NOTICE OF PUBLIC HEARING FOR THE CITY OF OVERLAND PARK'S COMMUNITY DEVELOPMENT BLOCK GRANT 2020 CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT

Date of Publication: February 23, 2021

City of Overland Park 8500 Antioch Road Overland Park, Kansas 66212 (913) 895-6192

Notice is hereby given to all interested agencies, groups and residents of Overland Park that the Governing Body of Overland Park will conduct a virtual public hearing on the City's CDBG 2020 Consolidated Annual Performance and Evaluation Report (CAPER) at its regularly scheduled meeting to be held at 7:30 p.m. on Monday, March 15, 2021 through an online virtual meeting tool.

The public hearing will be conducted using an online virtual meeting tool in order to comply with guidance from the Johnson County Public Health Officer to prevent the spread of COVID-19.

The public hearing will be open to receive comments from the public via the online virtual meeting tool. Members of the public can also view the meeting online or listen by phone. Instructions for virtual participation for public hearings will be provided on the City Council meeting agenda, which can be accessed beginning Friday, March 12, 2021, at www.opkansas.civicweb.net.

The CAPER evaluates the City's use of federal Community Development Block Grant funds (CDBG) received from the U.S. Department of Housing and Urban Development (HUD) during the 2020 program year. The CAPER identifies activities undertaken and/or completed during the period of January 1 to December 1, 2020. The report assesses the City's activities and accomplishments in relation to the 2015-2019 Consolidated Plan and the 2020 Annual Action Plan.

A copy of the CAPER is available for review on the City of Overland Park's website at www.opkansas.org/city-services/neighborhoods/community-development-block-grant-program.

For questions regarding the 2020 CAPER, please contact: Judy Paulette, Neighborhood Services Supervisor—8500 Antioch Road —913/895-6339

Written comments can be submitted to:
Judy Paulette: Judy.Paulette@opkansas.org
OR
City of Overland Park - Neighborhood Services
8500 Antioch Road
Overland Park, KS 66212



ABOVE AND BEYOND, BY DESIGN.

City of Overland Park

2020 Community Development Block Grant Consolidated Annual Performance and Evaluation Report (CAPER)

Submitted to: U.S. Department of Housing and Urban Development

Prepared By: City of Overland Park Planning and Development Department

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

During the 2020 Program Year, which covered the period of January 1, 2020 through December 31, 2020, a total of \$356,311.14 in CDBG funds was disbursed in the following categories:

Public Facilities and Infrastructure Projects \$51,855.31

Housing Projects \$138,894.06

Public Service Projects \$87,808.44

Planning & Administration \$77,753.33

The CDBG funding expended during the 2020 Program Year included funds from the City's 2019 allocation, remaining funds from the 2018 allocation.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Neighborhood Improvement and Stability	Non-Housing Community Development, Homeless	CDBG: \$51,855.31	Public Facility or Infrastructure Activities other than Low/Moderate- Income Housing Benefit	Households Assisted	5,000	9	0.18%	150	9	6%
Housing Rehabilitation	Affordable Housing	CDBG: \$138,894.06	Homeowner Housing Rehabilitated	Household Housing Units	100	5	5%	25	5	20%
Public Services	Non-Homeless Special Needs, Homeless, Affordable Housing, Non-Housing Community Development	CDBG: \$87,808.44	Public service activities for Low/Moderate- Income Housing Benefit	Persons Assisted	3,000	374	12%	250	374	150%
Planning & Administration	Administration Cost Only	CDBG: \$77,753.33	Other	N/A	1	1	100%	1	1	100%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City of Overland Park's 2020-2024 Consolidated Plan identified the following objectives, as highest priority needs:

- Non-housing Community Development, including public facilities, public improvements, and infrastructure:
 - Friends of JCDS completed a project with \$161,000.00 of unobligated funds from the FY2014, 2015, 2016, and 2018 allocations for the acquisition and rehabilitation of a single-family house to provide affordable housing to the clients of Johnson County Developmental Supports. Approximately \$51,855.31 was expended during the 2020 Program Year.
- 2. Single-Unit Housing Rehabilitation: The City of Overland Park provides funding for single-unit housing rehabilitation through Johnson County Housing Services' Minor Home Repair Program. A total of \$75,960.57 of CDBG funds were expended on projects from the Minor Home Repair Program during the 2020 Program Year. This number is lower than previous program years because the Minor Home Repair Program paused activity during the COVID-19 pandemic.
- 3. Public Services: The City of Overland Park disbursed \$87,808.44 of CDBG funds to five public service agencies that provided supportive services and financial assistance to low and moderate income households. The public service agencies included Catholic Charities of Northeast Kansas, Hillcrest Transitional Housing, Johnson County Interfaith Hospitality Network, The Salvation Army, and YMCA of Greater Kansas City.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG
White	228
Black or African American	143
Asian	3
American Indian or American Native	1
Native Hawaiian or Other Pacific Islander	1
Black or African American and White	7
Other multi-racial	31
Total	414
Hispanic	89
Not Hispanic	325

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The above table includes data for the persons served through Friends of JCDS's group home project, Johnson County Housing Services' Minor Home Repair Program and through the public service projects completed by Catholic Charities of Northeast Kansas, Hillcrest Transitional Housing, Johnson County Interfaith Hospitality Network, The Salvation Army, and YMCA of Greater Kansas City.

