1 |
| Parks Facilities Tech, Sr | 1 | 1 | 1 | 1 |
| Parks Facilities Technician | 4 | 4 | 4 | 4 |
| Parks Mechanic | 0 | 0 | 0 | 1 |
| Supervisor, Parks Maintenance | 2 | 2 | 2 | 2 |
| Supv, Arboretum/Botanical Gard | 1 | 1 | 1 | 1 |
| Full-Time Total | 33 | 34 | 35 | 37 |
| Part-Time | | | | |
| Administrative Clerk | 0.87 | 0.87 | 0.87 | 0.87 |
| Asst Supv, Arboretum/BG | 0.67 | 0.72 | 0.00 | 0.00 |
| Asst Supv, Concession Oprs | 0.72 | 0.67 | 0.67 | 0.67 |
| Gardener I | 0.72 | 0.82 | 0.82 | 0.82 |
| Gardener II | 0.87 | 0.77 | 0.77 | 0.77 |
| Laborer Helper | 0.60 | 0.60 | 0.60 | 0.60 |
| Laborer I | 5.16 | 5.16 | 4.68 | 4.68 |
| Laborer II | 1.35 | 1.35 | 1.35 | 1.35 |
| Point-of-Sale Attendant | 2.88 | 2.88 | 3.37 | 3.37 |
| Special Events & Educ Coord | 1.00 | 1.00 | 1.00 | 1.00 |
| Volunteer Coordinator | 1.00 | 1.00 | 1.00 | 1.00 |
| Part-Time Total | 15.84 | 15.84 | 15.13 | 15.13 |
| Grand Total | 48.84 | 49.84 | 50.13 | 52.13 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Parks Department work plan contains several initiatives that will direct efforts in 2020, including:

- Achieve a 90% or greater satisfaction rating on park surveys of residents and patrons.
- Replace playgrounds at Cross Creek Park, Rosehill Park and Roe Park (near large shelter)
- Replace parking lot at Nall Park.
- Develop Strang.
- Replace restrooms at Indian Creek Recreation Center and new restroom at Kingston Lake Park
- Add playground at Westgate Park.
- Replace shelter at Kensington Park add shelters at Nottingham Downs Park, Rosehill East Park and Switzer Park.
- Add turf to playground and sport court area at Kessler Park.
- Add fitness equipment at Quivira Park and Osage Park.
- Add turf to Roe Park nature play area.
- Resurface and repair sports courts.
- Add wayfinding at various parks.
- Upgrade lighting in underpasses along trail at Fohill, Antioch and I-435.
- Develop an interpretive trail at the Arboretum that provides interactive opportunities for people of all abilities, including experiences for people with vision challenges and autism. The trail would also include an ADA accessible bird watch. Detail design, fundraising and logistics for this trail in the Legacy Garden are underway.
- Continue to develop all gardens, including qualifying as an American Hosta Society display garden. Volunteers are integral to the greenhouse production of
- Full implementation of the Plant Collection Management policy, which includes inventory and labeling of current plants in the gardens and along the trails.
- Continue development of educational and programming opportunities designed to

take advantage of the Arboretum's natural resources.

- Provide staff support and assistance for Friends of the Arboretum and Arts & Recreation Foundation fundraisers, including Stems: A Garden Soiree. The Stems event benefits the Friends of the Arboretum, Friends of Overland Park Arts and Friends of the Farmstead.
- Design and implement an annual temporary exhibit. For 2019, the *Whirlwind: Art in Motion* continues. Plans are being finalized for the 2020 and 2021 exhibits.
- Construct new visitor center at the Arboretum.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Parks Department include:

- Completed Summercrest Lake dredging and restoration.
- Installed new playgrounds at Kensington Park, Hickory Hills Park, Regency Lake Park and the Soccer Complex.
- Installed tennis court lighting at Roe Park.
- Completed Farmers Market upgrades.
- Completed the Retreat and Train Garden north layout at Arboretum and Botanical Gardens.
- Installed new park signage monuments at various parks.
- Completed the Thompson Park design and bidding.
- Installed floating wetland at South Lake Park.
- Installed new pedestrian bridges at Forest Creek Park and Oak Park Park.
- Completed Botanical Garden art master plan for the existing gardens, with assistance from the City Arts Supervisor and the Public Art Master Plan Committee.
- Opened Botanical Garden temporary art exhibit "Whirlwind: Art in Motion," which will run through September 2019.
- Planted over 40,000 annual flowers plus additional spring bulbs in all gardens. The majority of the annual flowers were grown by staff and volunteers in the Arboretum greenhouses.
- Opened the Botanical Garden's Whirlwind: Art in Motion kinetic sculpture exhibit. The exhibit is on display through September 2019 and features sculptors from across the country.
- Benefited from over 25,000 hours donated by volunteers. Volunteers assist the Arboretum as greeters, tour guides, gardeners, train garden operators and many other tasks. They help manage the prairie, trails and birding activities.
- Completed construction of the final phase of the Train Garden. This newest area includes trains running over sidewalks, behind a waterfall and up a rack track to a "resort" destination. The addition of these 6 tracks results in a total of 10 tracks running in the Train Garden.
- Completed construction of the Legacy Retreat and the Cohen Overlook.
- Accepted gifts of two permanent sculptures – "Part the Sky" by Lori Norwood, gift of Clay and Janet Blair; "Corazon" by Gino Miles, gift of Hope and Marshall Talbot.
- Achieved Tree City USA designation for the 40th consecutive year.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|---|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percent of adjacent property owners rating maintenance of parks as good or very good: | | | |
| ·City crews | 84% | 90% | 90% |
| ·Contract crews | 86% | 90% | 90% |
| Percent of residents rating the following as good or very good: | | | |
| ·Quality of turf | 83% | 90% | 90% |
| ·Turf height (frequency of mowing) | 81% | 90% | 90% |
| ·Trash pick-up (amount of ground litter) | 93% | 90% | 90% |
| ·Condition of amenities | 85% | 90% | 90% |
| ·Signage | 89% | 90% | 90% |
| ·Response to damage reports and vandalism | 94% | 90% | 90% |
| ·Security of park area, use of lighting, patrol | 91% | 90% | 90% |
| ·Overall quality | 87% | 90% | 90% |
| Percent of Botanical Gardens/Arboretum visitors indicating they are satisfied with the following: | | | |
| ·Appearance of entrance, walkways, and buildings | 94% | 95% | 95% |
| ·Cleanliness of facilities and restrooms | 96% | 95% | 95% |
| ·Staff friendliness and assistance | 91% | 95% | 95% |
| ·Grounds and gardens | 96% | 95% | 95% |
| ·Trail System | 96% | 95% | 95% |
| ·Identification and directional signage | 88% | 95% | 95% |
| ·Overall arboretum and botanical gardens | 96% | 95% | 95% |
| EFFICIENCY/WORKLOAD MEASURES | | | |
| Number of acres of park area maintained | 1,464 | 1,494 | 1,494 |
| Number of acres maintained per FTE | 54 | 55 | 52 |
| Number of acres of island and easements maintained | 341 | 341 | 341 |
| Number of flower beds maintained | 30 | 30 | 30 |
| Number inspected and maintained: | | | |
| ·Restrooms/Park Shelters | 13 | 13 | 13 |
| ·Playground units and fitness courses | 53 | 53 | 54 |
| ·Miles of park and stream way bike/hike trails | 39 | 39 | 39 |
| ·Miles of Greenway Linkage bike/hike trails | 37 | 37 | 37 |
| ·Irrigation systems | 45 | 45 | 45 |
| ·Soccer Fields | 9 | 9 | 9 |
| ·Basketball Courts | 10 | 10 | 10 |
| ·Baseball/Softball Fields | 12 | 12 | 12 |
| Miles of Arboretum nature trails maintained and monitored | 6 | 6 | 6 |
| Estimated number of Arboretum visitors | 127,068 | 120,000 | 130,000 |
| Number of volunteer hours worked | 25,110 | 25,000 | 25,000 |

Parks Department Division (Cost Center) Descriptions

Parks and Forestry (CC512)

The Parks and Forestry Division is responsible for maintaining and improving parks, recreational areas, public grounds, islands, easements and all facilities located on these sites. High levels of maintenance and constant improvements insure adequate and appropriate recreational opportunities and an attractive cityscape for the well-being, enjoyment and pleasure of the citizens of Overland Park, thereby providing a higher quality of life.



Roe Park

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,951,469 | \$2,018,766 | \$2,340,774 | \$2,547,609 |
| Commodities | 276,002 | 288,825 | 285,742 | 278,240 |
| Contractual Services | 1,113,074 | 936,365 | 1,107,900 | 1,308,842 |
| Capital Outlay | 217,233 | 122,784 | 183,000 | 160,720 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$3,557,777 | \$3,366,741 | \$3,917,416 | \$4,295,411 |

Overland Park Arboretum and Botanical Gardens (CC515)

The Arboretum and Botanical Gardens were founded to keep Overland Park at the forefront of environmental and ecological issues. As a leader of environmentally sound community

development, the City's goal for the Arboretum is for it to become an educational, recreational and cultural resource for the entire Kansas City region.

The Arboretum is located on 300 ecologically diverse acres in south Overland Park. Eight different ecosystems have been identified on the site, ranging from limestone bluffs to riparian corridors. Rare plant species may be observed along the hiking trails that wind their way through the Arboretum.

About 85 percent of the property is dedicated for the preservation and restoration of natural ecosystems. The remaining portion includes traditional botanical gardens, the Environmental Education Visitors Center (EEVC), maintenance facilities and space for a future conservatory and visitors center.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|--------------------|--------------------|--------------------|
| Personal Services | \$685,348 | \$713,243 | \$783,800 | \$837,694 |
| Commodities | 153,552 | 178,821 | 130,204 | 160,425 |
| Contractual Services | 109,389 | 146,661 | 118,897 | 142,053 |
| Capital Outlay | 8 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$948,297 | \$1,038,725 | \$1,032,901 | \$1,140,172 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Parks Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising costs in the areas of utilities, taxes, maintenance contracts and equipment.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Equipment Mechanic**
Cost Center: 512
Total Cost: \$67,000
Strategic Priority: Quality of Life
Personnel: One full-time position
Justification: Funding in 2020 addresses the need for a mechanic specializing in maintenance and repair of small equipment and small engines. While this position is assigned to the Parks Department, several departments will utilize this resource.

- **Maintenance of City Landscaping in Parks and Right of Way**

Cost Center: 512

Total Cost: \$267,000

Strategic Priority: Quality of Life

Personnel: One full-time position

Justification: The 2020 Budget includes enhanced funding to increase the quality and frequency of the maintenance of street medians and parks landscaping. These services are provided primarily through service contracts (\$141,500). In addition, one full-time Landscape Maintenance Coordinator (\$100,000) is included in the budget, to provide additional oversight to both internal maintenance and contract maintenance activities. Additional funding is also provided to enhance the City's program to combat the Emerald Ash Tree Borer. With an additional \$34,500 of funding, a total of \$210,000 is dedicated annually to the treatment, removal and replacement of Ash trees in public spaces which are affected by the Emerald Ash Borer. Not only are the affected trees unsightly, but when affected severely, these trees become dangerous due to the possibility of falling limbs. It is estimated the \$210,000 of funding will address approximately 400 trees annually, while there are over 10,000 Ash trees on public land in the City.

- **Arboretum Operational Funding**

Cost Center: 515

Total Cost: \$50,000

Strategic Priority: Quality of Life

Personnel: None

Justification: Enhanced funding is provided in the 2020 budget to support costs related to the operation and maintenance of the Overland Park Arboretum and Botanical Gardens, including increasing utility and inventory costs. The funding does allow for increased annual plantings within the gardens.

Recreation Department

Department at a Glance

The City of Overland Park is committed to providing recreational opportunities and facilities that increase quality of life, health and wellness. The Recreation Department offers high quality, affordable and convenient facilities and recreational and leisure activities for members of all community of all ages.

Overland Park's Recreation Department operates six swimming pools, two community centers, a soccer complex, two golf complexes, and the Deanna Rose Children's Farmstead. The department also sponsors a senior center, a fall festival, art shows, youth activities and several special events throughout the year. These facilities and activities provide outlets for social interaction, physical activity, environmental awareness, and support community integration, making a positive impact towards our community's quality of life.



Overland Park Fall Festival

Recreation Department Mission Statement

To enrich the quality of life through a program of year-round community recreational services by:

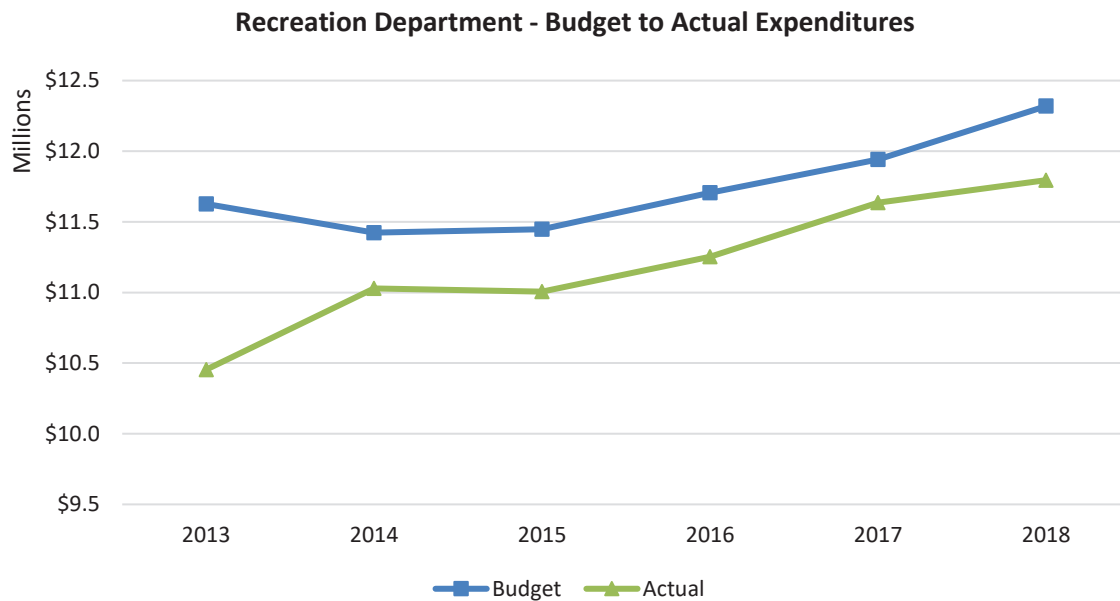
- Providing physical, cultural, educational, social and personal enrichment activities and events for citizens through recreational facilities and amenities, leagues, classes, and special events, and
- Initiating, promoting, and supporting development of the Arts in the City.

Operating Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$3,947,010 | \$4,116,450 | \$4,698,820 | \$4,872,184 |
| Commodities | 683,033 | 681,506 | 701,151 | 746,507 |
| Contractual Services | 976,690 | 954,388 | 1,013,051 | 1,053,976 |
| Capital Outlay | 83,811 | 168,073 | 100,500 | 233,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$5,690,543 | \$5,920,417 | \$6,513,522 | \$6,905,667 |

| Golf Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,453,039 | \$2,484,741 | \$1,070,000 | \$1,095,000 |
| Commodities | 1,312,177 | 1,339,683 | 519,002 | 515,000 |
| Contractual Services | 1,009,719 | 979,139 | 3,628,998 | 3,965,000 |
| Capital Outlay | 18,881 | 5,161 | 17,000 | 115,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$4,793,816 | \$4,808,725 | \$5,235,000 | \$5,690,000 |

| Soccer Operations Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$514,567 | \$509,552 | \$590,000 | \$600,000 |
| Commodities | 245,640 | 198,611 | 231,661 | 255,000 |
| Contractual Services | 382,133 | 357,708 | 406,339 | 390,000 |
| Capital Outlay | 9,031 | 0 | 57,000 | 65,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,151,371 | \$1,065,871 | \$1,285,000 | \$1,310,000 |



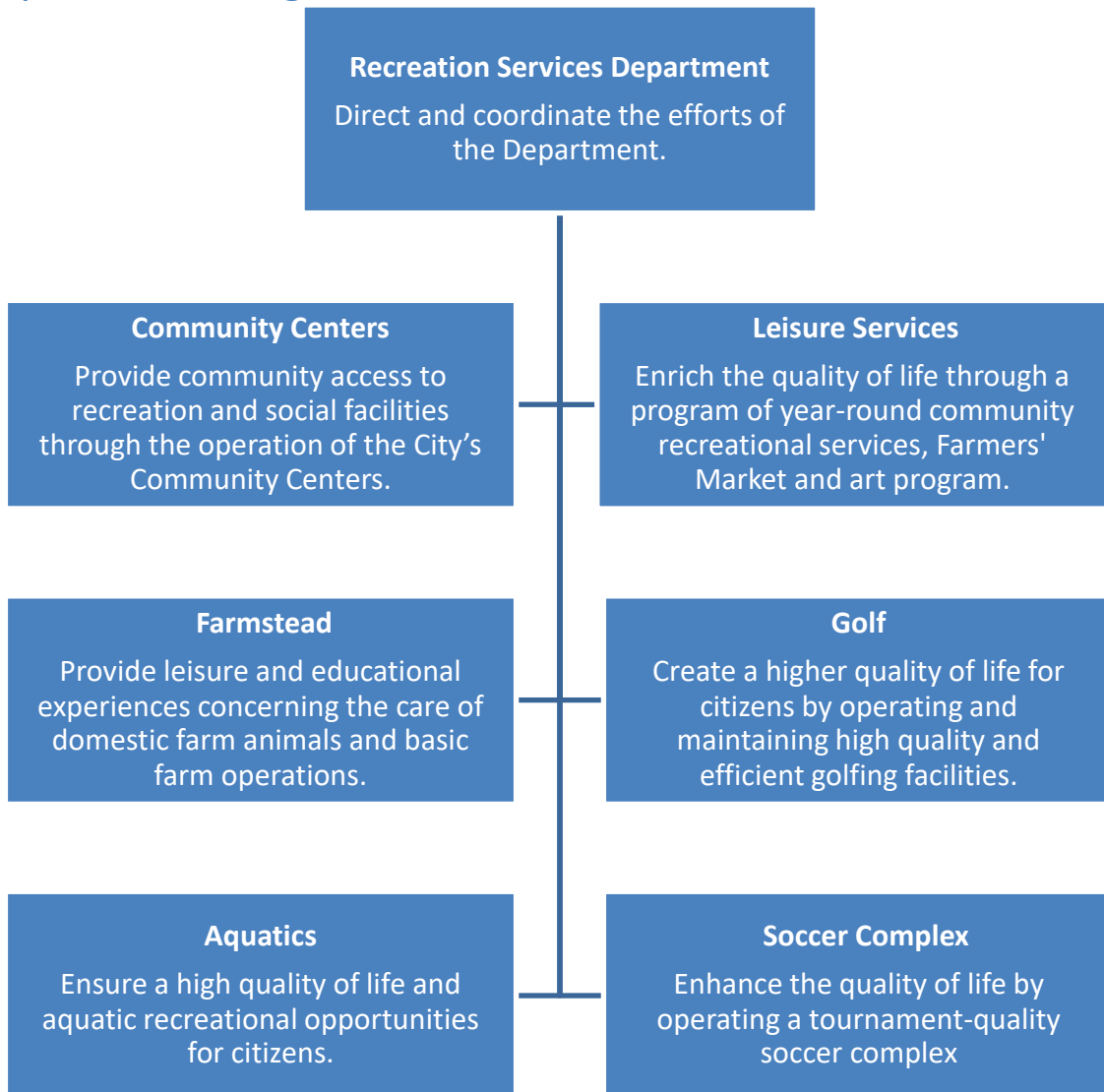
Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------------------|-------------|-------------|-------------|-------------|
| Full-Time | | | | |
| Administrative Assistant | 2 | 2 | 2 | 2 |
| Aquatics Coordinator | 1 | 1 | 1 | 1 |
| Asst Director, Recreation Svcs | 1 | 1 | 1 | 1 |
| Asst Superintendent, Farmstead | 0 | 0 | 0 | 1 |
| Asst Supervisor, Animal Care | 0 | 0 | 0 | 1 |
| Asst Supint, Farmstead | 0 | 0 | 1 | 0 |

| | | | | |
|--------------------------------|-----------|-----------|-----------|-----------|
| Asst Supv Concession Opers | 1 | 1 | 1 | 1 |
| Asst Supv, Animal Care | 0 | 0 | 1 | 0 |
| Asst. Supt., Golf Course | 3 | 3 | 3 | 2 |
| Asst. Supv., Field Operations | 1 | 1 | 1 | 1 |
| Asst., Mgr Community Centers | 0 | 0 | 0 | 1 |
| Customer Service Rep | 1 | 1 | 1 | 1 |
| Customer Service Rep., Sr. | 1 | 1 | 1 | 1 |
| Director, Recreation Services | 1 | 1 | 1 | 1 |
| Fitness Coordinator | 1 | 1 | 1 | 1 |
| Golf Course Attendant I | 1 | 2 | 2 | 2 |
| Golf Course Attendant II | 1 | 0 | 0 | 1 |
| Golf Course Attendant, Senior | 2 | 2 | 2 | 1 |
| Maintenance Attd / Blacksmith | 0 | 1 | 1 | 1 |
| Manager, Community Center | 1 | 1 | 1 | 1 |
| Manager, Golf & Grounds | 1 | 1 | 1 | 1 |
| Mgr, Soccer Complex Operations | 1 | 1 | 1 | 1 |
| Superintendent, Farmstead | 1 | 1 | 1 | 1 |
| Superintendent, Golf Course | 1 | 1 | 1 | 2 |
| Supervisor, Animal Care | 1 | 1 | 1 | 1 |
| Supervisor, Aquatics | 1 | 1 | 1 | 1 |
| Supervisor, Public Programs | 0 | 0 | 1 | 1 |
| Supervisor, Recreation | 3 | 3 | 3 | 2 |
| Supv, Educational Programs | 0 | 0 | 1 | 1 |
| Supv, Maintenance & Const | 1 | 1 | 1 | 1 |
| Supv, Soccer Complex Opers | 1 | 1 | 1 | 1 |
| Supv., Concession Operations | 2 | 2 | 2 | 2 |
| Volunteer Program Supervisor | 0 | 0 | 1 | 1 |
| Full-Time Total | 31 | 32 | 37 | 37 |
| Part-Time | | | | |
| Animal Care Assistant | 0.82 | 0.82 | 0.82 | 0.82 |
| Animal Care Attendant | 3.61 | 4.03 | 4.57 | 4.57 |
| Arts Attendant | 0 | 0 | 0 | 0.48 |
| Assistant Supervisor, Fitness | 0.32 | 0.32 | 0.00 | 0.00 |
| Assistant Swim Coach (Outdoor) | 0.10 | 0.10 | 0.10 | 0.10 |
| Asst Diving Coach (Outdoor) | 0.05 | 0.05 | 0.05 | 0.05 |
| Asst Supv, Community Center | 6.01 | 5.76 | 7.70 | 9.14 |
| Asst Supv, Concession Oprs | 1.32 | 1.06 | 1.06 | 1.06 |
| Asst Supv, Soccer Complex Oprs | 2.00 | 1.85 | 1.85 | 1.85 |
| Blacksmith | 0.67 | 0.13 | 0.19 | 0.19 |
| Community Center Attendant | 18.89 | 18.89 | 16.97 | 15.39 |
| Concession Attendant | 3.10 | 2.98 | 2.98 | 2.98 |
| Concession Attendant II | 0.00 | 0.36 | 0.36 | 0.36 |
| Customer Service Rep | 0.87 | 0.87 | 0.87 | 0.87 |
| Educational Programs Attendant | 3.85 | 3.85 | 4.09 | 4.09 |

| | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|
| Farmers Market Attendant | 0.18 | 0.23 | 0.54 | 0.78 |
| Farmers Market Manager | 0.48 | 0.48 | 0.48 | 0.75 |
| Fitness Equipment Service Tech | 0.24 | 0.24 | 0.24 | 0.24 |
| Gardener II | 0.58 | 0.58 | 0.58 | 0.58 |
| General Store Assistant | 0.38 | 0.48 | 0.48 | 0.00 |
| General Store Coordinator | 0.76 | 0.76 | 0.76 | 0.76 |
| Group Exercise Instructor | 3.13 | 3.20 | 3.20 | 2.88 |
| Guest Services Coordinator | 0.85 | 0.87 | 0.91 | 0.91 |
| Head Diving Coach (Outdoor) | 0.05 | 0.05 | 0.05 | 0.05 |
| Head Swim Coach (Outdoor) | 0.05 | 0.05 | 0.05 | 0.05 |
| Laborer Helper | 0.14 | 0.14 | 0.14 | 0.14 |
| Laborer I | 8.38 | 8.04 | 8.16 | 8.16 |
| Laborer II | 0.50 | 0.84 | 0.84 | 0.84 |
| League Coordinator | 0.72 | 0.72 | 0.00 | 0.00 |
| Lifeguard I | 3.46 | 1.92 | 3.20 | 2.48 |
| Lifeguard I (Outdoor) | 7.69 | 7.21 | 7.21 | 6.94 |
| Lifeguard II | 2.40 | 2.88 | 2.88 | 3.61 |
| Lifeguard II (Outdoor) | 5.05 | 5.29 | 5.07 | 5.07 |
| Lifeguard III | 3.85 | 3.85 | 3.85 | 3.85 |
| Lifeguard III (Outdoor) | 6.49 | 6.61 | 6.61 | 6.61 |
| Lifeguard Manager (Outdoor) | 0.62 | 0.77 | 0.77 | 0.77 |
| Lifeguard, Senior | 1.20 | 2.16 | 2.16 | 2.16 |
| Lifeguard, Senior (Outdoor) | 3.48 | 3.61 | 3.61 | 3.61 |
| Personal Trainer | 1.11 | 1.44 | 1.44 | 1.73 |
| Point-of-Sale Attendant | 9.07 | 8.65 | 8.17 | 8.17 |
| Pool Cashier I (Outdoor) | 2.69 | 2.16 | 1.92 | 1.92 |
| Pool Cashier II (Outdoor) | 1.15 | 1.68 | 1.44 | 1.44 |
| Pool Cashier III (Outdoor) | 0.67 | 0.58 | 1.06 | 1.06 |
| Pool Manager | 2.40 | 2.40 | 2.72 | 2.88 |
| Pool Manager (Outdoor) | 2.02 | 1.92 | 1.68 | 1.68 |
| Recreation Leader II | 0.67 | 0.48 | 0.00 | 0.00 |
| Revenue Operations Assistant | 0 | 0 | 0 | 0.48 |
| Senior Pool Manager (Outdoor) | 1.01 | 1.05 | 1.05 | 1.05 |
| Soccer Complex Oprs Attendant | 1.37 | 1.54 | 1.54 | 1.54 |
| Supervisor, Public Programs | 1.00 | 1.00 | 0.00 | 0.00 |
| Supv, Educational Programs | 1.00 | 1.00 | 0.00 | 0.00 |
| Swim Lesson Prog Mgr (Outdoor) | 0.31 | 0.31 | 0.31 | 0.31 |
| Volunteer Coordinator Assist | 0.42 | 0.42 | 0.29 | 0.29 |
| Volunteer Program Supervisor | 1.00 | 1.00 | 0.00 | 0.00 |
| Part-Time Total | 118.18 | 117.68 | 115.02 | 115.74 |
| Grand Total | 149.18 | 149.68 | 152.02 | 152.74 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Recreation Department work plan contains several items that will direct efforts in 2020, including:

- Research of Farmer's Market design trends and operations for 2021 design of the new Farmer's Market building.
- Refinement of recreation software, Civic Rec utilization throughout Parks & Recreation.
- Launch patron ability to perform bookings and registrations through the online reservation system.



- Increase Community Center revenue by 2% over 2019 amounts.
- Develop a membership loyalty program at the Community Centers.
- At the Deanna Rose Children's Farmstead, achieve a program of maintenance and operation, which will accommodate heavy visitor load from April to October 2020, with a visitor satisfaction rating of at least 95%.
- Manage operations during the 2020 season to result in the Farmstead covering 100% of its direct operating cost for 2020.
- Refinement of operations during the first full year of the new clubhouse at the Sykes/Lady Golf Course.
- Achieve a Golf Fees and Changes Program that will provide sufficient revenue to offset 100% of the budgeted operating cost, capital improvements, and overhead administrative costs at the City's golf courses.
- Complete design process of the new entry building for Young's pool.
- Host the U S Youth Soccer National Championships in 2020 at the Scheel's Overland Park Soccer Complex.

2018-2019 Departmental Accomplishments

Recent accomplishments within the Recreation Department include:

- Took over management of the community 4th of July Celebration in Corporate Woods.
- At the community centers, increased participation in the personal training program by 12%, revamped the private swimming lesson program, replaced cardio fitness equipment, and increased Child Watch participation by 15%.
- At the Farmer's Market, increased the number of vendors, increased revenue by 5% and increased attendance by 5%.
- Worked with the Downtown Overland Park Partnership to create a Farmer's Market advertising and promotions campaign.
- Completed construction of the Farmstead's new Ben Craig Administration Building, workshop, and windmill.
- Appropriated new water rights with the Kansas Department of Water Resources, increasing the potential amount of water available for use at the golf courses while complying with State regulations and guidelines.
- Relocated and reconstructed putting green and Par 3 golf course features in preparation of construction of the new clubhouse at Sykes/Lady Golf Course.

Key Department Performance Measures

| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|---|----------------|------------------|----------------|
| EFFECTIVENESS MEASURES | | | |
| Percent of fitness program participants rating the following as good or very good (overall program rating) | 99% | 98% | 97% |
| Percent of Community Center rental patrons rating the following as good or very good (overall program rating) | 98% | 99% | 99% |
| Percent of Golfers Satisfied/ Very Satisfied with Golf Operations | 91% | 90% | 91% |
| Percent of visitors rating Farmstead as good or very good | 99% | 98% | 95% |
| Percent of pool customers rating the cleanliness and condition as good or very good of pool facility | 98% | 98% | 98% |
| Percent of Soccer Complex participants rating the following as good or very good (overall complex rating) | 96% | 95% | 95% |
| Rate of Farmstead operating cost recovery | 103% | 100% | 100% |
| Rate of fitness program cost recovery | 141% | 130% | 130% |
| Rate of golf program cost recovery | 104% | 106% | 106% |
| Rate of Aquatics operating cost recovery | 51% | 55% | 55% |
| EFFICIENCY / WORKLOAD MEASURES | | | |
| Number of adult athletic league participants | 2447 | 2,700 | 2,750 |
| Number of event rentals of city recreation facilities | 17,608 | 17,940 | 18,040 |
| Number of visitations at Community Centers: | | | |
| ·Matt Ross Community Center | 308,048 | 321,416 | 325,000 |
| ·Tomahawk Ridge Community Center | 157,053 | 146,965 | 150,000 |
| Total number of Farmstead visitors: | 404,432 | 375,000 | 400,000 |
| Number of program participants – recreational swimmers | 126,000 | 130,000 | 130,000 |
| Number of visitations at Soccer Complex: | | | |
| ·Practice | 142,000 | 140,000 | 120,000 |
| ·Camps | 4,805 | 4,000 | 5,000 |
| ·Leagues | 789,152 | 600,000 | 550,000 |
| ·Tournament | 324,819 | 315,000 | 300,000 |

Recreation Division (Cost Center) Descriptions

Leisure Services (CC520)

The Leisure Services Division is responsible for providing and promoting a year-round program of community recreational services to enrich citizens' quality of life.

The City directly sponsors programs desired by the citizens when services can best be offered by the City. When services can best be offered by other organizations with city resources or facilities, the City co-sponsors programs.

Leisure Services also manages the Overland Park Farmer's Market, in downtown Overland Park.



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|------------------|--------------------|--------------------|
| Personal Services | \$696,266 | \$681,080 | \$837,306 | \$891,167 |
| Commodities | 11,042 | 18,624 | 18,350 | 66,100 |
| Contractual Services | 189,345 | 153,789 | 227,260 | 223,178 |
| Capital Outlay | 21,300 | 6 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$917,954 | \$853,499 | \$1,082,916 | \$1,180,445 |

Community Centers (CC521)

The Community Centers Division is responsible for providing and promoting a year-round program of community recreational services to enrich citizens' quality of life through the operation of the City's two community centers, the Matt Ross Community Center and Tomahawk Ridge Community Center.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,424,847 | \$1,499,245 | \$1,590,384 | \$1,624,882 |
| Commodities | 163,095 | 166,086 | 177,288 | 186,000 |
| Contractual Services | 60,028 | 68,825 | 92,480 | 88,081 |
| Capital Outlay | 61,937 | 88,814 | 7,500 | 160,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,709,907 | \$1,822,970 | \$1,867,652 | \$2,058,963 |

Deanna Rose Children's Farmstead (CC531)

The Farmstead Division is responsible for operating and maintaining the 12-acre reproduction of a 1900's Kansas farm and main street, which provides appropriate leisure and educational experiences concerning the care of domestic farm animals and basic farm operations, thereby enriching the quality of life for participants of all ages.

The Deanna Rose Children's Farmstead includes farm animals, live dairy cow milking demonstrations, birds-of-prey, vegetable and flower gardens, nature trails, a one-room country schoolhouse, a dairy barn, a circa 1893 bank, a general store, an ice cream parlor, an old-time fishing pond, horse-drawn wagon rides, pony rides, a pedal tractor track, bottle fed goats, a Native American Indian encampment, Barber Shop, Blacksmith shop, the Prairie Playground and gem mining for children.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,047,290 | \$1,131,472 | \$1,388,174 | \$1,428,635 |
| Commodities | 341,142 | 321,880 | 350,463 | 345,050 |
| Contractual Services | 431,547 | 385,350 | 419,433 | 433,402 |
| Capital Outlay | 406 | 54,253 | 68,000 | 18,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,820,386 | \$1,892,955 | \$2,226,070 | \$2,225,087 |

St. Andrew's Golf Course (CC532)

The St. Andrews Golf Course division is responsible for operating and maintaining 18 golf holes of a high-quality, efficient golfing facility, in order to ensure golfing opportunities for the residents of Overland Park and a higher quality of life for the citizens.

The St. Andrews Golf Course is self-supporting, generating revenue to pay all budgeted operating costs, capital improvements and administrative overhead each year, while remaining fee-competitive with other public golf courses within the Kansas City Metropolitan Area.

Budget Summary:

| Golf Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,223,174 | \$1,225,012 | \$465,361 | \$485,355 |
| Commodities | 655,729 | 627,945 | 214,284 | 215,400 |
| Contractual Services | 422,398 | 437,198 | 1,676,331 | 1,701,808 |
| Capital Outlay | 8,249 | 5,161 | 7,000 | 29,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,309,550 | \$2,295,316 | \$2,362,976 | \$2,431,563 |

Sykes/Lady/Westlinks Golf Courses (CC533)

The Sykes/Lady/Westlinks Golf Courses division is responsible for operating and maintaining 36 holes of high-quality and efficient golfing facilities that ensure golfing opportunities for the residents of Overland Park, thereby offering a higher quality of life for the citizens.

The Sykes/Lady/Westlinks Overland Park Golf Courses are self-supporting, generating revenue to pay all budgeted operating costs, capital improvements, and administrative overhead each

year while remaining fee-competitive with other public golf courses within the Kansas City Metropolitan Area.

The golf course complex consists of the original 18-hole layout established in 1970. A nine-hole Par-3 course, which encompasses the 1st Tee Program of Greater Kansas City, was constructed in 1971 and a nearby nine-hole addition was added in 1992, known as the Westlinks Golf Course.

Budget Summary:

| Golf Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,229,865 | \$1,259,730 | \$604,639 | \$609,645 |
| Commodities | 656,448 | 711,738 | 304,718 | 299,600 |
| Contractual Services | 587,321 | 541,941 | 1,952,667 | 2,263,192 |
| Capital Outlay | 10,633 | 0 | 10,000 | 86,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,484,266 | \$2,513,409 | \$2,872,024 | \$3,258,437 |

Aquatics (CC540)

The Aquatics Division is responsible for operating and maintaining the City's six swimming complexes. Young's, Bluejacket, Stonegate, Marty, and Tomahawk Ridge outdoor aquatic centers and the indoor aquatic center at Matt Ross Community Center are all operated and maintained in a manner which ensures high-quality aquatic recreational opportunities and contributes to a high quality of life for the citizens of Overland Park. The

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$778,607 | \$804,653 | \$882,956 | \$927,500 |
| Commodities | 167,753 | 174,916 | 155,050 | 149,357 |
| Contractual Services | 295,769 | 346,424 | 273,878 | 309,315 |
| Capital Outlay | 167 | 25,000 | 25,000 | 55,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,242,297 | \$1,350,993 | \$1,336,884 | \$1,441,172 |

Scheels Overland Park Soccer Complex Operations (CC550)

The Overland Park Soccer Complex, located at 135th and Switzer, serves local soccer teams and hosts local, regional and national tournaments. The facility includes:

- Twelve tournament quality fields;
- Lighted fields for night use;
- A multi-purpose building, complete with staff, tournament and first-aid offices, locker rooms, and a 100-person meeting room;
- Three concession areas;
- Two playgrounds;

- Tennis courts, basketball courts, skate park, and
- Parking facilities for soccer and the Deanna Rose Children's Farmstead.

An enterprise operation, the Soccer Complex generates revenue to support all budgeted operations and maintenance expenditures.