As of the 2019 American Community Survey, the following demographics apply to the City of Overland Park:

White	82.4%
Black or African American	4.7%
Asian	8.5%
American Indian or American Native	0.3%
Native Hawaiian or Other Pacific Islander	0.1%
Other	1.3%
Hispanic	6.7%
Not Hispanic	93.3%

The racial and ethnic composition of families assisted is similar to the overall demographics of Overland Park, with the exception of a greater ratio of Black or African American persons served by Public Service projects compared to the general population.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year		
CDBG	public - federal	\$792,361	\$356,311.14		
CDBG-CV	public - federal	\$466,120	\$0.00		

Table 3 - Resources Made Available

Narrative

The City of Overland Park's FY2020 CDBG award was \$792,240.00, of which \$712,004.20 was allocated to 2020 projects. The City received its FY2020 formula allocation in the third quarter of the program year, which left limited time for subrecipients to perform funded activities and seek reimbursement within 2020. In order to ensure subrecipients were able to maximize the impact of their grant funds, the performance period for FY2020 grant agreements between the City and subrecipients was lengthened to January 1, 2020 through June 30, 2021. The majority of expenditures covered by these agreements will be reported in the 2021 CAPER.

Similarly, projects approved within the 2019 Annual Action Plan did not receive funding awards until the fourth quarter of 2019, which resulted in a delay of the disbursement of 2019 funds within the 2019 Program Year; therefore, the majority of the funds expended during the 2020 Program Year were from 2019 projects.

The City of Overland Park received CDBG-CV funds in the amount of \$466,120 in the third quarter of 2020. During the remainder of 2020, the city worked to develop and receive governing body authorization for new programs to distribute the funds to small businesses and public service agencies. No funds were drawn down in 2020 because of the timeframe after the grant performance period began on December 1, 2020 and when the agreements were approved by the Governing Body on January 11, 2021. Subrecipients were not able to seek reimbursement before December 31, 2020. The majority of expenditures covered by these agreements will be reported in the 2021 CAPER.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of	Actual Percentage of	Narrative Description
	Allocation	Allocation	

Table 4 – Identify the geographic distribution and location of investments

Narrative

Overland Park does not target funding to a specific geographic area. Agencies receiving CDBG Public Services funds through the City of Overland Park provide assistance to Overland Park residents based on the applicant's low to moderate income eligibility.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The City's CDBG Public Services allocation is leveraged with multiple awards from the City's General Fund. In 2020, \$130,200 was provided to support local non-profit agencies that deliver services to meet the various needs of low and moderate-income households. In addition, some of these funds were matched \$1:\$1 by Johnson County and various other public and private entities. This partnership allows a wider range of agencies access to resources than is possible through CDBG funding alone.

Johnson County Housing Services administers the HOME Program. The City of Overland Park provided \$56,241.47 as the 25% cash match for 2020 to the HOME Program.

The City of Overland Park does not receive Emergency Solutions Grant (ESG) funds.



CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be		
provided affordable housing units		
Number of non-homeless households to		
be provided affordable housing units		
Number of special-needs households to		
be provided affordable housing units		
Total		

Table 5 - Number of Households

	One-Year Goal	Actual
Number of households supported		
through rental assistance		
Number of households supported		
through the production of new units		
Number of households supported	25	-
through the rehab of existing units	25	ס
Number of households supported		
through the acquisition of existing units		
Total	25	5

Table 6 - Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City of Overland Park does not provide on-going rental assistance and does not construct or manage affordable housing units with CDBG funds. Funding for emergency assistance is provided through subrecipient awards to public service agencies funded with CDBG and from the City's General Fund.

Johnson County Housing Services completed five (5) housing rehabilitation projects with CDBG funds through their Minor Home Repair Program during the 2020 Program Year. This number was lower than previous program years, because the Minor Home Repair Program paused activity during the COVID-19 pandemic.

Friends of JCDS completed a project for the acquisition and rehabilitation of a single-family house to provide affordable housing to the clients of Johnson County Developmental Supports.

Discuss how these outcomes will impact future annual action plans.

As the costs of repairs show consistent increases over time, city staff and Johnson County Housing Services staff will continue to have ongoing discussions regarding ways to directly impact the needs of the applicants requesting assistance within the Minor Home Repair Program. Per-project spending limits for CDBG-funded homeowner rehabilitation activities was recently reviewed and adjusted to reflect the monetary impact of regulatory compliance and any inflationary pressure on costs related to labor and materials. Impacts from the COVID-19 pandemic are expected to ease in future program years and activity is expected to resume to the same levels as seen in previous years.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	286	N/A
Low-income	86	N/A
Moderate-income	42	N/A
Total	414	N/A

Table 7 – Number of Households Served

Narrative Information

The above table includes data for the persons served through Friends of JCDS's group home project, Johnson County Housing Services' Minor Home Repair Program and through the public service projects completed by Catholic Charities of Northeast Kansas, Hillcrest Transitional Housing, Johnson County Interfaith Hospitality Network, The Salvation Army, and YMCA of Greater Kansas City.

The number of households served by CDBG projects remains reasonably consistent over time. The median income for Johnson County, Kansas for a household of four (4) in 2020 was \$86,000.00. Persons that were served through the projects funded by CDBG are required to have a household income of no more than 80% of the median income, based on their respective household size.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Overland Park provides funding to local non-profit agencies that work with households experiencing homelessness or those at risk of homelessness, such as Catholic Charities of Northeast Kansas, Hillcrest Transitional Housing, Johnson County Interfaith Hospitality Network, and The Salvation Army. These agencies provide direct services to qualified Overland Park applicants.

Addressing the emergency shelter and transitional housing needs of homeless persons

Local agencies in coordination with county departments and other KS-505 Johnson County Continuum of Care (CoC) members worked to address the need for emergency shelter and transitional housing for homeless households informed by the recognition that those who are unsheltered are at increased risk of exposure to COVID-19, have no place to recover if they are infected, and may be more likely to transmit the virus without their own place to stay. Work included:

- Continuing work to establish year-round emergency shelter options for households without
 dependent children, for whom there is primarily cold weather shelter currently; targeting other
 shelter funding sources (such as Emergency Food and Shelter Program, HUD's ESG emergency
 shelter component, and locally awarded CARES funding) to meet the need for additional shelter
 options in the interim and due to increased need with COVID-related housing losses;
- Using coordinated entry and triage screening to assure that those who are unsheltered are quickly moved to safe shelter and permanent housing;
- Utilizing state non-congregate shelter options for those households who test positive for COVID-19 to promote their safe recovery and prevent transmission;
- Focusing the additional Emergency Solutions Grant resources made available due to CARES on engaging the unsheltered and quickly moving them to permanent housing; and
- Supporting the Salvation Army's expansion of transitional housing to support more vulnerable households needing deeper supports to return to independent housing.

Additionally, based on the status of COVID-19 recommendations, local agencies advocated for an extended cold weather shelter season in 2021 to assure safe emergency shelter for adult only households. The Local Board for Emergency Food and Shelter Program funds in Phase 37 and CARES prioritized other shelter funding to meet local gaps in emergency shelter thru May 2021. Through Emergency Solutions Grant dollars, two full-time street outreach positions have been established and new RRH beds created for individuals experiencing homelessness. The implementation of a coordinated entry system and by name list for permanent housing supports has assisted the CoC to prioritize those who are most vulnerable and more quickly and efficiently move those currently in

emergency shelter and transitional housing to permanent housing, thus opening spaces for those experiencing a housing crisis now.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

In 2020, the City of Overland Park allocated CDBG funds to assist low and moderate-income households and households experiencing homelessness by providing funding to the following agencies:

- 1. Catholic Charities of Northeast Kansas: assists low and moderate income households with emergency assistance, such as rental and utility assistance
- 2. *Hillcrest Transitional Housing:* provides housing assistance to households transitioning from homelessness into permanent housing from their transitional housing program
- 3. *Johnson County Interfaith Hospitality Network:* provides case management services for households experiencing homelessness
- 4. The Salvation Army: assists low and moderate income households with emergency assistance, such as rental and utility assistance
- 5. *YMCA of Greater Kansas City*: provides assistance for before and after school care in Overland Park elementary and middle schools within the Shawnee Mission School District

The City of Overland Park also provided funding through City General Funds to provide additional emergency assistance to Overland Park residents:

- 1. *Johnson County Emergency Assistance Program:* assists low and moderate income households with emergency assistance, such as rental and mortgage assistance
- 2. *Johnson County Utility Assistance Program:* assists low and moderate income households with utility assistance

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Overland Park does not provide permanent housing, but provides funding to public service agencies in order to direct emergency assistance to households within Overland Park that are at risk of homelessness or are currently experiencing homelessness.

In addition, City staff participates with the Johnson County Continuum of Care, which provides opportunities to build relationships between the City and organizations directly serving homeless individuals and families.

Overland Park will continue funding homeless services such as rapid re-housing programs and provide funding for case management services beyond short-term rental assistance in order to build the capacity of households to prevent a series of events that could result in households' losing their housing.