Budget Summary:

| Soccer Operations Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$514,567 | \$509,552 | \$590,000 | \$600,000 |
| Commodities | 245,640 | 198,611 | 231,661 | 255,000 |
| Contractual Services | 382,133 | 357,708 | 406,339 | 390,000 |
| Capital Outlay | 9,031 | 0 | 57,000 | 65,000 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,151,371 | \$1,065,871 | \$1,285,000 | \$1,310,000 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Recreation Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising costs in the areas of equipment, supplies and service contracts.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **July 4th Community Festival**
Cost Center: 520
Total Cost: \$5,000
Strategic Priority: Quality of Life
Personnel: None
Justification: Enhancement of the entertainment experience at the City's "Star Spangled Spectacular" festival in Corporate Woods.
- **Recreation Operations and Personnel**
Cost Center: 520 and 540
Total Cost: \$28,000
Strategic Priority: Quality of Life
Personnel: 0.72 part-time FTE
Justification: Based on expanding operations and a tight job market, additional funding has been allocated within Recreation Services. \$22,000 is allocated toward funding aquatics staffing; \$8,400 is dedicated toward supporting the Farmer's Market operations; and \$12,000 will support staffing art and recreation special events.

- **Aquatics Facility Maintenance**

Cost Center: 540

Total Cost: \$65,000

Strategic Priority: Quality of Life

Personnel: None

Justification: Based on aging recreation amenities and rising costs, \$25,000 of additional annual funding is dedicated toward maintaining the City's aquatics facilities at the standards Overland Park residents' have indicated they desire. In addition, \$40,000 in 2020 will facilitate replacement of a pool heater at Young's Pool.

- **Golf Course Management and Operational Funding**

Cost Center: 533

Total Cost: \$270,000

Strategic Priority: Quality of Life

Personnel: None

Justification: The new clubhouse at the Sykes/Lady/Westlinks Golf Complex opened in 2019. Addition resources are included in the 2020 Budget related to the expanded operating (\$30,000) and management (\$250,000) costs required based on a partial year of operations in 2019. To date, operating revenues related to the clubhouse have exceeded original estimates, which will help offset the 2020 increase. Golf Course operations are self-supporting.

Planning and Development Services Department

Department at a Glance

The Planning and Development Services Department is committed to helping the community plan for the future while assuring residents' safety and supporting neighborhoods. Staff uses the Comprehensive Plan, a policy guide that identifies the city's development goals to evaluate development proposals, ensuring a well-designed and quality community.

The department assures resident's safety by conducting thorough reviews of all construction plans for compliance with the latest building codes, engineering standards and environmental requirements. Further, staff conducts detailed, on-site inspections of construction activity throughout the building process.

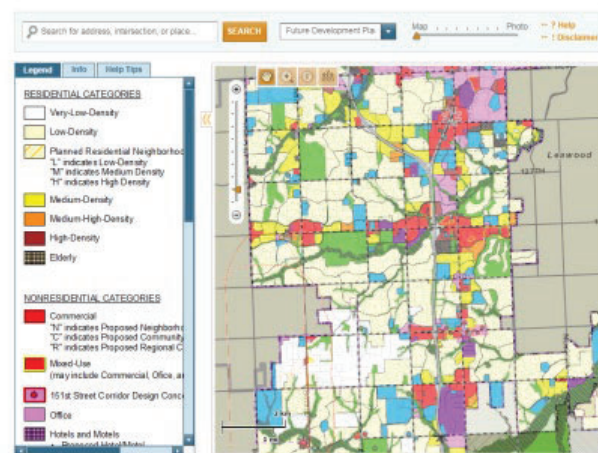
The department supports our neighborhoods through a strong code compliance program that includes rental licensing, residential property maintenance, restaurant inspections, pool inspections, and environmental violations. Other programs include a Neighborhood Services Program to maintain and enhance quality of life, a comprehensive recycling program, and several housing assistance programs.

Planning and Development Services Department Mission Statement

To support an attractive, safe and functional built environment, maintain quality neighborhoods, ensure development meets the standards set by policy makers, protect and enhance health and environment by:

- Providing administrative support to all aspects of the development process,
- Promoting community building activities and support to neighborhoods,
- Reviewing development proposals for compliance in a fair and consistent manner,
- Ensure public safety with fair and consistent application of codes, ordinances and construction standards
- Educating and enforcing zoning and property maintenance ordinances
- Plan for the long-term growth and development of the city. Support and enhance the interests of neighborhoods, particularly in older portions of the city. Provide mapping and data analysis services for decision support and efficient data access.
- Providing Geographic Information System (GIS) support to citizens and city employees to improve information access.

Future Development Plan

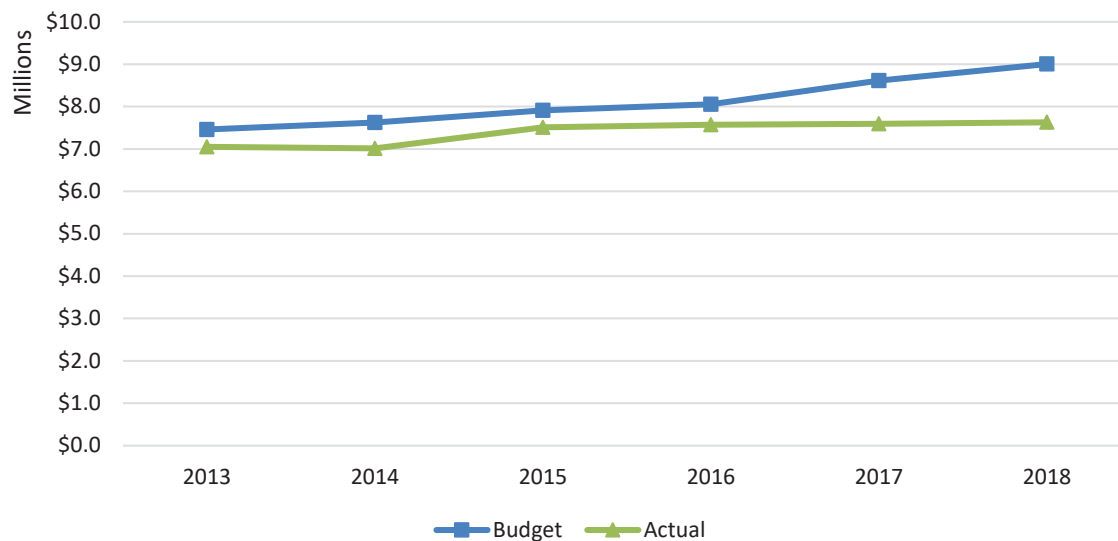


Operating Appropriations and Expenditures

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$6,405,245 | \$6,546,406 | \$7,736,773 | \$8,111,377 |
| Commodities | 109,545 | 132,907 | 184,743 | 188,698 |
| Contractual Services | 812,150 | 733,158 | 991,752 | 1,034,575 |
| Capital Outlay | 42,755 | 49,021 | 30,000 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$7,369,696 | \$7,461,492 | \$8,943,268 | \$9,334,650 |

| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|-----------------|------------------|------------------|
| Personal Services | \$124,047 | \$71,566 | \$140,657 | \$107,863 |
| Commodities | 100 | 416 | 1,000 | 1,000 |
| Contractual Services | 867 | 1,085 | 2,935 | 2,911 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$125,014 | \$73,068 | \$144,592 | \$111,774 |

Planning and Development Services - Budget to Actual Expenditures

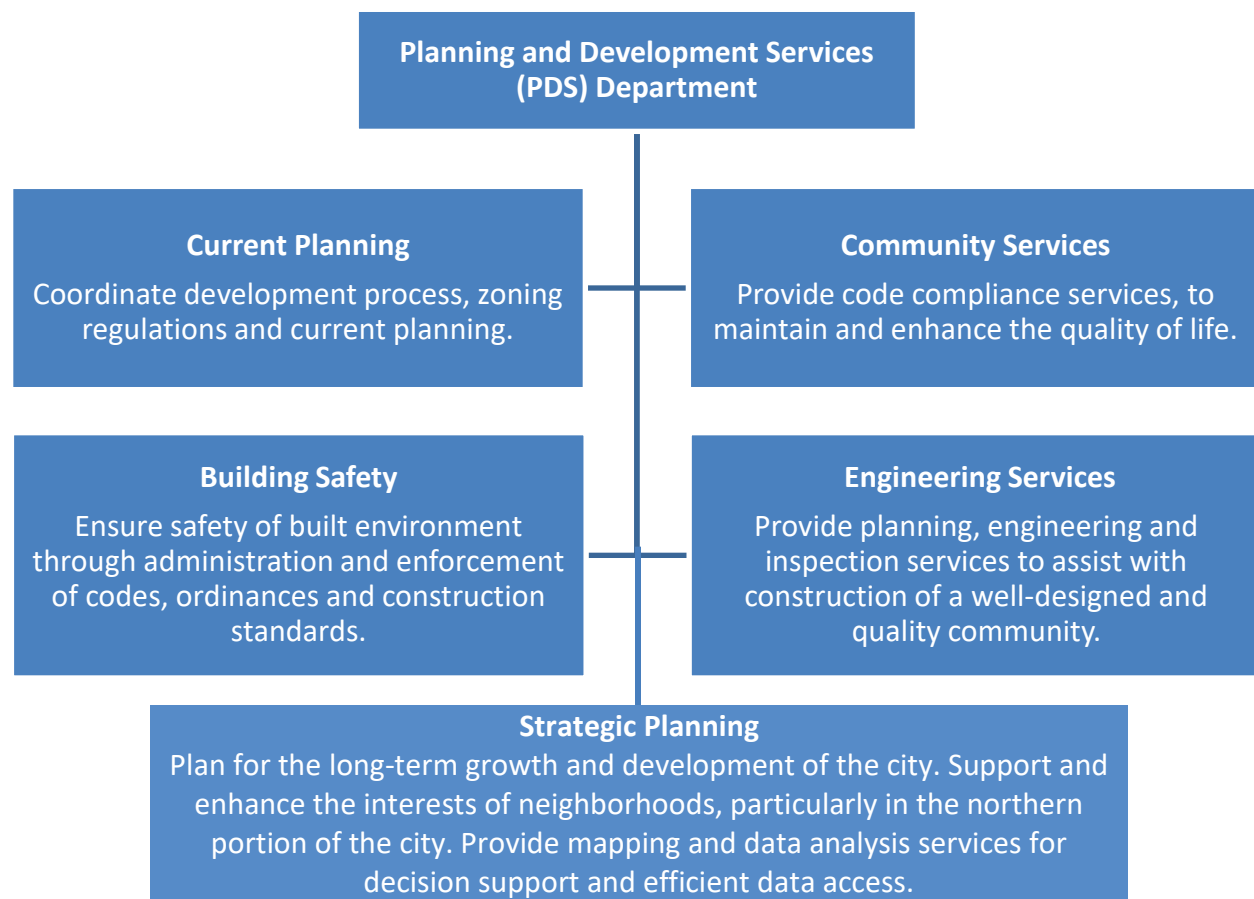


Personnel Resources

| | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------------------|-------------|-------------|-------------|-------------|
| Full-Time | | | | |
| Administrative Assistant | 3 | 3 | 3 | 3 |
| Assistant Code Administrator | 1 | 1 | 1 | 0 |
| Civil Engineer I | 0 | 0 | 1 | 3 |
| Civil Engineer II | 1 | 0 | 0 | 0 |
| Civil Engineer, Senior | 1 | 2 | 1 | 0 |
| Code Administrator | 1 | 1 | 1 | 1 |
| Code Compliance Officer I | 10 | 9 | 9 | 8 |
| Code Compliance Officer II | 0 | 1 | 1 | 3 |
| Code Compliance Officer, Sr | 3 | 3 | 3 | 1 |
| Construction Inspector I | 0 | 0 | 0 | 2 |
| Construction Inspector II | 2 | 2 | 1 | 0 |
| Construction Inspector, Senior | 2 | 2 | 3 | 2 |
| Coordinator, Neighborhood Prog | 1 | 1 | 1 | 1 |
| Customer Service Rep | 4 | 3 | 3 | 1 |
| Customer Service Rep., Sr. | 5 | 6 | 6 | 8 |
| Deputy Planning Director | 0 | 0 | 0 | 1 |
| Development Coordinator | 1 | 1 | 1 | 1 |
| Dir., Planning & Dev. Services | 1 | 1 | 1 | 1 |
| Engineering Technician I | 1 | 1 | 1 | 1 |
| Engineering Technician II | 0 | 2 | 2 | 1 |
| Engineering Technician, Senior | 1 | 0 | 0 | 1 |
| Environmental Programs Coord | 1 | 1 | 1 | 1 |
| GIS Analyst | 3 | 3 | 3 | 3 |
| GIS, Associate | 1 | 1 | 1 | 1 |
| Grants Program Coordinator | 1 | 1 | 1 | 1 |
| Management Assistant | 1 | 1 | 1 | 1 |
| Manager, Community Services | 1 | 1 | 1 | 1 |
| Manager, Current Planning | 1 | 1 | 1 | 1 |
| Manager, Engineering Svcs | 1 | 1 | 1 | 1 |
| Mgr, GIS & Support Services | 1 | 1 | 1 | 1 |
| Multidisciplined Code Off I | 3 | 4 | 3 | 3 |
| Multidisciplined Code Off II | 2 | 2 | 3 | 3 |
| Multidisciplined Code Off Sr | 5 | 5 | 5 | 6 |
| Permitting System Mgmt Adminis | 0 | 0 | 0 | 1 |
| Planner I | 3 | 3 | 2 | 1 |
| Planner II | 0 | 0 | 1 | 2 |
| Planner, Senior | 2 | 2 | 2 | 3 |
| Staff Assistant | 1 | 1 | 1 | 1 |
| Stormwater Treatment Engr, Sr | 1 | 1 | 1 | 0 |
| Supervisor, Code Compliance | 1 | 1 | 1 | 2 |
| Supervisory Civil Engineer | 1 | 1 | 1 | 1 |

| | | | | |
|-------------------------------------|--------------|--------------|--------------|--------------|
| Supv, Administrative Support | 1 | 1 | 1 | 1 |
| Supv, Neighborhood Services | 1 | 1 | 1 | 1 |
| Supv., Permit Svcs. & Support | 1 | 1 | 1 | 1 |
| SWUF Transfer | 0 | 0 | 0 | 0 |
| Team Supv., Building Safety | 2 | 2 | 2 | 1 |
| Full-Time Total | 73 | 75 | 75 | 77 |
| Part-Time | | | | |
| Administrative Assistant | 0.00 | 0.00 | 0.00 | 0.50 |
| Administrative Clerk | 1.00 | 1.00 | 1.00 | 0.50 |
| Construction Inspector I (Seasonal) | 0.00 | 0.50 | 0.50 | 0.50 |
| Engineering Technician I (PT) | 0.50 | 0.00 | 0.00 | 0.00 |
| GIS Analyst | 0.65 | 0.65 | 0.65 | 0.65 |
| Multidisc. Code Official I (S) | 0.46 | 0.23 | 0.23 | 0.23 |
| Records Technician | 0.60 | 0.60 | 0.60 | 0.60 |
| Seasonal Code Compliance Off | 0.23 | 0.23 | 0.23 | 0.23 |
| Part-Time Total | 3.44 | 3.21 | 3.21 | 3.21 |
| Grand Total | 76.44 | 78.21 | 78.21 | 80.21 |

Department Organization Chart



2020 Departmental Goals

The City of Overland Park's Planning and Development Services Department work plan contains several items that will direct efforts in 2020, including:

- Forward OP implementation
- Provide enhanced access to information and analysis for both citizens and employees
- Revise the comprehensive planning process to improve its usefulness to the Planning Commission and City Council
- Expand opportunities for citizens and neighborhood groups to influence the future character and focus of the community
- Adopt the update to the sign code
- Adopt the College and Metcalf Study and complete 2019 implementation steps including the Technical Assistance Panel, study of College Boulevard lane utilization and UDO parking study.
- Review neighborhood meeting and sign posting requirements for development proposals.
- Identify barriers and opportunities for diverse housing options including working with the Incremental Development Alliance on an implementation clinic and stress test and participation in the MARC Housing Summit.
- Rental Licensing report



2018-2019 Departmental Accomplishments

Recent accomplishments within the Planning and Development Services Department include:

- Forward OP process
- Record volume of building permits
- Completion of the College and Metcalf Study
- Implementation of electronic plan review
- On-going support of neighborhoods through the Neighborhood Executive Committee and Community Development Block Grant programs



Key Department Performance Measures

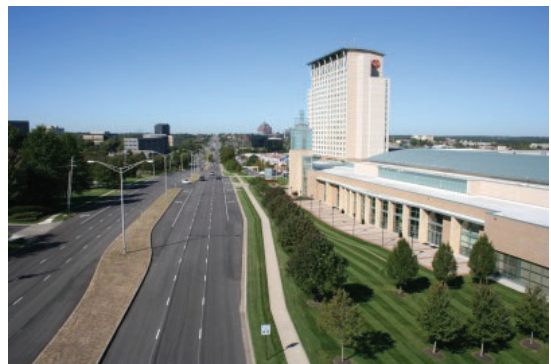
| Measure | 2018 Actual | 2019 Estimate | 2020 Target |
|--|----------------|------------------|----------------|
| EFFICIENCY / WORKLOAD MEASURES | | | |
| Total Number of Development Plans Reviewed per FTE | 77.45 | 60 | 60 |
| Number of Planning Applications Filed | 492 | 450 | 450 |
| Number of Development Plan Reviews Conducted | 694 | 505 | 505 |
| Number of Households Served in Areas Outside NCP | 6,968 | 8,000 | 8,000 |
| Total Number of Food Service Related Inspections Performed | 1,046 | 1,000 | 1,000 |
| Number of Code Enforcement Inspections Performed | 10,536 | 12,000 | 12,000 |
| Number of Building Permits Issued per Building Safety FTE | 223.06 | 120 | 120 |
| Number of Construction Plans Reviewed | 4,725 | 3,000 | 3,000 |
| Number of Construction Permits Issued | 5,242 | 3,500 | 3,500 |
| Number of Public Improvement Plans/Engineering Studies Reviewed | 173 | 100 | 100 |
| Number of Public Improvement Permits Issued | 23 | 22 | 22 |
| Total Construction Value of Public Improvement Permits Issued (millions) | \$9.84 | \$10 | \$10 |

Planning and Development Services Department Division (Cost Center) Descriptions

Current Planning (CC601)

The Current Planning Division of the Planning and Development Services Department coordinates the planning and development process, zoning regulation and compliance, and current planning.

Zoning regulation and compliance helps maintain a high quality of life and high property values for the citizens of Overland Park by ensuring compliance with all development and zoning regulations. Current planning is responsible for expeditiously reviewing and responding to all inquiries, applications and studies dealing with current planning, zoning, and land development to achieve a well-designed, quality community in accordance with adopted codes, ordinances, resolutions and policies.



These programs strive to ensure that all resources of the community are preserved, developed and managed consistently in accordance with city policies to promote the highest quality of life for present and future citizens.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,808,324 | \$1,894,629 | \$2,136,415 | \$1,635,846 |
| Commodities | 19,076 | 18,019 | 17,550 | 13,415 |
| Contractual Services | 257,664 | 186,987 | 211,619 | 144,083 |
| Capital Outlay | -20,864 | -1,195 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,064,200 | \$2,098,439 | \$2,365,584 | \$1,793,344 |

Community Services (CC605)

The Community Services Division of the Planning and Development Services Department provides code compliance services to maintain and enhance the quality of life.

Code Compliance provides extensive code compliance services in several areas, including property maintenance, rental licensing, zoning compliance, nuisance abatement, food service inspection and licensing, pool and spa permitting, as well as follow-up on health-related complaints, solid waste collection truck inspection and permitting.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$1,521,443 | \$1,723,711 | \$2,069,076 | \$1,758,137 |
| Commodities | 40,549 | 39,743 | 70,525 | 63,511 |
| Contractual Services | 479,902 | 413,330 | 571,134 | 214,630 |
| Capital Outlay | 66,794 | 26,911 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,108,687 | \$2,203,694 | \$2,710,735 | \$2,036,278 |

Building Safety (CC608)

The Building Safety Division of the Planning and Development Services Department ensures public safety, welfare and trust relating to the built environment within the City of Overland Park through the administration and regulation of construction safety codes, related ordinances and construction standards.



Primary functions include plan review, inspections and permit services for new construction, existing building alterations, and additions. Additional support programs: emergency response including damage assessment, plan development for timely recovery and mitigation efforts. Code development, which involves participation in national events dealing with the creation of regulatory codes for adoption, research and development of new requirements, training and certification of technical staff, research of alternative methods and materials,

the creation of a City task force as needed which includes stake holders in our processes to evaluate proposed codes, and providing staff support to elected and appointed officials.

Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$2,077,668 | \$1,995,069 | \$2,389,356 | \$2,304,337 |
| Commodities | 29,720 | 56,595 | 58,927 | 62,297 |
| Contractual Services | 45,519 | 79,217 | 138,209 | 142,202 |
| Capital Outlay | 3,322 | 23,250 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$2,156,229 | \$2,154,130 | \$2,586,492 | \$2,508,836 |

Engineering Services (CC615)

The Engineering Services Division of the Planning and Development Services Department provides engineering and inspection services to assist developers and property owners in constructing a well-designed and quality community by complying with the Municipal Code, the City's standards and policies, good engineering practices, maintenance of safe conditions and protection of private and public property.

Services include response to citizen inquiries; review of engineering plans for private development projects; review of site plans and plot plans; inspection for compliance with approved plans; engineering support to City Planning Commission, City Council Committees and other boards; floodplain management; enforcement of storm water treatment facility standards; maintenance of City records; and processing of easements, deeds, variances, bonds and certain permits.



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Personal Services | \$997,811 | \$932,998 | \$1,141,926 | \$1,122,009 |
| Commodities | 20,200 | 18,550 | 37,741 | 37,500 |
| Contractual Services | 29,065 | 53,624 | 70,790 | 87,602 |
| Capital Outlay | -6,496 | 55 | 30,000 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$1,040,580 | \$1,005,228 | \$1,280,457 | \$1,247,111 |

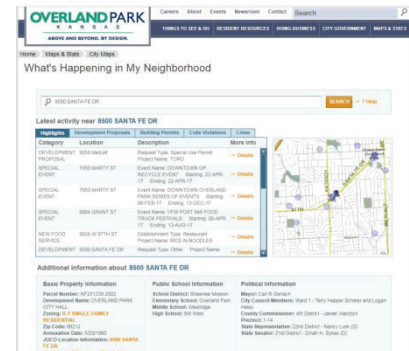
| Stormwater Utility Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|------------------|-----------------|------------------|------------------|
| Personal Services | \$124,047 | \$71,566 | \$140,657 | \$107,863 |
| Commodities | 100 | 416 | 1,000 | 1,000 |
| Contractual Services | 867 | 1,085 | 2,935 | 2,911 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$125,014 | \$73,068 | \$144,592 | \$111,774 |

Strategic Planning (CC620)

The Strategic Planning Division of the Planning and Development Services Department is a new division beginning with the 2020 Budget. Resources allocated to this division are reassigned from other areas within the department. The

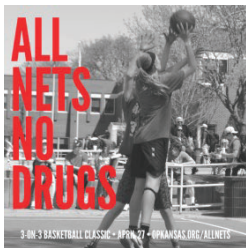


Strategic Planning Division provides Geographic Information System (GIS) mapping services, Long Range planning, Neighborhood Services, Community Development Block Grant (CDBG) and other housing-related programs and Environmental Programs.



GIS provides support to citizens and city employees with mapping services and applications to improve information access, enhance decision support and staff efficiency.

Long Range Planning assists other city departments and community groups in envisioning the future, setting strategic goals and coordinating updates to Comprehensive Plan and Future Development Plan.



Neighborhood Services Section supports the following programs and services: Neighborhood Conservation Program providing activities and support to neighborhoods, the CDBG Program and other housing-related programs. This section also supports various environmental programs including electronic and other recycling

events, citizen education on environmental matters, coordination of an annual citywide cleanup of steamways, and regulation oversight of solid waste haulers.



Budget Summary:

| General Fund | 2017 Actual | 2018 Actual | 2019 Budget | 2020 Budget |
|-------------------------------|-------------|-------------|-------------|--------------------|
| Personal Services | \$0 | \$0 | \$0 | \$1,291,048 |
| Commodities | 0 | 0 | 0 | 11,975 |
| Contractual Services | 0 | 0 | 0 | 446,058 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Transfers/Other Non-Operating | 0 | 0 | 0 | 0 |
| Grand Total | \$0 | \$0 | \$0 | \$1,749,081 |

2020 Budget Overview

Adjustments have been made in the 2020 budget to support existing Planning and Development Services Department operations. Enhanced resources are allocated towards the commodities and contractual services portions of the department's budget to meet rising costs in the areas of equipment, supplies and service contracts.

The City continues investment in its workforce through a 3.0%-3.5% merit/market pool compensation package. Personnel cost increases also include projected increases in health insurance and retirement plans.

In addition, the 2020 budget includes enhanced funding to expand existing services, as follows:

- **Construction Plan Review**

Cost Center: 615

Total Cost: \$15,000

Strategic Priority: Community Quality and Livability

Personnel: None

Justification: Overland Park continues to experience high levels of development, which is more diversified in development type. In order to maximize internal resources, 2020 funding is provide to outsource specialized construction plan reviews, including traffic engineering services.

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CITY OF OVERLAND PARK

2020-2024

CAPITAL IMPROVEMENTS PROGRAM

Adopted
August 2019



2020-2024

CAPITAL IMPROVEMENTS PROGRAM

Adopted August 19, 2019

GOVERNING BODY

MAYOR

Carl Gerlach

COUNCIL PRESIDENT

Terry Happer Scheier

CITY COUNCIL

Gina Burke

Richard Collins

Faris Farassati

Logan Heley

Jim Kite

Paul Lyons

Chirs Newlin

Curt Skoog

Fred Spears

John Thompson

David White

CITY MANAGER

Bill Ebel

DIRECTOR OF PUBLIC WORKS

Tony Hofmann

DIRECTOR OF RECREATION SERVICES

Tony Cosby

FIRE CHIEF

Bryan Dehner

COURT ADMINISTRATOR

Mary Moss

ACTING DIRECTOR OF INFORMATION TECHNOLOGY

Shawna Irwin

PLANNING COMMISSION

CHAIRMAN

Thomas Robinett

VICE CHAIRMAN

Rob Krewson

COMMISSION

Mike Flanagan

David M. Hill

George Lund

Edward "Ned" Reitzes

Kim Sorensen

Kip Strauss

Holly Streeter-Schaefer

Janie Thacker

Steve Troester

DEPUTY CITY MANAGER

Kristy Stallings

CHIEF FINANCIAL OFFICER

Dave Scott

DIRECTOR OF PARK SERVICES

Greg Ruether

CHIEF OF POLICE

Frank Donchez, Jr.

CITY ATTORNEY

Tammy Owens

DIRECTOR OF PLANNING AND DEVELOPMENT SERVICES

Jack Messer

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CAPITAL IMPROVEMENTS PROGRAM

Overland Park Resolution 4215 establishes definitions and policies related to the City's long-term fiscal planning, including the City's multi-year Capital Improvements Program.

CAPITAL IMPROVEMENTS DEFINED

A Capital Improvement is the construction or acquisition of a public facility or infrastructure needed to carry out the adopted goals and objectives of the City. Capital expenditures are long-term in nature and have a long-term life.

Generally, equipment, infrastructure or facilities with less than a five-year usable life and with a current value of under \$200,000 will be acquired through the City's operating budget.

PLANNING POLICY - CAPITAL IMPROVEMENTS PROGRAM

It is the policy of the City to identify and set priorities among the capital improvement needs of the community and in accordance with the objectives of the Comprehensive (Master) Plan. The Capital Improvements Program shall program projects over the ensuing five years, taking into account the City's fiscal capacity to finance such construction, operations and maintenance of projects.

- Review - The City Manager shall annually provide to the Governing Body an updated five-year Capital Improvements Program for budget planning purposes.
- Contents - The Capital Improvements program shall include:
 - A clear summary of its contents.
 - A list of all Capital Improvements proposed for the ensuing five-year period along with appropriate supporting material for each project, prepared in accordance with a process approved by the Governing Body.
 - Cost estimates, methods of financing and recommended time schedules for each improvement.
 - The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.
 - A statement on the fiscal capacity of the City to undertake these improvements and the impact the five-year program will have on the City's goals and objectives, operating budget and fiscal policy.
- Administration - The City Manager shall designate an administrative officer of the City who shall be responsible for preparation, supervision and coordination of the Capital Improvements program and its implementation.
- Capital Expenditures Budgeted - Current year Capital expenditures (first year of the updated five-year Capital Improvements program) shall be included in the proposed budget for the ensuing fiscal year following its approval by the Governing Body.
- Self-Supporting Activities - A clear distinction shall be made between general purpose government Capital Improvements and the enterprise activities intended to be self-supporting. All projects proposed to be self-supported must demonstrate their ability to develop sufficient revenue to meet the expected expenditures.

POLICY FOR MAKING CHANGES IN THE CIP

Any substantial capital project added after adoption of the CIP will require an amendment and will affect cash flows, future CIP capability and mill levy projections.

1. If the capital improvement request is less than \$75,000, the amendment process is as follows:
 - a. Upon receipt of a capital improvement request, the request shall be forwarded to the appropriate goal area committee for consideration.
 - b. If the goal area committee decides to fund the request, the goal area committee will identify possible funding sources and/or possible project(s) to be substituted for the requested project.
 - c. The staff will incorporate the project amendment into the current CIP as directed by the goal area committee and inform the Governing Body of the goal area committee's action.
2. If the capital improvement request is \$75,000 or more, the amendment process is as follows:
 - a. Upon receipt of a capital improvement request, the request shall be forwarded to the appropriate goal area committee for consideration.
 - b. The goal area committee shall review the proposed project and determine whether or not to recommend the requested amendment. If recommended, the goal area committee will also identify a funding source (or sources) and/or projects to be substituted or rescheduled to accommodate the requested project. The goal area committee will report its recommendation to the Governing Body. Prior to consideration of this recommendation by the Governing Body, the goal area committee's recommendation will be forwarded to the Finance, Administration and Economic Development (FAED) Committee for review.
 - c. The FAED Committee will review the recommendation of the goal area committee and evaluate the impact the recommended project's inclusion in the CIP will have on the overall financial plan and established financial standards. FAED Committee will report this information and any comments regarding the goal area committee's recommendation to the Governing Body for final consideration.
 - d. The Governing Body will consider information regarding the proposed amendment and the recommendations from the goal area and FAED committees. If the requested amendment is approved by the Governing Body, the staff will incorporate the proposed changes into the current CIP.

2020-2024 CIP By Project, Year and Funding Sources

City: at Large Funding General Obligation Debt, and Pay-as-You-Go (cash), and Equipment Reserve funding
City: Dedicated Funding City 1/8-cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility funding, Golf and Soccer Complex Revenues
Intergovernmental Funding Special Parks and Rec, Other Cities, County, State and Federal
Developer and Private Excise Tax, Escrow Funds, Special Assessments and Private contributions

2020 Funded Projects

| | City: At Large | City: Dedicated | Intergovern- mental | Developer & Private | Total | Annual Operating Cost |
|--|---------------------|---------------------|------------------------|------------------------|---------------------|--------------------------|
| <u>Public Buildings</u> | | | | | | |
| PB-1688: Fire Station #8 | \$200,000 | \$200,000 | \$0 | \$0 | \$400,000 | \$330,000 |
| PB-2024: Public Works Magnesium Chloride | 235,000 | - | - | - | 235,000 | 0 |
| Public Buildings Total | 435,000 | 200,000 | - | - | 635,000 | \$330,000 |
| <u>Public Equipment</u> | | | | | | |
| PE-1541: 2018 Fire Truck Replacement | 1,270,000 | - | - | - | 1,270,000 | - |
| PE-1872: Police Body Worn Cameras | - | 600,000 | - | - | 600,000 | 60,000 |
| PE-1606: 2019 Fire Truck Replacement | 895,000 | - | - | - | 895,000 | - |
| PE-1789: City Two-Way Radio Replacement | 900,000 | - | - | - | 900,000 | - |
| PE-1464: Police Mobile Digital Voice Recorder and Logging System | - | 250,000 | - | - | 250,000 | - |
| PE-1669: 2020 IT Network Technology | 300,000 | - | - | - | 300,000 | - |
| PE-1670: 2020 Police Technology | 300,000 | 450,000 | - | - | 750,000 | - |
| PE-1690: Fire Self-Contained Breathing Apparatus (SCBA) Replacement | 785,000 | - | - | - | 785,000 | - |
| PE-1691: Police Computer-Aided Dispatch (CAD) and Mobile Public Safety (MPS) Upgrade | 550,000 | - | - | - | 550,000 | - |
| PE-1695: 2020 Fire Mobile Data Terminal (MDT) Replacement | 250,000 | - | - | - | 250,000 | - |
| PE-1939: 2020 Bomb Truck Replacement | - | 450,000 | - | - | 450,000 | - |
| Public Equipment Total | 5,250,000 | 1,750,000 | - | - | 7,000,000 | 60,000 |
| <u>Parks & Recreation</u> | | | | | | |
| PR-1891: Arboretum and Botanical Gardens Visitor Center | - | 2,000,000 | - | 9,050,000 | 11,050,000 | 260,000 |
| PR-1875: Neighborhood Park at 159th & Quivira | 70,000 | 50,000 | - | - | 120,000 | 10,000 |
| PR-1672: 2020 Park Improvements | - | - | 675,000 | - | 675,000 | - |
| PR-1797: Strang Park Redevelopment | 100,000 | 1,900,000 | - | - | 2,000,000 | 2,000 |
| PR-1696: Kingston Lake Park Restroom Construction | 425,000 | - | - | - | 425,000 | 500 |
| PR-2048: 2020 Public Art | 50,000 | - | - | - | 50,000 | 100 |
| PR-2049: 2020 Vision Metcalf Art Infrastructure | 50,000 | - | - | - | 50,000 | - |
| PR-2051: 91st Street Intermodal Trail | 200,000 | - | - | - | 200,000 | 100 |
| PR-2054: Young's Aquatic Center Renovation - Phase 1 | 2,775,000 | 125,000 | - | - | 2,900,000 | - |
| Parks & Recreation Total | 3,670,000 | 4,075,000 | 675,000 | 9,050,000 | 17,470,000 | 272,700 |
| <u>Bridge Replacement</u> | | | | | | |
| BR-1664: 167th Street Bridges over Coffee Creek | 7,020,000 | - | - | - | 7,020,000 | - |
| Bridge Replacement Total | 7,020,000 | - | - | - | 7,020,000 | - |
| <u>Residential Street Program</u> | | | | | | |
| SR-1655: 2020 Neighborhood Streets Reconstruction Program | 2,850,000 | 1,880,000 | - | - | 4,730,000 | - |
| SR-1718: 2021 Neighborhood Streets Reconstruction Program | - | 120,000 | - | - | 120,000 | - |
| SR-1801: 2022 Neighborhood Streets Reconstruction Program | - | 700,000 | - | - | 700,000 | - |
| Residential Street Program Total | 2,850,000 | 2,700,000 | - | - | 5,550,000 | - |
| <u>Streetlighting</u> | | | | | | |
| SL-1649: 2020 Street Lighting | - | 195,000 | - | - | 195,000 | - |
| Streetlighting Total | - | 195,000 | - | - | 195,000 | - |
| <u>Street Improvements</u> | | | | | | |
| ST-2026: 135th & Pflumm Intersection Improvements | 145,000 | - | - | - | 145,000 | - |
| ST-2059: Vision Metcalf: College & Metcalf Walkability Study | 75,000 | - | - | - | 75,000 | - |
| ST-2060: Vision Metcalf: College & Metcalf Mixed-Use Code | 100,000 | - | - | - | 100,000 | - |
| Street Improvements Total | 320,000 | - | - | - | 320,000 | - |
| <u>Thoroughfares</u> | | | | | | |
| TH-1083: 159th Street, Quivira to Pflumm | - | - | 2,035,000 | 405,000 | 2,440,000 | 17,200 |
| TH-1665: Quivira Road, 159th to 175th | 2,465,000 | 1,300,000 | 5,235,000 | 1,700,000 | 10,700,000 | 17,200 |
| TH-1799: 179th Street, Metcalf Avenue to U.S. 69 Highway | - | - | - | 1,710,000 | 1,710,000 | 34,400 |
| TH-1854: 2020 Preliminary Engineering Studies | 200,000 | - | - | - | 200,000 | - |
| TH-1026: 167th Street, Antioch to Metcalf | - | - | - | 800,000 | 800,000 | - |
| TH-1836: Switzer Road, 159th to 167th | 700,000 | - | - | 200,000 | 900,000 | - |
| TH-1915: Nall Avenue Lane Reduction 4 lanes to 3 lanes | 20,000 | - | - | - | 20,000 | - |
| TH-1147: Quivira Road, 179th to 187th | - | - | - | 140,000 | 140,000 | - |
| TH-1929: Metcalf Avenue Improvements 91st Street to 99th Street | 150,000 | - | - | - | 150,000 | - |
| Thoroughfares Total | 3,535,000 | 1,300,000 | 7,270,000 | 4,955,000 | 17,060,000 | 68,800 |
| <u>Traffic Signals</u> | | | | | | |
| TS-1650: 2020 Traffic Signal Installation | 260,000 | - | - | 80,000 | 340,000 | - |
| TS-1724: 2021 Traffic Signal Installation | 60,000 | - | - | - | 60,000 | - |
| Traffic Signals Total | 320,000 | - | - | 80,000 | 400,000 | - |
| <u>Storm Drainage</u> | | | | | | |
| SD-1588: 2020 Storm Drainage Improvement | - | 750,000 | - | - | 750,000 | - |
| SD-1652: 2020 Preliminary Stormwater Engineering Studies | - | 300,000 | 120,000 | - | 420,000 | - |
| SD-1653: 2021 Storm Drainage Improvement | - | 150,000 | - | - | 150,000 | - |
| Storm Drainage Total | - | 1,200,000 | 120,000 | - | 1,320,000 | - |
| Grand Total | \$23,400,000 | \$11,420,000 | \$8,065,000 | \$14,085,000 | \$56,970,000 | \$731,500 |