Multiple strategies implemented across different systems within the county were put into action in 2020 to improve outcomes for those experiencing homelessness and return them to permanent housing in the midst of the COVID pandemic. This includes, but is not limited to:

- Local school districts actively partnering with social services agencies and McKinney-Vento households to re-establish and maintain households' stable housing
- Expanding rapid re-housing supports through ESG, CoC and state level mental health grants to assist more households more quickly regain permanent housing;
- Supporting success through flexible services and progressive supports in partnership with clients to reduce time experiencing homelessness and likelihood of returning to homelessness;
- Connecting homeless households with children to safe shelter and subsequently first month's rent, deposits and utilities with CARES funding
- Providing deep rent and utilities assistance for those who may have been homeless or experiencing housing instability to assure they did not return to homelessness or become doubled up
- Strengthening a bridge to subsidized housing using RRH and Housing Choice Vouchers within local housing authorities for those experiencing homelessness; and
- Prioritizing veteran and chronically homeless households for permanent housing options in Coordinated Entry and partnering with SSVF to expand housing supports for veterans. For example, during the COVID-19 pandemic, organizations that have partnered with households to successfully regain permanent housing 'checked in' with them in order to connect them to emergency rent, utility and mortgage assistance in addition to legal support if needed to assure they successfully maintain their housing through lost income and illness.

KS-505, the Johnson County CoC, continues to assess its effectiveness as a system, using system level performance measures along with program level reviews to gauge its progress towards reducing lengths of time households experience homelessness, reducing returns to homelessness, building households' income capacity in order to stably meet basic needs, and working with others to advocate for housing options. In KS-505's most recent systems performance measures, the average length of time homeless for those in emergency shelter dropped. And only 3 percent of those exiting from a CoC housing program to permanent housing returned to homelessness within 12 months and 5 percent within two years. Finally, CoC members along with local city and county representatives and private businesses are working to identify common housing needs and possible strategies to assure housing options for all incomes and ages.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Johnson County Housing Authority provides public housing vouchers for residents of the City of Overland Park. JCHA provides resources and services to meet the housing needs of residents across Johnson County, including Overland Park residents. The City of Overland Park has allocated funding through CDBG funds and City general fund to local agencies that provide services to support the housing needs of local residents.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Johnson County Housing Authority provides resources to participants of the Housing Choice Voucher program that support homeownership opportunities, such as the Family Self Sufficient Program and the Homebuyer Assistance Program.

Actions taken to provide assistance to troubled PHAs

The Johnson County Housing Authority is not a troubled agency and the City of Overland Park has established communication with the County to ensure that if any issues were identified, they would be addressed adequately and in a timely manner.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

In 2016, Overland Park's City Council approved the implementation of a new Rental Licensing Program. This program was developed as a response to declining neighborhood conditions, problem properties and the condition of housing stock in the city, especially among single-family dwellings and duplex/townhome rental units.

The Rental Licensing Program began inspections in July of 2017. This program addresses the pattern of property maintenance neglect that often goes unchecked when a vulnerable population of rental tenants do not know or are afraid to advocate with their property owner for property improvements. Social service agencies have reported anecdotal connections between incidence and severity of property neglect and whether or not there is a local regulation to curb irresponsible rental property management. In addition to improving housing conditions, other aims of the program are to promote family stability by reducing unnecessary tenant relocations due to poor housing conditions, and to prevent financial and other losses to persons of low and moderate income due to frequent moves, which are known barriers to affordable housing and increase the risk of homelessness.

The City of Overland Park has a "Resource Guide" listed on its website for residents seeking assistance or resources. We also often refer callers to Johnson County's extensive website "My Resource Connection" to assist individuals to locate relevant resources across the Kansas City metro. The site allows searches by zip code for affordable rental housing, food pantries, transportation, health and medicine, counseling, employment, as well as many other services.

The "My Resource Connection" is maintained and hosted by Johnson County. A significant contribution of the data compiled comes from United Way 211 of Greater Kansas City, various departments within Johnson County government, and the Unified Government of Wyandotte County and Kansas City, KS.

The topic of affordable housing and housing choice became a high priority to the community because of the public engagement for the city's strategic vision plan, ForwardOP. The plan, adopted in 2019, outlined actions the city should take to increase housing choice and housing affordability:

- Create more diverse housing options.
- Create an age-friendly and all-abilities Community Plan.
- Strengthen the identity of neighborhoods.
- Establish policies that support the creation of "pocket neighborhoods."
- Convent conferences on the topic of maintaining vibrant suburbs.

In 2019, the city engaged with a consultant as a step towards implementing the goals of ForwardOP. The city tasked the consultant with analyzing two specific goals: create more diverse housing options and establish policies that support the creation of pocket neighborhoods. The consultant focused its work on small-scale developments, defined as those that fall between single-family subdivisions and large apartment complexes and fill a range of housing types including pocket neighborhoods, accessory dwelling units, and small apartment buildings with a handful of units.

City staff presented the recommendations from the consultant's report at a February 2020 Community Development Committee meeting. The recommendations focused on increasing housing choices through single-family based options, which are accessory dwelling units, pocket neighborhoods, smaller multi-family development, and infill single-family development. The recommendations included modifying the city's current development and performance standards and approval processes. Recommendations included fine-tuning of existing regulations such as setbacks, open space requirements, public street standards, and land division requirements to accommodate small scale development better. Staff received support from the committee to move forward with an implementation plan, which is on-going.

In addition, the city was involved in two other efforts in 2019 and 2020 regarding affordable housing. In fall 2019, the Mid-America Regional Council's (MARC's) First Suburbs Coalition completed an economic development pilot project with National League of Cities' First Tier Suburbs Council. The project focused on workforce housing needs related to economic development in first tier suburbs in the Kansas City region. A consultant assisted with the effort, which involved economic data analysis and facilitating a one-day Regional Housing Summit, with participation from Overland Park staff and elected officials. Recommended strategies identified through the effort include:

- Promote Knowledge Sharing.
- Preserve existing housing.
- Increase the amount of housing available.
- Increase access to and the availability of financing.
- Enact regulatory changes.

MARC is currently working with the First Suburbs Coalition communities to implement the strategies outlined in the effort.

In late 2019/early 2020, Johnson County communities, including Overland Park, worked with United Community Services to hire a consultant to conduct a countywide housing study. To understand the state of housing supply and demand in the county, this study combined an extensive public input process and analysis of the demographic and market trends. This study's recommendations will be initiated by a Housing Task Force comprised of representatives from throughout the county. The draft report is currently under review, but should include a menu of options that will need to be combined and altered to meet the unique aspects of each community.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

In 2020, Overland Park provided funding to the following agencies to help meet underserved needs: Catholic Charities, Friends of JCDS, Hillcrest Transitional Housing, Johnson County Housing Services, Johnson County Interfaith Hospitality Network, The Salvation Army, YMCA of Greater Kansas City, and United Community Services.

The City continues to support and participate in initiatives of the Johnson County Continuum of Care to help meet underserved needs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

According to City of Overland Park development records (effective 2020), 43.1% of single-family housing units within the City's boundaries were built prior to 1980, which includes the construction period of greatest likelihood for lead-based paint hazards. Overland Park agreement with Johnson County Housing Services for the Minor Home Repair Program includes terms and conditions that require lead based paint safe work practices and remediation activities when necessary. Johnson County Housing Services has staff trained in Lead Safe Work Practices as lead-based paint inspectors and risk assessors, along with several contractors certified as lead-based abatement supervisors and certified lead based-workers.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City of Overland Park's 2020-2024 Consolidated Plan recognizes the City lacks enough resources and capacity to effectively target the issue of poverty by itself. The City does not provide services directly to individuals, but provides grant funding to various agencies in order to assist households with incomes at or below the poverty level threshold.

Related to reducing poverty, the highest priority Plan objective is to support neighborhood revitalization strategies to improve conditions where people live. The City has undertaken a systematic and broad analysis of factors to identify and monitor neighborhoods, then provide concentrated resources to those most at risk of decline. The data set uses diverse factors, such as participation in the elementary school free and reduced-rate lunch program, rate of homeowner-occupied housing, property maintenance violations, major crimes rate, age of housing stock, property values, etc., to spot trends and identify areas where resources need to be concentrated to reverse or prevent further decline. (See attached maps, "Neighborhood Indicators")

The City tracks the rate of enrollment in the free and reduced rate lunch program at neighborhood elementary schools as a means of helping to identify pockets of poverty. In one elementary school, approximately 81% of its enrollees are qualified for this food assistance. Four CDBG-eligible neighborhoods surround the school site. It has been an easy decision for the City to take steps to make extra resources available to this area.

The extent of need and the declining resources available for publicly funded assistance programs also require community partnerships whenever possible. Through partnership with Johnson County, City residents have access to one of four Multi-Service Centers, with a variety of resources, including stabilization assistance, utility assistance, case management, and self-sufficiency, and referrals. The City assists by providing funds to help qualified individuals or families with financial assistance and services. Through CDBG awards, the City funds activities specifically designed to move people out of poverty, such as childcare for parents who are working or seeking an education, self-sufficiency programs that move participants toward financial goals or transition from homelessness to permanent housing. The City continues to provide emergency assistance passed through United Community Services (UCS), a countywide non-profit agency that serves the Johnson County human service system. Assistance provided through UCS comes from the city's general fund and is restricted to help Overland Park residents living with incomes below the poverty line with one-time utility and/or rental assistance.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City of Overland Park actively seeks to hire or appoint persons who represent the diversity of the community to both staff and volunteer positions. The CDBG Citizens' Advisory Committee draws membership from throughout the community and includes persons living or working in areas that are either CDBG eligible or adjacent to areas that are low and moderate income qualified.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City of Overland Park has several public-private cooperation agreements, including, but not limited to United Community Services, to deliver social services to Overland Park residents on the City's behalf and Johnson County Human Services, to provide homeowner housing rehabilitation services. City staff actively participates in the Johnson County Continuum of Care.