2020-2024 CIP
Plan by Year and Funding Sources
August 19, 2019

| Funding Source | 2020 | 2021 | 2022 | 2023 | 2024 | Total 2020/2024 | Total 2019/2023 | Increase/ (Decrease) |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|-------------------------|
| GO Bonds | 12,785,000 | 785,000 | 9,910,000 | - | 7,950,000 | 31,430,000 | 13,980,000 | 17,450,000 |
| 20 yr GO Bonds | - | 1,400,000 | - | - | 2,875,000 | 4,275,000 | 14,400,000 | (10,125,000) |
| PAYG | 7,665,000 | 7,175,000 | 7,680,000 | 4,095,000 | 7,395,000 | 34,010,000 | 35,485,000 | (1,475,000) |
| Excise Tax | 4,955,000 | 3,160,000 | 1,955,000 | 3,415,000 | 2,915,000 | 16,400,000 | 13,500,000 | 2,900,000 |
| 1/8th Sales Tax | 3,850,000 | 7,715,000 | 4,350,000 | 6,925,000 | 4,860,000 | 27,700,000 | 26,360,000 | 1,340,000 |
| Escrow Funds | 80,000 | 535,000 | 80,000 | 80,000 | 80,000 | 855,000 | 855,000 | - |
| Storm Water Utility | 1,350,000 | 1,230,000 | 1,230,000 | 1,400,000 | 1,350,000 | 6,560,000 | 6,610,000 | (50,000) |
| Johnson County Funds | 3,295,000 | 2,120,000 | 2,360,000 | 2,215,000 | 3,100,000 | 13,090,000 | 15,825,000 | (2,735,000) |
| Funds from Other Cities | 550,000 | - | - | - | - | 550,000 | 505,000 | 45,000 |
| KDOT | - | 475,000 | - | - | - | 475,000 | - | 475,000 |
| Federal Transportation Funding | 3,545,000 | 3,000,000 | 8,000,000 | - | 3,000,000 | 17,545,000 | 13,275,000 | 4,270,000 |
| Community Dev Block Grant | - | 600,000 | - | 600,000 | - | 1,200,000 | 1,800,000 | (600,000) |
| Equipment Reserve Fund | 2,950,000 | 1,595,000 | 750,000 | 735,000 | - | 6,030,000 | 7,900,000 | (1,870,000) |
| Golf Revenue | - | - | - | - | - | - | - | - |
| Special Parks & Rec | 675,000 | 675,000 | 675,000 | 675,000 | 675,000 | 3,375,000 | 3,750,000 | (375,000) |
| Private Contributions | 9,050,000 | - | - | - | - | 9,050,000 | 11,150,000 | (2,100,000) |
| Other Financing Sources | 700,000 | - | - | - | - | 700,000 | 700,000 | - |
| Soccer Revenue | - | 145,000 | - | - | - | 145,000 | - | 145,000 |
| County Courthouse Sales Tax | 5,520,000 | 2,980,000 | 2,850,000 | 4,275,000 | 3,710,000 | 19,335,000 | 16,995,000 | 2,340,000 |
| Grand Total | 56,970,000 | 33,590,000 | 39,840,000 | 24,415,000 | 37,910,000 | 192,725,000 | 183,090,000 | 9,635,000 |

General Fund - Debt

| | | | | | | | | |
|---------------------------|------------|-----------|-----------|---|------------|------------|------------|--------------|
| Proposed Debt Issue | 12,785,000 | 2,185,000 | 9,910,000 | - | 10,825,000 | 35,705,000 | 29,080,000 | 6,625,000 |
| General Obligation: | | | | | | | | |
| Eight Yr. Maturities | - | - | - | - | - | - | 700,000 | (700,000) |
| Ten Yr. Maturities | 12,785,000 | 785,000 | 9,910,000 | - | 7,950,000 | 31,430,000 | 13,980,000 | 17,450,000 |
| Twenty Yr. Maturities | - | 1,400,000 | - | - | 2,875,000 | 4,275,000 | 14,400,000 | (10,125,000) |
| Special Assessment: | | | | | | | | |
| Ten/Twenty Yr. Maturities | - | - | - | - | - | - | - | - |

| | | | | | | | | |
|-------------------------|-------------------|------------------|------------------|----------|-------------------|-------------------|-------------------|------------------|
| Total Debt Issue | 12,785,000 | 2,185,000 | 9,910,000 | - | 10,825,000 | 35,705,000 | 29,080,000 | 6,625,000 |
|-------------------------|-------------------|------------------|------------------|----------|-------------------|-------------------|-------------------|------------------|

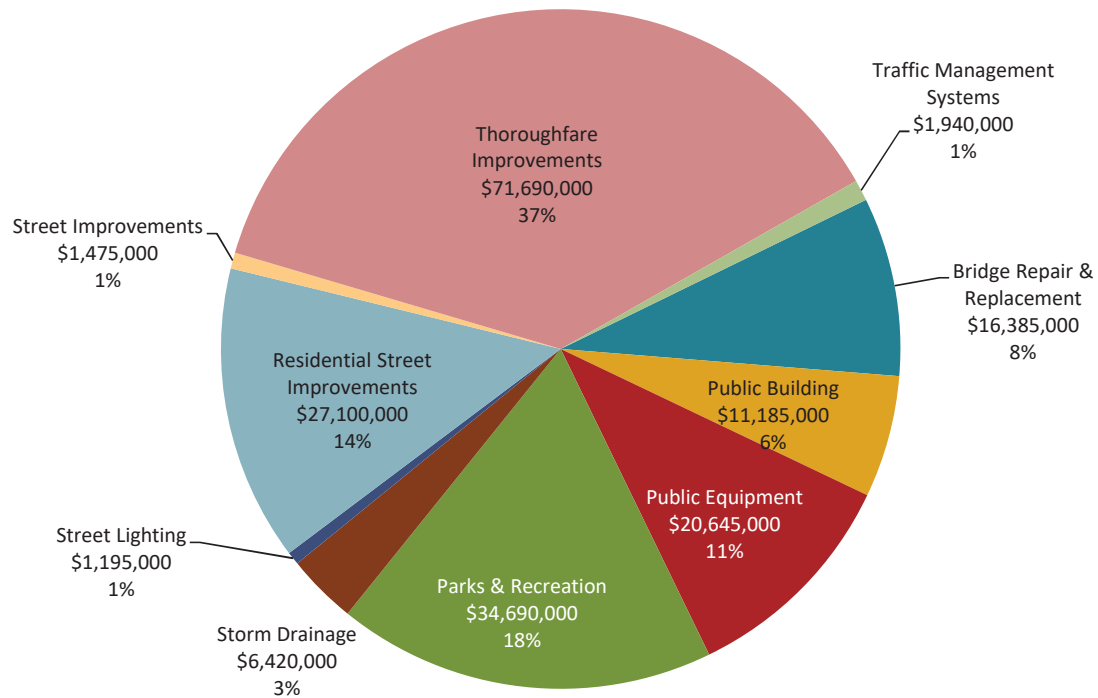
2020-2024 CIP
Projects by Category
August 19, 2019

| Projects by Category & Funding Source | 2020 | 2021 | 2022 | 2023 | 2024 | Total 2020/2024 | Total 2019/2023 | Increase/ (Decrease) |
|--|-------------------|------------------|------------------|------------------|------------------|------------------------|------------------------|-----------------------------|
| Public Buildings | | | | | | | | |
| 20 yr GO Bonds | - | 1,400,000 | - | - | 2,875,000 | 4,275,000 | 14,400,000 | (10,125,000) |
| PAYG | 435,000 | - | - | - | - | 435,000 | 1,050,000 | (615,000) |
| Equipment Reserve Fund | - | 845,000 | - | - | - | 845,000 | 720,000 | 125,000 |
| County Courthouse Sales Tax | 200,000 | 1,930,000 | 400,000 | 1,175,000 | 1,925,000 | 5,630,000 | 4,005,000 | 1,625,000 |
| Public Buildings Total | 635,000 | 4,175,000 | 400,000 | 1,175,000 | 4,800,000 | 11,185,000 | 20,175,000 | (8,990,000) |
| Public Equipment | | | | | | | | |
| PAYG | 2,300,000 | 1,380,000 | 3,510,000 | 1,805,000 | 3,530,000 | 12,525,000 | 12,495,000 | 30,000 |
| Equipment Reserve Fund | 2,950,000 | 750,000 | 750,000 | 735,000 | - | 5,185,000 | 7,180,000 | (1,995,000) |
| Other Financing Sources | 700,000 | - | - | - | - | 700,000 | 700,000 | - |
| County Courthouse Sales Tax | 1,050,000 | - | - | - | 1,185,000 | 2,235,000 | 2,000,000 | 235,000 |
| Public Equipment Total | 7,000,000 | 2,130,000 | 4,260,000 | 2,540,000 | 4,715,000 | 20,645,000 | 22,375,000 | (1,730,000) |
| Parks & Recreation | | | | | | | | |
| GO Bonds | 2,600,000 | 785,000 | 2,950,000 | - | 850,000 | 7,185,000 | 1,000,000 | 6,185,000 |
| PAYG | 1,070,000 | 2,260,000 | 350,000 | 50,000 | 455,000 | 4,185,000 | 1,385,000 | 2,800,000 |
| KDOT | - | 475,000 | - | - | - | 475,000 | - | 475,000 |
| Special Parks & Rec | 675,000 | 675,000 | 675,000 | 675,000 | 675,000 | 3,375,000 | 3,750,000 | (375,000) |
| Private Contributions | 9,050,000 | - | - | - | - | 9,050,000 | 11,150,000 | (2,100,000) |
| Soccer Revenue | - | 145,000 | - | - | - | 145,000 | - | 145,000 |
| County Courthouse Sales Tax | 4,075,000 | 950,000 | 2,050,000 | 3,000,000 | 200,000 | 10,275,000 | 9,775,000 | 500,000 |
| Parks & Recreation Total | 17,470,000 | 5,290,000 | 6,025,000 | 3,725,000 | 2,180,000 | 34,690,000 | 27,060,000 | 7,630,000 |
| Bridge Replacement | | | | | | | | |
| GO Bonds | 7,020,000 | - | 830,000 | - | 7,100,000 | 14,950,000 | 3,725,000 | 11,225,000 |
| PAYG | - | - | - | 220,000 | - | 220,000 | 150,000 | 70,000 |
| 1/8th Sales Tax | - | 1,215,000 | - | - | - | 1,215,000 | 1,570,000 | (355,000) |
| Bridge Replacement Total | 7,020,000 | 1,215,000 | 830,000 | 220,000 | 7,100,000 | 16,385,000 | 5,445,000 | 10,940,000 |
| Residential Street Program | | | | | | | | |
| PAYG | 2,850,000 | 2,250,000 | 2,850,000 | 1,500,000 | 2,950,000 | 12,400,000 | 14,105,000 | (1,705,000) |
| 1/8th Sales Tax | 2,550,000 | 2,550,000 | 2,550,000 | 2,550,000 | 2,550,000 | 12,750,000 | 12,750,000 | - |
| Storm Water Utility | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 | 750,000 | - |
| Community Dev Block Grant | - | 600,000 | - | 600,000 | - | 1,200,000 | 1,800,000 | (600,000) |
| Residential Street Program Total | 5,550,000 | 5,550,000 | 5,550,000 | 4,800,000 | 5,650,000 | 27,100,000 | 29,405,000 | (2,305,000) |
| Streetlighting | | | | | | | | |
| County Courthouse Sales Tax | 195,000 | 100,000 | 400,000 | 100,000 | 400,000 | 1,195,000 | 765,000 | 430,000 |
| Streetlighting Total | 195,000 | 100,000 | 400,000 | 100,000 | 400,000 | 1,195,000 | 765,000 | 430,000 |

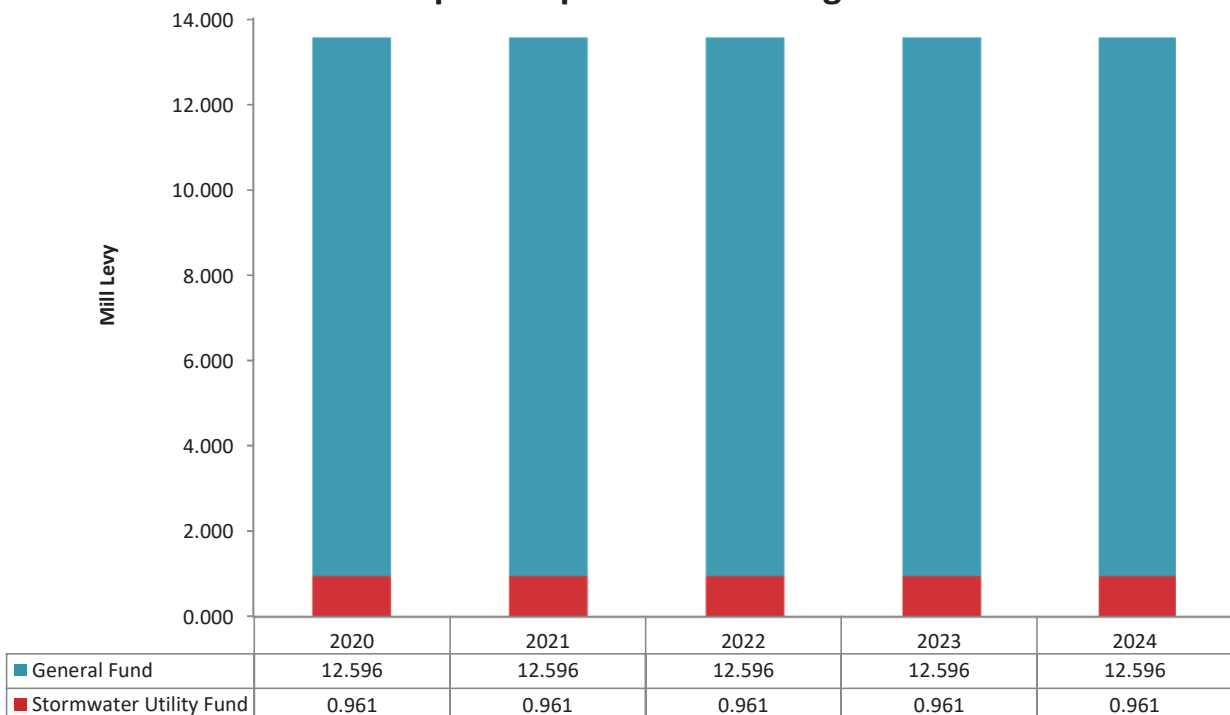
2020-2024 CIP
Projects by Category
August 19, 2019

| Projects by Category & Funding Source | 2020 | 2021 | 2022 | 2023 | 2024 | Total 2020/2024 | Total 2019/2023 | Increase/ (Decrease) |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|--------------------|----------------------|
| Street Improvements | | | | | | | | |
| PAYG | 320,000 | 705,000 | 450,000 | - | - | 1,475,000 | 1,530,000 | (55,000) |
| Federal Transportation Funding | - | - | - | - | - | - | 1,400,000 | (1,400,000) |
| County Courthouse Sales Tax | - | - | - | - | - | - | 450,000 | (450,000) |
| Street Improvements Total | 320,000 | 705,000 | 450,000 | - | - | 1,475,000 | 3,380,000 | (1,905,000) |
| Thoroughfare Excise Tax | | | | | | | | |
| Excise Tax | 4,955,000 | 3,160,000 | 1,955,000 | 3,415,000 | 2,915,000 | 16,400,000 | 13,500,000 | 2,900,000 |
| Thoroughfare Excise Tax Total | 4,955,000 | 3,160,000 | 1,955,000 | 3,415,000 | 2,915,000 | 16,400,000 | 13,500,000 | 2,900,000 |
| Thoroughfare Non-Excise Tax | | | | | | | | |
| GO Bonds | 3,165,000 | - | 6,130,000 | - | - | 9,295,000 | 9,255,000 | 40,000 |
| PAYG | 370,000 | 260,000 | 200,000 | 200,000 | 200,000 | 1,230,000 | 3,250,000 | (2,020,000) |
| 1/8th Sales Tax | 1,300,000 | 3,950,000 | 1,800,000 | 4,375,000 | 2,310,000 | 13,735,000 | 12,040,000 | 1,695,000 |
| Escrow Funds | - | 455,000 | - | - | - | 455,000 | 455,000 | - |
| Johnson County Funds | 3,175,000 | 2,000,000 | 2,240,000 | 2,065,000 | 3,000,000 | 12,480,000 | 15,195,000 | (2,715,000) |
| Funds from Other Cities | 550,000 | - | - | - | - | 550,000 | 505,000 | 45,000 |
| Federal Transportation Funding | 3,545,000 | 3,000,000 | 8,000,000 | - | 3,000,000 | 17,545,000 | 11,875,000 | 5,670,000 |
| Thoroughfare Non-Excise Tax Total | 12,105,000 | 9,665,000 | 18,370,000 | 6,640,000 | 8,510,000 | 55,290,000 | 52,575,000 | 2,715,000 |
| Traffic Mgt. Systems | | | | | | | | |
| PAYG | 320,000 | 320,000 | 320,000 | 320,000 | 260,000 | 1,540,000 | 1,520,000 | 20,000 |
| Escrow Funds | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 | 400,000 | 400,000 | - |
| Traffic Mgt. Systems Total | 400,000 | 400,000 | 400,000 | 400,000 | 340,000 | 1,940,000 | 1,920,000 | 20,000 |
| Storm Drainage | | | | | | | | |
| Storm Water Utility | 1,200,000 | 1,080,000 | 1,080,000 | 1,250,000 | 1,200,000 | 5,810,000 | 5,860,000 | (50,000) |
| Johnson County Funds | 120,000 | 120,000 | 120,000 | 150,000 | 100,000 | 610,000 | 630,000 | (20,000) |
| Storm Drainage Total | 1,320,000 | 1,200,000 | 1,200,000 | 1,400,000 | 1,300,000 | 6,420,000 | 6,490,000 | (70,000) |
| Grand Total | 56,970,000 | 33,590,000 | 39,840,000 | 24,415,000 | 37,910,000 | 192,725,000 | 183,090,000 | 9,635,000 |

PROJECT COSTS BY CATEGORY 2020-2024 Capital Improvements Program

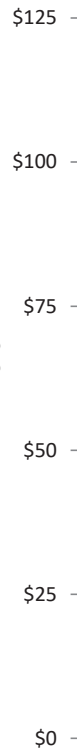


PROJECTED MILL LEVY 2020-2024 Capital Improvements Program



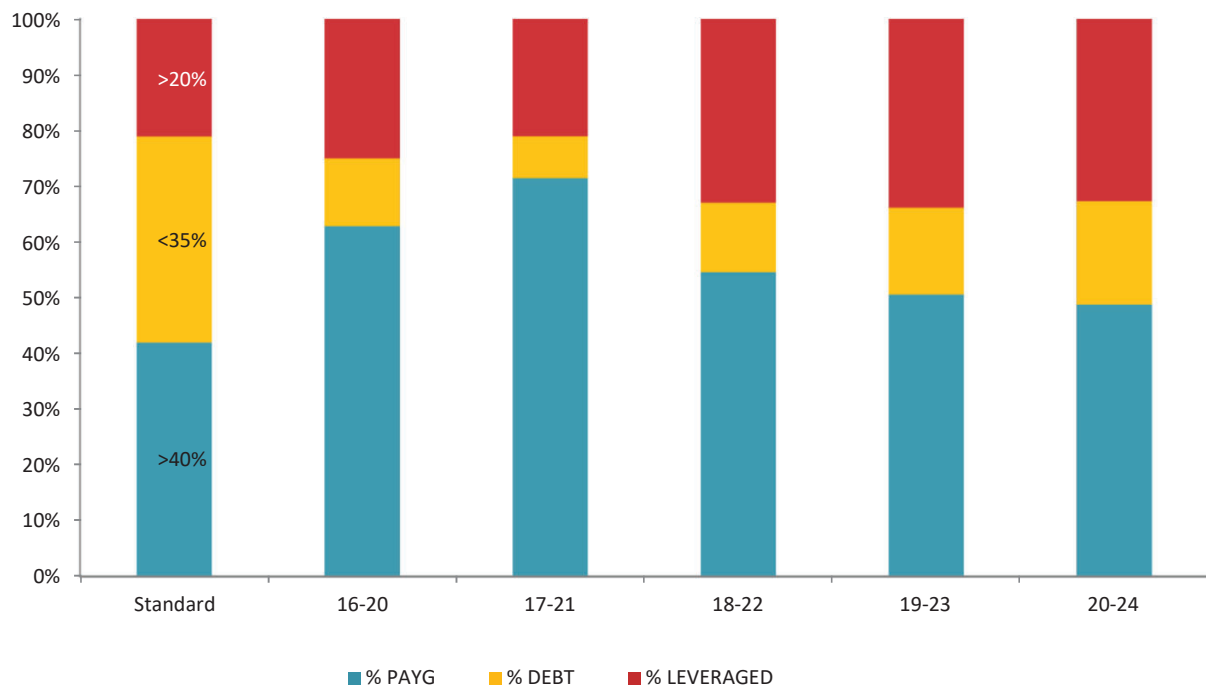
ANNUAL OUTSTANDING DEBT 2020-2024 Capital Improvements Program

Millions



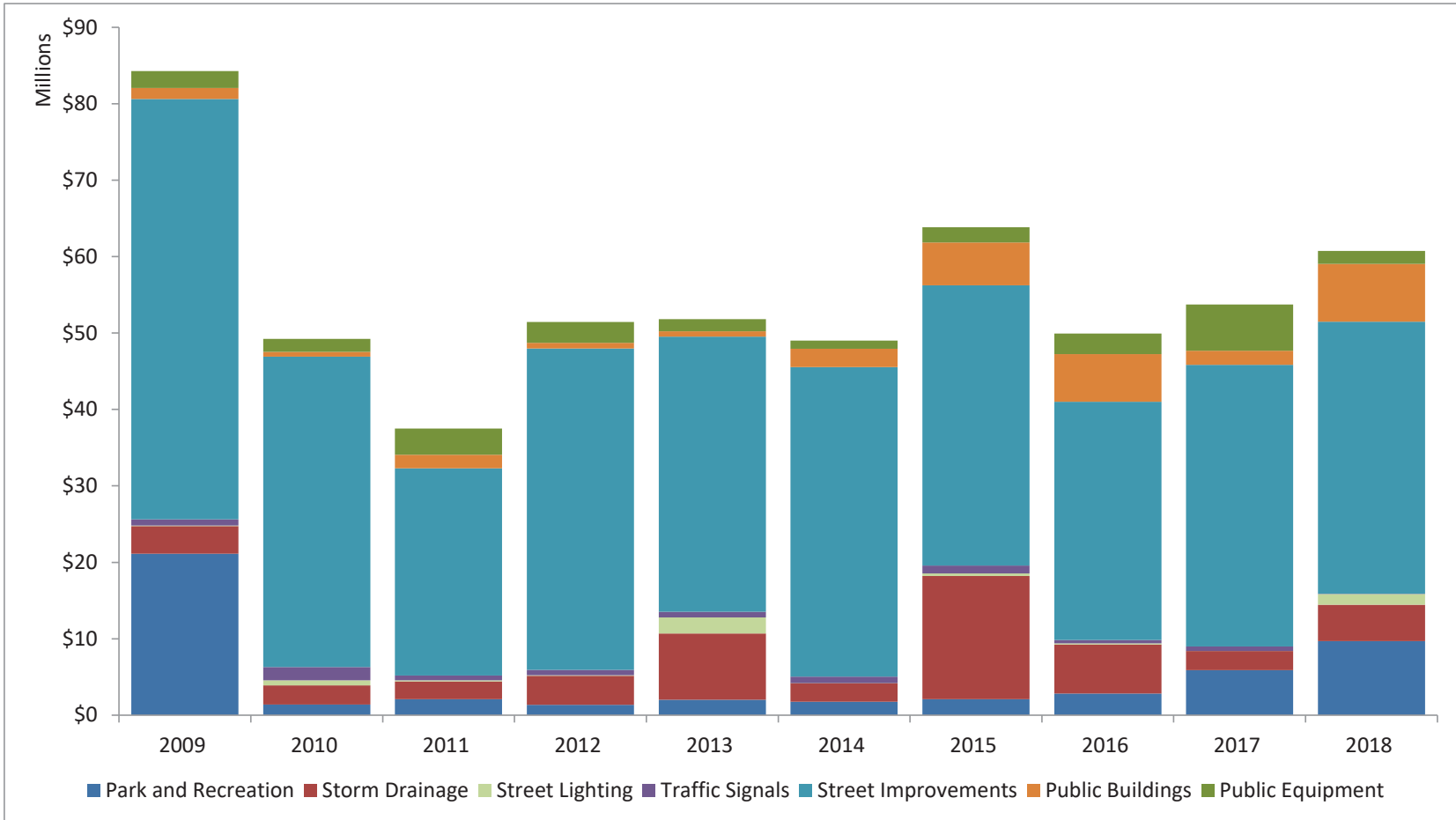
■ Projected Debt Issue
▲ Existing Debt

PERCENT OF DEBT, P.A.Y.G. TO TOTAL PROGRAM for each Capital Improvements Program



CAPITAL PROJECT EXPENDITURES BY CATEGORY 2009 - 2018

| | Total 2009 | Total 2010 | Total 2011 | Total 2012 | Total 2013 | Total 2014 | Total 2015 | Total 2016 | Total 2017 | Total 2018 | Total All Years | Combined Total |
|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|-------------------|
| Park and Recreation | \$21,140,271 | \$1,410,869 | \$2,097,532 | \$1,354,664 | \$2,029,110 | \$1,770,059 | \$2,111,365 | \$2,821,252 | \$5,899,723 | \$9,711,093 | \$50,345,938 | 9.1% |
| Storm Drainage | 3,607,431 | 2,494,382 | 2,323,486 | 3,787,646 | 8,674,638 | 2,415,385 | 16,091,049 | 6,447,216 | 2,485,421 | 4,758,020 | 53,084,674 | 9.6% |
| Street Lighting | 64,039 | 672,308 | 132,169 | 86,660 | 2,100,861 | 21,509 | 354,403 | 137,070 | 19,686 | 1,380,971 | 4,969,676 | 0.9% |
| Traffic Signals | 799,827 | 1,712,872 | 635,853 | 705,912 | 731,228 | 845,895 | 1,038,021 | 450,648 | 598,029 | 54,880 | 7,573,165 | 1.4% |
| Street Improvements | 55,008,444 | 40,638,560 | 27,103,961 | 42,056,820 | 35,990,412 | 40,503,757 | 36,661,302 | 31,159,094 | 36,822,614 | 35,571,345 | 381,516,309 | 69.2% |
| Public Buildings | 1,428,170 | 615,217 | 1,768,713 | 731,623 | 686,730 | 2,381,912 | 5,577,664 | 6,212,429 | 1,860,342 | 7,563,354 | 28,826,154 | 5.2% |
| Public Equipment | 2,229,769 | 1,690,434 | 3,449,852 | 2,742,883 | 1,604,667 | 1,074,086 | 2,011,902 | 2,697,816 | 6,047,781 | 1,687,700 | 25,236,890 | 4.6% |
| | \$84,277,951 | \$49,234,642 | \$37,511,566 | \$51,466,208 | \$51,817,646 | \$49,012,603 | \$63,845,706 | \$49,925,525 | \$53,733,596 | \$60,727,363 | \$551,552,806 | 100.0% |



Key to Project Categories

PUBLIC BUILDINGS - The public building category accounts for major remodeling, upgrading and/or new construction of public facilities.

PUBLIC EQUIPMENT - This public equipment category accounts for acquisition of major equipment and technology.

PARKS AND RECREATION – This category includes the acquisition and development of various parks, construction and renovation of recreational facilities (e.g., pools, community centers and the arboretum), construction of greenway linkages, golf course improvements, soccer complex improvements and park improvements based on recommendations of Citizens Advisory Committee on Parks and Recreation.

BRIDGE IMPROVEMENTS - This category accounts for bridge construction, replacement and repair projects on streets throughout the City.

STREET LIGHTING - This category accounts for street lighting improvements made in areas without streetlights, where the lighting level is not sufficient or where outdated lights need to be replaced. The Public Works staff identifies projects each year based on an assessment of needs and benefits.

RESIDENTIAL STREET PROGRAM - Each year the Public Works Committee identifies residential streets to be improved during the construction season. The 2020-2024 CIP includes a neighborhood street reconstruction program to reconstruct residential streets which have outlived their useful life.

STREET IMPROVEMENT - The street improvement category includes improvements to streets, intersections, highways and other types of non-thoroughfare street improvements.

SIDEWALK CONSTRUCTION AND MAINTENANCE - Sidewalk construction or reconstruction of sidewalks based on citizen petition or staff recommendation.

THOROUGHFARE IMPROVEMENTS - This category includes new construction, improvements and widening of designated thoroughfares throughout the City.

TRAFFIC MANAGEMENT SYSTEMS - The traffic management systems category includes installation of new traffic control systems at unsignalized intersections, replacement and upgrade of existing systems and interim improvements to signalization in anticipation of future construction, which will require installation of a more permanent signal and signalization of newly constructed thoroughfare street improvements. Maintenance costs for the traffic signal program are included as part of a targeted maintenance program.

STORM DRAINAGE - This category addresses stormwater management infrastructure improvements within the City. Infrastructure improvements are made based on the City's compliance with the National Pollutant Discharge Elimination System (NPDES) requirements, prioritized infrastructure improvement needs and petitions from property owners to correct storm drainage problems.

Key to Funding Sources

GO - GENERAL OBLIGATION: General obligation refers to the process of using long-term debt to finance the cost of a capital improvement. Prior to project planning and design, statutory authority must be established, and the Governing Body must adopt a resolution authorizing the improvement. Ten year GO debt is usually issued for design and/or construction of street infrastructure projects.

20GO – 20- YEAR GENERAL OBLIGATION: Twenty general obligation refers to the process of using 20-year debt to finance the cost of a capital improvement. 20-year debt is typically used for land acquisition or facility construction. Prior to project planning and design, statutory authority must be established, and the Governing Body must adopt a resolution authorizing the improvement.

PAYG - PAY AS YOU GO: Funding budgeted each year in order to pay cash for the capital improvement. This fund is used in lieu of issuing general obligation bonds.

EXCIS - EXCISE TAX: Represents excise tax payments.

1/8STX - 1/8-CENT SALES TAX: Revenues from the voter-approved dedicated 1/8-cent sales tax for street improvements finance a program targeted at improving and maintaining the City's street and traffic management infrastructure. The tax was originally approved in November of 1998 and went into effect in April of 1999. In 2003, 2008 and 2013, voters approved extensions of this tax. The tax is currently scheduled to sunset in March of 2024, however the City's 5-year financial plan assumes the tax will continue past this date.

CCSTX – COUNTY COURTHOUSE SALES TAX: The City's portion of revenues from a countywide 1/4-cent sales tax to support construction of a new county courthouse. Passed in November 2016, sales tax collections begin on April 1, 2017. The tax is scheduled to sunset on March 31, 2027.

ESC - ESCROW FUNDS: Escrow funding paid by private developers or property owners to pay their portion of the project. This money is paid prior to the start of the project.

SA - SPECIAL ASSESSMENT: Property owners benefited by improvements are charged all or a portion of the cost of the improvement, based on the type of project. In the case of a bank stabilization project, property owners are required to pay up to one-third of total project costs. In the case of a storm drainage improvement project, property owners are assessed a minimum 4.5% of the total property and improvement valuation, provided that the sum of the assessments equal at least 5% of the total project cost.

SWU - STORMWATER UTILITY FUNDS: Stormwater utility funding includes revenue generated from an ad valorem property tax dedicated to stormwater management and from a stormwater user fee paid by all property owners within the City. The user fee is based on the amount of impervious surface existing on each property.

JOCO – JOHNSON COUNTY FUNDS: County funding includes both the County Assistance Road System (CARS) program and the Johnson County Storm Water Drainage (SMAC) program. The funding source for the drainage program is the County's 1/10 cent stormwater sales tax.

KEY TO FUNDING SOURCES – continued

OCITY - OTHER CITY: Funding from other cities. The cost of a capital improvement project which is constructed in conjunction with another city is shared with that city.

KDOT - KANSAS DEPARTMENT OF TRANSPORTATION: Represents state funding of system enhancements in accordance with the State's comprehensive transportation plan.

TFED – FEDERAL TRANSPORTATION FUNDS: Congress allocates federal transportation funds to each state, which distributes the funding. Prioritization of projects and funds in the Kansas City metropolitan area is done by the Mid-America Regional Council (MARC). This category also includes federal demonstration project funds.

CDBG - COMMUNITY DEVELOPMENT BLOCK GRANT: Funds from the City's CDBG entitlement appropriation are used to fund residential street improvement projects recommended by the CDBG Advisory Committee. Federal guidelines require that a minimum of 70% of these funds be spent on projects and programs that benefit low and moderate income persons within the community.

OFED - OTHER FEDERAL FUNDING: Funding from other federal sources, such as the Congestion Management/Air Quality Program (CMAQ) funding.

ERF - EQUIPMENT RESERVE FUND: Represents funding available from the Equipment Reserve Fund. This fund provides flexibility in meeting operational needs by providing a resource to stabilize Citywide equipment replacement in lieu of issuing short-term debt.

GCR - GOLF COURSE REVENUE: Golf Course revenues that exceed operating expenses (which include a computation for overhead) are used to fund golf course improvements.

SPR - SPECIAL PARKS AND RECREATION: Revenue to this fund is provided by the liquor tax imposed on gross receipts of liquor sales by clubs, caterers and drinking establishments. One-third of the City's total revenue from this tax is required by state statute to be "expended only for the purchase, establishment, maintenance or expansion of park and recreational services, programs and facilities." Projects are recommended by the Citizens Advisory Committee for Parks and Recreation.

SOC - SOCCER REVENUE: Soccer Complex revenues that exceed operating expenses, may be used to fund improvements at the Complex.

PRIV - PRIVATE FUNDS: These funds will be provided by private individuals, organizations and corporations to support specific projects.

ODF - OTHER DEBT FINANCING: Other debt financing refers to short-term debt financing of less than ten years.