The City invited a broad representation of persons from the real estate and rental housing industry to participate with neighborhood leaders and others in discussions regarding the development of the Rental Licensing Program. City staff and elected officials take leadership roles in a variety of initiatives sponsored by the Mid-America Regional Council (MARC). That group has distinguished itself on a national level by its success at cultivating public/private partnerships to identify and solve key regional issues, most of which are related to housing, transportation and employment. In fall 2019, the Mid-America Regional Council's (MARC's) First Suburbs Coalition completed an economic development pilot project with the National League of Cities' First Tier Suburbs Council. The project focused on workforce housing needs related to economic development in first tier suburbs in the Kansas City region. A consultant assisted with the effort, which involved economic data analysis and facilitating a one-day Regional Housing Summit, with participation from Overland Park staff and elected officials. Recommended strategies identified through the effort include:

- Promote Knowledge Sharing.
- Preserve existing housing.

- Increase the amount of housing available.
- Increase access to and the availability of financing.
- Enact regulatory changes.

MARC is currently working with the First Suburbs Coalition communities to implement the strategies outlined in the effort.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City has undertaken a systematic and broad analysis of factors to identify and monitor neighborhoods at risk of decline. The data set uses diverse factors, such as participation in the elementary school free and reduced-rate lunch program, rate of homeowner-occupied housing, property maintenance violations, Part One Crime rate, age of housing stock, property values, etc., to spot trends and identify areas where resources need to be concentrated to reverse or prevent further decline.

Overland Park market rental rates are the highest in the Kansas City Metro area. Conditions in some individual units are not necessarily superior to other areas. While the City has not been able to attract development of new low- to moderate income housing, it is making a strong effort to improve the quality of existing housing, especially of rental housing, through the Rental Inspection Program.. In addition, the city looks to expand housing choice and look for ways to attract affordable housing as prioritized in the city's strategic vision plan, ForwardOP. The plan, adopted in 2019, outlined actions the city should take to increase housing choice and housing affordability:

- Create more diverse housing options.
- Create an age-friendly and all-abilities Community Plan.
- Strengthen the identity of neighborhoods.
- Establish policies that support the creation of "pocket neighborhoods."
- Convent conferences on the topic of maintaining vibrant suburbs.

Persons with disabilities, families with mixed immigration status and others caught in the cycle of poverty and homelessness often must cope with substandard housing or accept discriminatory practices by operators who are not subject to local regulation. Overland Park used funds in 2020 to assist Friends of Johnson County Developmental Supports, a non-profit organization that serves persons with intellectual disabilities, to add four living units for their clients as well as making accessibility and efficiency improvements to several of the homes it owns within the city.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Overland Park maintains all project files, rules and procedures applicable to CDBG projects. CDBG sub-grantees must sign a grant agreement that details their obligations to the City. The majority of subgrantees also receive CDBG funds annually from Johnson County, requiring them to attend training each year on CDBG rules and regulations, records to be maintained, purchasing policies, minority and women business procedures, Davis-Bacon and related Acts, if applicable to the activity.

The Overland Park grant agreement includes rules and regulations, files and records to be maintained, purchasing policies, income verification procedures, non-discrimination policy, Age and ADA discrimination prevention. Recipients receiving over \$750,000 in Federal dollars within the agency are asked to submit a Single Audit report with their grant documents.

Staff maintain contact with subgrantees throughout the term of the grant, including quarterly reviews. Staff completes formal and informal site visits and file reviews periodically to identify potential problem areas and to assure compliance with the program. Staff completes documentation and on-site monitoring visits at the closeout of the grant and places the results in the grant file.

The County administers the HOME and Minor Home Repair Program and monitoring is performed on an annual basis. The monitoring is structured to review the following areas: overall administrative program documentation and compliance, eligibility determination, and general program policies and fiscal transactions.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

On February 3, 2021, the City Council's Community Development Committee reviewed the draft 2020 Consolidated Annual Performance Evaluation Report (CAPER). Additionally, staff submitted a public notice to City committees and boards, news outlets and neighborhood leaders, as well as published in the Legal Record. Beginning on February 23, 2021, the 2020 CAPER was posted on the City's website for public comment, as well as paper copies were made available in the City Clerk's Office at City Hall. On March 15, 2021, the City Council conducted a public hearing to review the 2020 CAPER. After the public hearing, the City Council approved the submission of the 2020 CAPER to Housing and Urban Development (HUD). No comments from the public were received.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City of Overland Park continues to provide effective public services to low and moderate income residents of the City. It collaborates with other entities to coordinate efforts and use resources wisely.

The City continues to work with Johnson County Housing Services to identify ways in which capacity issues can be addressed in order to increase the impact of the Minor Home Rehabilitation Program.

During the 2020 Program Year, the City worked to meet timely expenditures of funds, especially due to the availability of funds from multiple allocations. Due to the COVID-19 pandemic, the Johnson County Minor Home Repair Program paused activity, which resulted in lower support and spending. Impacts from the COVID-19 pandemic are expected to ease in future program years and activity is expected to resume to the same levels as seen in previous years.

Any program subject to complex regulations requires staff and administrators to constantly stay in step with program changes and advances in technology. As more reporting functions transition to the online IDIS system, it is evident to staff and administrators that effort spent in mastering the systems HUD offers will translate into direct benefit for us. Overland Park is in on-going process of cross-training staff and increasing overall depth of knowledge to support program changes on both the local and Federal level.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

ATTACHMENTS

- 1. PR-26 CDBG Financial Summary Report
- 2. Public Notice
- 3. Neighborhood Indicator Maps
 - a. CDBG Eligible Areas
 - b. Measure of Need
 - c. Median Appraised Value
 - d. Part One Crimes
 - e. Property Maintenance
 - f. Single-Family Absentee Ownership





Office of Community Planning and Development

U.S. Department of Housing and Urban Development

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PR26 - CDBG Financial Summary Report

Program Year 2020

OVERLAND PARK , KS

PART I: SUMMARY OF CDBG RESOURCES	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	363,120.46
02 ENTITLEMENT GRANT	792,240.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	0.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	1,155,360.46
PART II: SUMMARY OF CDBG EXPENDITURES	070 777 04
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	278,557.81
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	278,557.81
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	77,753.33
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	356,311.14
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	799,049.32
PART III: LOWMOD BENEFIT THIS REPORTING PERIOD	0.00
17 EXPENDED FOR LOW/MOD MULTI UNIT HOUSING	0.00 0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING 19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	
	278,557.81
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00 278.557.81
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	-,
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11) LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS	100.00%
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: 2019 PY: 2020 PY: 2021
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	1,219,247.19
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	1,219,247.19
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	100.00%
PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS	100.0078
27 DISBURSED IN IDIS FOR PUBLIC SERVICES	87,808.44
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	87,808.44
32 ENTITLEMENT GRANT	792,240.00
33 PRIOR YEAR PROGRAM INCOME	0.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	792.240.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	11.08%
22 - 21-21-1 - 21-2 - 22-10-11-2 - 21-11-2 - 21-11-2 - 20,	11.0070



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PR26 - CDBG Financial Summary Report

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OVERLAND PARK , KS

PART V: PLANNING AND ADMINISTRATION (PA) CAP	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	77,753.33
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	77,753.33
42 ENTITLEMENT GRANT	792,240.00
43 CURRENT YEAR PROGRAM INCOME	0.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	792,240.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	9.81%



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PR26 - CDBG Financial Summary Report

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OVERLAND PARK, KS

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17 Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18 Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	3	279	6344294	Friends of JCDS Housing Improvements	03B	LMC	\$12,855.31
2018	11	288	6344294	Friends of JCDS House Purchase	03B	LMC	\$39,000.00
					03B	Matrix Code	\$51,855.31
2019	5	298	6417547	Hillcrest Transitional Housing - Operations	03T	LMC	\$8,669.91
2019	5	298	6423184	Hillcrest Transitional Housing - Operations	03T	LMC	\$3,770.46
					03T	Matrix Code	\$12,440.37
2019	1	296	6438727	YMCA of Greater Kansas City	05L	LMC	\$14,880.73
					05L	Matrix Code	\$14,880.73
2018	5	281	6344294	Catholic Charities Emergency Assistance	05Q	LMC	\$6,404.79
2019	4	292	6361420	Catholic Charities of Northeast Kansas	05Q	LMC	\$7,791.38
2019	4	292	6423184	Catholic Charities of Northeast Kansas	05Q	LMC	\$12,089.35
2019	5	297	6417547	Hillcrest Transitional Housing - RRH	05Q	LMC	\$4,702.46
2019	5	297	6423184	Hillcrest Transitional Housing - RRH	05Q	LMC	\$7,737.90
2019	8	295	6423184	The Salvation Army	05Q	LMC _	\$11,880.73
					05Q	Matrix Code	\$50,606.61
2019	6	293	6438727	Johnson County Interfaith Hospitality Network	05Z	LMC	\$9,880.73
					05Z	Matrix Code	\$9,880.73
2018	4	280	6344294	Minor Home Repair Program	14A	LMH	\$35,405.13
2018	4	280	6438727	Minor Home Repair Program	14A	LMH	\$40,555.44
2019	2	290	6361420	Friends of JCDS Housing Rehabilitation	14A	LMH	\$24,781.22
2019	2	290	6406611	Friends of JCDS Housing Rehabilitation	14A	LMH	\$27,811.99
2019	2	290	6423184	Friends of JCDS Housing Rehabilitation	14A	LMH _	\$10,340.28
					14A	Matrix Code	\$138,894.06
Total							\$278,557.81