OFIN - OTHER FINANCING: Other financing refers to sources of funding that are not normally used in the context of the City's CIP planning

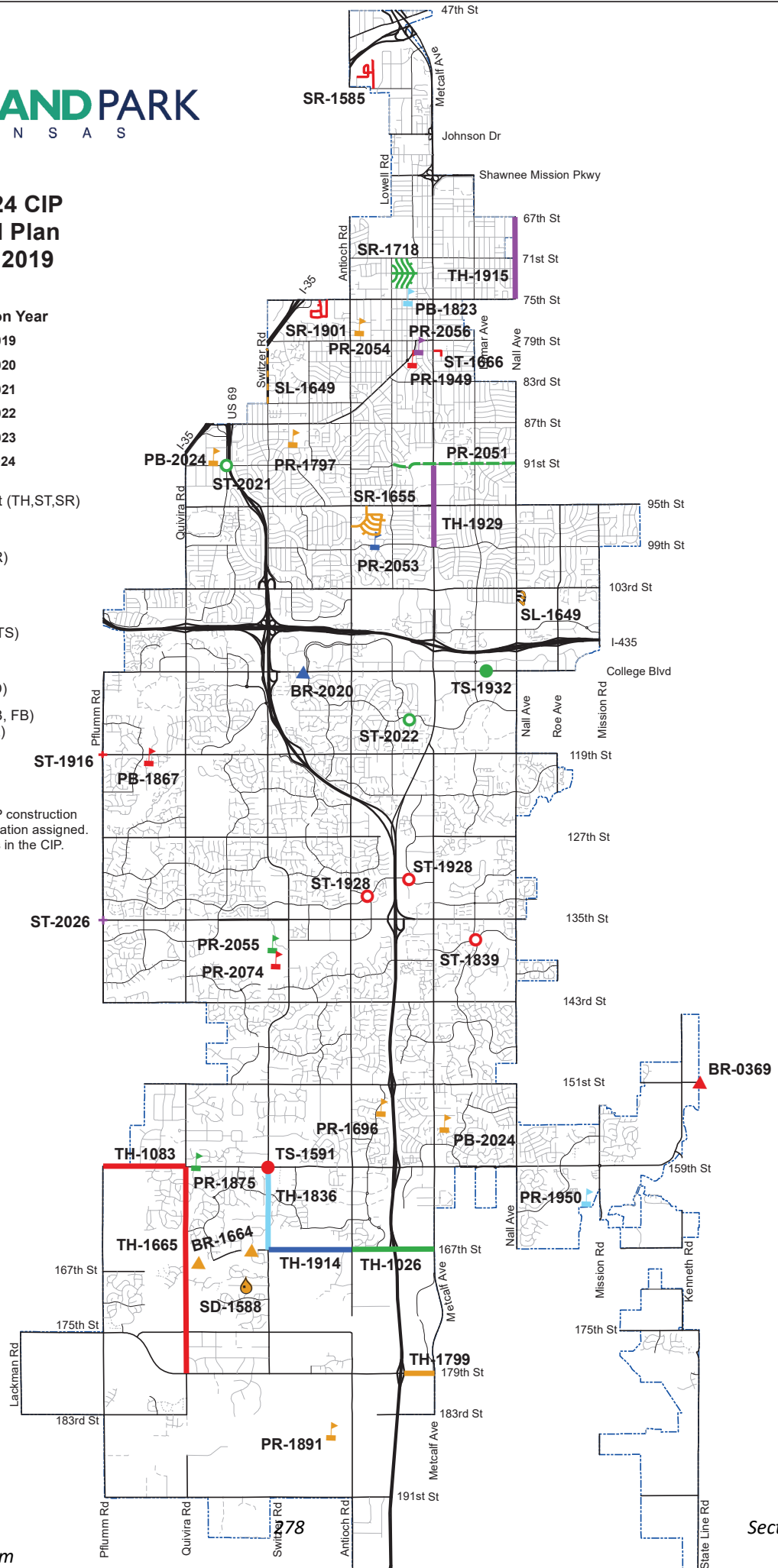
2020-2024 CIP Adopted Plan August 2019

Construction Year



- Street Improvement (TH, ST, SR)
- Street Lighting (SL)
- Pedestrian Trail (PR)
- Bridge (BR)
- Traffic Signal (TS)
- Pedestrian Signal (TS)
- Roundabout (ST)
- Storm Drainage (SD)
- Public Buildings (PB, FB)
- Parks and Rec. (PR)

Note:
This map reflects only those CIP construction projects that have a physical location assigned. It does not represent all projects in the CIP.



| Project Number | Project Description | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | 2020-2024 CIP Adopted 8/2019 |
|------------------|---|--|-----------|------------|-----------|---|
| | | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | |
| PUBLIC BUILDINGS | | | | | | |
| PB-1253 | Construction of Public Safety Facility 159th and US69 Highway <div>Construction of a fire station and police offices in the vicinity of 159st and US69 Highway. The fire component replaces the existing Fire Station #5, while the police component provides satellite offices in southern Overland Park. Land has been dedicated by developer as part of the development of the 159th and US 69 highway. Project budget includes funding for design, construction and furniture, fixtures and equipment (FFE). Project open for warranty period.</div> | No Change | 2014 | 2015 | 2013 | 50,000 *PAYG |
| | | | | | 2014 | 0 *GO 580,000 *PAYG |
| | | | | | 2015 | 0 *GO 5,530,000 *20GO 800,000 *PAYG |
| | | | | | 2016 | 1,545,000 *PAYG 345,000 *JOCO 350,000 *PRIV |
| | | | | | 2017 | -360,000 *PAYG |
| | Project Total | | | | | 8,840,000 |
| PB-1576 | Centralized Fleet Facility Study, Design and Construction <div>Facility near 123rd and Antioch will co-locate fleet maintenance from Public Works, Fire and Parks into one location, improving efficiency and allow resources to be shared. Estimated scope includes approximately 35,000 square feet, including numerous equipment bays. Revised cost based on updated engineer's estimate.</div> | Revised Cost | 2017 | TBD | 2015 | 0 *PAYG |
| | | | | | | 80,000 *PAYG |
| | | | | | 2017 | 420,000 *PAYG |
| | | | | | 2018 | 13,085,000 *20GO 950,000 *PAYG |
| | | | | | 2019 | 0 *20GO 1,365,000 *PAYG |
| | Project Total | | | | | 15,900,000 |
| PB-1688 | Fire Station #8 - Land Acquisition, Construction and Apparatus <div>Land acquisition and construction of Fire Station #8 in the southwest quadrant of the City. This station will serve southern Overland Park. Scope includes design, construction and equipment/apparatus (\$720K in 2021). Revised equipment/apparatus from \$720K to \$845K.</div> | Revised Cost | 2016 | 2021 | 2016 | 0 *20GO 400,000 *PAYG |
| | | | | | 2019 | 300,000 *CCSTX |
| | | | | | 2020 | 200,000 PAYG 200,000 CCSTX |
| | | | | | 2021 | 1,400,000 20GO 845,000 ERF 1,830,000 CCSTX |
| | Project Total | | | | | 5,175,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|------------------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC BUILDINGS | | | | | | |
| PB-1778 | Emergency Operation Center Remodel, Expansion and Upgrade Remodel the City's Emergency Operations Center, including expansion and upgrade of the Dispatch Center. Project completed in conjunction with Johnson County, who will utilize OP location as a backup dispatch site. Project open for warranty period. | No Change | 2017 | 2017 | 2017 | 0 *GO 150,000 *PAYG 250,000 *CCSTX 125,000 *ERF 570,000 *JOCO 750,000 *OFIN 40,000 *OFIN |
| Project Total | | | | | | 1,885,000 |
| PB-1709 | City Entry Monument Signs Design and construction of two City Entry Monument Signs, in the vicinity of 135th Street, west of Nall Avenue and Metcalf Avenue, north of Shawnee Mission Parkway. | No Change | 2015 | 2018 | 2015 2017 | 0 *GO 20,000 *PAYG 0 *GO 380,000 *PAYG 0 *CDBG 0 *OFIN |
| Project Total | | | | | | 400,000 |
| PB-1867 | Westgate Facility Remodel Reconfigure Westgate Facility for joint use by Police Department and Fire Department. The Fire Department will house an emergency medical unit at this location, providing enhanced EMS response. | Revised Year | 2018 | 2019 | 2018 | 0 *GO 0 *PAYG 455,000 *CCSTX 0 *OFIN |
| Project Total | | | | | | 455,000 |
| PB-1988 | Downtown OP Property Acquisition and Improvements, 7910 Marty Improvements to area adjacent to Downtown Overland Park Farmer's Market. Project include land acquisition, property demolition and repairs to parking lot. | No Change | 2018 | 2018 | 2018 | 0 *GO 790,000 *PAYG 0 *CCSTX 0 *OFIN |
| Project Total | | | | | | 790,000 |
| PB-1997 | Sanders Justice Center Expansion Concept Study Concept study regarding the possible expansion of Sanders Justice Center. | New | 2019 | 2019 | 2019 | 0 *GO 125,000 *PAYG 0 *CCSTX 0 *OFIN |
| Project Total | | | | | | 125,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|-----------------------------|---|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC BUILDINGS | | | | | | |
| PB-2024 | <div>Public Works Magnesium Chloride Tank - Relocation and Replacement</div> <div>Relocate and replace system used to store and dispense salt used in snow and ice management program at both PW maintenance locations.</div> | New | 2020 | 2020 | 2020 | 0 GO 235,000 PAYG 0 CCSTX 0 OFIN |
| Project Total | | | | | | 235,000 |
| PB-1823 | <div>Fire Station #1 Reconstruction Study, Design and Construction</div> <div>Project scope includes study, demolition and reconstruction of Fire Station #1 near 75th and Conser.</div> | No Change | 2018 | 2023-2024 | 2017 | 50,000 *CCSTX |
| | | | | | | 2018 325,000 *CCSTX |
| | | | | | | 2021 100,000 CCSTX |
| | | | | | | 2022 400,000 CCSTX |
| | | | | | | 2023 1,175,000 CCSTX |
| | | | | | | 2024 2,875,000 20GO |
| | | | | | | 1,925,000 CCSTX |
| Project Total | | | | | | 6,850,000 |
| SUBTOTAL - PUBLIC BUILDINGS | | | | | | 0 GO 4,275,000 20GO 435,000 PAYG 0 EXCIS 0 1/8STX 5,630,000 CCSTX 0 ESC 0 SA 0 SWU 0 JOCO 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 845,000 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF 0 OFIN |
| | | | | | | 11,185,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1549 | Permitting & Code Enforcement (Tidemark) Software Replacement <div>Replacement of permitting software, originally purchased in the 1990's, which is used to track planning applications, building permits, site development work, code violations, pet licenses, liquor licenses, right-of-way work permits and many other types of applications, permits and licenses. It is used in daily business operations in multiple departments. Software has been upgraded several times, however vendor support has been discontinued. Project is on-going.</div> | No Change | 2014 | 2015 | 2015 | 0 *GO 0 *PAYG 0 *JOCO 775,000 *ERF 0 *OFIN |
| Project Total | | | | | | 775,000 |
| PE-1398 | 2016 IT Network Technology and Software <div>Annual funding for improvements to Information Technology networks, systems, hardware and software. Project is on-going.</div> | No Change | 2016 | 2016 | 2016 | 0 *GO 0 *PAYG 0 *OFED 300,000 *ERF 0 *OFIN |
| Project Total | | | | | | 300,000 |
| PE-0975 | Telephone System Replacement - <div>Replace existing PBS telephone system, originally installed in 1996 and no longer supported by the manufacturer. Phase 1 will provide the core system components for all phases and will also include installation at primary city facilities. Project is on-going.</div> | No Change | 2016 | 2016-2019 | 2016 | 0 *GO 1,300,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| Project Total | | | | | | 1,300,000 |
| PE-1621 | Fire Department Records Management System (RMS) Replacement <div>Replacement of the Firehouse RMS, which was originally installed in 1995. Project is on-going.</div> | Revised Timing | 2016 | 2019 | 2016 | 0 *GO 175,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| Project Total | | | | | | 175,000 |
| PE-1458 | Fire Mobile Data Terminal Replacement <div>Replacement of MDTs in all fire vehicles. Purchased in 2012, this equipment will need be replaced in 2016 to maintain reliability. Project is on-going.</div> | No Change | 2016 | 2016 | 2016 | 0 *GO 0 *PAYG 0 *OFED 235,000 *ERF 0 *OFIN |
| Project Total | | | | | | 235,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|--|--|---------------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1563 | Financial and Human Resources Enterprise Software Replacement | Revised Funding Revised Cost | 2016 | 2016 | 2016 | 0 *GO |
| | Replacement of E1 Financial System and PeopleSoft Human Resource Management System. Project includes software acquisition costs and consulting necessary for replacing two Tier 1 systems with one Tier 2 system. Project is on-going. Revised cost based on updated contract. | | | | | 1,500,000 *PAYG |
| | | | | | | 0 *ERF |
| | | | | | | 0 *OFIN |
| | | | | | | |
| | | 2019 | 500,000 *PAYG | | | |
| | | [OFIN = CIP Reallocation, PE0976/PE1616] | | | | 1,150,000 *OFIN |
| | Project Total | | | | | 3,550,000 |
| PE-1726 | Fiber Switch Upgrade Phases 1 and 2 | No Change | 2016 | 2016-2017 | 2016 | 0 *GO |
| | Replacement and upgrade of fiber optic switches used in the City's traffic signal system. Upgraded switches will provide increased security within the City's traffic control network. Project is on-going. | | | | | 180,000 *PAYG |
| | | | | | | 0 *OFED |
| | | | | | | 0 *ERF |
| | | | | | | |
| | Project Total | | | | | 360,000 |
| PE-0976 | Telephone System Replacement - Phase 2 | Project Closed | 2018 | 2018 | 2018 | 0 *GO |
| | Phase 2 of 2 to replace existing PBS telephone system, originally installed in 1996 and no longer supported by the manufacturer. Phase 2 will include installation at remaining city locations. Project closed and funding has been reallocated to PE-1563. | | | | | 0 *PAYG |
| | | | | | | 0 *JOCO |
| | | | | | | 0 *ERF |
| | | | | | | 0 *OFIN |
| | Project Total | | | | | 0 |
| PE-1452 | 2017 IT Network Technology and Software | No Change | 2017 | 2017 | 2017 | 0 *GO |
| | Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed. Project is on-going. | | | | | 0 *PAYG |
| | | | | | | 0 *JOCO |
| | | | | | | 300,000 *ERF |
| | | | | | | 0 *OFIN |
| | Project Total | | | | | 300,000 |
| PE-1454 | 2017 Public Safety Technology | No Change | 2017 | 2017 | 2017 | 0 *GO |
| | Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. Project is on-going. | | | | | 100,000 *PAYG |
| | | | | | | 0 *JOCO |
| | | | | | | 0 *ERF |
| | | | | | | 0 *OFIN |
| | Project Total | | | | | 100,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|--|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1689 | Police Records Management System Replacement Replace current Intergraph Records Management System (RMS). The current version of the software is no longer supported by vendor. Project scope includes purchase of software licenses and related costs. Annual operating costs= \$35,000. | No Change | 2017 | 2018 | 2018 | 0 *GO 500,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN |
| | Project Total | | | | | 500,000 |
| PE-1782 | Parks & Recreation Point of Sale Software Replacement Replacement of point-of-sale/reservation system software used at the Soccer Complex, Farmstead and Arboretum. Software was purchased in 2009. Project is on-going. Anticipate final areas will come online in Spring of 2019. | No Change | 2017 | 2017 | 2017 | 0 *GO 140,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN |
| | Project Total | | | | | 140,000 |
| PE-1538 | 2018 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed. | No Change | 2018 | 2018 | 2018 | 0 *GO 0 *PAYG 0 *OFED 300,000 *ERF 0 *OFIN |
| | Project Total | | | | | 300,000 |
| PE-1539 | 2018 Public Safety Technology Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. | No Change | 2018 | 2018 | 2018 | 0 *GO 100,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| | Project Total | | | | | 100,000 |
| PE-1541 | 2020 Fire Truck Replacement- Aerial Ladder Truck Replacement of 2007 Aerial Ladder Truck (T44) due to age, mileage and maintenance. Fixed Asset #32742. Revised cost based on updated manufacture prices estimates. | Revised Cost | 2020 | 2020 | 2020 | 0 GO 0 PAYG 0 JOCO 1,270,000 ERF 0 OFIN |
| | Project Total | | | | | 1,270,000 |
| PE-1556 | E-Ticketing Replacement - 2019 Replacement and upgrade of electronic traffic ticketing user hardware purchased in 2012, including printers and scanners. | No Change | 2018 | 2019 | 2018 | 0 *GO 300,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN |
| | Project Total | | | | | 300,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1564 | IT Core Switch Replacement - 2018 Replacement of core network equipment, based on a seven year replacement cycle. Last install of equipment was in 2011. The core switches provide the basic backbone for the routing of data on the City's network. Revised cost based on updated IT estimate. \$100,000 of funding has been transferred to PE-1618. | Revised Cost | 2018 | 2018 | 2018 | 0 *GO 500,000 *PAYG 0 *JOCO 0 *ERF 0 *OFIN |
| | Project Total | | | | 2019 | -100,000 *PAYG |
| | | | | | | 400,000 |
| PE-1616 | Email/Productivity Software Replacement Replacement of email and productivity (Google Docs) applications to incorporate new and changing technology in support of productivity and service delivery. Project closed and funding has been reallocated to PE-1563. | Project Closed | 2018 | 2018 | 2018 | 0 *GO 0 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| | Project Total | | | | | 0 |
| PE-1617 | Police License Plate Reader Replacement Replace six license plate readers and related equipment/software purchased in 2012. | No Change | 2018 | 2018 | 2018 | 0 *GO 300,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| | Project Total | | | | | 300,000 |
| PE-1693 | Municipal Court Case Management System Replacement - 2019 Replacement or upgrade of Municipal Court's case management, scheduling and fee management system (Full-Court). Revised cost based on updated Municipal Court estimate. | Revised Cost | 2018 | 2019 | 2018 | 400,000 *PAYG |
| | Project Total | | | | 2019 | 400,000 *OFIN |
| | | | | | | 800,000 |
| PE-1779 | Asphalt Miller Machine Replacement of miller machine used in the street maintenance operations. | No Change | 2018 | 2019 | 2019 | 0 *GO 0 *PAYG 450,000 *ERF |
| | Project Total | | | | | 450,000 |
| PE-1872 | Police Body Worn Cameras Purchase of 250 body worn cameras for use by Police Officers in the field. Will be integrated with Mobile Digital Video. Scope to includes associated in-house data storage server and long-term Cloud storage/maintenance. | No Change | 2019 | 2019 | 2019 | 0 *GO 0 *PAYG 150,000 *CCSTX |
| | Project Total | | | | 2020 | 0 GO 0 PAYG 600,000 CCSTX |
| | | | | | | 750,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|--|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1594 | 2019 IT Network Technology and Software <div>Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.</div> | No Change | 2019 | 2019 | 2019 | 0 *GO 300,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| Project Total | | | | | | 300,000 |
| PE-1618 | Citywide Information Technology Backup System Replacement - 2019 <div>Funding for replacement of data backup hardware and software to accommodate expansion and growth and to avoid using equipment that is beyond its useful life to support critical services. Growth trends indicate backup needs increase at a rate of about 40% per year. Revised cost based on updated IT estimate. \$100,000 of funding has been transferred from PE-1564</div> | Revised Cost | 2019 | 2019 | 2019 | 0 *GO 475,000 *PAYG 0 *OFED 0 *ERF 100,000 *OFIN [OFIN = Transfer from PE-1564] |
| Project Total | | | | | | 575,000 |
| PE-1592 | 2019 Public Safety Technology <div>Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.</div> | No Change | 2019 | 2019 | 2019 | 0 *GO 100,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| Project Total | | | | | | 100,000 |
| PE-1606 | 2020 Fire Truck Replacement - Ladder Truck <div>Replacement of 2009 Quint 75' Ladder Truck (Q43) due to age, mileage and maintenance. Fixed Asset #37330. Revised timing based on apparatus maintenance records.</div> | Revised Timing | 2020 | 2020 | 2020 | 0 *GO 0 *PAYG 0 *JOCO 895,000 *ERF 0 *OFIN |
| Project Total | | | | | | 895,000 |
| PE-1694 | Matt Ross Community Center Audio/Visual Systems Replacement and Upgrade <div>Replace and upgrade audio-visual systems at the Matt Ross Community Center. The A/V system will be 12 years old in 2019.</div> | No Change | 2019 | 2019 | 2019 | 0 *GO 140,000 *PAYG 0 *OFED 0 *ERF 0 *OFIN |
| Project Total | | | | | | 140,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|--------------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1873 | Public Safety Mobile Command Post Replacement of 20-year old Mobile Command Post used for incident command in the field. The Mobile Command Post is used several times per year during special events, as well as during critical events. | No Change | 2018 | 2019 | 2019 | 0 *GO 0 *PAYG 800,000 *CCSTX 0 *ERF 0 *OFIN |
| Project Total | | | | | | 800,000 |
| PE-1938 | Cellular Repeater Replacement Replace aging cellular repeaters with updated technology. | No Change | 2019 | 2019 | 2019 | 0 *GO 160,000 *PAYG 0 *ERF 0 *OFIN |
| Project Total | | | | | | 160,000 |
| PE-1781 | Cardiac Monitor Replacement Replacement of seventeen cardiac monitors purchased in 2013. | No Change | 2019 | 2019 | 2019 | 0 *GO 0 *PAYG 0 *OFED 765,000 *ERF 0 *OFIN |
| Project Total | | | | | | 765,000 |
| PE-1789 | City Two-Way Radio Replacement Replace the two-way radio equipment hardware. This hardware will not be supported by the manufacturer beginning in 2019. Public Safety hardware will be replaced in 2019, then other departments in 2020. | No Change | 2019 | 2019 | 2019 2020 | 0 *GO 2,700,000 *PAYG 0 GO 900,000 PAYG |
| Project Total | | | | | | 3,600,000 |
| PE-1464 | Police Mobile Digital Voice Recorder and Logging System Replacement of system used to record 911 calls and police radio traffic. | No Change | 2020 | 2020 | 2020 | 0 GO 0 PAYG 0 OFED 0 ERF [OFIN = E911 funds] 250,000 OFIN |
| Project Total | | | | | | 250,000 |
| PE-1669 | 2020 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed. | No Change | 2020 | 2020 | 2020 | 0 GO 300,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 300,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|--|--|-----------|------------|--------------------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1670 | 2020 Public Safety Technology | No Change | 2020 | 2020 | 2020 | 0 GO |
| | Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. | | | | | 300,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | [OFIN= E911 funds] | 450,000 OFIN |
| | Project Total | | | | | 750,000 |
| PE-1671 | 2019 Fire Truck Replacement - Ladder Truck | Revised Timing | 2019 | 2019 | 2019 | 0 GO |
| | Replacement of 2010 Pierce Impel 75' Quint due to age, mileage and maintenance. Fixed Asset #37329. Revised timing based on apparatus maintenance records. | | | | | 0 PAYG |
| | | | | | | 0 JOCO |
| | | | | | | 895,000 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 895,000 |
| PE-1690 | Fire Self-Contained Breathing Apparatus (SCBA) Replacement | Revised Cost | 2020 | 2020 | 2020 | 0 GO |
| | Replacement of SCBA equipment, purchased in 2009. Scope includes platform changes for compliance with current standards. Revised cost based on update FD estimate. | | | | | 0 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 785,000 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 785,000 |
| PE-1691 | Police Computer-Aided Dispatch (CAD) and Mobile Public Safety (MPS) Upgrade -2020 | No Change | 2020 | 2020 | 2020 | 0 GO |
| | Upgrade CAD and MPS components of Police Department's Hexagon software. Four-year replacement cycle. | | | | | 550,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 550,000 |
| PE-1695 | 2020 Fire Mobile Data Terminal (MDT) Replacement | No Change | 2020 | 2020 | 2020 | 0 GO |
| | Replace MDT system in Fire Department vehicles and apparatus. Equipment is on a four-year replacement cycle. | | | | | 250,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 250,000 |
| PE-1939 | 2020 Bomb Truck Replacement | No Change | 2020 | 2020 | 2020 | 0 GO |
| | Replace 15-year old bomb truck. | | | | | 0 PAYG |
| | | | | | | 450,000 CCSTX |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 450,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1743 | 2021 IT Network Technology and Software Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed. | No Change | 2021 | 2021 | 2021 | 0 GO 300,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 300,000 |
| PE-1747 | 2021 Public Safety Technology Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. | No Change | 2021 | 2021 | 2021 | 0 GO 125,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 125,000 |
| PE-1780 | 2021 Fire Truck Replacement - Engine Replacement of 2012 Pierce Pumper due to age, mileage and maintenance. Fixed Asset #39958. Revised costs based on updated FD estimates. | Revised Cost | 2021 | 2021 | 2021 | 0 GO 0 PAYG 0 OFED 750,000 ERF 0 OFIN |
| Project Total | | | | | | 750,000 |
| PE-1785 | 2021 Server Hardware Refresh Replacement of physical server hardware to ensure up-to-date redundancy features, security technology and minimize system downtime due to hardware issues. Servers are on a four-year replacement cycle. | No Change | 2021 | 2021 | 2021 | 0 GO 360,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 360,000 |
| PE-1786 | 2021 VOIP Hardware/Application Refresh Replacement of physical server hardware to ensure up-to-date redundancy features, security technology and minimize system downtime due to hardware issues. Servers are on a five-year replacement cycle. | No Change | 2021 | 2021 | 2021 | 0 GO 400,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 400,000 |
| PE-1787 | 2021 Soccer Complex A/V Upgrade Replace and upgrade the existing Audio-Visual systems at the Soccer Complex, including upgrades in the meeting room, display/sign boards, TV Monitors and related technology. | No Change | 2021 | 2021 | 2021 | 0 GO 120,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 120,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-2040 | Deanna Rose Children's Farmstead Security Camera System <div>Addition of approximately 40 cameras, server and power supply.</div> <div>Project Total</div> | New | 2021 | 2021 | 2021 | 0 GO 75,000 PAYG 0 ERF 0 OFIN <div>75,000</div> |
| PE-1746 | Police Mobile Digital Video Camera Replacement and Upgrade <div>Replace cameras and system components of the Police Department's Mobile Digital Video Cameras in all vehicles, the booking room and the interview room, purchased in 2016.</div> <div>Project Total</div> | No Change | 2022 | 2022 | 2022 | 0 GO 1,500,000 PAYG 0 OFED 0 ERF 0 OFIN <div>1,500,000</div> |
| PE-1940 | 2022 IT Network Technology and Software <div>Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.</div> <div>Project Total</div> | No Change | 2022 | 2022 | 2022 | 0 GO 350,000 PAYG 0 OFED 0 ERF 0 OFIN <div>350,000</div> |
| PE-1848 | 2022 Public Safety Technology <div>Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.</div> <div>Project Total</div> | No Change | 2022 | 2022 | 2022 | 0 GO 125,000 PAYG 0 OFED 0 ERF 0 OFIN <div>125,000</div> |
| PE-1871 | Storage Area Network Replacement <div>Replacement and upgrade of storage area networks. This hardware is on a 5-year replacement cycle.</div> <div>Project Total</div> | No Change | 2022 | 2022 | 2022 | 0 GO 1,000,000 PAYG 0 OFED 0 ERF 0 OFIN <div>1,000,000</div> |
| PE-1874 | 2022 Fire Apparatus Replacement <div>Replacement of 2012 Pierce Pumper (E45) due to age, mileage and maintenance. Fixed Asset #40846. Revised cost based on updated FD estimate.</div> <div>Project Total</div> | Revised Cost | 2022 | 2022 | 2022 | 0 GO 0 PAYG 0 OFED 750,000 ERF 0 OFIN <div>750,000</div> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---|--|-----------|------------|------------------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1941 | 2022 Core Switch Redundancy and Internet Services Load Balancer Replacement <div>Addition of redundant network switches to reduce network outages due to hardware failure and service disruptions during network upgrades, and upgrade of application to balance internet traffic between service locations, allowing for additional bandwidth. Equipment on a seven year replacement cycle.</div> | No Change | 2022 | 2022 | 2022 | 0 GO 355,000 PAYG |
| Project Total | | | | | | 355,000 |
| PE-1942 | 2022/2023 Fiber Switch Upgrade <div>Replacement and upgrade of fiber optic switches used in the City's traffic signal system. Upgraded switches will provide increased security within the City's traffic control network. Five year-replacement cycle.</div> | No Change | 2022 | 2022-2023 | 2022 2023 | 0 GO 180,000 PAYG 0 GO 180,000 PAYG |
| Project Total | | | | | | 360,000 |
| PE-1943 | 2023 IT Network Technology and Software <div>Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed.</div> | No Change | 2023 | 2023 | 2023 | 0 GO 350,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 350,000 |
| PE-1944 | 2023 Public Safety Technology <div>Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments.</div> | No Change | 2023 | 2023 | 2023 | 0 GO 125,000 PAYG 0 OFED 0 ERF 0 OFIN |
| Project Total | | | | | | 125,000 |
| PE-1945 | 2023 Fire Apparatus Replacement <div>Replacement of 2014 Pierce Pumper (E42) due to age, mileage and maintenance. Fixed Asset #44151. Revised cost based on FD estimate.</div> | Revised Cost | 2023 | 2023 | 2023 | 0 GO 0 PAYG 0 OFED 735,000 ERF 0 OFIN |
| Project Total | | | | | | 735,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|--|--|-----------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-1946 | Citywide Information Technology Backup System Replacement - 2023 | Revised Cost Revised Scope | 2023 | 2023 | 2023 | 0 GO |
| | Funding for replacement of data backup hardware and software to accommodate expansion and growth and to avoid using equipment that is beyond its useful life to support critical services. Equipment on a four-year replacement cycle. Revised scope to reflect expected growth in data storage requirements, price increases and addition of cloud storage. | | | | | 800,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 800,000 |
| PE-1947 | PD License Plate Readers | No Change | 2023 | 2023 | 2023 | 0 GO |
| | Replace six license plate readers and related equipment/software purchased in 2018. | | | | | 350,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 350,000 |
| PE-2041 | Police Body Camera Replacement, 2024-2025 | New | 2024 | 2024-2025 | 2024 | 0 GO |
| | Replacement of 250 Body Cameras and associated IT hardware/services. Equipment is on 4-5 year replacement cycle. | | | | | 375,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | 2025 | 0 *GO |
| | | | | | | 375,000 *PAYG |
| | | | | | | 0 *OFED |
| | Project Total | | | | | 750,000 |
| PE-2028 | 2024 IT Network Technology and Software | New | 2024 | 2024 | 2024 | 0 GO |
| | Continuation of annual program. Annual funding for improvements to Information Technology networks, systems, hardware and for renewal of software licensing as needed. | | | | | 350,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 350,000 |
| PE-2029 | 2024 Public Safety Technology | New | 2024 | 2024 | 2024 | 0 GO |
| | Continuation of annual program. Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment for the Police and Fire departments. | | | | | 750,000 PAYG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 OFIN |
| | Project Total | | | | | 750,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|--|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| PE-2042 | Document Imaging Upgrade and Replacement - 2024 | New | 2024 | 2024 | 2024 | 0 GO 150,000 PAYG 0 ERF 0 OFIN |
| | Replacement and upgrade of City's document imaging system. 7-year replacement cycle. | | | | | |
| | Project Total | | | | | 150,000 |
| PE-2043 | IT Core Network Switch Replacement - 2024 | New | 2024 | 2024 | 2024 | 0 GO 750,000 PAYG 0 ERF 0 OFIN |
| | Replacement and upgrade of core network equipment, based on a six year replacement cycle. Last install of equipment was in 2018. The core switches provide the basic backbone for the routing of data on the City's network. | | | | | |
| | Project Total | | | | | 750,000 |
| PE-2044 | Access Gateway/Application Load Balancer Upgrade - 2024 | New | 2024 | 2024 | 2024 | 0 GO 200,000 PAYG 0 ERF 0 OFIN |
| | Replacement and upgrade of network equipment to allow remote access and datacenter resource load balancing to improve application performance. Five-year replacement cycle. | | | | | |
| | Project Total | | | | | 200,000 |
| PE-2032 | Police Computer-Aided Dispatch (CAD) and Mobile Public Safety (MPS) Upgrade -2024 | New | 2024 | 2024 | 2024 | 0 GO 605,000 PAYG 0 ERF 0 OFIN |
| | Upgrade CAD and MPS components of Police Department's Hexagon software. Four-year replacement cycle. | | | | | |
| | Project Total | | | | | 605,000 |
| PE-2045 | Fire Apparatus for Fire Station 5 | New | 2024 | 2024 | 2024 | 0 GO 0 PAYG 1,185,000 CCSTX 0 ERF |
| | Fleet addition at Fire Station 5 (162nd and Antioch) based on projected call demand. Includes a fire quint apparatus and associated equipment. | | | | | |
| | Project Total | | | | | 1,185,000 |
| PE-2046 | E-Ticketing Upgrade - 2024 | New | 2024 | 2024 | 2024 | 0 GO 350,000 PAYG 0 ERF 0 OFIN |
| | Replacement and upgrade of electronic traffic ticketing user hardware purchased in 2019, including printers and scanners. Five-year replacement cycle. | | | | | |
| | Project Total | | | | | 350,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|------------------|---------------------|--|--------------|---------------|--------------|---------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PUBLIC EQUIPMENT | | | | | | |
| SUBTOTAL | | | | | | 0 GO |
| PUBLIC EQUIPMENT | | | | | | 0 20GO |
| | | | | | | 12,525,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 2,235,000 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 5,185,000 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 700,000 OFIN |
| | | | | | | <u>20,645,000</u> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|--------------------------------|--|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Public Art | | | | | | |
| PR-1459 | 2017 Public Art Funding for permanent art acquisitions. Scope includes a \$50,000 city match of private funds. Scope includes purchase of art for City Hall, with FOA providing matching funds. Project is on-going. | No Change | 2017 | 2017 | 2017 | 50,000 *PAYG 50,000 *PRIV 0 *OFIN |
| Project Total | | | | | | 100,000 |
| PR-1622 | 2019 Public Art Funding for permanent art acquisitions. Scope includes a \$50,000 city match of private funds. | No Change | 2019 | 2019 | 2019 | 50,000 *PAYG 50,000 *PRIV 0 *OFIN |
| Project Total | | | | | | 100,000 |
| PR-2048 | 2020 Public Art Funding for permanent art acquisitions. | New | 2020 | 2020 | 2020 | 50,000 PAYG 0 PRIV 0 OFIN |
| Project Total | | | | | | 50,000 |
| PR-2049 | 2020 Vision Metcalf Art Infrastructure Design and construction of infrastructure to support rotating temporary art exhibits along Metcalf Avenue. | New | 2020 | 2020 | 2020 | 50,000 PAYG 0 PRIV 0 OFIN |
| Project Total | | | | | | 50,000 |
| PR-1795 | 2021 Public Art Funding for permanent art acquisitions. Revised scope to eliminate private funds. | Revised Scope | 2021 | 2021 | 2021 | 50,000 PAYG 0 PRIV 0 OFIN |
| Project Total | | | | | | 50,000 |
| PR-2050 | 2022 Public Art Funding for permanent art acquisitions. | New | 2022 | 2022 | 2022 | 50,000 PAYG 0 PRIV 0 OFIN |
| Project Total | | | | | | 50,000 |
| PR-1948 | 2023 Public Art Funding for permanent art acquisitions. Revised scope to eliminate private funds. | Revised Scope | 2023 | 2023 | 2023 | 50,000 PAYG 0 PRIV 0 OFIN |
| Project Total | | | | | | 50,000 |
| PR-2047 | 2024 Public Art Funding for permanent art acquisitions. | New | 2024 | 2024 | 2024 | 50,000 PAYG 0 PRIV 0 OFIN |
| Project Total | | | | | | 50,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|--------------------------------|---------------------|--|--------------|---------------|--------------|---------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Public Art | | | | | | |
| SUBTOTAL | | | | | | 0 GO |
| PARKS & RECREATION: Public Art | | | | | | 0 20GO |
| | | | | | | 300,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 0 SA |
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| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | <u>300,000</u> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---|---|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Arboretum & Kemper Farm | | | | | | |
| PR-1251 | Train Garden Construction of 20,000 sq. ft. garden area includes walkways, arbor, full size box car and caboose on rails, a water feature, landscape areas, and five or six G-Scale model trains running through the garden. Project is ongoing. | No Change | 2009 | 2011-2017 | 2009 | 0 *GO 0 *PAYG 0 *SPR 760,000 *PRIV 0 *OFIN |
| Project Total | | | | | | 760,000 |
| PR-1995 | Arboretum "Retreat" Construction of contemplative space within the Legacy Garden at the Arboretum. Funded with private donations. | No Change | 2018 | 2018 | 2018 | 0 *GO 0 *PAYG 0 *SPR 106,500 *PRIV |
| Project Total | | | | | | 106,500 |
| PR-1891 | Arboretum and Botanical Gardens Visitor Center Construction of 22,000 square foot visitor center in conjunction with the Arts and Recreation Foundation of Overland Park (ARFOP). The building will consist of class rooms, a multi-purpose room, an executive conference room, a café, library, gift shop, offices and a central corridor for gathering and display purposes. The scope also includes construction of a parking lot, expansion and enhancement of the gardens around the visitor center building, the "great lawn", an outdoor space to hold special events such as weddings, the first phase of the outdoor sculpture garden. This building and associated improvements is in accordance with the Arboretum and Botanical Gardens masterplan. Approximately 80% of project funding will come from private donations through ARFOP. The City's share will include contributions from the Special Parks and Recreation Fund (\$375K) and county sales tax (\$2M). Revised scope to include \$1.5M of 2018 contingency funds use for purchase of land. Visitors center will partly sit on newly acquired property. Estimated net annual operating cost is \$100,000. | Revised Scope | 2019 | 2020 | 2018 | 0 *CCSTX 0 *SPR 0 *PRIV 1,500,000 *OFIN |
| | | | | | | [OFIN = 2018 GF contingency funds] |
| | | | | | | 2019 0 *CCSTX 375,000 *SPR 950,000 *PRIV |
| | | | | | | 2020 2,000,000 CCSTX 0 SPR 9,050,000 PRIV |
| Project Total | | | | | | 13,875,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---|---------------------|--|--------------|---------------|--------------|---------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Arboretum & Kemper Farm | | | | | | |
| SUBTOTAL | | | | | | 0 GO |
| PARKS & RECREATION: Arboretum & Kemper Farm | | | | | | 0 20GO |
| | | | | | | 0 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 2,000,000 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
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| | | | | | | 0 OCITY |
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| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 9,050,000 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | <u>11,050,000</u> |

| Project Number | Project Description | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | 2020-2024 CIP Adopted 8/2019 |
|---------------------------------------|---|--|-----------|------------|------------------|---|
| | | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | |
| PARKS & RECREATION: Park Improvements | | | | | | |
| PR-1461 | 2017 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R. Project is on-going. | No Change | 2017 | 2017 | 2017 | 200,000 *SPR |
| | Project Total | | | | | 200,000 |
| PR-1543 | 2018 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R. | No Change | 2018 | 2018 | 2018 | 875,000 *SPR |
| | Project Total | | | | | 875,000 |
| PR-1595 | 2019 Park Improvements Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R. \$75,000 is included for amenities at Tomahawk Ridge Aquatic Center to replace diving boards. | No Change | 2019 | 2019 | 2019 | 75,000 *PAYG 675,000 *SPR |
| | Project Total | | | | | 750,000 |
| PR-1949 | Thompson (Santa Fe Commons) Park Improvements Refurbishment of park in Downtown Overland Park, includes improvements to the bandstand, parking lot and carriage house. New amenities would include restrooms, shelters, a play feature, plaza area with fountain and game play area. Revised scope to include additional parking, utility relocation and preservation of the historic Carriage House. Revised cost based on approved construction contract. | Revised Scope | 2018 | 2019 | 2018 2019 | 1,005,000 *GO 275,000 *PAYG 0 *GO 1,085,000 *PAYG 745,000 *CCSTX 1,000,000 *PRIV |
| | Project Total | | | | | 4,110,000 |
| PR-2074 | Farmstead Fishing Pond Island Improvements Construction of "MacKenzie's Island" at the Farmstead. Scope includes addition of water wheel and gazebo on the existing island. Project is funded by the Friends of the Farmstead. | New | 2019 | 2019 | 2019 | 140,000 *PRIV |
| | Project Total | | | | | 140,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---------------------------------------|--|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Park Improvements | | | | | | |
| PR-1822 | Turkey Creek Trail Rehabilitation - Preliminary Engineering Study <div>Preliminary engineering study to determine scope of work required to repair, reconstruct and mitigate future damage due to unstable earth on the Turkey Creek Bike/Hike Trail.</div> | New | 2019 | TBD | 2019 | 0 *PAYG 0 *SPR 150,000 *OFIN |
| Project Total | | | | | | 150,000 |
| PR-1875 | 159th and Quivira Neighborhood Park <div>Development of small park at City owned land near 159th and Quivira. Scope includes small parking lot, restrooms, picnic shelter, playground, walking path and plaza area. Revised cost based on increased design and construction costs.</div> | Revised Cost | 2020 | 2021 | 2020 | 70,000 PAYG 50,000 CCSTX |
| | | | | | | 155,000 PAYG 950,000 CCSTX |
| Project Total | | | | | | 1,225,000 |
| PR-1672 | 2020 Park Improvements <div>Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.</div> | No Change | 2020 | 2020 | 2020 | 675,000 SPR |
| Project Total | | | | | | 675,000 |
| PR-1797 | Strang Park Redevelopment <div>Redevelopment of Strang Park at 89th and Farley, located behind the Johnson County Central Library.</div> | No Change | 2019 | 2020 | 2018 | 75,000 *PAYG |
| | | | | | | 100,000 *PAYG 100,000 *CCSTX |
| | | | | | | 100,000 PAYG 1,900,000 CCSTX |
| Project Total | | | | | | 2,275,000 |
| PR-2051 | 91st Street Intermodal Trail/ Greenway Linkage <div>Trail along 91st Street from Nall Avenue to Lowell Avenue, and linking with the existing trail at Cherokee Park.</div> | New | 2020 | 2021 | 2020 | 200,000 PAYG 0 SPR 0 KDOT |
| | | | | | | 785,000 GO 0 PAYG 0 SPR 475,000 KDOT |
| Project Total | | | | | | 1,460,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---------------------------------------|---|--|-----------|------------|-----------|-----------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Park Improvements | | | | | | |
| PR-1748 | 2021 Park Improvements <div>Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.</div> <div>Project Total</div> | No Change | 2021 | 2021 | 2021 | 675,000 SPR |
| | | | | | | 675,000 |
| PR-1876 | Highland View Literary Park 151st and England <div>Development of park adjacent to the Johnson County Blue Valley Library on City owned land near 151st and England. Features would include a restroom building, literary-themed playground, walking path, small amphitheater, interactive stations and a gathering spot. Project removed from CIP. JoCo Library has delayed relocation of Blue Valley library to outside of plan years.</div> <div>Project Total</div> | Project Removed | | | | |
| PR-1849 | 2022 Park Improvements <div>Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.</div> <div>Project Total</div> | No Change | 2022 | 2022 | 2022 | 675,000 SPR |
| | | | | | | 675,000 |
| PR-1950 | 161St and Mission Road Neighborhood Park <div>Development of park at City owned land near 161st and Mission Road. Scope includes parking lot, restrooms, picnic shelters, playground, and playgrounds, walking path, plaza area and open field area to be utilized by organized sports.</div> <div>Project Total</div> | No Change | 2022 | 2023 | 2022 | 0 GO 300,000 PAYG 0 CCSTX |
| | | | | | 2023 | 0 GO 0 PAYG 3,000,000 CCSTX |
| | | | | | | 3,300,000 |
| PR-1951 | 2023 Park Improvements <div>Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.</div> <div>Project Total</div> | No Change | 2023 | 2023 | 2023 | 675,000 SPR |
| | | | | | | 675,000 |
| | | | | | | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---------------------------------------|---|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Park Improvements | | | | | | |
| PR-2030 | 2024 Park Improvements <div>Continuation of annual program. Funding for construction and addition of improvements at city parks for projects recommended by the Citizens' Advisory Council on P&R.</div> | New | 2024 | 2024 | 2024 | 675,000 SPR |
| Project Total | | | | | | 675,000 |
| PR-2052 | Tomahawk Creek Trailhead Park, Parking Lot and Restrooms <div>New pocket park in the vicinity of 135th and Antioch. Park will provide access to Tomahawk Creek Trail. Scope includes land acquisition and construction of parking lot and restrooms.</div> | New | 2024 | 2024 | 2024 | 850,000 GO 0 PAYG 0 CCSTX 0 SPR |
| Project Total | | | | | | 850,000 |
| PR-2053 | Pinehurst Estates Park Improvements <div>Improvements to park near 99th Street and Antioch including improvements to trail and playground and addition of small shelter.</div> | New | 2024 | 2024 | 2024 | 405,000 PAYG 200,000 CCSTX |
| Project Total | | | | | | 605,000 |
| SUBTOTAL | | | | | | 1,635,000 GO |
| PARKS & RECREATION: Park Improvements | | | | | | 0 20GO |
| | | | | | | 1,230,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 6,100,000 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 475,000 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 3,375,000 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | 12,815,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|--|---|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Park Facility Improvements | | | | | | |
| PR-1623 | Roe Park Enhancements Decommission Roe Pool and redevelop Roe Park to enhance the appearance and functional use of park. Improvements include parking lot reconstruction and expansion, restrooms, enhanced playground features, picnic shelters, landscaping and other recreational amenities. Project constructed in 2016, and is in wrap up stages. | No Change | 2014-2015 | 2016 | 2014 | 45,000 *SPR |
| | | | | | 2015 | 1,700,000 *GO 155,000 *SPR |
| | | | | | 2016 | 0 *GO 500,000 *PAYG 0 *SPR 0 *ERF 0 *ODF |
| | Project Total | | | | | 2,400,000 |
| PR-1553 | Deanna Rose Farmstead Ben Craig Administrative Building (East Entry and Shop) Replace the current east entry complex built in 1978 with new entry complex, including restrooms, concessions, staff offices, maintenance shop and storage area. Project in warranty period. | No Change | 2017 | 2017 | 2014 | 20,000 *PAYG 20,000 *PRIV |
| | | | | | 2016 | 43,000 *PRIV |
| | | | | | 2017 | 0 *GO 225,000 *PAYG 172,000 *PRIV |
| | | | | | 2018 | 1,005,000 *GO 145,000 *PAYG 235,000 *PRIV |
| | Project Total | | | | | 1,865,000 |
| PR-1668 | Sykes/Lady Overland Park Golf Course Clubhouse and Parking Lot Replacement The club house at the Sykes/Lady Golf Course is approximately 40 years old, and has experienced significant deterioration. The current facility does not meet current operational needs. The project includes demolishing the existing clubhouse and replacing with a new clubhouse, parking lot and practice greens. Funding for club house and greens (\$6.9M) will be primarily from Golf Course Fund. Parking lot design and construction (\$1.4M) will be funded from the General Fund. Net annual operating cost is estimated at \$200,000 from the Golf Fund. | No Change | 2017 | 2018 | 2017 | 0 *GO 0 *20GO 250,000 *PAYG 0 *SPR 300,000 *GCR |
| | | | | | 2018 | 1,285,000 *GO 4,490,000 *20GO 975,000 *PAYG 0 *SPR 1,000,000 *GCR |
| | Project Total | | | | | 8,300,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|--|--|--|-----------|------------|-----------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| PARKS & RECREATION: Park Facility Improvements | | | | | | |
| PR-1624 | Overland Park Soccer Complex Turf Replacement: Phase 2 <div>Replacement of synthetic turf on six of the 12 soccer fields at the Overland Park Soccer Complex. Maintaining current usage levels of over 1,500 games a year, it is anticipated fibers will be thoroughly worn down and seams starting to fray. Replacement includes disposal of existing turf, fixing sub-surface as needed, re-laying turf and rubber, and refurbishing areas (fence, plants areas, grass, etc.) destroyed during construction.</div> | No Change | 2018 | 2018 | 2018 | 0 *GO 1,800,000 *PAYG 150,000 *SPR 0 *ERF 425,000 *SOC 0 *ODF |
| Project Total | | | | | | 2,375,000 |
| PR-1793 | Young's and Tomahawk Ridge Aquatic Facilities Master Plan <div>Master plan for remodel/reconstruction of Young's Pool and Tomahawk Ridge Aquatic Center.</div> | No Change | 2018 | 2018 | 2018 | 0 *GO 100,000 *PAYG 0 *SPR 0 *PRIV 0 *ODF |
| Project Total | | | | | | 100,000 |
| PR-1696 | Kingston Lake Park Restroom Construction <div>Construction of restrooms which could be used year-round in conjunction with park's existing fishing lake, playground, picnic shelter and bike/hike trail. Revised cost based on increased design and construction costs.</div> | Revised Cost | 2019 | 2020 | 2019 | 0 *GO 45,000 *PAYG 0 *SPR |
| Project Total | | | | | | 470,000 |
| PR-2054 | Young's Aquatic Center Renovation - Phase 1 <div>Phase 1 of renovation to Young's Pool center. Scope includes replacement of entry building containing offices, concession stand, locker rooms, admission desk and restrooms.</div> | New | 2020 | 2020 | 2020 | 2,600,000 GO 175,000 PAYG 125,000 CCSTX 0 SPR |
| Project Total | | | | | | 2,900,000 |
| PR-2055 | Soccer Complex LED Lighting Upgrade <div>Upgrade lighting at the soccer complex to LED. This project would replace the 2020 lighting project currently programmed in the maintenance program.</div> | New | 2020 | 2021 | 2021 | 0 GO 1,555,000 PAYG 0 SPR 145,000 SOC |
| Project Total | | | | | | 1,700,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | | |
|--|---|--|-----------|------------|-----------|------------------------------|--------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 | |
| PARKS & RECREATION: Park Facility Improvements | | | | | | | |
| PR-2056 | Overland Park Farmer's Market | New | 2021 | 2022 | 2021 | 0 GO | |
| | Design and reconstruction of Farmer's Market in Downtown Overland Park. | | | | | 500,000 PAYG | |
| | | | | | | | 0 SPR |
| | | | | | 2022 | | 2,950,000 GO |
| | | | | | | | 0 PAYG |
| | | | | | | 2,050,000 CCSTX | |
| | | | | | | 0 SPR | |
| | Project Total | | | | | 5,500,000 | |
| SUBTOTAL | | | | | | 5,550,000 GO | |
| PARKS & RECREATION: Park Facility Improvements | | | | | | 0 20GO | |
| | | | | | | 2,655,000 PAYG | |
| | | | | | | 0 EXCIS | |
| | | | | | | 0 1/8STX | |
| | | | | | | 2,175,000 CCSTX | |
| | | | | | | 0 ESC | |
| | | | | | | 0 SA | |
| | | | | | | 0 SWU | |
| | | | | | | 0 JOCO | |
| | | | | | | 0 OCITY | |
| | | | | | | 0 KDOT | |
| | | | | | | 0 TFED | |
| | | | | | | 0 CDBG | |
| | | | | | | 0 OFED | |
| | | | | | | 0 ERF | |
| | | | | | | 0 GCR | |
| | | | | | | 0 SPR | |
| | | | | | | 145,000 SOC | |
| | | | | | | 0 PRIV | |
| | | | | | | 0 ODF | |
| | | | | | | 0 OFIN | |
| | | | | | | 10,525,000 | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | | |
|---------------------|--|--|-----------|------------|-----------|--|----------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 | |
| BRIDGE IMPROVEMENTS | | | | | | | |
| BR-0369 | 151st Street Bridge at Kenneth Road <div>Replacement of the bridge over the Blue River at 151st Street. This is a cooperative project with KCMO, with Jackson County administering the project.</div> | No Change | 2016 | 2018-2019 | 2016 | 0 *GO 50,000 *PAYG 25,000 *1/8STX 0 *JOCO 0 *OCITY | |
| | | | | | | 2017 | 100,000 *PAYG 500,000 *1/8STX |
| | | | | | | 2018 | 120,000 *PAYG |
| Project Total | | | | | | 795,000 | |
| BR-1664 | 167th Street Bridges over Coffee Creek <div>Construction of two bridges on 167th Street over Coffee Creek. Scope also includes completion of missing segments of roadway between Quivira and Switzer. Revised scope to expand bridge type and length due to floodplain issues, and addition of multiuse trail for pedestrians. Revised cost based on updated engineer's estimate based on current bridge design,</div> | Revised Cost Revised Scope | 2018 | 2020-2021 | 2018 | 0 *GO 285,000 *1/8STX | |
| | | | | | | 2019 | 580,000 *1/8STX |
| | | | | | | 2020 | 7,020,000 GO PAYG |
| | | | | | | 2021 | 0 PAYG 1,215,000 1/8STX |
| Project Total | | | | | | 9,100,000 | |
| BR-1902 | Pflumm Road Bridges over Coffee Creek, south of 159th Street Design Only <div>Design of the replacement of bridges on Pflumm Road over Coffee Creek, south of 159th Street. Johnson County will administer this project. Funding is for Overland Park's share of the design.</div> | No Change | 2019 | 2019 | 2019 | 0 *GO 150,000 *PAYG 0 *1/8STX | |
| | | | | | | | 150,000 |
| BR-2020 | College Boulevard Bridge over Indian Creek <div>Reconstruction of the bridge near College Boulevard and Grant Street.</div> | New | 2022 | 2024 | 2022 | 830,000 GO | |
| | | | | | | 2023 | 0 GO 220,000 PAYG |
| | | | | | | 2024 | 7,100,000 GO 0 PAYG |
| Project Total | | | | | | 8,150,000 | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------------------|---------------------|--|--------------|---------------|--------------|---------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| BRIDGE IMPROVEMENTS | | | | | | |
| SUBTOTAL - | | | | | | 14,950,000 GO |
| BRIDGE IMPROVEMENTS | | | | | | 0 20GO |
| | | | | | | 220,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 1,215,000 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | <u>16,385,000</u> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------------------|--|--|-----------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| RESIDENTIAL STREET PROGRAM | | | | | | |
| SR-1440 | 2017 Neighborhood Streets Reconstruction Program <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. Scope included Sapling Grove Park parking lot replacement.</div> | No Change | 2015 | 2017 | 2015 | 260,000 *1/8STX |
| | | | | | 2016 | 240,000 *1/8STX |
| | | | | | 2017 | 1,000,000 *PAYG |
| | | | | | | 1,138,000 *1/8STX |
| | | | | | | 250,000 *SWU |
| | | | | | | 160,000 *JOCO |
| | | [Includes 2015 and 2016 CDBG funding] | | | | 1,205,000 *CDBG |
| | | [OFIN = Transfer from MR1496] | | | | 87,000 *OFIN |
| | Project Total | | | | | 4,340,000 |
| SR-1529 | 2018 Neighborhood Streets Reconstruction Program <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements.</div> | No Change | 2016 | 2018 | 2016 | 350,000 *1/8STX |
| | | | | | 2017 | 500,000 *1/8STX |
| | | | | | 2018 | 3,865,000 *PAYG |
| | | | | | | 2,620,000 *1/8STX |
| | | | | | | 150,000 *SWU |
| | | | | | | 0 *JOCO |
| | | | | | | 0 *CDBG |
| | Project Total | | | | | 7,485,000 |
| SR-1585 | 2019 Neighborhood Streets Reconstruction Program, Part 1 <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements.</div> | No Change | 2017 | 2019 | 2017 | 375,000 *1/8STX |
| | | | | | 2018 | 70,000 *1/8STX |
| | | | | | 2019 | 2,480,000 *PAYG |
| | | | | | | 1,170,000 *1/8STX |
| | | | | | | 75,000 *SWU |
| | | | | | | 0 *JOCO |
| | | | | | | 0 *CDBG |
| | Project Total | | | | | 4,170,000 |
| SR-1901 | 2019 Neighborhood Streets Reconstruction Program, Part 2 <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements in CDBG eligible areas.</div> | No Change | 2017 | 2019 | 2017 | 510,000 *1/8STX |
| | | | | | 2018 | 180,000 *1/8STX |
| | | | | | 2019 | 2,175,000 *PAYG |
| | | | | | | 560,000 *1/8STX |
| | | | | | | 75,000 *SWU |
| | | [Includes 2018 and 2019 CDBG funding] | | | | 600,000 *CDBG |
| | Project Total | | | | | 4,100,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------------------|---|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| RESIDENTIAL STREET PROGRAM | | | | | | |
| SR-1655 | 2020 Neighborhood Streets Reconstruction Program <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements.</div> | No Change | 2018 | 2020 | 2018 | 700,000 *1/8STX |
| | | | | | 2019 | 120,000 *1/8STX |
| | | | | | 2020 | 2,850,000 PAYG 1,730,000 1/8STX 150,000 SWU 0 JOCO 0 CDBG |
| | Project Total | | | | | 5,550,000 |
| SR-1718 | 2021 Neighborhood Streets Reconstruction Program <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements.</div> | No Change | 2019 | 2021 | 2019 | 700,000 *1/8STX |
| | | | | | 2020 | 120,000 1/8STX |
| | | | | | 2021 | 2,250,000 PAYG 1,730,000 1/8STX 150,000 SWU 0 JOCO |
| | | [Includes 2020 and 2021 CDBG funding] | | | | 600,000 CDBG |
| | Project Total | | | | | 5,550,000 |
| SR-1801 | 2022 Neighborhood Streets Reconstruction Program <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements.</div> | No Change | 2020 | 2022 | 2020 | 700,000 1/8STX |
| | | | | | 2021 | 120,000 1/8STX |
| | | | | | 2022 | 2,850,000 PAYG 1,730,000 1/8STX 150,000 SWU 0 JOCO 0 CDBG |
| | Project Total | | | | | 5,550,000 |
| SR-1802 | 2023 Neighborhood Streets Reconstruction Program <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements.</div> | No Change | 2021 | 2023 | 2021 | 700,000 1/8STX |
| | | | | | 2022 | 120,000 1/8STX |
| | | | | | 2023 | 1,500,000 PAYG 1,730,000 1/8STX 150,000 SWU |
| | | [Includes 2022 and 2023 CDBG funding] | | | | 600,000 CDBG |
| | Project Total | | | | | 4,800,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------------------|---|--|---------------------------------------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| RESIDENTIAL STREET PROGRAM | | | | | | |
| SR-1827 | 2024 Neighborhood Streets Reconstruction Program | No Change | 2022 | 2024 | 2022 | 700,000 1/8STX |
| | Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. | | | | 2023 | 120,000 1/8STX |
| | | | | | 2024 | 2,950,000 PAYG 1,730,000 1/8STX 150,000 SWU 0 CDBG |
| | | | | | | |
| | | Project Total | | | | |
| SR-1918 | 2025 Neighborhood Streets Reconstruction Program | No Change | 2023 | 2025 | 2023 | 700,000 1/8STX |
| | Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. 2025 amounts are not included in the plan totals. CDBG funding include both 2024 and 2025 allocations. | | | | 2024 | 120,000 1/8STX |
| | | | | | 2025 | 2,350,000 *PAYG 1,730,000 *1/8STX 150,000 *SWU 600,000 *CDBG |
| | | | | | | |
| | | | [Includes 2024 and 2025 CDBG funding] | | | |
| | Project Total | | | | | 5,650,000 |
| SR-2012 | 2026 Neighborhood Streets Reconstruction Program | New | 2024 | 2026 | 2024 | 700,000 1/8STX |
| | Continuation of annual program. Program includes complete reconstruction of residential and collector streets, replacement of KCPL street lights, curbs, sidewalks and required storm drainage improvements. 2025 and 2026 amounts are not included in the plan totals. | | | | 2025 | 120,000 *1/8STX |
| | | | | | 2026 | 2,650,000 *PAYG 1,730,000 *1/8STX 150,000 *SWU 300,000 *CDBG |
| | | | | | | |
| | | Project Total | | | | |
| | | | | | | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|-----------------------------------|---------------------|--|--------------|---------------|--------------|---------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| RESIDENTIAL STREET PROGRAM | | | | | | |
| SUBTOTAL | | | | | | 0 GO |
| RESIDENTIAL STREET PROGRAM | | | | | | 0 20GO |
| | | | | | | 12,400,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 12,750,000 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 750,000 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 1,200,000 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | <u>27,100,000</u> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|-----------------|--|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STREET LIGHTING | | | | | | |
| SL-1437 | 2017 Street Lighting Replace approximately 160 KCPL-style streetlights with energy efficient LED streetlights. Funding has been combined from the 2015, 2016, 2018 and 2019 annual streetlighting projects to this project. Funding includes \$144K of reimbursement from the City of Prairie Village. Revised based on project near completion. | Revised Cost | 2015 | 2017-2018 | 2015 | 50,000 *PAYG 100,000 *1/8STX |
| | | | | | 2017 | 500,000 *PAYG 400,000 *1/8STX |
| | | | | | 2018 | 235,000 *CCSTX 144,000 *OCITY 6,500 *OFIN |
| | | [OFIN = transfer from MT-1501] | | | 2019 | 61,000 *1/8STX |
| | Project Total | | | | | 1,496,500 |
| SL-1649 | 2020 Street Lighting Biennial program of installation of street lighting on residential, collectors and thoroughfares. Scope includes replacement of former KCPL streetlights. | No Change | 2019 | 2020 | 2019 | 0 *PAYG 70,000 *CCSTX |
| | | | | | 2020 | 0 PAYG 0 1/8STX 195,000 CCSTX |
| | Project Total | | | | | 265,000 |
| SL-1833 | 2022 Street Lighting Biennial program of installation of street lighting on residential, collectors and thoroughfares. Scope includes replacement of former KCPL streetlights. | No Change | 2021 | 2022 | 2021 | 0 PAYG 0 1/8STX 100,000 CCSTX |
| | | | | | 2022 | 0 PAYG 0 1/8STX 400,000 CCSTX |
| | Project Total | | | | | 500,000 |
| SL-2006 | 2024 Street Lighting Continuation of program. Biennial program of installation of street lighting on residential, collectors and thoroughfares. Scope includes replacement of former KCPL streetlights. | New | 2023 | 2024 | 2023 | 0 PAYG 0 1/8STX 100,000 CCSTX |
| | | | | | 2024 | 0 PAYG 0 1/8STX 400,000 CCSTX |
| | Project Total | | | | | 500,000 |

*indicates project costs not included in plan totals
Capital Improvements Program

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---------------------|--|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STREET IMPROVEMENTS | | | | | | |
| ST-1661 | Downtown Overland Park Bike and Pedestrian Improvements <div>Improvements within a three-mile radius of Downtown Overland Park to allow for enhanced bicycle and pedestrian access and movement. Project has been selected for CMAQ funding by MARC.</div> | No Change | 2016 | 2018 | 2016 | 0 *GO 85,000 *PAYG 0 *ESC 0 *SWU 0 *JOCO 0 *KDOT 240,000 *TFED 0 *OFIN |
| Project Total | | | | | | 325,000 |
| ST-1791 | U.S. 69 Highway Corridor Study: I-435 to 215th Street <div>Engineering study to determine interim corridor improvement needs on US 69 Highway, from I-435 to 215th Street, until funding for ultimate improvements is available.</div> | No Change | 2016 | 2016 | 2016 | 0 *GO 10,000 *PAYG 300,000 *ESC 0 *SWU 0 *JOCO 0 *KDOT 0 *TFED 0 *OFIN |
| Project Total | | | | | | 310,000 |
| ST-1666 | 80th and Broadmoor Street Improvements <div>Reconstruction of 80th and Broadmoor in conjunction with adjacent development. Timing reflects 2017 construction of 80th Street and 2019 construction of Broadmoor.</div> | No Change | 2016 | 2017-2019 | 2016 | 0 *GO 75,000 *PAYG 0 *JOCO |
| | | | | | | 140,000 *PAYG |
| | | | | | | 295,000 *PAYG |
| Project Total | | | | | | 510,000 |
| ST-1667 | 79th Street - Floyd Street to Overland Park Drive <div>Reconstruction of 79th Street to include additional parking.</div> | No Change | 2016 | 2018 | 2016 | 0 *GO 75,000 *PAYG |
| | | | | | | 100,000 *PAYG |
| | | | | | | 490,000 *PAYG |
| | | | | | | 0 *CDBG |
| | | | | | | 0 *OFIN |
| Project Total | | | | | | 665,000 |
| ST-1837 | 2019 Bike Lane Striping <div>Stripe approximately 50 center lane miles of bike lanes or shared bike lanes in southern Overland Park. Project has been awarded 80% federal matching funds.</div> | No Change | 2019 | 2019 | 2019 | 0 *GO 100,000 *PAYG 0 *1/8STX 400,000 *TFED |
| Project Total | | | | | | 500,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---------------------|---|--|-----------|------------|----------------------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STREET IMPROVEMENTS | | | | | | |
| ST-1916 | 119th Street and Pflumm Road Intersection Improvements <div>Construction of dual left turn lanes and right turn lanes at the 119th and Pflumm intersection and new traffic signals. Project administered by the City of Olathe. Funding is for Overland Park's share of the project.</div> <div>Project Total</div> | No Change | 2018 | 2019 | 2018 2019 | 265,000 *PAYG 1,135,000 *PAYG 0 *1/8STX 1,400,000 |
| ST-1928 | Mini-Roundabouts near 132nd Street and US 69 Highway Overpass <div>Construction of two mini-roundabouts to improve traffic flow and operations. Locations include 132nd Street & Foster and 133rd Street & Hemlock. Revised cost to include construction observation services and based on final design.</div> <div>Project Total</div> | Revised Cost | 2018 | 2019 | 2018 2019 | 100,000 *CCSTX 395,000 *PAYG 0 *1/8STX 300,000 *CCSTX 795,000 |
| ST-1839 | 137th and Lamar Roundabout <div>Reconstruct 137th and Lamar to convert from an all-way stop controlled intersection to a single lane roundabout. Funding includes 50% federal safety funding. Revised scope to include expansion of pavement, funded primarily through additional federal funds and based on final design.</div> <div>Project Total</div> | Revised Scope Revised Cost | 2017 | 2019 | 2017 2018 2019 | 300,000 *ESC 105,000 *CCSTX 250,000 *PAYG 0 *ESC 150,000 *CCSTX 1,200,000 *TFED 2,005,000 |
| ST-2057 | Vision Metcalf: College and Metcalf Implementation Study - Traffic <div>A Vision Metcalf study in 2018 recommended several concepts for further study. Project scope includes a study related to reducing traffic lanes on College Boulevard. Funding is unspecified transportation improvement funds.</div> <div>Project Total</div> | New | 2019 | 2019 | 2019 | 0 *GO 0 *PAYG 50,000 *OFIN 50,000 |
| ST-2058 | Vision Metcalf: College and Metcalf Implementation Study - Parking <div>A Vision Metcalf Study in 2018 recommended several concepts for further study. Project scope includes a comprehensive planning study on parking requirements for the unified development ordinance update.</div> <div>Project Total</div> | New | 2019 | 2019 | 2019 | 0 *GO 125,000 *PAYG 0 *ESC 125,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STREET IMPROVEMENTS | | | | | | |
| ST-2059 | Vision Metcalf: College and Metcalf Implementation Study - Walkability <div>A Vision Metcalf Study in 2018 recommended several concepts for further study. Project scope includes a pedestrian walkability study for the corridor.</div> <div>Project Total</div> | New | 2020 | 2020 | 2020 | 0 GO 75,000 PAYG 0 ESC <div>75,000</div> |
| ST-2060 | Vision Metcalf: College and Metcalf Implementation Study - Mixed Use Code <div>A Vision Metcalf Study in 2018 recommended several concepts for further study. Project scope includes development of a mixed use overlay/code for the corridor.</div> <div>Project Total</div> | New | 2020 | 2020 | 2020 | 0 GO 100,000 PAYG 0 ESC <div>100,000</div> |
| ST-2021 | Mini-Roundabout at 91st Street and Nieman Road <div>Replace aging traffic signal at 91st Street and Neiman Road with mini-roundabout.</div> <div>Project Total</div> | New | 2021 | 2021 | 2021 | 0 GO 270,000 PAYG <div>270,000</div> |
| ST-2022 | Mini-Roundabout at 115th Street And Foster <div>Replacement of stop and yield signs with mini-roundabout to improve traffic flow and operations</div> <div>Project Total</div> | New | 2021 | 2021 | 2021 | 0 GO 270,000 PAYG <div>270,000</div> |
| ST-2026 | 135th and Pflumm Intersection Improvements. <div>Construction of right turn lanes. City of Olathe will administer project. Funding is for Overland Park's share.</div> <div>Project Total</div> | New | 2020 | 2022 | 2020 2021 2022 | 145,000 PAYG 165,000 PAYG 450,000 PAYG <div>760,000</div> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STREET IMPROVEMENTS | | | | | | |
| SUBTOTAL | | | | | | 0 GO |
| STREET IMPROVEMENTS | | | | | | 0 20GO |
| | | | | | | 1,475,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
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| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | <u>1,475,000</u> |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|-----------------------|---|--|-----------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| SIDEWALK CONSTRUCTION | | | | | | |
| SW-1435 | 2017 Sidewalk Construction <div>Construction or reconstruction of sidewalks based on citizen petition or staff recommendation.</div> | No Change | 2017 | 2017 | 2017 | 0 *PAYG 25,000 *1/8STX |
| Project Total | | | | | | 25,000 |
| SW-1530 | 2018 Sidewalk Construction <div>Construction or reconstruction of sidewalks based on citizen petition or staff recommendation.</div> | No Change | 2018 | 2018 | 2018 | 0 *PAYG 275,000 *1/8STX |
| Project Total | | | | | | 275,000 |
| SUBTOTAL | | | | | | 0 GO |
| SIDEWALK CONSTRUCTION | | | | | | 0 20GO |
| | | | | | | 0 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
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| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | 0 |
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| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|--|--|--|-----------|----------------------------|---------------------------------|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | |
| TH-1625 | Switzer Road: College Blvd. to Indian Creek Parkway <div>Completion of Switzer to coincide with multi-use development of parcel at southwest corner of College Blvd. and U.S. 69 Highway. Project related utility relocations are on-going.</div> | No Change | 2014 | 2014-2017 | 2014 | 400,000 *PAYG |
| | | | | | 2015 | 5,180,000 *GO 1,230,000 *PAYG |
| | | | | | 2017 | -440,000 *PAYG |
| | | | | | 2018 | 0 *PAYG |
| | | | | [PRIV = Developer Funding] | | 300,000 *PRIV |
| | Project Total | | | | | 6,670,000 |
| TH-0513 | 159th Street: Metcalf Avenue to Nall Avenue <div>Widening of 159th Street from Metcalf Avenue to Nall Avenue from two to four lanes. Project in warranty period.</div> | No Change | 2012 | 2015 | 2012 | 700,000 *1/8STX |
| | | | | | 2013 | 230,000 *EXCIS 13,000 *ESC |
| | | | | | 2014 | 2,000,000 *EXCIS 500,000 *1/8STX 76,000 *ESC |
| | | | | | 2015 | 1,283,000 *JOCO 500,000 *OCITY 5,465,000 *TFED |
| | | | | | [OCITY = Johnson Cty, not CARS] | |
| | | | | | 2016 | 229,000 *EXCIS |
| | | | | | 2017 | 137,000 *PAYG 117,000 *ESC |
| | Project Total | | | | | 11,250,000 |
| TH-0872 | 159th St.: Nall Ave. to Mission Rd. Design and Construction <div>Widen 159th from two to four lanes. Project in warranty period. Revised cost based on project near completion.</div> | Revised Cost | 2014 | 2016-2017 | 2014 | 500,000 *PAYG 30,000 *ESC |
| | | | | | 2015 | 2,515,000 *GO 750,000 *EXCIS 620,000 *1/8STX |
| | | | | | 2016 | 0 *GO 630,000 *PAYG 2,795,000 *EXCIS 1,075,000 *1/8STX 4,400,000 *JOCO |
| | | | | | 2018 | -360,000 *PAYG |
| | Project Total | | | | | 12,955,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|--|---|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | |
| TH-0500 | 143rd St.: Pflumm to Quivira Design and Construction <div>Widen 143rd from two to four lanes. Project is being done in conjunction with Olathe. Funding shown is Overland Park's share; Olathe is administering this project. Revised cost based on project completion. Project will stay open during warranty period.</div> | Revised Cost | 2014 | 2017 | 2013 | 70,000 *PAYG 600,000 *EXCIS 25,000 *ESC |
| | | | | | 2015 | 80,000 *EXCIS |
| | | | | | 2017 | 0 *PAYG 1,250,000 *EXCIS 890,000 *1/8STX |
| | | | | | 2018 | -70,000 *PAYG -325,000 *EXCIS -890,000 *1/8STX |
| | | | | | 2019 | -330,000 *EXCIS |
| | Project Total | | | | | 1,300,000 |
| TH-0495 | Quivira Road: 151st to 159th Street <div>Upgrade two-lane county road. Scope includes a divided two-lane concrete roadway with median. Revised cost based on bid award. Revised Johnson County funding based on eligible expenses.</div> | Revised Cost Revised Funding | 2014 | 2018 | 2014 | 200,000 *PAYG 700,000 *EXCIS |
| | | | | | 2015 | 1,305,000 *GO 1,310,000 *EXCIS 0 *1/8STX |
| | | | | | 2017 | 500,000 *1/8STX |
| | | | | | 2018 | 1,255,000 *EXCIS 930,000 *1/8STX 2,600,000 *JOCO |
| | Project Total | | | | | 8,800,000 |
| TH-1027 | Metcalf Avenue: 159th Street to 167th Street <div>Widening of Metcalf Ave: 159th to 167th from two to four lanes. 25% of the corridor is in Johnson County (outside of city limits).</div> | No Change | 2016 | 2018 | 2016 | 310,000 *PAYG 700,000 *1/8STX 60,000 *ESC |
| | | | | | 2017 | 500,000 *PAYG 650,000 *EXCIS 1,610,000 *1/8STX |
| | | | | | 2018 | 1,205,000 *GO 0 *PAYG 0 *EXCIS 1,440,000 *1/8STX 2,740,000 *JOCO 6,640,000 *TFED |
| | | | | | | 50,000 *PRIV |
| | Project Total | | | | | 15,905,000 |
| | | | | | | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---|---|--|-----------|------------|--|--|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | |
| TH-1852 | 2018 Preliminary Engineering Study Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. | No Change | 2018 | 2018 | 2018 | 0 *GO 250,000 *PAYG 0 *EXCIS |
| | Project Total | | | | | 250,000 |
| TH-1083 | 159th Street: Quivira Road to Pflumm Road Reconstruct 159th Street from Quivira to Pflumm to a two lane roadway with paved shoulders and improved roadside geometry. This is a safety enhancement project. Scope includes construction of a roundabout at 159th and Pflumm. Revised funding to reflect CARS award. Project construction delayed from 2019 to 2020 based on federal permitting and other delays. | Revised Funding Revised Timing | 2017 | 2019 | 2017 2018 2020 | 300,000 *PAYG 1,875,000 *GO 0 *PAYG 990,000 *EXCIS 405,000 EXCIS 270,000 JOCO 550,000 OCITY 1,215,000 TFED |
| | Project Total | | | | | 5,605,000 |
| TH-1853 | 2019 Preliminary Engineering Study Preliminary Engineering Study Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Revised cost based on recent contracts. | Revised Cost | 2019 | 2019 | 2019 | 0 *GO 250,000 *PAYG 0 *EXCIS |
| | Project Total | | | | | 250,000 |
| TH-1665 | Quivira Road: 159th Street to 179th Street Widen Quivira from an unimproved two lane road to divided two lane thoroughfare from 159th Street to 179th Street, including construction of the 175th and Quivira intersection. Revised funding to reflect CARS award. GO moved from 2019 to 2018 based on recent GO issue. | Revised Funding | 2017 | 2019-2020 | 2016 2017 2018 2019 2020 | 200,000 *GO 500,000 *PAYG 230,000 *1/8STX 770,000 *EXCIS 1,995,000 *GO 670,000 *1/8STX 4,100,000 *EXCIS 0 *GO 1,000,000 *1/8STX 654,000 *EXCIS 3,651,000 *JOCO 2,330,000 *TFED 2,465,000 GO 1,700,000 EXCIS 1,300,000 1/8STX 2,905,000 JOCO 2,330,000 TFED |
| | Project Total | | | | | 26,800,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | |
| TH-1799 | 179th Street: Metcalf Avenue to U.S. 69 Highway <div>Reconstruct 179th Street from Metcalf to US69 a two lane roadway with paved shoulders and improved roadside geometry. This is a safety enhancement project. Revised cost based on updated engineer's estimate.</div> | Revised Cost | 2018 | 2020 | 2018 | 200,000 *PAYG |
| | | | | | 2019 | 485,000 *PAYG 450,000 *EXCIS |
| | | | | | 2020 | 0 PAYG 1,710,000 EXCIS |
| | Project Total | | | | | 2,845,000 |
| TH-1854 | 2020 Preliminary Engineering Study Preliminary Engineering Study <div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.</div> | No Change | 2020 | 2020 | 2020 | 0 GO 200,000 PAYG 0 EXCIS |
| | Project Total | | | | | 200,000 |
| TH-1855 | 2021 Preliminary Engineering Study Preliminary Engineering Study <div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.</div> | No Change | 2021 | 2021 | 2021 | 0 GO 200,000 PAYG 0 EXCIS |
| | Project Total | | | | | 200,000 |
| TH-1026 | 167th Street: Antioch Road to Metcalf Avenue <div>Widen 167th Street from an unimproved two-lane road to a standard four-lane thoroughfare, from Antioch Road to Metcalf Avenue.</div> | No Change | 2020 | 2021-2022 | 2013 | 200,000 *1/8STX |
| | | | | | 2014 | 500,000 *1/8STX |
| | | | | | 2018 | 500,000 *1/8STX |
| | | | | | 2019 | 1,000,000 *1/8STX 600,000 *EXCIS |
| | | | | | 2020 | 800,000 EXCIS |
| | | | | | 2021 | 1,200,000 1/8STX 1,700,000 EXCIS 2,000,000 JOCO 3,000,000 TFED 455,000 ESC |
| | | | | | 2022 | 1,755,000 EXCIS 2,240,000 JOCO 3,000,000 TFED |
| | Project Total | | | | | 18,950,000 |

| 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | | | |
|--|--|---------------------------|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | |
| TH-1929 | Metcalf Avenue: 91st Street to 99th Street <div>Improvements to Metcalf Avenue from 91st Street to 99th Street, to include curb and gutters, medians, mill and overlay, storm sewer improvements, and burying power lines. Project costs will be reimbursed by TIF payments over a 20-year period.</div> | New | 2020 | 2022 | 2020 | 0 GO 150,000 PAYG 0 1/8STX |
| | | | | | 2021 | 0 GO 0 PAYG 2,750,000 1/8STX |
| | | | | | 2022 | 5,550,000 GO 0 PAYG 500,000 1/8STX |
| | Project Total | | | | | 8,950,000 |
| TH-1836 | Switzer Road: 159th Street to 167th Street <div>Reconstruct two lane thoroughfare from 159th Street to 167th Street. Revised funding to reflect award of federal transportation funds.</div> | Revised funding | 2020 | 2023 | 2020 | 700,000 GO 0 PAYG 0 1/8STX 200,000 EXCIS |
| | | | | | 2021 | 0 PAYG 0 1/8STX 1,460,000 EXCIS |
| | | | | | 2022 | 0 1/8STX 0 EXCIS 5,000,000 TFED |
| | | | | | 2023 | 0 GO 0 PAYG 1,350,000 1/8STX 2,740,000 EXCIS 2,065,000 JOCO 0 TFED |
| | Project Total | | | | | 13,515,000 |
| TH-1915 | Nall Avenue Lane Reduction 4 lanes to 3 lanes <div>Reduce the number of lane on Nall Avenue from a four lane thoroughfare with no turn lanes to two lane thoroughfare with dedicated center turn lane. Prairie Village is requesting this project and will administer it. Funding is for Overland Park portion only.</div> | No Change | 2021 | 2022 | 2020 | 20,000 PAYG |
| | | | | | 2021 | 60,000 PAYG |
| | | | | | 2022 | 580,000 GO 0 PAYG 0 1/8STX |
| | Project Total | | | | | 660,000 |

| 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | |
| TH-1856 | 2022 Preliminary Engineering Study Preliminary Engineering Study <div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.</div> | No Change | 2022 | 2022 | 2022 | 0 GO 200,000 PAYG 0 EXCIS |
| | Project Total | | | | | 200,000 |
| TH-1914 | 167th Street: Switzer to Antioch <div>Reconstruct two lane thoroughfare from Switzer Road to Antioch Road.</div> | No Change | 2022 | 2024 | 2022 | 1,000,000 1/8STX |
| | | | | | 2023 | 2,750,000 1/8STX |
| | | | | | 2024 | 415,000 EXCIS 1,800,000 1/8STX 3,000,000 JOCO 3,000,000 TFED |
| | Project Total | | | | | 11,965,000 |
| TH-1147 | Quivira Road: 179th Street to 187th Street <div>Construction of Quivira Road to standard two lane. This section of Quivira Road does not currently exist. This project was included in the City's Municipal Services Extension Plan for the 2008 annexation. Revised cost based on updated engineer's estimate.</div> | Revised Cost | 2023 | 2025 | 2016 | 0 *PAYG 200,000 *EXCIS |
| | | | | | 2017 | 600,000 *PAYG 200,000 *EXCIS |
| | | | | | 2018 | 250,000 *PAYG |
| | | | | | 2020 | 140,000 EXCIS |
| | | | | | 2023 | 0 EXCIS |
| | | | | | 2024 | 0 GO 2,500,000 EXCIS 510,000 1/8STX |
| | | | | | 2025 | 0 *GO 3,350,000 *EXCIS 450,000 *1/8STX 3,400,000 *JOCO 3,000,000 *TFED |
| | Project Total | | | | | 14,600,000 |
| TH-1912 | 2023 Preliminary Engineering Study Preliminary Engineering Study <div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.</div> | No Change | 2023 | 2023 | 2023 | 0 GO 200,000 PAYG 0 EXCIS |
| | Project Total | | | | | 200,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 | | |
| THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | | | |
| TH-1129 | Antioch Road: 167th Street to 179th Street Design and Construction | Revised Cost | 2024 | 2026-2027 | 2022 | 200,000 EXCIS 300,000 1/8STX | | |
| | Widen Antioch Road from two to four lanes. Revised cost based on updated engineer's estimate. | | | | 2023 | 675,000 EXCIS 275,000 1/8STX | | |
| | | | | | 2025 | 2,200,000 *EXCIS 1,300,000 *1/8STX | | |
| | | | | | 2026 | 2,000,000 *EXCIS 1,300,000 *1/8STX 3,000,000 *JOCO 2,000,000 *TFED | | |
| | | | | | 2027 | 2,850,000 *PAYG 2,850,000 *EXCIS 3,000,000 *JOCO 2,000,000 *TFED | | |
| | | Project Total | | | | | 23,950,000 | |
| TH-2013 | | 2024 Preliminary Engineering Study Preliminary Engineering Study | New | 2024 | 2024 | 2024 | 0 GO 200,000 PAYG 0 EXCIS | |
| | Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. | | | | | | | |
| | Project Total | | | | | 200,000 | | |
| SUBTOTAL THOROUGHFARE CONSTRUCTION IMPROVEMENTS | | | | | | 9,295,000 GO 0 20GO 1,230,000 PAYG 16,400,000 EXCIS 13,735,000 1/8STX 0 CCSTX 455,000 ESC 0 SA 0 SWU 12,480,000 JOCO 550,000 OCITY 0 KDOT 17,545,000 TFED 0 CDBG 0 OFED 0 ERF 0 GCR 0 SPR 0 SOC 0 PRIV 0 ODF 0 OFIN | | |
| | | | | | | 71,690,000 | | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS | | | | | | |
| TS-1888 | 159th and Foster Traffic Signal <div>Installation of traffic signal at 159th Street and Foster interchange.</div> | No Change | 2017 | 2017 | 2017 | 153,000 *PAYG 73,000 *ESC 0 *OCITY |
| Project Total | | | | | | 226,000 |
| TS-1533 | 2018 Traffic Signal Installation, Modification and Replacement <div>Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Includes 83rd & Metcalf traffic signal replacement, and removal of signals at 91st & Lamar/ 91st & Glenwood.</div> | No Change | 2017 | 2018 | 2017 | 0 *PAYG 0 *ESC 0 *OCITY |
| | | | | | | 75,000 *PAYG 80,000 *ESC 0 *OCITY |
| Project Total | | | | | | 155,000 |
| TS-1591 | 2019 Traffic Signal Installation, Modification and Replacement <div>Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed. Tentative site locations include 159th and Switzer.</div> | No Change | 2018 | 2019 | 2018 | 60,000 *PAYG 0 *ESC 0 *OCITY |
| | | | | | | 240,000 *PAYG 80,000 *ESC 0 *OCITY |
| Project Total | | | | | | 380,000 |
| TS-1650 | 2020 Traffic Signal Installation, Modification and Replacement <div>Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.</div> | No Change | 2019 | 2020 | 2019 | 60,000 *PAYG 0 *ESC 0 *OCITY |
| | | | | | | 260,000 PAYG 80,000 ESC 0 OCITY |
| Project Total | | | | | | 400,000 |
| TS-1724 | 2021 Traffic Signal Installation, Modification and Replacement <div>Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.</div> | No Change | 2020 | 2021 | 2020 | 60,000 PAYG 0 ESC 0 OCITY |
| | | | | | | 260,000 PAYG 80,000 ESC 0 OCITY |
| Project Total | | | | | | 400,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS | | | | | | |
| TS-1932 | College Boulevard to 112th St Pedestrian Connection <div>Pedestrian improvement to include a signal/crosswalk enhancements and a pedestrian walkway near the Overland Park Convention Center.</div> | No Change | 2019 | 2021 | 2018 | 650,000 *PRIV |
| Project Total | | | | | | 650,000 |
| TS-1835 | 2022 Traffic Signal Installation, Modification and Replacement <div>Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.</div> | No Change | 2021 | 2022 | 2021 | 60,000 PAYG 0 ESC 0 OCITY |
| Project Total | | | | | | 260,000 PAYG 80,000 ESC 0 OCITY 400,000 |
| TS-1917 | 2023 Traffic Signal Installation, Modification and Replacement <div>Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.</div> | No Change | 2022 | 2023 | 2022 | 60,000 PAYG 0 ESC 0 OCITY |
| Project Total | | | | | | 260,000 PAYG 80,000 ESC 0 OCITY 400,000 |
| TS-2007 | 2024 Traffic Signal Installation, Modification and Replacement <div>Continuation of annual program. Two new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.</div> | New | 2023 | 2024 | 2023 | 60,000 PAYG 0 ESC 0 OCITY |
| Project Total | | | | | | 260,000 PAYG 80,000 ESC 0 OCITY 400,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
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| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS | | | | | | |
| SUBTOTAL | | | | | | 0 GO |
| TRAFFIC MANAGEMENT SYSTEMS AND TRAFFIC SIGNALS | | | | | | 0 20GO |
| | | | | | | 1,540,000 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 400,000 ESC |
| | | | | | | 0 SA |
| | | | | | | 0 SWU |
| | | | | | | 0 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | 1,940,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------|--|--|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STORM DRAINAGE | | | | | | |
| SD-1057 | Storm Drainage Improvement Stanley: 151st Terr. & Metcalf | No Change | 2011 | 2015 | 2010 | 255,000 *SWU |
| | Annual funding for storm drainage improvements. Project area is along Negro Creek at 151st Terr. and Metcalf Avenue. | | | | 2011 | 255,000 *SWU |
| | | | | | 2012 | 890,000 *SWU 325,000 *JOCO |
| | | | | | 2015 | 600,000 *SWU |
| | | | | | 2016 | 4,270,000 *JOCO |
| | | | | | 2018 | 380,000 *SA |
| | | Project Total | | | | |
| SD-1438 | 2017 Preliminary Stormwater Engineering Studies | No Change | 2017 | 2017 | 2017 | 0 *GO 0 *PAYG 0 *SA 80,000 *SWU 120,000 *JOCO |
| | Funding for preliminary engineering studies, required before the City can apply for SMAC funding. | | | | | |
| | | Project Total | | | | 200,000 |
| SD-1439 | 2018 Storm Drainage Improvement | Revised Cost | 2017 | 2018-2019 | 2017 | 150,000 *SWU |
| | Annual funding for storm drainage improvements. Project location is bank stabilization of Tomahawk Creek near 138th and Switzer. Revised cost based on updated engineer's estimate. | | | | 2018 | 0 *PAYG 195,000 *SWU |
| | | | | | 2019 | 0 *PAYG 105,000 *SWU |
| | | Project Total | | | | 450,000 |
| SD-1537 | | 2018 Preliminary Stormwater Engineering Studies | No Change | 2018 | 2018 | 2018 |
| | Funding for preliminary engineering studies, required before the City can apply for SMAC funding. | | | | | |
| | | Project Total | | | | 420,000 |
| SD-1930 | 95th and Roe Storm Drainage Improvements | No Change | 2018 | 2018 | 2018 | 0 *GO 0 *PAYG 0 *SA 120,000 *SWU 0 *JOCO 0 *KDOT |
| | Construction of regional detention in former Meadowbrook Country Club to alleviate flooding of 10 residential structures in Overland Park. Project is administered by Prairie Village. Funding is OP share only. | | | | | |
| | | Project Total | | | | 120,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------|--|--|-----------|------------|--------------|---|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STORM DRAINAGE | | | | | | |
| SD-1536 | 2019 Storm Drainage Improvement <div>Annual funding for storm drainage improvements. Project areas are yet to be determined.</div> | No Change | 2018 | 2019 | 2018 2019 | 200,000 *SWU 0 *PAYG 0 *SA 750,000 *SWU 0 *JOCO |
| Project Total | | | | | | 950,000 |
| SD-1584 | 2019 Preliminary Stormwater Engineering Studies <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding. Revised funding to reflect no Johnson County Funding will be received. Study areas include 106th/Bond, 124th/Switzer, 47th/Merriam Dr., 95th/Antioch, 99th/Eby.</div> | Revised Funding | 2019 | 2019 | 2019 | 0 *GO 0 *PAYG 0 *SA 300,000 *SWU 0 *JOCO |
| Project Total | | | | | | 300,000 |
| SD-1588 | 2020 Storm Drainage Improvement <div>Annual funding for storm drainage improvements. Project areas are yet to be determined.</div> | No Change | 2019 | 2020 | 2019 2020 | 200,000 *SWU 0 GO 0 PAYG 0 SA 750,000 SWU 0 JOCO |
| Project Total | | | | | | 950,000 |
| SD-1652 | 2020 Preliminary Stormwater Engineering Studies <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div> | No Change | 2020 | 2020 | 2020 | 0 GO 0 PAYG 0 SA 300,000 SWU 120,000 JOCO |
| Project Total | | | | | | 420,000 |
| SD-1653 | 2021 Storm Drainage Improvement <div>Annual funding for storm drainage improvements. Project areas are yet to be determined.</div> | No Change | 2020 | 2021 | 2020 2021 | 150,000 SWU 800,000 SWU |
| Project Total | | | | | | 950,000 |
| SD-1741 | 2021 Preliminary Stormwater Engineering Studies <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div> | No Change | 2021 | 2021 | 2021 | 0 GO 0 PAYG 0 SA 80,000 SWU 120,000 JOCO |
| Project Total | | | | | | 200,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------|---|--|-----------|------------|---------------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STORM DRAINAGE | | | | | | |
| SD-1740 | 2022 Storm Drainage Improvement | No Change | 2021 | 2021 | 2021 | 200,000 SWU |
| | Annual funding for storm drainage improvements. Project areas are yet to be determined. | | | | 2022 | 800,000 SWU |
| | | | | | Project Total | 1,000,000 |
| SD-1831 | 2022 Preliminary Stormwater Engineering Studies | No Change | 2022 | 2022 | 2022 | 0 GO |
| | Funding for preliminary engineering studies, required before the City can apply for SMAC funding. | | | | | 0 PAYG |
| | | | | | Project Total | |
| SD-1832 | 2023 Storm Drainage Improvement | No Change | 2022 | 2023 | 2022 | 80,000 SWU |
| | Annual funding for storm drainage improvements. Project areas are yet to be determined. | | | | 2023 | 120,000 JOCO |
| | | | | | Project Total | 200,000 |
| SD-1924 | 2023 Preliminary Stormwater Engineering Studies | No Change | 2023 | 2023 | 2023 | 0 GO |
| | Funding for preliminary engineering studies, required before the City can apply for SMAC funding. | | | | | 0 PAYG |
| | | | | | Project Total | |
| SD-1925 | 2024 Storm Drainage Improvement | Revised Scope | 2023 | 2024 | 2023 | 150,000 SWU |
| | Annual funding for storm drainage improvements. Project areas are yet to be determined. Revised scope to include 2024 construction. | | | | 2024 | 150,000 JOCO |
| | | | | | Project Total | 300,000 |
| SD-1925 | 2024 Storm Drainage Improvement | Revised Scope | 2023 | 2024 | 2023 | 300,000 SWU |
| | Annual funding for storm drainage improvements. Project areas are yet to be determined. Revised scope to include 2024 construction. | | | | 2024 | 0 PAYG |
| | | | | | Project Total | |
| SD-1925 | 2024 Storm Drainage Improvement | Revised Scope | 2023 | 2024 | 2023 | 0 JOCO |
| | Annual funding for storm drainage improvements. Project areas are yet to be determined. Revised scope to include 2024 construction. | | | | 2024 | |
| | | | | | Project Total | |
| SD-2016 | 2024 Preliminary Stormwater Engineering Studies | New | 2024 | 2024 | 2024 | 0 GO |
| | Funding for preliminary engineering studies, required before the City can apply for SMAC funding. | | | | | 0 PAYG |
| | | | | | Project Total | |
| SD-2016 | 2024 Preliminary Stormwater Engineering Studies | New | 2024 | 2024 | 2024 | 200,000 SWU |
| | Funding for preliminary engineering studies, required before the City can apply for SMAC funding. | | | | | 100,000 JOCO |
| | | | | | Project Total | |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|----------------|--|--|-----------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| STORM DRAINAGE | | | | | | |
| SD-2017 | 2025 Storm Drainage Improvement | New | 2024 | 2025 | 2024 | 300,000 SWU |
| | Annual funding for storm drainage improvements. Project areas are yet to be determined. Scope includes 2024 design only. | | | | | |
| | Project Total | | | | | 300,000 |
| SUBTOTAL | | | | | | 0 GO |
| STORM DRAINAGE | | | | | | 0 20GO |
| | | | | | | 0 PAYG |
| | | | | | | 0 EXCIS |
| | | | | | | 0 1/8STX |
| | | | | | | 0 CCSTX |
| | | | | | | 0 ESC |
| | | | | | | 0 SA |
| | | | | | | 5,810,000 SWU |
| | | | | | | 610,000 JOCO |
| | | | | | | 0 OCITY |
| | | | | | | 0 KDOT |
| | | | | | | 0 TFED |
| | | | | | | 0 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 0 ERF |
| | | | | | | 0 GCR |
| | | | | | | 0 SPR |
| | | | | | | 0 SOC |
| | | | | | | 0 PRIV |
| | | | | | | 0 ODF |
| | | | | | | 0 OFIN |
| | | | | | | 6,420,000 |

| | | 2020-2024 CAPITAL IMPROVEMENTS PROGRAM | | | | |
|---------------------|---------------------|--|-----------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 CIP | Des. Year | Cons. Year | Fin. Year | 2020-2024 CIP Adopted 8/2019 |
| SUMMARY - ALL FUNDS | | | | | | |
| | SUBTOTAL | | | | | 31,430,000 GO |
| | SUMMARY - ALL FUNDS | | | | | 4,275,000 20GO |
| | | | | | | 34,010,000 PAYG |
| | | | | | | 16,400,000 EXCIS |
| | | | | | | 27,700,000 1/8STX |
| | | | | | | 19,335,000 CCSTX |
| | | | | | | 855,000 ESC |
| | | | | | | 0 SA |
| | | | | | | 6,560,000 SWU |
| | | | | | | 13,090,000 JOCO |
| | | | | | | 550,000 OCITY |
| | | | | | | 475,000 KDOT |
| | | | | | | 17,545,000 TFED |
| | | | | | | 1,200,000 CDBG |
| | | | | | | 0 OFED |
| | | | | | | 6,030,000 ERF |
| | | | | | | 0 GCR |
| | | | | | | 3,375,000 SPR |
| | | | | | | 145,000 SOC |
| | | | | | | 9,050,000 PRIV |
| | | | | | | 700,000 OFIN |
| | | | | | | 192,725,000 |

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CITY OF OVERLAND PARK

2020-2024 MAINTENANCE PROGRAM

**Adopted
August 2019**



Maintenance Program Definition

Maintenance as included in the City's five-year maintenance program is defined as significant repairs to, renovation or rehabilitation of, or in-kind replacement of city infrastructure and facilities. The City's maintenance program includes both major and preventive maintenance projects.

Major maintenance includes renovation of, large-scale repairs to, and in-kind replacement of existing city-owned assets. Preventive maintenance includes projects and programs to protect and significantly extend an asset's useful life.

Routine annual work or minor repairs to equipment, infrastructure or facilities are defined as an operating expense. Replacement of infrastructure or facilities which would result in increased capacity are defined as a Capital Improvement.

2020-2024 Maintenance Program

Key to Project Categories

STREET INFRASTRUCTURE MAINTENANCE - This category addresses major and preventive repair and maintenance of street and thoroughfares within the City,

STREET & TRAFFIC INFRASTRUCTURE MAINTENANCE - This category addresses repair and maintenance of street and thoroughfares within the City, and repair and maintenance of traffic signals, street lights and the traffic control and communications system within the City.

STORM DRAINAGE MAINTENANCE - This category addresses repair and maintenance of the storm water management infrastructure within the City.

PUBLIC BUILDINGS MAINTENANCE - This public building category accounts for repair, remodeling and maintenance of public facilities.

PARKS AND RECREATION MAINTENANCE - This category includes the repair, remodeling, and maintenance of park and recreational grounds, facilities and amenities at parks, community centers, golf courses, soccer complex and the Arboretum.

2020-2024 Maintenance Program

Key to Funding Sources

PAYG - PAY AS YOU GO: Cash funding budgeted each year to finance maintenance projects.

SSH – SPECIAL STREET AND HIGHWAY FUNDS: Pass-through funds from the State of Kansas motor fuel tax. Motor fuel tax revenues are receipted in the Special Street and Highway fund. Per state statute, these funds may only be expended on the repair and maintenance of city streets.

1/8STX - 1/8-CENT SALES TAX: Revenues from the voter-approved dedicated 1/8-cent sales tax for street improvements finance a program targeted at improving and maintaining the City's street and traffic management infrastructure. The tax was originally approved in November of 1998 and went into effect in April of 1999. In 2003, 2008 and 2013, voters approved extensions of this tax. The tax is currently scheduled to sunset in March of 2024, however the City's five-year financial plan assumes the tax will continue beyond this date.

CCSTX – COUNTY COURTHOUSE SALES TAX: The City's portion of revenues from a countywide 1/4-cent sales tax to support construction of a new county courthouse. Passed in November 2016, sales tax collections begin on April 1, 2017. The tax is scheduled to sunset on March 31, 2027.

SWU - STORMWATER UTILITY FUNDS: Stormwater utility funding includes revenue generated from an ad valorem property tax dedicated to stormwater management and from a stormwater user fee paid by all property owners within the City. The user fee is based on the amount of impervious surface existing on each property.

JOCO – COUNTY FUNDS: County funding includes both the CARS program and the Johnson County Storm Water Drainage program. The funding source for the drainage program is the County's 1/10 cent stormwater sales tax.

ERF - EQUIPMENT RESERVE FUND: Represents funding available from the Equipment Reserve Fund. This fund was established to provide flexibility in meeting operational needs by providing a resource in lieu of issuing short-term debt.

GCR - GOLF COURSE REVENUE: Golf Course revenues that exceed operating expenses (which include a computation for overhead) are used to make golf course improvements.

SPR - SPECIAL PARKS AND RECREATION: Revenue to this fund is provided by the liquor tax imposed on gross receipts of liquor sales by clubs, caterers and drinking establishments. One-third of the City's total revenue from this tax is required by state statute to be "expended only for the purchase, establishment, maintenance or expansion of park and recreational services, programs and facilities."

SOC – SOCCER COMPLEX REVENUE: Soccer complex revenues that exceed operating expenses are used to for improvements to the Soccer complex.

OFIN - OTHER FINANCING: Other financing refers to sources of funding that are not normally used in the context of the City's maintenance program planning.

MAINTENANCE PROGRAM

Maintenance Program by Funding Source and Project Category

| REVENUE BY FUNDING SOURCE: | | | | | | | Increase/ (Decrease) | |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------------|------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | 2020/2024 | 2019/2023 | |
| General Fund | 13,215,000 | 11,805,000 | 13,765,000 | 11,935,000 | 12,570,000 | 63,290,000 | 57,375,000 | 5,915,000 |
| Special Street & Highway | 4,850,000 | 4,850,000 | 4,850,000 | 4,850,000 | 4,850,000 | 24,250,000 | 24,250,000 | 0 |
| 1/8 Cent Sales Tax Fund | 1,000,000 | 1,000,000 | 1,000,000 | 1,050,000 | 1,050,000 | 5,100,000 | 5,050,000 | 50,000 |
| Golf Course Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 1,000,000 | 0 |
| Intergovernmental Funding | 2,960,000 | 85,000 | 0 | 0 | 0 | 3,045,000 | 0 | 3,045,000 |
| Special Parks & Rec Fund | 575,000 | 575,000 | 575,000 | 575,000 | 575,000 | 2,875,000 | 2,875,000 | 0 |
| Storm Water Utility Fund | 3,125,000 | 3,140,000 | 3,155,000 | 3,155,000 | 3,155,000 | 15,730,000 | 16,070,000 | -340,000 |
| Other Funding | 205,000 | 0 | 1,400,000 | 0 | 0 | 1,605,000 | 1,400,000 | 205,000 |
| Soccer Operations Fund | 100,000 | 288,000 | 530,000 | 93,000 | 94,000 | 1,105,000 | 1,136,000 | -31,000 |
| Courthouse Sales Tax Fund | 1,660,000 | 1,250,000 | 800,000 | 800,000 | 800,000 | 5,310,000 | 6,545,000 | -1,235,000 |
| Equipment Reserve Fund | 0 | 0 | 0 | 180,000 | 535,000 | 715,000 | 180,000 | 535,000 |
| Grand Total - Revenues | 27,890,000 | 23,193,000 | 26,275,000 | 22,838,000 | 23,829,000 | 124,025,000 | 115,881,000 | 8,144,000 |

| REVENUE BY PROJECT CATEGORY: | | | | | | | Increase/ (Decrease) | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------------|------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | 2020/2024 | 2019/2023 | |
| <u>Street Maintenance</u> | | | | | | | | |
| General Fund | 10,640,000 | 9,645,000 | 10,085,000 | 9,925,000 | 9,980,000 | 50,275,000 | 46,265,000 | 4,010,000 |
| Special Street & Highway | 4,850,000 | 4,850,000 | 4,850,000 | 4,850,000 | 4,850,000 | 24,250,000 | 24,250,000 | 0 |
| 1/8 Cent Sales Tax Fund | 500,000 | 500,000 | 500,000 | 550,000 | 550,000 | 2,600,000 | 2,550,000 | 50,000 |
| Storm Water Utility Fund | 1,140,000 | 1,140,000 | 1,155,000 | 1,155,000 | 1,155,000 | 5,745,000 | 5,680,000 | 65,000 |
| Soccer Operations Fund | 0 | 50,000 | 400,000 | 0 | 0 | 450,000 | 450,000 | 0 |
| Courthouse Sales Tax Fund | 710,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,710,000 | 4,260,000 | -1,550,000 |
| Street Maintenance Total | 17,840,000 | 16,685,000 | 17,490,000 | 16,980,000 | 17,035,000 | 86,030,000 | 83,455,000 | 2,575,000 |
| <u>Traffic Infrastructure Maintenance</u> | | | | | | | | |
| General Fund | 150,000 | 70,000 | 50,000 | 50,000 | 50,000 | 370,000 | 250,000 | 120,000 |
| 1/8 Cent Sales Tax Fund | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 | 2,500,000 | 0 |
| Intergovernmental Funding | 0 | 85,000 | 0 | 0 | 0 | 85,000 | 0 | 85,000 |
| Other Funding | 205,000 | 0 | 0 | 0 | 0 | 205,000 | 0 | 205,000 |
| Courthouse Sales Tax Fund | 425,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,625,000 | 1,450,000 | 175,000 |
| Traffic Infrastructure Maintenance Total | 1,280,000 | 955,000 | 850,000 | 850,000 | 850,000 | 4,785,000 | 4,200,000 | 585,000 |
| <u>Stormwater Maintenance</u> | | | | | | | | |
| Intergovernmental Funding | 2,945,000 | 0 | 0 | 0 | 0 | 2,945,000 | 0 | 2,945,000 |
| Storm Water Utility Fund | 1,985,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 9,985,000 | 10,390,000 | -405,000 |
| Stormwater Maintenance Total | 4,930,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 12,930,000 | 10,390,000 | 2,540,000 |
| <u>Building Maintenance</u> | | | | | | | | |
| General Fund | 1,115,000 | 910,000 | 1,710,000 | 910,000 | 1,890,000 | 6,535,000 | 5,685,000 | 850,000 |
| Intergovernmental Funding | 15,000 | 0 | 0 | 0 | 0 | 15,000 | 0 | 15,000 |
| Other Funding | 0 | 0 | 1,400,000 | 0 | 0 | 1,400,000 | 1,400,000 | 0 |
| Courthouse Sales Tax Fund | 525,000 | 450,000 | 0 | 0 | 0 | 975,000 | 835,000 | 140,000 |
| Equipment Reserve Fund | 0 | 0 | 0 | 180,000 | 535,000 | 715,000 | 180,000 | 535,000 |
| Building Maintenance Total | 1,655,000 | 1,360,000 | 3,110,000 | 1,090,000 | 2,425,000 | 9,640,000 | 8,100,000 | 1,540,000 |
| <u>Parks Maintenance</u> | | | | | | | | |
| General Fund | 1,310,000 | 1,180,000 | 1,920,000 | 1,050,000 | 650,000 | 6,110,000 | 5,175,000 | 935,000 |
| Golf Course Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | 1,000,000 | 0 |
| Storm Water Utility Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Soccer Operations Fund | 100,000 | 238,000 | 130,000 | 93,000 | 94,000 | 655,000 | 686,000 | -31,000 |
| Parks Maintenance Total | 2,185,000 | 2,193,000 | 2,825,000 | 1,918,000 | 1,519,000 | 10,640,000 | 9,736,000 | 904,000 |
| Grand Total - Revenues | 27,890,000 | 23,193,000 | 26,275,000 | 22,838,000 | 23,829,000 | 124,025,000 | 115,881,000 | 8,144,000 |

2020-2024 Maint Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)
 City: Dedicated Funding 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility,
 Special Parks & Recreation, Golf, Soccer and Motor Fuel Tax
 Intergovernmental/Other Funding Funds from other governmental units; other cities, county, state and federal
 and other funding.

2020 Funded Projects

| | City: At Large | City: Dedicated | Intergov & Other | Total |
|---|---------------------|---------------------|---------------------|---------------------|
| <u>Street Maintenance</u> | | | | |
| MR-1657: 2020 Street Maintenance Repair Program | 8,895,000 | 5,850,000 | - | 14,745,000 |
| MR-1815: 2020 Curb Maintenance Repair Program | - | 1,140,000 | - | 1,140,000 |
| MR-1953: Nall Hills Park Parking Lot Replacement | 200,000 | - | - | 200,000 |
| MR-1882: Scape Parking Lot & Security | 1,345,000 | 210,000 | - | 1,555,000 |
| MR-1954: Indian Valley Park Parking Lot Replacement | 45,000 | - | - | 45,000 |
| MR-2061: MRCC Parking Lot Resurfacing | 155,000 | - | - | 155,000 |
| Street Maintenance Total | 10,640,000 | 7,200,000 | - | 17,840,000 |
| <u>Traffic Infrastructure Maintenance</u> | | | | |
| MT-1906: Traffic Signal Replacement at 83rd Street and Metcalf Avenue | - | 205,000 | - | 205,000 |
| MT-1648: 2020 Traffic Major Maintenance | 150,000 | 500,000 | - | 650,000 |
| MT-1846: 2021 Residential Streetlight LED Conversion | - | 125,000 | - | 125,000 |
| MT-1840: 2020 Thoroughfare Streetlight LED Conversion | - | 300,000 | - | 300,000 |
| Traffic Infrastructure Maintenance Total | 150,000 | 1,130,000 | - | 1,280,000 |
| <u>Stormwater Maintenance</u> | | | | |
| MS-1587: 2020 Major Storm Sewer Repair | - | 700,000 | - | 700,000 |
| MS-1654: 2021 Major Storm Sewer Repair | - | 300,000 | - | 300,000 |
| MS-2015: 86th and Lamar Storm Sewer Repair | - | 985,000 | 2,945,000 | 3,930,000 |
| Stormwater Maintenance Total | - | 1,985,000 | 2,945,000 | 4,930,000 |
| <u>Building Maintenance</u> | | | | |
| PE-1463 Citywide Backup IT system Replacement | 135,000 | - | 15,000 | 150,000 |
| MB-1958: Scape Justice Center Locker Room Remodel | - | 525,000 | - | 525,000 |
| MB-1673: 2020 Building Maintenance | 500,000 | - | - | 500,000 |
| MB-1698: Fire Training Center Roof Replacement | 400,000 | - | - | 400,000 |
| MB-2025: Fuel System Maintenance Upgrades | 80,000 | - | - | 80,000 |
| Building Maintenance Total | 1,115,000 | 525,000 | 15,000 | 1,655,000 |
| <u>Parks Maintenance</u> | | | | |
| MP-1674: 2020 Arboretum Maintenance | - | - | 125,000 | 125,000 |
| MP-1675: 2020 Park Maintenance | - | - | 450,000 | 450,000 |
| MP-1676: 2020 Golf Course Maintenance | - | 200,000 | - | 200,000 |
| MP-1773: 2020 Soccer Complex Maintenance | - | 100,000 | - | 100,000 |
| MP-1768: Indian Creek Restroom and Shelter Replacement | 785,000 | - | - | 785,000 |
| MP-1967: 2020 Playground Replacement | 350,000 | - | - | 350,000 |
| MP-1697: Maple Hills Restroom and Shelter Replacement | 75,000 | - | - | 75,000 |
| MP-1991: 2020 Deanna Rose Farmstead Maintenance | 100,000 | - | - | 100,000 |
| Parks Maintenance Total | 1,310,000 | 300,000 | 575,000 | 2,185,000 |
| Grand Total | \$13,215,000 | \$11,140,000 | \$3,535,000 | \$27,890,000 |

2020-2024 Maintenance Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)

City: Dedicated Funding City 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility, Golf Course, Soccer and Motor Fuel Tax

Intergovernmental/Other Funding Special Parks & Recreation, Other Cities, County, State and Federal

| | | | | | | | Funding Sources | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | | | | | | | City: | City: | Intergov & |
| | | | | | | | At Large | Dedicated | Other |
| | | | | | | | Total | | |
| <u>Street Maintenance</u> | | | | | | | | | |
| MR-1657: 2020 Street Maintenance Repair Program | 14,745,000 | - | - | - | - | 14,745,000 | 8,895,000 | 5,850,000 | - |
| MR-1815: 2020 Curb Maintenance Repair Program | 1,140,000 | - | - | - | - | 1,140,000 | - | 1,140,000 | - |
| MR-1953: Nall Hills Park Parking Lot Replacement | 200,000 | - | - | - | - | 200,000 | 200,000 | - | - |
| MR-1882: Scafe Parking Lot & Security | 1,555,000 | - | - | - | - | 1,555,000 | 1,345,000 | 210,000 | - |
| MR-1720: 2021 Street Maintenance Repair Program | - | 14,995,000 | - | - | - | 14,995,000 | 9,145,000 | 5,850,000 | - |
| MR-1816: 2021 Curb Maintenance Repair Program | - | 1,140,000 | - | - | - | 1,140,000 | - | 1,140,000 | - |
| MR-1954: Indian Valley Park Parking Lot Replacement | 45,000 | 325,000 | - | - | - | 370,000 | 370,000 | - | - |
| MR-1829: 2022 Street Maintenance Repair Program | - | - | 15,145,000 | - | - | 15,145,000 | 9,295,000 | 5,850,000 | - |
| MR-1863: 2022 Curb Maintenance Repair Program | - | - | 1,155,000 | - | - | 1,155,000 | - | 1,155,000 | - |
| MR-1955: Soccer Complex/Deanna Rose Farmstead Parking Lot Mill and | - | 115,000 | 1,135,000 | - | - | 1,250,000 | 800,000 | 450,000 | - |
| MR-1922: 2023 Street Maintenance Repair Program | - | - | - | 15,345,000 | - | 15,345,000 | 9,445,000 | 5,900,000 | - |
| MR-1923: 2023 Curb Maintenance Repair Program | - | - | - | 1,155,000 | - | 1,155,000 | - | 1,155,000 | - |
| MR-1956: Quivira Park Parking Lot Replacement | - | - | 55,000 | 425,000 | - | 480,000 | 480,000 | - | - |
| MR-2011: 2024 Street Maintenance Repair Program | - | - | - | - | 15,345,000 | 15,345,000 | 9,445,000 | 5,900,000 | - |
| MR-2010: 2024 Curb Maintenance Repair Program | - | - | - | - | 1,155,000 | 1,155,000 | - | 1,155,000 | - |
| MR-2061: MRCC Parking Lot Resurfacing | 155,000 | - | - | - | - | 155,000 | 155,000 | - | - |
| MR-2062: TRCC Parking Lot Resurfacing | - | 110,000 | - | - | - | 110,000 | 110,000 | - | - |
| MR-2063: Stonegate Pool Parking Lot Resurfacing | - | - | - | 55,000 | - | 55,000 | 55,000 | - | - |
| MR-2064: 80th and Conser Parking Lot Replacement | - | - | - | - | 300,000 | 300,000 | 300,000 | - | - |
| MR-2065: Founders Park Parking Lot Replacement | - | - | - | - | 125,000 | 125,000 | 125,000 | - | - |
| MR-2066: Regency Lake Park Parking Lot Replacement | - | - | - | - | 110,000 | 110,000 | 110,000 | - | - |
| Street Maintenance Total | 17,840,000 | 16,685,000 | 17,490,000 | 16,980,000 | 17,035,000 | 86,030,000 | 50,275,000 | 35,755,000 | - |
| <u>Traffic Infrastructure Maintenance</u> | | | | | | | | | |
| MT-1906: Traffic Signal Replacement at 83rd Street and Metcalf Avenue | 205,000 | - | - | - | - | 205,000 | - | 205,000 | - |
| MT-1648: 2020 Traffic Major Maintenance | 650,000 | - | - | - | - | 650,000 | 150,000 | 500,000 | - |
| MT-1846: 2021 Residential Streetlight LED Conversion | 125,000 | - | - | - | - | 125,000 | - | 125,000 | - |
| MT-1840: 2020 Thoroughfare Streetlight LED Conversion | 300,000 | - | - | - | - | 300,000 | - | 300,000 | - |
| MT-1725: 2021 Traffic Major Maintenance | - | 550,000 | - | - | - | 550,000 | 50,000 | 500,000 | - |
| MT-1841: 2021 Thoroughfare Streetlight LED Conversion | - | 300,000 | - | - | - | 300,000 | - | 300,000 | - |
| MT-1834: 2022 Traffic Major Maintenance | - | - | 550,000 | - | - | 550,000 | 50,000 | 500,000 | - |
| MT-1842: 2022 Thoroughfare Streetlight LED Conversion | - | - | 300,000 | - | - | 300,000 | - | 300,000 | - |
| MT-1920: 2023 Traffic Major Maintenance Repair Program | - | - | - | 550,000 | - | 550,000 | 50,000 | 500,000 | - |
| MT-1921: 2023 Thoroughfare Streetlight LED Conversion | - | - | - | 300,000 | - | 300,000 | - | 300,000 | - |
| MT-2008: 2024 Traffic Major Maintenance Repair Program | - | - | - | - | 550,000 | 550,000 | 50,000 | 500,000 | - |
| MT-2009: 2024 Thoroughfare Streetlight LED Conversion | - | - | - | - | 300,000 | 300,000 | - | 300,000 | - |
| MT-2019: 2021 Flashing Yellow Arrow Conversions | - | 105,000 | - | - | - | 105,000 | 20,000 | - | 85,000 |
| Traffic Infrastructure Maintenance Total | 1,280,000 | 955,000 | 850,000 | 850,000 | 850,000 | 4,785,000 | 370,000 | 4,330,000 | 85,000 |

2020-2024 Maintenance Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)

City: Dedicated Funding City 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility, Golf Course, Soccer and Motor Fuel Tax

Intergovernmental/Other Funding Special Parks & Recreation, Other Cities, County, State and Federal

| | | | | | | | Funding Sources | | |
|---|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|--------------------|---------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 | Total | City: At Large | City: Dedicated | Intergov & Other |
| <u>Stormwater Maintenance</u> | | | | | | | | | |
| MS-1587: 2020 Major Storm Sewer Repair | 700,000 | - | - | - | - | 700,000 | - | 700,000 | - |
| MS-1654: 2021 Major Storm Sewer Repair | 300,000 | 1,700,000 | - | - | - | 2,000,000 | - | 2,000,000 | - |
| MS-1739: 2022 Major Storm Sewer Repair | - | 300,000 | 1,700,000 | - | - | 2,000,000 | - | 2,000,000 | - |
| MS-1830: 2023 Major Storm Sewer Repair | - | - | 300,000 | 1,700,000 | - | 2,000,000 | - | 2,000,000 | - |
| MS-1926: 2024 Major Storm Sewer Repair | - | - | - | 300,000 | 1,700,000 | 2,000,000 | - | 2,000,000 | - |
| MS-2014: 2025 Major Storm Sewer Repair | - | - | - | - | 300,000 | 300,000 | - | 300,000 | - |
| MS-2015: 86th and Lamar Storm Sewer Repair | 3,930,000 | - | - | - | - | 3,930,000 | - | 985,000 | 2,945,000 |
| Stormwater Maintenance Total | 4,930,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 12,930,000 | - | 9,985,000 | 2,945,000 |
| <u>Building Maintenance</u> | | | | | | | | | |
| PE-1463 Citywide Backup IT system Replacement | 150,000 | - | - | - | - | 150,000 | 135,000 | - | 15,000 |
| MB-1977: Sanders Justice Center Locker Room Remodel | - | 450,000 | - | - | - | 450,000 | - | 450,000 | - |
| MB-1958: Scafe Justice Center Locker Room Remodel | 525,000 | - | - | - | - | 525,000 | - | 525,000 | - |
| MB-1673: 2020 Building Maintenance | 500,000 | - | - | - | - | 500,000 | 500,000 | - | - |
| MB-1698: Fire Training Center Roof Replacement | 400,000 | - | - | - | - | 400,000 | 400,000 | - | - |
| MB-1749: 2021 Building Maintenance | - | 500,000 | - | - | - | 500,000 | 500,000 | - | - |
| MB-1766: Sanders Chiller Replacement | - | 410,000 | - | - | - | 410,000 | 410,000 | - | - |
| MB-1861: 2022 Building Maintenance | - | - | 555,000 | - | - | 555,000 | 555,000 | - | - |
| MB-1960: Overland Park Convention Center Roof Replacement | - | - | 2,400,000 | - | - | 2,400,000 | 1,000,000 | 1,400,000 | - |
| MB-1961: 2023 Building Maintenance | - | - | - | 500,000 | - | 500,000 | 500,000 | - | - |
| MB-1962: Soccer Complex HVAC Replacement | - | - | - | 180,000 | - | 180,000 | 180,000 | - | - |
| MB-1963: Sanders Justice Center Boiler Replacement | - | - | - | 410,000 | - | 410,000 | 410,000 | - | - |
| MB-2025: Fuel System Maintenance Upgrades | 80,000 | - | - | - | - | 80,000 | 80,000 | - | - |
| MB-2068: City Facility Energy Conservation Upgrades - Phase 1 | - | - | - | - | 1,250,000 | 1,250,000 | 1,250,000 | - | - |
| MB-2070: Dennis Garrett PW Salt Barn Roof Replacement | - | - | - | - | 140,000 | 140,000 | 140,000 | - | - |
| MB-2069: Dennis Garrett PW Generator Replacement | - | - | - | - | 135,000 | 135,000 | 135,000 | - | - |
| MB-2067: Myron Scafe Facility Computer Room HVAC Replacement | - | - | 155,000 | - | - | 155,000 | 155,000 | - | - |
| MB-2038: 2024 Building Maintenance | - | - | - | - | 500,000 | 500,000 | 500,000 | - | - |
| MB-2071: Myron Scafe Facility Generator Replacement | - | - | - | - | 400,000 | 400,000 | 400,000 | - | - |
| Building Maintenance Total | 1,655,000 | 1,360,000 | 3,110,000 | 1,090,000 | 2,425,000 | 9,640,000 | 7,250,000 | 2,375,000 | 15,000 |

2020-2024 Maintenance Program By Project, Year and Funding Sources

City: at Large Funding Pay-as-You-Go (cash)
City: Dedicated Funding City 1/8-Cent Sales Tax, County Courthouse Sales Tax, Stormwater Utility, Golf Course, Soccer and Motor Fuel Tax
Intergovernmental/Other Funding Special Parks & Recreation, Other Cities, County, State and Federal

| | | | | | | | Funding Sources | | |
|--|--|--|--|--|--|--|-------------------|--------------------|---------------------|
| | | | | | | | City: At Large | City: Dedicated | Intergov & Other |
| | | | | | | | Total | | |
| Parks Maintenance | | | | | | | | | |
| MP-1674: 2020 Arboretum Maintenance | | | | | | | 125,000 | - | 125,000 |
| MP-1675: 2020 Park Maintenance | | | | | | | 450,000 | - | 450,000 |
| MP-1676: 2020 Golf Course Maintenance | | | | | | | 200,000 | 200,000 | - |
| MP-1773: 2020 Soccer Complex Maintenance | | | | | | | 100,000 | 100,000 | - |
| MP-1768: Indian Creek Restroom and Shelter Replacement | | | | | | | 785,000 | - | - |
| MP-1967: 2020 Playground Replacement | | | | | | | 350,000 | - | - |
| MP-1968: Soccer Complex - 2020 Lighting | | | | | | | 145,000 | 145,000 | - |
| MP-1697: Maple Hills Restroom and Shelter Replacement | | | | | | | 75,000 | - | - |
| MP-1750: 2021 Arboretum Maintenance | | | | | | | 125,000 | - | 125,000 |
| MP-1751: 2021 Park Maintenance | | | | | | | 450,000 | - | 450,000 |
| MP-1752: 2021 Golf Course Maintenance | | | | | | | 200,000 | 200,000 | - |
| MP-1774: 2021 Soccer Complex Maintenance | | | | | | | 93,000 | 93,000 | - |
| MP-1969: 2021 Playground Replacement | | | | | | | 300,000 | - | - |
| MP-1857: 2022 Arboretum Maintenance | | | | | | | 125,000 | - | 125,000 |
| MP-1858: 2022 Park Maintenance | | | | | | | 450,000 | - | 450,000 |
| MP-1859: 2022 Golf Course Maintenance | | | | | | | 200,000 | 200,000 | - |
| MP-1860: 2022 Soccer Complex Maintenance | | | | | | | 130,000 | 130,000 | - |
| MP-1970: 2022 Playground Replacement | | | | | | | 330,000 | - | - |
| MP-1879: Hickory Hills & Brookridge Restroom/Shelter Replacement | | | | | | | 1,175,000 | - | - |
| MP-1971: 2023 Arboretum Maintenance | | | | | | | 125,000 | - | 125,000 |
| MP-1972: 2023 Park Maintenance | | | | | | | 450,000 | - | 450,000 |
| MP-1973: 2023 Golf Course Maintenance | | | | | | | 200,000 | 200,000 | - |
| MP-1974: 2023 Soccer Complex Maintenance | | | | | | | 93,000 | 93,000 | - |
| MP-1975: 2023 Playground Replacement | | | | | | | 350,000 | - | - |
| MP-1976: Antioch Acres Park Restroom & Shelter Replacement | | | | | | | 660,000 | - | - |
| MP-1991: 2020 Deanna Rose Farmstead Maintenance | | | | | | | 100,000 | - | - |
| MP-1992: 2021 Deanna Rose Farmstead Maintenance | | | | | | | 100,000 | - | - |
| MP-1993: 2022 Deanna Rose Farmstead Maintenance | | | | | | | 100,000 | - | - |
| MP-1994: 2023 Deanna Rose Farmstead Maintenance | | | | | | | 100,000 | - | - |
| MP-2034: 2024 Arboretum Maintenance | | | | | | | 125,000 | - | 125,000 |
| MP-2033: 2024 Park Maintenance | | | | | | | 450,000 | - | 450,000 |
| MP-2035: 2024 Golf Course Maintenance | | | | | | | 200,000 | 200,000 | - |
| MP-2036: 2024 Soccer Complex Maintenance | | | | | | | 94,000 | 94,000 | - |
| MP-2037: 2024 Playground Replacement | | | | | | | 550,000 | - | - |
| MP-2072: Matt Ross Community Center Pool Filter Replacement | | | | | | | 360,000 | - | - |
| MP-2073: 2024 Deanna Rose Farmstead Maintenance | | | | | | | 100,000 | - | - |
| Parks Maintenance Total | | | | | | | 10,640,000 | 6,110,000 | 2,875,000 |
| Grand Total | | | | | | | \$124,025,000 | \$64,005,000 | \$5,920,000 |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | |
|-----------------------------------|---|---|-----------|------------|-----------|------------------------------|---------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | | |
| MR-1496 | 2017 Street Maintenance Repair Program <div>Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding.</div> | No Change | 2017 | 2017 | 2017 | 7,050,000 | *PAYG |
| | | | | | | 4,600,000 | *SSH |
| | | | | | | 500,000 | *1/8STX |
| | | | | | | 1,630,000 | *JOCO |
| | | | | | | 405,000 | *OCITY |
| | Project Total | | | | | 14,185,000 | |
| MR-1626 | OP Convention Center Covered Parking Lot Reconstruction <div>Removal of asphalt and base of covered lot parking surface at OPCC. Surface asphalt is failing resulting in diminishing returns on repairs. Parking lot will be replaced with concrete. This will increase the life of parking lot to approximately 50 years.</div> | No Change | 2016 | 2017 | 2016 | 55,000 | *PAYG |
| | | | | | 2017 | 380,000 | *PAYG |
| | | [OFIN = Transfer from TGT Capital Fund] | | | | 350,000 | *OFIN |
| | Project Total | | | | | 785,000 | |
| MR-1534 | 2018 Street Maintenance Repair Program <div>Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding.</div> | No Change | 2018 | 2018 | 2018 | 7,250,000 | *PAYG |
| | | | | | | 4,600,000 | *SSH |
| | | | | | | 500,000 | *1/8STX |
| | | | | | | 500,000 | *CCSTX |
| | | | | | | 1,925,000 | *JOCO |
| | | | | | | 45,000 | *OCITY |
| | Project Total | | | | | 14,820,000 | |
| MR-1884 | Fire Training Center Parking Lot Reconstruction <div>Reconstruction of the parking lot at the Fire Training Center. Revised cost based on project near completion.</div> | Revised Cost | 2017 | 2018 | 2017 | 115,000 | *CCSTX |
| | | | | | 2018 | 700,000 | *CCSTX |
| | Project Total | | | | | 815,000 | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------------|--|-------------------------------|-----------|------------|--------------|---|--|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MR-1602 | 2019 Street Maintenance Repair Program <div>Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised funding to include participation from other cities.</div> | Revised Funding | 2019 | 2019 | 2019 | 8,045,000 *PAYG 4,850,000 *SSH 500,000 *1/8STX 500,000 *CCSTX 0 *KDOT 19,000 *OFIN | | |
| Project Total | | | | | | 13,914,000 | | |
| MR-1814 | 2019 Curb Maintenance Repair Program <div>Annual curb maintenance program. Includes funding for curb repair or replacement. Revised scope to include 56 inlet structures to be replaced.</div> | Revised Scope | 2019 | 2019 | 2019 | 0 *PAYG 0 *SSH 1,390,000 *SWU 0 *1/8STX 0 *JOCO | | |
| Project Total | | | | | | 1,390,000 | | |
| MR-1952 | Foxhill North Park and Foxhill South Park Parking Lot Replacement <div>Replacement of parking lots at Foxhill North and Foxhill South parks. Scope includes concrete lot, curbs and gutters. Revised cost based on updated engineer's estimate.</div> | Revised Cost | 2018 | 2019 | 2018 2019 | 35,000 *PAYG 285,000 *PAYG | | |
| Project Total | | | | | | 320,000 | | |
| MR-1883 | Sanders Justice Center Parking Lot Reconstruction and Security Improvements <div>Reconstruction of the west parking lot at the Sanders Justice Center. Scope includes the addition of security measures to restrict access to the non-public area of the parking lot and provide additional video monitoring.</div> | No Change | 2018 | 2019 | 2018 2019 | 165,000 *CCSTX 1,480,000 *CCSTX | | |
| Project Total | | | | | | 1,645,000 | | |
| MR-1657 | 2020 Street Maintenance Repair Program <div>Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope; additional funding will allow additional work to be performed.</div> | Revised Scope | 2020 | 2020 | 2020 | 8,895,000 PAYG 4,850,000 SSH 500,000 1/8STX 500,000 CCSTX 0 KDOT | | |
| Project Total | | | | | | 14,745,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------------|---|-------------------------------|-----------|------------|-----------|--|---------------------------------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MR-1815 | 2020 Curb Maintenance Repair Program <div>Annual curb maintenance program. Includes funding for curb repair or replacement.</div> | No Change | 2020 | 2020 | 2020 | 0 PAYG 0 SSH 1,140,000 SWU 0 1/8STX 0 JOCO | | |
| Project Total | | | | | | 1,140,000 | | |
| MR-1953 | Nall Hills Park Parking Lot Replacement <div>Replacement of entire north parking lot at Nall Hills Park. Scope includes 50% expansion of current lot, and replacement with concrete lot, curbs and gutters. Revised cost based on updated engineer's estimate.</div> | Revised Cost | 2019 | 2020 | 2019 | 25,000 *PAYG | | |
| | | | | | | 2020 | 200,000 PAYG | |
| Project Total | | | | | | 225,000 | | |
| MR-1882 | Scafe Building Parking Lot Reconstruction and Security Improvements <div>Reconstruction of the parking lot at the Myron E. Scafe Building. Scope includes the addition of security measures to restrict access to the non-public area of the parking lot and provide additional video monitoring. Revised scope to include aesthetic-enhancing landscaping and/or knee-wall per CD Committee direction.</div> | Revised Scope | 2019 | 2020 | 2019 | 155,000 *CCSTX | | |
| | | | | | | 2020 | 1,345,000 PAYG 210,000 CCSTX | |
| Project Total | | | | | | 1,710,000 | | |
| MR-2061 | Matt Ross Community Center Parking Lot Mill and Overlay <div>Resurfacing of parking lot at MRCC. Lot was constructed in 2007.</div> | New | 2020 | 2020 | 2020 | 155,000 PAYG 0 SSH 0 SWU 0 1/8STX 0 JOCO | | |
| Project Total | | | | | | 155,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|--------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MR-1720 | 2021 Street Maintenance Repair Program Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope; additional funding will allow additional work to be performed. | Revised Scope | 2020 | 2021 | 2021 | 9,145,000 | PAYG | |
| | | | | | | 4,850,000 | SSH | |
| | | | | | | 500,000 | 1/8STX | |
| | | | | | | 500,000 | CCSTX | |
| | | | | | | 0 | KDOT | |
| | Project Total | | | | | 14,995,000 | | |
| MR-1816 | 2021 Curb Maintenance Repair Program Annual curb maintenance program. Includes funding for curb repair or replacement. | No Change | 2021 | 2021 | 2021 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 1,140,000 | SWU | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 0 | JOCO | |
| | Project Total | | | | | 1,140,000 | | |
| MR-1954 | Indian Valley Park Parking Lot Replacement Replacement of entire parking lot at Indian Valley Park. Scope includes concrete lot, curbs and gutters. | No Change | 2020 | 2021 | 2020 | 45,000 | PAYG | |
| | | | | | 2021 | 325,000 | PAYG | |
| | Project Total | | | | | 370,000 | | |
| MR-2062 | Tomahawk Ridge Community Center Parking Lot Mill and Overlay Resurfacing of parking lot at Tomahawk Ridge Community Center. Lot was constructed in 2007. | New | 2021 | 2021 | 2021 | 110,000 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 0 | SWU | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 0 | JOCO | |
| | Project Total | | | | | 110,000 | | |
| MR-1829 | 2022 Street Maintenance Repair Program Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope; additional funding will allow additional work to be performed. | Revised Scope | 2021 | 2022 | 2022 | 9,295,000 | PAYG | |
| | | | | | | 4,850,000 | SSH | |
| | | | | | | 500,000 | 1/8STX | |
| | | | | | | 500,000 | CCSTX | |
| | | | | | | 0 | KDOT | |
| | Project Total | | | | | 15,145,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|--------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MR-1863 | 2022 Curb Maintenance Repair Program <div>Annual curb maintenance program. Includes funding for curb repair or replacement.</div> | No Change | 2022 | 2022 | 2022 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 1,155,000 | SWU | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 0 | JOCO | |
| | Project Total | | | | | 1,155,000 | | |
| MR-1955 | Soccer Complex/Deanna Rose Farmstead Parking Lot Mill and Overlay <div>Mill and overlay of all parking lots at the soccer complex and Deanna Rose Farmstead. Added design in 2021.</div> | Revised Timing | 2021 | 2022 | 2021 | 65,000 | PAYG | |
| | | | | | | 50,000 | SOC | |
| | | | | | 2022 | 735,000 | PAYG | |
| | | | | | | 400,000 | SOC | |
| | Project Total | | | | | 1,250,000 | | |
| MR-1922 | 2023 Street Maintenance Repair Program <div>Annual street maintenance program. Includes funding for major maintenance, such as mill and overlays and curb/sidewalk replacement, and preventive maintenance, such as ultrathin bonded asphalt surface, chip seal and crack seal, and on-demand sidewalk repair funding. Revised scope; additional funding will allow additional work to be performed.</div> | Revised Scope | 2022 | 2023 | 2023 | 9,445,000 | PAYG | |
| | | | | | | 4,850,000 | SSH | |
| | | | | | | 550,000 | 1/8STX | |
| | | | | | | 500,000 | CCSTX | |
| | | | | | | 0 | KDOT | |
| | Project Total | | | | | 15,345,000 | | |
| MR-1923 | 2023 Curb Maintenance Repair Program <div>Annual curb maintenance program. Includes funding for curb repair or replacement. Funding includes proposed increased SWUF user fees and property tax revenue.</div> | No Change | 2022 | 2023 | 2023 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 1,155,000 | SWU | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 0 | JOCO | |
| | Project Total | | | | | 1,155,000 | | |
| MR-1956 | Quivira Park Parking Lot Replacement <div>Replacement of entire parking lot at Quivira Park. Scope includes concrete lot, curbs and gutters.</div> | No Change | 2022 | 2023 | 2022 | 55,000 | PAYG | |
| | | | | | 2023 | 425,000 | PAYG | |
| | Project Total | | | | | 480,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|--------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MR-2066 | Regency Lake Park Parking Lot Replacement | New | 2024 | 2024 | 2024 | 110,000 | PAYG | |
| | Replacement of parking lot at Regency Lake Park. Scope includes concrete parking lot construction, curbs and gutters. | | | | | 0 | SSH | |
| | | | | | | 0 | SWU | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 0 | JOCO | |
| | | | | | | | | |
| | Project Total | | | | | 110,000 | | |
| SUBTOTAL | | | | | | 50,275,000 | PAYG | |
| STREET INFRASTRUCTURE MAINTENANCE | | | | | | 24,250,000 | SSH | |
| | | | | | | 2,600,000 | 1/8STX | |
| | | | | | | 2,710,000 | CCSTX | |
| | | | | | | 5,745,000 | SWU | |
| | | | | | | - | JOCO | |
| | | | | | | - | KDOT | |
| | | | | | | - | OCITY | |
| | | | | | | 450,000 | SOC | |
| | | | | | | - | OFIN | |
| | | | | | | 86,030,000 | TOTAL | |

| Project Number | Project Description | 2020-2024 MAINTENANCE PROGRAM | | | | | 2020-2024 MIP Adopted 8/2019 |
|------------------------------------|---|-------------------------------|-----------|------------|--------------|--|------------------------------|
| | | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | | |
| TRAFFIC INFRASTRUCTURE MAINTENANCE | | | | | | | |
| MT-1905 | <div>Traffic Signal Replacement at 95th Street and Grant</div> <div>Replacement of the Fire Station Traffic Signal at 95th Street and Grant Street.</div> <div>Project Total</div> | No Change | 2017 | 2017 | 2017 | 0 *PAYG 0 *SSH 0 *1/8STX 35,000 *OFIN | |
| | | | | | | 35,000 | |
| MT-1531 | <div>2018 Traffic Major Maintenance Repair Program</div> <div>Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights and traffic control system components. Scope includes \$50,000 for annual replacement of traffic cameras.</div> <div>Project Total</div> | No Change | 2017 | 2018 | 2018 | 50,000 *PAYG 0 *SSH 500,000 *1/8STX 0 *KDOT | |
| | | | | | | 550,000 | |
| MT-1844 | <div>2018 Residential Streetlight LED Conversion</div> <div>Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> <div>Project Total</div> | No Change | 2018 | 2018 | 2018 | 0 *PAYG 0 *SSH 0 *1/8STX 125,000 *CCSTX | |
| | | | | | | 125,000 | |
| MT-1906 | <div>Traffic Signal Replacement at 83rd Street and Metcalf Avenue</div> <div>Replacement of the traffic signal at 83rd Street and Metcalf Avenue. Revised timing to coincide with other work on Metcalf Avenue.</div> <div>Project Total</div> | Revised Timing | 2017 | 2020 | 2017 2020 | 20,000 *OFIN 205,000 OFIN | |
| | | | | | | 225,000 | |
| MT-1907 | <div>Traffic Signal Removal/Replacement with Pedestrian Beacon - Nall & 86th</div> <div>Removal of existing traffic signal at Nall, north of 86th Street and replace with a new Pedestrian Hybrid Beacon.</div> <div>Project Total</div> | No Change | 2017 | 2018 | 2017 2018 | 5,000 *OFIN 20,000 *OFIN | |
| | | | | | | 25,000 | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|------------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|---------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| TRAFFIC INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MT-1603 | 2019 Traffic Major Maintenance Repair Program <div>Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights and traffic control system components. Scope includes \$50,000 for annual replacement of traffic cameras. Revised scope includes \$100,000 for flashing yellow arrow modifications.</div> | Revised Scope | 2018 | 2019 | 2019 | 150,000 | *PAYG | |
| | | | | | | 0 | *SSH | |
| | | | | | | 500,000 | *1/8STX | |
| | | | | | | 0 | *KDOT | |
| | Project Total | | | | | 650,000 | | |
| MT-1845 | 2019 Residential Streetlight LED Conversion <div>Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | No Change | 2019 | 2019 | 2019 | 0 | *PAYG | |
| | | | | | | 0 | *SSH | |
| | | | | | | 0 | *1/8STX | |
| | | | | | | 125,000 | *CCSTX | |
| | Project Total | | | | | 125,000 | | |
| MT-1648 | 2020 Traffic Major Maintenance Repair Program <div>Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights and traffic control system components. Scope includes \$50,000 for annual replacement of traffic cameras. Revised scope includes \$100,000 for flashing yellow arrow modifications.</div> | Revised Scope | 2019 | 2020 | 2020 | 150,000 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 500,000 | 1/8STX | |
| | | | | | | 0 | KDOT | |
| | Project Total | | | | | 650,000 | | |
| MT-1846 | 2020 Residential Streetlight LED Conversion <div>Convert 25% of residential streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | No Change | 2020 | 2020 | 2020 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 125,000 | CCSTX | |
| | Project Total | | | | | 125,000 | | |
| MT-1840 | 2020 Thoroughfare Streetlight LED Conversion <div>Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | No Change | 2020 | 2020 | 2020 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 300,000 | CCSTX | |
| | Project Total | | | | | 300,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | |
|------------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|--------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | |
| TRAFFIC INFRASTRUCTURE MAINTENANCE | | | | | | | |
| MT-1725 | 2021 Traffic Major Maintenance Repair Program <div>Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic cameras.</div> | No Change | 2020 | 2021 | 2021 | 50,000 | PAYG |
| | | | | | | 0 | SSH |
| | | | | | | 500,000 | 1/8STX |
| | | | | | | 0 | KDOT |
| | Project Total | | | | | 550,000 | |
| MT-1841 | 2021 Thoroughfare Streetlight LED Conversion <div>Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | No Change | 2021 | 2021 | 2021 | 0 | PAYG |
| | | | | | | 0 | SSH |
| | | | | | | 0 | 1/8STX |
| | | | | | | 300,000 | CCSTX |
| | Project Total | | | | | 300,000 | |
| MT-2019 | Traffic Signal Flashing Yellow Arrow Conversion - 2021 <div>Convert selected existing traffic signal to allow protected-permissive left turn phases. Project has been submitted to MARC for grant funding.</div> | New | 2021 | 2021 | 2021 | 20,000 | PAYG |
| | | | | | | 0 | ESC |
| | | | | | | 85,000 | KDOT |
| | Project Total | | | | | 105,000 | |
| MT-1834 | 2022 Traffic Major Maintenance Repair Program <div>Annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic cameras.</div> | No Change | 2021 | 2022 | 2022 | 50,000 | PAYG |
| | | | | | | 0 | SSH |
| | | | | | | 500,000 | 1/8STX |
| | | | | | | 0 | KDOT |
| | Project Total | | | | | 550,000 | |
| MT-1842 | 2022 Thoroughfare Streetlight LED Conversion <div>Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | No Change | 2022 | 2022 | 2022 | 0 | PAYG |
| | | | | | | 0 | SSH |
| | | | | | | 0 | 1/8STX |
| | | | | | | 300,000 | CCSTX |
| | Project Total | | | | | 300,000 | |
| MT-1920 | 2023 Traffic Major Maintenance Repair Program <div>Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic cameras.</div> | No Change | 2022 | 2023 | 2023 | 50,000 | PAYG |
| | | | | | | 0 | SSH |
| | | | | | | 500,000 | 1/8STX |
| | | | | | | 0 | KDOT |
| | Project Total | | | | | 550,000 | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|------------------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|--------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| TRAFFIC INFRASTRUCTURE MAINTENANCE | | | | | | | | |
| MT-1921 | 2023 Thoroughfare Streetlight LED Conversion <div>Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | No Change | 2023 | 2023 | 2023 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 300,000 | CCSTX | |
| | Project Total | | | | | 300,000 | | |
| MT-2008 | 2024 Traffic Major Maintenance Repair Program <div>Continuation of annual traffic system maintenance program. Includes funding for repair, replacement and upgrades to existing traffic signals, streetlights, traffic control system components and traffic cameras.</div> | New | 2023 | 2024 | 2024 | 50,000 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 500,000 | 1/8STX | |
| | | | | | | 0 | KDOT | |
| | Project Total | | | | | 550,000 | | |
| MT-2009 | 2024 Thoroughfare Streetlight LED Conversion <div>Convert 10 miles of thoroughfare streetlights from High Pressure Sodium to energy efficient LED bulbs.</div> | New | 2024 | 2024 | 2024 | 0 | PAYG | |
| | | | | | | 0 | SSH | |
| | | | | | | 0 | 1/8STX | |
| | | | | | | 300,000 | CCSTX | |
| | Project Total | | | | | 300,000 | | |
| SUBTOTAL | | | | | | 370,000 | PAYG | |
| TRAFFIC INFRASTRUCTURE MAINTENANCE | | | | | | - | SSH | |
| | | | | | | - | SWU | |
| | | | | | | 2,500,000 | 1/8STX | |
| | | | | | | 1,625,000 | CCSTX | |
| | | | | | | 85,000 | KDOT | |
| | | | | | | - | ERF | |
| | | | | | | 205,000 | OFIN | |
| | | | | | | 4,785,000 | TOTAL | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | |
|----------------------------|---|--------------------------------|-----------|------------|-----------|---|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 |
| STORM DRAINAGE MAINTENANCE | | | | | | |
| MS-1266 | 2017 Major Storm Sewer Repair, Part 2 Multiple Locations <div>Includes repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Scope includes addition CMP replacement. Project is on-going.</div> | No Change | 2013 | 2014 | 2013 | 0 *PAYG 150,000 *SWU |
| | | | | | 2015 | 260,000 *SWU |
| | | | | | 2017 | 0 *PAYG 1,040,000 *SWU |
| | Project Total | | | | | <u>1,450,000</u> |
| MS-1353 | 2017/2018 Major Storm Sewer Repair <div>Annual major storm water maintenance program. Location includes: 87th & Metcalf, 92nd & Lamar, 99th & Walmar. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised cost based on construction bid. JoCo funding adjusted based on bid.</div> | Revised Cost | 2014 | 2017-2018 | 2014 | 0 *PAYG 300,000 *SWU |
| | | | | | 2015 | 300,000 *SWU |
| | | | | | 2016 | 300,000 *SWU |
| | | | | | 2017 | 920,000 *SWU 1,570,000 *JOCO |
| | | | | | 2018 | 470,000 *SWU 1,595,000 *JOCO |
| | Project Total | | | | | <u>5,455,000</u> |
| MS-1651 | Storm Sewer Repair near 89th St., Outlook to Reed <div>Drainage improvements including replacement of corrugated metal pipe. Revised cost based on construction bid. JoCo funds updated based on bid award.</div> | Revised Cost | 2016 | 2018 | 2016 | 0 *PAYG 60,000 *SWU 155,000 *JOCO |
| | | | | | 2017 | 250,000 *SWU 500,000 *JOCO |
| | | | | | 2018 | 190,000 *SWU 70,000 *JOCO |
| | Project Total | | | | | <u>1,225,000</u> |
| MS-1486 | 2018 Major Storm Sewer Repair <div>Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised timing to reflect 2018-2019 construction. Revised cost based on updated engineer's estimate and revised timing based on current schedule.</div> | Revised Timing Revised Cost | 2017 | 2018-2020 | 2017 | 300,000 *SWU 100,000 *JOCO |
| | | | | | 2018 | 1,220,000 *SWU 650,000 *JOCO |
| | | | | | 2019 | 330,000 *SWU 0 *JOCO |
| | Project Total | | | | | <u>2,600,000</u> |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|----------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|-----------|-------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STORM DRAINAGE MAINTENANCE | | | | | | | | |
| MS-1535 | 2019 Major Storm Sewer Repair | Revised Cost | 2018 | 2019 | 2017 | 60,000 | *SWU | |
| | Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Scope and location selection; Ditchliner replaced at Foster, 97th to 99th. Revised cost based on updated engineer's estimate. | | | | 2018 | 350,000 | *SWU | |
| | | | | | | 0 | *JOCO | |
| | | | | | | 2019 | 2,390,000 | *SWU |
| | | | | | | | 0 | *JOCO |
| | Project Total | | | | | 2,800,000 | | |
| MS-2015 | 86th and Lamar Storm Sewer Repair | New | 2019 | 2020 | 2019 | 0 | *PAYG | |
| | Replacement of approximately 3,000 linear feet of corrugated metal pipe in the vicinity of 86th Street and Lamar Avenue. Johnson County funding has been secured for this project. | | | | | 150,000 | *SWU | |
| | | | | | | 300,000 | *JOCO | |
| | | | | | | 2020 | 0 | PAYG |
| | | | | | | | 985,000 | SWU |
| | Project Total | | | | | 2,945,000 | JOCO | |
| | | | | | | 4,380,000 | | |
| MS-1587 | 2020 Major Storm Sewer Repair | No Change | 2019 | 2020 | 2019 | 0 | *PAYG | |
| | Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. | | | | | 300,000 | *SWU | |
| | | | | | | 0 | *JOCO | |
| | | | | | | 2020 | 0 | PAYG |
| | | | | | | | 700,000 | SWU |
| | Project Total | | | | | 0 | JOCO | |
| | | | | | | 1,000,000 | | |
| MS-1654 | 2021 Major Storm Sewer Repair | No Change | 2020 | 2021 | 2020 | 0 | PAYG | |
| | Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. | | | | | 300,000 | SWU | |
| | | | | | | 0 | JOCO | |
| | | | | | | 2021 | 0 | PAYG |
| | | | | | | | 1,700,000 | SWU |
| | Project Total | | | | | 0 | JOCO | |
| | | | | | | 2,000,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|----------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|-------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| STORM DRAINAGE MAINTENANCE | | | | | | | | |
| MS-1739 | 2022 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. | No Change | 2021 | 2022 | 2021 | 0 | PAYG | |
| | | | | | | 300,000 | SWU | |
| | | | | | | 0 | JOCO | |
| | | | | | 2022 | 1,700,000 | SWU | |
| | | | | | | 0 | JOCO | |
| | Project Total | | | | | 2,000,000 | | |
| MS-1830 | 2023 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. | No Change | 2022 | 2023 | 2022 | 300,000 | SWU | |
| | | | | | 2023 | 1,700,000 | SWU | |
| | | | | | | 0 | JOCO | |
| | Project Total | | | | | 2,000,000 | | |
| MS-1926 | 2024 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. Revised scope to include 2024 construction. | Revised Scope | 2023 | 2024 | 2023 | 300,000 | SWU | |
| | | | | | 2024 | 1,700,000 | SWU | |
| | Project Total | | | | | 2,000,000 | | |
| MS-2014 | 2025 Major Storm Sewer Repair Annual major storm water maintenance program. Includes funding for repairs to or replacement of existing stormwater structures include corrugated metal pipe, reinforced concrete boxes or concrete ditch liners. 2024 funding is for design only. | New | 2024 | 2025 | 2024 | 300,000 | SWU | |
| | Project Total | | | | | 300,000 | | |
| SUBTOTAL | | | | | | - | PAYG | |
| STORM DRAINAGE MAINTENANCE | | | | | | - | SSH | |
| | | | | | | 9,985,000 | SWU | |
| | | | | | | 2,945,000 | JOCO | |
| | | | | | | - | KDOT | |
| | | | | | | - | ERF | |
| | | | | | | 12,930,000 | TOTAL | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | |
|-----------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|-----------------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | |
| PUBLIC BUILDING MAINTENANCE | | | | | | | |
| MB-1444 | 2016 Building Maintenance | No Change | 2016 | 2016 | 2016 | 500,000 | *PAYG 0 *ERF |
| | Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. Projects are ongoing. | | | | | | |
| | Project Total | | | | | | |
| | | | | | | 500,000 | |
| MB-1466 | 2017 Building Maintenance | No Change | 2017 | 2017 | 2017 | 500,000 | *PAYG 0 *ERF |
| | Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | | | | | | |
| | Project Total | | | | | | |
| | | | | | | 500,000 | |
| MB-1642 | City Hall Remodel | No Change | 2014 | 2017 | 2014 | 20,000 | *PAYG |
| | Renovation of City Hall main entrance, lobby, stairwell, City Manager's area and conference room one. | | | | | | |
| | | | | | 2017 | 555,000 | *PAYG |
| | | | | | | | |
| | Project Total | | | | | 805,000 | |
| MB-1767 | Information Technology Remodel | No Change | 2017 | 2018 | 2017 | 150,000 | *PAYG |
| | Reconfigure IT Department area to increase capacity, replace 30 year old furniture and increase natural light in main work areas. Project is on-going. | | | | | | |
| | Project Total | | | | | | |
| | | | | | | 150,000 | |
| MB-1545 | 2018 Building Maintenance | No Change | 2018 | 2018 | 2018 | 500,000 | *PAYG 0 *ERF |
| | Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | | | | | | |
| | Project Total | | | | | | |
| | | | | | | 500,000 | |
| MB-1610 | Tomahawk Ridge Community Center Roof Replacement | No Change | 2018 | 2018 | 2018 | 1,300,000 | *PAYG 0 *ERF |
| | The Tomahawk Ridge Community Center roof system was installed in 1988. This system has a 20-year life expectancy. It is beginning to experience failures in several areas and is requiring higher than normal maintenance and repairs. | | | | | | |
| | Project Total | | | | | | |
| | | | | | | 1,300,000 | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------|---|--|-----------|------------|-----------|------------------------------|-------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PUBLIC BUILDING MAINTENANCE | | | | | | | | |
| MB-1877 | Human Resource Dept Remodel Remodel of HR department to address needs related to security rules for HIPAA and recruitment. | No Change | 2018 | 2018 | 2018 | 185,000 | *PAYG | |
| | | | | | | 0 | *ERF | |
| | Project Total | | | | | 185,000 | | |
| MB-1878 | Fire Training Tower Rehabilitation Rehabilitation of tower to address safety concerns and preservation of structure. Includes masonry repairs, replace of stairs and safety railing, painting, electrical repairs and door replacement. | No Change | 2018 | 2018 | 2018 | 175,000 | *PAYG | |
| | | | | | | 0 | *ERF | |
| | Project Total | | | | | 175,000 | | |
| MB-1904 | Overland Park Convention Center/ Hotel Cooling Tower Replacement of cooling tower at the Overland Park Convention Center and Sheraton Hotel. Funding for convention center portion (\$1.2M) is from OPCC capital reserve. Funding for hotel portion will be reimbursed by hotel. | No Change | 2017 | 2018 | 2018 | 0 | *PAYG | |
| | | | | | | 0 | *ERF | |
| | | [OFIN= OPCC Reserve in TGT Capital Fund] | | | | 1,210,000 | *OFIN | |
| | | [OFIN= Reimbursement by Hotel] | | | | 790,000 | *OFIN | |
| | Project Total | | | | | 1,210,000 | | |
| MB-1601 | 2019 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | No Change | 2019 | 2019 | 2019 | 500,000 | *PAYG | |
| | | | | | | 0 | *ERF | |
| | Project Total | | | | | 500,000 | | |
| MB-1957 | Matt Ross Community Center Snow Melt System Replacement of snow melt system embedded into the main entrance sidewalk of the Matt Ross Community Center. The system is no longer functional. Given the high traffic volume and vulnerability to falls for a large segment of the population utilizing this facility, the replacement of the system is warranted. | No Change | 2019 | 2019 | 2019 | 160,000 | *PAYG | |
| | | | | | | 0 | *ERF | |
| | Project Total | | | | | 160,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------|--|---------------------------------|-----------|------------|-----------|------------------------------|------------------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PUBLIC BUILDING MAINTENANCE | | | | | | | | |
| MB-1933 | Remodel of City Hall - Second Floor Remodel of second floor of City Hall, to include security enhancements. Revised scope to include FFE (\$160K), design costs (\$20k) and remodel of PW area (\$200k). | Revised Scope | 2019 | 2019 | 2019 | 965,000 | *PAYG 0 *OFIN | |
| Project Total | | | | | | 965,000 | | |
| MB-2025 | Fuel System Upgrade Replacement and Upgrade at PW and Parks facilities. Scope includes installation of diesel emission fluid dispensers at PW facilities and replacement of lead detection monitoring system at all locations. | New | 2020 | 2020 | 2020 | 80,000 | PAYG 0 ERF | |
| Project Total | | | | | | 80,000 | | |
| MB-1958 | Scafe Justice Center Locker Room Remodel Expand locker facilities at Scafe, increase the locker size and number of lockers to accommodate additional staff and additional first responder equipment. Revised scope to include addition of power and data to each locker due to the addition of body cameras. Revised year from 2021 to 2020. | Revised Scope Revised Timing | 2020 | 2020 | 2020 | 525,000 | CCSTX | |
| Project Total | | | | | | 525,000 | | |
| MB-1977 | Sanders Justice Center Locker Room Remodel Expand locker facilities at Scafe, increase the locker size and number of lockers to accommodate additional staff and additional first responder equipment. Revised scope to include addition of power and data to each locker due to the addition of body cameras. Revised year from 2020 to 2021. | Revised Scope Revised Timing | 2021 | 2021 | 2021 | 450,000 | CCSTX | |
| Project Total | | | | | | 450,000 | | |
| MB-1673 | 2020 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | No Change | 2020 | 2020 | 2020 | 500,000 | PAYG 0 ERF | |
| Project Total | | | | | | 500,000 | | |

| Project Number | Project Description | 2020-2024 MAINTENANCE PROGRAM | | | | | 2020-2024 MIP Adopted 8/2019 | |
|-----------------------------|--|-------------------------------|-----------|------------|-----------|---------|------------------------------|--------------|
| | | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | | | |
| PUBLIC BUILDING MAINTENANCE | | | | | | | | |
| MB-1698 | Fire Training Center Roof Replacement Replacement of roof, installed in 1994. Roof is beginning to experience failures and requiring higher than normal maintenance and repairs. | No Change | 2020 | 2020 | 2020 | 400,000 | PAYG | 0 ERF |
| Project Total | | | | | | 400,000 | | |
| MB-2080 | Fire Station Bay Ventilation Replace existing vehicle exhaust systems in four fire stations to remove possible carcinogens present during vehicle operation in vehicle bays. The city of Merriam will reimburse expenses related to upgrade in the Merriam Fire Station. | New | 2020 | 2020 | 2020 | 60,000 | PAYG | 15,000 OCITY |
| Project Total | | | | | | 75,000 | | |
| MB-2081 | Fire Training Tower Improvements Improvements to tower to include enhanced training features. | New | 2020 | 2020 | 2020 | 75,000 | PAYG | |
| Project Total | | | | | | 75,000 | | |
| MB-1749 | 2021 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | No Change | 2021 | 2021 | 2021 | 500,000 | PAYG | 0 ERF |
| Project Total | | | | | | 500,000 | | |
| MB-1766 | Sanders Chiller Replacement Replacement of the chiller unit which was installed in 1996. By 2021, it will be 25 years old and will have outlived its useful life. | No Change | 2021 | 2021 | 2021 | 410,000 | PAYG | 0 ERF |
| Project Total | | | | | | 410,000 | | |
| MB-1861 | 2022 Building Maintenance Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | No Change | 2022 | 2022 | 2022 | 555,000 | PAYG | 0 ERF |
| Project Total | | | | | | 555,000 | | |

| Project Number | Project Description | 2020-2024 MAINTENANCE PROGRAM | | | | | 2020-2024 MIP Adopted 8/2019 | |
|--|---|---|-----------|------------|-----------|---------------------------------|------------------------------|------|
| | | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | | | |
| PUBLIC BUILDING MAINTENANCE | | | | | | | | |
| MB-1960 | Overland Park Convention Center | No Change [OFIN= OPCC Reserve in TGT Capital Fund] | 2022 | 2022 | 2022 | 1,000,000 | PAYG | |
| | Roof Replacement | | | | | 1,400,000 | OFIN | |
| | Replacement of roof at the Overland Park Convention Center. By 2022, the roof will be 20 years old and in need of replacement. Funding includes \$1.4M from OPCC capital reserve. | | | | | | | |
| | Project Total | | | | | 2,400,000 | | |
| MB-2067 | Myron Scafe Facility Computer | New | 2022 | 2022 | 2022 | 155,000 | PAYG | |
| | Room HVAC Replacement | | | | | 0 | ERF | |
| | Replacement of air conditioning system installed in 2006. | | | | | | | |
| | Project Total | | | | | 155,000 | | |
| MB-1961 | 2023 Building Maintenance | No Change | 2023 | 2023 | 2023 | 500,000 | PAYG | |
| | Annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | | | | | 0 | ERF | |
| | Project Total | | | | | 500,000 | | |
| | MB-1962 | | | | | Soccer Complex HVAC Replacement | No Change | 2023 |
| Replacement of the HVAC replacement at the Soccer Complex Field House. The system will be 15 years old in 2023, and has required several repairs. | | 180,000 | ERF | | | | | |
| Project Total | | 180,000 | | | | | | |
| MB-1963 | | Sanders Justice Center Boiler Replacement | No Change | 2023 | 2023 | 2023 | | |
| | Replacement of +25 year old electric boiler/heating system with a more efficient natural gas boiler system. Scope includes running gas line from the street to the building. Payback is estimated at under ten years. | 0 | | | | | ERF | |
| | Project Total | 410,000 | | | | | | |
| | MB-1964 | Tomahawk Ridge Community Center | | | | | Project Removed | 2023 |
| Window Replacement | | 0 | ERF | | | | | |
| Replacement of 35 year old windows at TRCC with low maintenance energy-efficient windows. Project was completed as part of the roof replacement project. | | | | | | | | |
| Project Total | | 0 | | | | | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|-----------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|------------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PUBLIC BUILDING MAINTENANCE | | | | | | | | |
| MB-2038 | 2024 Building Maintenance Continuation of annual major maintenance to city facilities, including roof replacement, exterior maintenance and repair, flooring, and mechanical equipment replacement. | New | 2024 | 2024 | 2024 | 500,000 | PAYG 0 ERF | |
| Project Total | | | | | | 500,000 | | |
| MB-2068 | Energy Conservation Upgrades at City Facilities - Phase 1 Implementation of energy conservation measures including interior and exterior lighting and addition of building automation controls at several city facilities. | New | 2024 | 2024 | 2024 | 1,250,000 | PAYG 0 ERF | |
| Project Total | | | | | | 1,250,000 | | |
| MB-2069 | Dennis Garrett PW Generator Replacement Replacement of generator at Dennis Garrett Public Work facility, installed in 2002. By 2024, the equipment will have exceeded its life expectancy. | New | 2024 | 2024 | 2024 | 0 135,000 | PAYG ERF | |
| Project Total | | | | | | 135,000 | | |
| MB-2070 | Dennis Garrett PW Salt Barn Roof Replacement Replacement of roof at Dennis Garrett Public Work salt barn, installed in 1995. By 2024, the equipment will have exceeded its life expectancy. | New | 2024 | 2024 | 2024 | 140,000 | PAYG 0 ERF | |
| Project Total | | | | | | 140,000 | | |
| MB-2071 | Myron Scafe Facility Generator Replacement Replacement of generator at the Myron Scafe facility, installed in 1997. By 2024, the equipment will have exceeded its life expectancy. Scope includes relocation of generator, construction of new fuel tank and required screening wall. | New | 2024 | 2024 | 2024 | 0 400,000 | PAYG ERF | |
| Project Total | | | | | | 400,000 | | |
| SUBTOTAL - | | | | | | 6,535,000 | PAYG | |
| PUBLIC BUILDING MAINTENANCE | | | | | | - | SSH | |
| | | | | | | 975,000 | CCSTX | |
| | | | | | | - | SWU | |
| | | | | | | - | JOCO | |
| | | | | | | 15,000 | OCITY | |
| | | | | | | - | KDOT | |
| | | | | | | 715,000 | ERF | |
| | | | | | | 1,400,000 | OFIN | |
| | | | | | | 9,640,000 | | |

*Indicates project costs not included in program totals
Maintenance Program

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|---------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|-----------------------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PARK AND RECREATION MAINTENANCE | | | | | | | | |
| MP-1483 | 2017 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities. | No Change | 2017 | 2017 | 2017 | 1,450,000 | *SPR | |
| | Project Total | | | | | 1,450,000 | | |
| MP-1699 | Summercrest Lake Dredging and Shoreline Restoration Project includes dredging to remove silt to restore stormwater storage capacity and repair to shoreline deterioration. Revised cost on project near completion. | Revised Cost | 2017 | 2018 | 2017 | 215,000 50,000 | *PAYG *SWU | |
| | Project Total | | | | 2018 | 205,000 370,000 50,000 | *PAYG *SWU *SPR | |
| | | | | | | 890,000 | | |
| MP-1546 | 2018 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities. | No Change | 2018 | 2018 | 2018 | 125,000 | *SPR | |
| | Project Total | | | | | 125,000 | | |
| MP-1547 | 2018 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities. | No Change | 2018 | 2018 | 2018 | 450,000 | *SPR | |
| | Project Total | | | | | 450,000 | | |
| MP-1613 | 2018 Playground Structure Replacement Replacement of playground structures at Regency Lake Park, Hickory Hills Park, and Kensington Park with more creative and challenging play equipment, including climbing, active play, and nature play elements. Includes installation of accessible, durable and safe play surfacing. | No Change | 2018 | 2018 | 2018 | 265,000 | *PAYG | |
| | Project Total | | | | | 265,000 | | |
| MP-1771 | 2018 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. | No Change | 2018 | 2018 | 2018 | 60,000 | *SOC | |
| | Project Total | | | | | 60,000 | | |
| MP-1777 | Soccer Complex Playground Replacement: Phase 2 Replacement of playground and fall surface at the northeast corner of the facility. | No Change | 2018 | 2108 | 2018 | 85,000 | *PAYG | |
| | Project Total | | | | | 85,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | |
|---------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 |
| PARK AND RECREATION MAINTENANCE | | | | | | |
| MP-1965 | 2018 Farmers' Market Improvements Maintenance and improvements to 20-year-old Farmer's Market canopy, including electrical system enhancements, painting, and addressing drainage and pavement deficiencies. | No Change | 2018 | 2018 | 2018 | 200,000 *PAYG |
| | | | | | | <u>200,000</u> |
| Project Total | | | | | | |
| MP-1989 | 2018 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | No Change | 2018 | 2018 | 2018 | 100,000 *PAYG |
| | | | | | | <u>100,000</u> |
| Project Total | | | | | | |
| MP-1593 | 2019 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities. | No Change | 2019 | 2019 | 2019 | 125,000 *SPR |
| | | | | | | <u>125,000</u> |
| Project Total | | | | | | |
| MP-1595 | 2019 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities. | No Change | 2019 | 2019 | 2019 | 450,000 *SPR |
| | | | | | | <u>450,000</u> |
| Project Total | | | | | | |
| MP-1604 | 2019 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities. Revised scope and cost based on additional work necessary. | Revised Scope | 2019 | 2019 | 2019 | 300,000 *GCR |
| | | | | | | <u>300,000</u> |
| Project Total | | | | | | |
| MP-1990 | 2019 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | No Change | 2019 | 2019 | 2019 | 100,000 *PAYG |
| | | | | | | <u>100,000</u> |
| Project Total | | | | | | |
| MP-1769 | Matt Ross Community Center Aquatics Slide Refurbishment Sanding, smoothing and new gel coat surface on slide and refurbishment of steel staircase. | No Change | 2019 | 2019 | 2019 | 100,000 *PAYG |
| | | | | | | <u>100,000</u> |
| Project Total | | | | | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|---------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|-------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PARK AND RECREATION MAINTENANCE | | | | | | | | |
| MP-1772 | 2019 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include additional landscaping, maintenance and rubber for soccer fields. Scope includes parking lot restriping (\$25K), mulch (\$10k), landscaping (\$15K), nets (\$20k), concession equipment (\$7.5K), field rubber(\$40k), paint (\$5k) and goal components (\$2.5k). | No Change | 2019 | 2019 | 2019 | 125,000 | *SOC | |
| Project Total | | | | | | 125,000 | | |
| MP-1966 | 2019 Playground Replacement Replacement of 20-year old playgrounds at Amesbury Park, Lexington Park and Summercrest Park to meet current ADA/government guidelines and enhance play experience. | No Change | 2019 | 2019 | 2019 | 200,000 | *PAYG | |
| Project Total | | | | | | 200,000 | | |
| MP-1674 | 2020 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities. | No Change | 2020 | 2020 | 2020 | 125,000 | SPR | |
| Project Total | | | | | | 125,000 | | |
| MP-1675 | 2020 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities. | No Change | 2020 | 2020 | 2020 | 450,000 | SPR | |
| Project Total | | | | | | 450,000 | | |
| MP-1676 | 2020 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities. | No Change | 2020 | 2020 | 2020 | 200,000 | GCR | |
| Project Total | | | | | | 200,000 | | |
| MP-1773 | 2020 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include additional landscaping, maintenance and rubber for soccer fields. Scope includes mulch (\$10k), landscaping (\$15K), nets (\$20k), concession equipment (\$5K), field rubber(\$40k). | No Change | 2020 | 2020 | 2020 | 100,000 | SOC | |
| Project Total | | | | | | 100,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|---------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|-------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PARK AND RECREATION MAINTENANCE | | | | | | | | |
| MP-1991 | 2020 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | No Change | 2020 | 2020 | 2020 | 100,000 | PAYG | |
| Project Total | | | | | | 100,000 | | |
| MP-1768 | Indian Creek Restroom and Shelter Replacement The existing restrooms and shelter at Indian Creek Recreation Center are outdated. Project replaces current structures with restrooms, storage, and large and small shelters. Revised cost based on recent construction bid for similar project. Revised scope includes addition of LED lighting on tennis courts. | Revised Cost | 2019 | 2020 | 2019 | 75,000 | *PAYG | |
| | | | | | 2020 | 785,000 | PAYG | |
| Project Total | | | | | | 860,000 | | |
| MP-1967 | 2020 Playground Replacement Replacement of 20-year old playgrounds at Cross Creek Park and Rosehill Park and large shelter playground at Roe Park to meet current ADA/government guidelines and enhance play experience. | No Change | 2020 | 2020 | 2020 | 350,000 | PAYG | |
| Project Total | | | | | | 350,000 | | |
| MP-1697 | Maple Hills Restroom and Shelter Replacement The existing restrooms and shelter at Maple Hills Park are outdated and have experienced drainage problems. Project constructs new restroom building and separate shelter. Revised cost based on recent construction bid for similar project. | Revised Cost | 2020 | 2121 | 2020 | 75,000 | PAYG | |
| | | | | | 2021 | 675,000 | PAYG | |
| Project Total | | | | | | 750,000 | | |
| MP-1968 | Soccer Complex - 2021 Lighting Replacement of lightbulbs at soccer complex. Revised timing from 2020 to 2021. | Revised Timing | 2021 | 2021 | 2021 | 145,000 | SOC | |
| Project Total | | | | | | 145,000 | | |
| MP-1750 | 2021 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities. | No Change | 2021 | 2021 | 2021 | 125,000 | SPR | |
| Project Total | | | | | | 125,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | |
|---------------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | |
| PARK AND RECREATION MAINTENANCE | | | | | | | |
| MP-1751 | 2021 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities. | No Change | 2021 | 2021 | 2021 | 450,000 | SPR |
| | Project Total | | | | | 450,000 | |
| MP-1752 | 2021 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities. | No Change | 2021 | 2021 | 2021 | 200,000 | GCR |
| | Project Total | | | | | 200,000 | |
| MP-1774 | 2021 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include annual rubber installation on fields. Scope includes mulch (\$10k), landscaping (\$10K), nets (\$20k), concession equipment (\$7.5K), field rubber(\$40k), paint (\$2.5K), and goal components (\$2.5k). | No Change | 2021 | 2021 | 2021 | 93,000 | SOC |
| | Project Total | | | | | 93,000 | |
| MP-1992 | 2021 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | No Change | 2021 | 2021 | 2021 | 100,000 | PAYG |
| | Project Total | | | | | 100,000 | |
| MP-1969 | 2021 Playground Replacement Replacement of 20-year old playgrounds at Cherokee, Robinson and Green Meadows parks to meet current ADA/government guidelines and enhance play experience. | No Change | 2021 | 2021 | 2021 | 300,000 | PAYG |
| | Project Total | | | | | 300,000 | |
| MP-1857 | 2022 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities. | No Change | 2022 | 2022 | 2022 | 125,000 | SPR |
| | Project Total | | | | | 125,000 | |
| MP-1858 | 2022 Park Maintenance Major annual repairs and maintenance to City park and recreation amenities. | No Change | 2022 | 2022 | 2022 | 450,000 | SPR |
| | Project Total | | | | | 450,000 | |
| MP-1859 | 2022 Golf Course Maintenance Major annual repairs and maintenance to golf course grounds and amenities. | No Change | 2022 | 2022 | 2022 | 200,000 | GCR |
| | Project Total | | | | | 200,000 | |

*Indicates project costs not included in program totals
Maintenance Program

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|---------------------------------|---|-------------------------------|-----------|------------|-----------|------------------------------|----------------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PARK AND RECREATION MAINTENANCE | | | | | | | | |
| MP-1860 | 2022 Soccer Complex Maintenance Major annual repairs and maintenance to Soccer Complex grounds and amenities. Revised scope to include annual rubber installation on fields and addition of raised awards/stage area. Scope includes mulch (\$10k), landscaping (\$10K), nets (\$20k), concession equipment (\$7.5K), field rubber(\$40k), stage (\$37.5),paint (\$2.5K), and goal components (\$2.5k). | No Change | 2022 | 2022 | 2022 | 130,000 | SOC | |
| Project Total | | | | | | 130,000 | | |
| MP-1993 | 2022 Deanna Rose Farmstead Maintenance Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | No Change | 2022 | 2022 | 2022 | 100,000 | PAYG | |
| Project Total | | | | | | 100,000 | | |
| MP-1970 | 2022 Playground Replacement Replacement of 20-year old playgrounds at Brookridge, Bluejacket, and Foxhill North parks to meet current ADA/government guidelines and enhance play experience. | No Change | 2022 | 2022 | 2022 | 330,000 | PAYG | |
| Project Total | | | | | | 330,000 | | |
| MP-1879 | Hickory Hills and Brookridge Park Restroom and Shelter Replacement The existing restrooms and shelter at Hickory Hills and Brookridge parks are outdated and have experienced drainage problems. Project constructs new restroom buildings and shelters. | No Change | 2021 | 2022 | 2021 | 75,000 | PAYG | |
| | | | | | | 2022 | 1,100,000 PAYG | |
| Project Total | | | | | | 1,175,000 | | |
| MP-2072 | Matt Ross Community Center Pool Filter Replacement Replacement of filtration system for lap and leisure pools at MRCC. | New | 2021 | 2022 | 2021 | 30,000 | PAYG | |
| | | | | | | 2022 | 330,000 PAYG | |
| Project Total | | | | | | 360,000 | | |
| MP-1971 | 2023 Arboretum Maintenance Major annual repairs and maintenance to Arboretum gardens and amenities. | No Change | 2023 | 2023 | 2023 | 125,000 | SPR | |
| Project Total | | | | | | 125,000 | | |

| Project Number | Project Description | 2020-2024 MAINTENANCE PROGRAM | | | | | 2020-2024 MIP Adopted 8/2019 | |
|---------------------------------|--|-------------------------------|-----------|------------|-----------|---------|------------------------------|---------|
| | | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | | | |
| PARK AND RECREATION MAINTENANCE | | | | | | | | |
| MP-1972 | 2023 Park Maintenance | No Change | 2023 | 2023 | 2023 | 450,000 | SPR | |
| | Major annual repairs and maintenance to City park and recreation amenities. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 450,000 |
| MP-1973 | 2023 Golf Course Maintenance | No Change | 2023 | 2023 | 2023 | 200,000 | GCR | |
| | Major annual repairs and maintenance to golf course grounds and amenities. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 200,000 |
| MP-1974 | 2023 Soccer Complex Maintenance | No Change | 2023 | 2023 | 2023 | 93,000 | SOC | |
| | Major annual repairs and maintenance to Soccer Complex grounds and amenities. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 93,000 |
| MP-1994 | 2023 Deanna Rose Farmstead Maintenance | No Change | 2023 | 2023 | 2023 | 100,000 | PAYG | |
| | Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 100,000 |
| MP-1975 | 2023 Playground Replacement | No Change | 2023 | 2023 | 2023 | 350,000 | PAYG | |
| | Replacement of 20-year old playgrounds at Kingston Lake, North and Gregory Meadows parks to meet current ADA/government guidelines and enhance play experience. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 350,000 |
| MP-1976 | Antioch Acres Park Restroom and Shelter Replacement | No Change | 2022 | 2023 | 2022 | 60,000 | PAYG | |
| | The existing restrooms and shelter at Antioch Acres Park are outdated and have experienced mechanical, electrical and plumbing problems. Project constructs new restroom building and shelter. | | | | | | | |
| | | | | | | | | 2023 |
| | | | | | | | | 660,000 |
| MP-2034 | 2024 Arboretum Maintenance | New | 2024 | 2024 | 2024 | 125,000 | SPR | |
| | Major annual repairs and maintenance to Arboretum gardens and amenities. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 125,000 |
| MP-2033 | 2024 Park Maintenance | New | 2024 | 2024 | 2024 | 450,000 | SPR | |
| | Major annual repairs and maintenance to City park and recreation amenities. | | | | | | | |
| | Project Total | | | | | | | |
| | | | | | | | | 450,000 |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | | | |
|---------------------------------|--|-------------------------------|-----------|------------|-----------|------------------------------|-------|--|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 | | |
| PARK AND RECREATION MAINTENANCE | | | | | | | | |
| MP-2035 | 2024 Golf Course Maintenance | New | 2024 | 2024 | 2024 | 200,000 | GCR | |
| | Major annual repairs and maintenance to golf course grounds and amenities. | | | | | | | |
| | Project Total | | | | | 200,000 | | |
| MP-2036 | 2024 Soccer Complex Maintenance | New | 2024 | 2024 | 2024 | 94,000 | SOC | |
| | Major annual repairs and maintenance to Soccer Complex grounds and amenities. | | | | | | | |
| | Project Total | | | | | 94,000 | | |
| MP-2073 | 2024 Deanna Rose Farmstead Maintenance | New | 2024 | 2024 | 2024 | 100,000 | PAYG | |
| | Major annual repairs and maintenance to Farmstead facilities and amenities. Funding based on annual Farmstead revenue from previous year. | | | | | | | |
| | Project Total | | | | | 100,000 | | |
| MP-2037 | 2024 Playground Replacement | New | 2024 | 2024 | 2024 | 550,000 | PAYG | |
| | Replacement of playgrounds to meet current ADA/government guidelines and enhance play experience. Proposed parks include Linwood, Prairie View, Shannon Valley, Windham Creek and Young's. | | | | | | | |
| | Project Total | | | | | 550,000 | | |
| SUBTOTAL - | | | | | | 6,110,000 | PAYG | |
| PARK AND RECREATION MAINTENANCE | | | | | | - | CCSTX | |
| | | | | | | 1,000,000 | GCR | |
| | | | | | | - | SWU | |
| | | | | | | 2,875,000 | SPR | |
| | | | | | | 655,000 | SOC | |
| | | | | | | - | OFIN | |
| | | | | | | 10,640,000 | | |

| | | 2020-2024 MAINTENANCE PROGRAM | | | | |
|---------------------------|------------------------|-------------------------------|--------------|---------------|--------------|---------------------------------|
| Project Number | Project Description | Change From 2019-2023 Plan | Des. Year | Cons. Year | Fin. Year | 2020-2024 MIP Adopted 8/2019 |
| MAINTENANCE PROGRAM TOTAL | | | | | | |

| | | | |
|---------------------------|--|-------------|--------|
| MAINTENANCE PROGRAM TOTAL | | 63,290,000 | PAYG |
| | | 24,250,000 | SSH |
| | | 5,100,000 | 1/8STX |
| | | 5,310,000 | CCSTX |
| | | 15,730,000 | SWU |
| | | 2,945,000 | JOCO |
| | | 85,000 | KDOT |
| | | 15,000 | OCITY |
| | | 715,000 | ERF |
| | | 1,000,000 | GCR |
| | | 2,875,000 | SPR |
| | | 1,105,000 | SOC |
| | | - | ODF |
| | | - | PRIV |
| | | 1,605,000 | OFIN |
| | | 124,025,000 | |

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GLOSSARY OF BUDGET TERMS

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|---------------------------------|---|
| Accountability | The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used. |
| Activity | A group of related functions performed by one or more organizational units for the purpose of satisfying a need for which the city is responsible. |
| Ad Valorem Tax | A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as "property taxes"). |
| Appropriation | An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period. |
| Assessed Valuation | The valuation placed upon real and certain personal property by the County Assessor as the basis for levying property taxes. |
| Assets | Resources owned by the City which have monetary value. |
| AV | Acronym for Assessed Valuation. |
| Balance Sheet | A basic financial statement that discloses the assets, liabilities, reserves and equity of specific governmental funds as of a specific date. |
| Balanced Budget | A budget in which resources (fund balance plus current revenues) revenues equal current expenditures. In accordance with Kansas Law, the City must adopt a balanced budget. In addition, Kansas Law restricts unallocated fund balances at year-end. |
| Best Management Practices (BMP) | Stormwater management practice used to prevent or control the discharge of pollutants and minimize stormwater runoff. BMPsmay include structural or non-structural solutions, a schedule of activities, prohibition of practices, maintenance procedures or other management practices. |
| BMP | Acronym for Best Management Practices. |
| Bond | A written promise to pay a specified sum of money on a specific date at a specified or variable stated interest rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used as long-term debt to pay for specific capital expenditures. |

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| Bond Proceeds | Funds derived from the sale of bonds for the purpose of constructing major capital infrastructure or facilities. |
| Bond Rating | A rating that is received from Standard & Poor's Corporation, Moody's Investors Service, Inc., and Fitch Ratings that shows the financial and economic strengths of the City. |
| Budget | A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given period of time. It is the primary means by which most of the expenditures and service activities of the City are controlled. Overland Park's budget is for one year. |
| Capital Improvements Program | A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures. |
| Capital Project | A capital project is a project that constructs, expands or acquires a City asset, including infrastructure, facilities or large equipment. |
| CARS | Acronym for County Assisted Road System. CARS funding is provided by Johnson County using the motor vehicle fuel tax. |
| CC | Acronym for Cost Center. |
| CDBG | Acronym for Community Development Block Grant. |
| CIP | Acronym for Capital Improvements Program. |
| Commodities | Items of expenditures which are consumed or show a material change in their physical condition. Examples include office supplies, replacement parts and gasoline. |
| Contingency | A budgetary resource set aside for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted. |
| Cost | The amount of funding required to pay for a given program or service. |
| Cost Center | A division of a department which has functional responsibility for related activities within that department. For example: Street Engineering, Traffic Maintenance and Stormwater Maintenance are three Cost Centers within the Public Works Department. |

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| Council-Manager Form of Government | An organizational structure in which the Mayor and City Council appoint an independent city manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently |
| County Courthouse Sales Tax | Countywide ¼-cent sales tax to fund a new courthouse facility in Johnson County. Approved by voters in 2016, the city receives a portion of this sales tax, which the City has chosen to dedicate to capital infrastructure, equipment and facilities. The tax is scheduled to sunset in 2027. |
| Current Revenue | Amount of money received from activity during the calendar year. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income. Current revenue excludes interfund transfers and resources from prior years (beginning fund balance). |
| Debt | An obligation resulting from the borrowing of money. |
| Debt Service | The City's obligation to pay the interest and repay the principal of all bonds and other debt instruments according to a predetermined payment schedule. |
| Delinquent Taxes | Taxes remaining unpaid on and after the date to which a penalty for nonpayment is attached. The unpaid balances continue to be delinquent taxes until abated, paid or converted into tax liens. |
| Department | An organizational unit of the City which is responsible for overall management of a group of related major governmental functions, such as Police and Public Works. |
| Effective Property Tax Rate | The percentage of a property's market value the owner pays in Ad Valorem property taxes each year. |
| Encumbrances | The commitment of appropriated funds to purchase goods or services to be delivered or performed at a future date. |
| Enterprise Fund | A fund used to account for self-supported services or programs. The City has two enterprise funds: the Golf Course Fund and the Soccer Operations Fund. |
| Equipment | Tangible property having a useful life of more than one year and used by employees in the performance of work activities. |

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| Estimate | The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes. |
| Expenditures | The outflow of funds paid or to be paid for assets, goods or services obtained regardless of when the expense is actually paid. |
| Financial Forecast | Financial forecasting is the process of projecting revenues and expenditures over a long-term period, using assumptions about economic conditions, future spending scenarios, and other salient variables. The City utilizes a long-term, five-year financial forecast. |
| Fiscal Year | The time period designated by the City signifying the beginning and the ending period of recording financial transactions. The City of Overland Park has specified the calendar year as its fiscal year. |
| Franchise Tax | A tax levied by the City on the utility companies, such as electricity, telephone, telecable and natural gas. |
| Full-Time Equivalent Position | A full-time position or part-time position converted to a decimal equivalent of a full-time position, based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position. |
| Fund | An accounting entity with a self-balancing set of accounts that records all financial transactions that are segregated for specific activities or for attaining certain objectives. |
| Fund Balance | The difference between an entity's assets and its liabilities. |
| GAAP | Acronym for Generally Accepted Accounting Principles. |
| General Fund | The fund used to account for all of the financial resources of the City except those required to be accounted for in another fund. |
| General Obligation Bonds | Bonds that finance a variety of public projects, such as streets, buildings and improvements, which are backed by the full faith and credit of the City. |

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| Generally Accepted Accounting Principles | Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements. The City's Comprehensive Annual Financial Report (CAFR) outlines adjustments needed to convert Overland Park's budget basis of accounting to a GAAP basis. |
| GO | Acronym for General Obligation Bonds. |
| Goal | A statement of broad direction, purpose or intent. |
| Governmental Funds | Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds, and the Debt Service Fund. |
| Grant | A contribution by a government or other organization to support a specific function. Grants may be classified as either categorical or block, depending upon the amount of discretion allowed to the grantee. |
| Infrastructure | Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and of value only to the government unit. |
| KDOT | Acronym for Kansas Department of Transportation. |
| KSA | Acronym for Kansas Statutes Annotated. |
| Liability | Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date. This term does not include encumbrances. |
| Long-Term Debt | Debt with a maturity of more than one year after the date of issuance. |
| Mill Levy | To impose taxes for the support of governmental activities. A mill levy is expressed as one dollar per one thousand dollars of assessed valuation. |
| Modified Accrual Basis | Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due. |
| Objective | A statement of specific direction, purpose or intent based on the needs of the community and the goals established for a specific program. |
| OP | Acronym for the City of Overland Park. |

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| Outside Agencies | Non-profit organizations whose activities support the Mayor and Council's priorities. |
| P&R | Acronym for Parks & Recreation. |
| Operating Budget | The portion of the budget that pertains to daily operations that provides basic governmental services within a set period of time. The operating budget contains appropriations for such expenditures as personnel, commodities and contractual services. |
| Pay As You Go | Funding budgeted each year in order to pay cash for capital improvements. This funding is used in lieu of issuing general obligation bonds. |
| PAYG | Acronym for Pay As You Go financing. |
| Performance Measures | Quantitative and/or qualitative objective measurement of results by a unit or program, which helps to determine effectiveness in meeting goals and objectives. |
| Personal Services | All costs related to compensating city employees including employee benefits costs such as contributions for retirement, social security, and health insurance. It also includes fees paid to elected officials. It does not include fees for professional or other services. |
| Policy | A set of plans, directions, or guidelines, which dictate City business. Policies may be directly approved and set by City Council, or they may refer to internal City policies set by the City Manager. |
| Priority | In relation to City projects, goals, or services, something that takes precedence or suggests particular importance. |
| Projects | Unique assignments having a finite time span and a deliverable; normally associated with capital improvements such as roadways, neighborhood facilities, etc. |
| Property Tax | Ad valorem taxes levied on both real and personal property according to the assessed valuation and the tax rate. |
| Resources | Total amounts available for appropriation including estimated revenues, fund transfers and beginning fund balances. |
| Revenue | All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income. |

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| Revenue Estimate | A formal estimate of how much revenue will be earned from a specific revenue source for some future period - typically a future fiscal year. |
| Service | A public good provided to residents. |
| Service Level | The amount or scope of a given service. |
| Source of Revenue | The classification of revenues according to their source or point of origin. |
| Special Assessment | A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. |
| Special Revenue Funds | Fund type used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes. |
| Structural Balance | Ongoing expenditures are matched by available ongoing resources. The City utilizes a long-term financial forecast to ensure structural balance. |
| Transient Guest Tax | The City imposes a 9% tax on transient guests occupying a room in a hotel or motel located within the City. Revenue from this tax is receipted into the Transient Guest Tax Fund. |
| TGT | Acronym for Transient Guest Tax. |
| Tax Rate | The amount of tax levied for each one thousand dollars of assessed valuation. |
| Tax Rate Limit | The maximum legal rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes. |
| Use Tax | Compensating Use Tax is a tax on goods from outside Kansas purchase by individual and businesses in Kansas which are used, stored or consumed in Kansas. |
| User Charges | The payment of fees for direct receipt of a public service by the party benefiting from the service. |

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