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Activity to

Plan Year	IDIS Project	IDIS Activity	Voucher Number	prevent, prepare and resp to	for, bond ^{Activity} Name	Grant Number	Fund Type	Matrix Code	National Objective	
				Corona	rirus					Drawn Amount
2019	5	298	6417547	No	Hillcrest Transitional Housing - Operations	B19MC200002	EN	03T	LMC	\$8,669.91
2019	5	298	6423184	No	Hillcrest Transitional Housing - Operations	B19MC200002	EN	03T	LMC	\$3,770.46



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PR26 - CDBG Financial Summary Report

Program Year 2020

OVERLAND PARK , KS

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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity to prevent, prepare for and respon to Coronaviru	d Activity Name	Grant Number	Fund Type	Matrix Code	National Objective	Drawn Amount
						B		03T	Matrix Code	\$12,440.37
2019	1	296	6438727	No	YMCA of Greater Kansas City	B19MC200002	EN	05L	LMC _	\$14,880.73
								05L	Matrix Code	\$14,880.73
2018	5	281	6344294	No	Catholic Charities Emergency Assistance	B18MC200002	EN	05Q	LMC	\$6,404.79
2019	4	292	6361420	No	Catholic Charities of Northeast Kansas	B19MC200002	EN	05Q	LMC	\$7,791.38
2019	4	292	6423184	No	Catholic Charities of Northeast Kansas	B19MC200002	EN	05Q	LMC	\$12,089.35
2019	5	297	6417547	No	Hillcrest Transitional Housing - RRH	B19MC200002	EN	05Q	LMC	\$4,702.46
2019	5	297	6423184	No	Hillcrest Transitional Housing - RRH	B19MC200002	EN	05Q	LMC	\$7,737.90
2019	8	295	6423184	No	The Salvation Army	B19MC200002	EN	05Q	LMC	\$11,880.73
								05Q	Matrix Code	\$50,606.61
2019	6	293	6438727	No	Johnson County Interfaith Hospitality Network	B19MC200002	EN	05Z	LMC	\$9,880.73
								05Z	Matrix Code	\$9,880.73
				No	Activity to prevent, prepare for, and respond to Coronavirus				_	\$87,808.44
Total										\$87,808.44

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2019	9	289	6344294	City of Overland Park Administration	21A		\$10,557.18
2019	9	289	6361420	City of Overland Park Administration	21A		\$14,808.15
2019	9	289	6369619	City of Overland Park Administration	21A		\$7,445.87
2019	9	289	6380942	City of Overland Park Administration	21A		\$7,404.07
2019	9	289	6398058	City of Overland Park Administration	21A		\$18,205.14
2019	9	289	6406611	City of Overland Park Administration	21A		\$7,833.59
2019	9	289	6417547	City of Overland Park Administration	21A		\$7,978.39
2019	9	289	6423184	City of Overland Park Administration	21A		\$3,520.94
					21A	Matrix Code	\$77,753.33
Total						_	\$77,753.33

NOTICE OF PUBLIC HEARING FOR THE CITY OF OVERLAND PARK'S COMMUNITY DEVELOPMENT BLOCK GRANT 2020 CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT

Date of Publication: February 23, 2021

City of Overland Park 8500 Antioch Road Overland Park, Kansas 66212 (913) 895-6192

Notice is hereby given to all interested agencies, groups and residents of Overland Park that the Governing Body of Overland Park will conduct a virtual public hearing on the City's CDBG 2020 Consolidated Annual Performance and Evaluation Report (CAPER) at its regularly scheduled meeting to be held at 7:30 p.m. on Monday, March 15, 2021 through an online virtual meeting tool.

The public hearing will be conducted using an online virtual meeting tool in order to comply with the Orders of the Governor and the Johnson County Public Health Officer to prevent the spread of COVID-19.

The public hearing will be open to receive comments from the public via the online virtual meeting tool. Members of the public can also view the meeting online or listen by phone. Instructions on how to access the meeting or to provide comment during the virtual public hearing are provided on the City Council meeting agenda, which can be accessed at www.opkansas.civicweb.net.

The CAPER evaluates the City's use of federal Community Development Block Grant funds (CDBG) received from the U.S. Department of Housing and Urban Development (HUD) during the 2020 program year. The CAPER identifies activities undertaken and/or completed during the period of January 1 to December 1, 2020. The report assesses the City's activities and accomplishments in relation to the 2015-2019 Consolidated Plan and the 2020 Annual Action Plan.

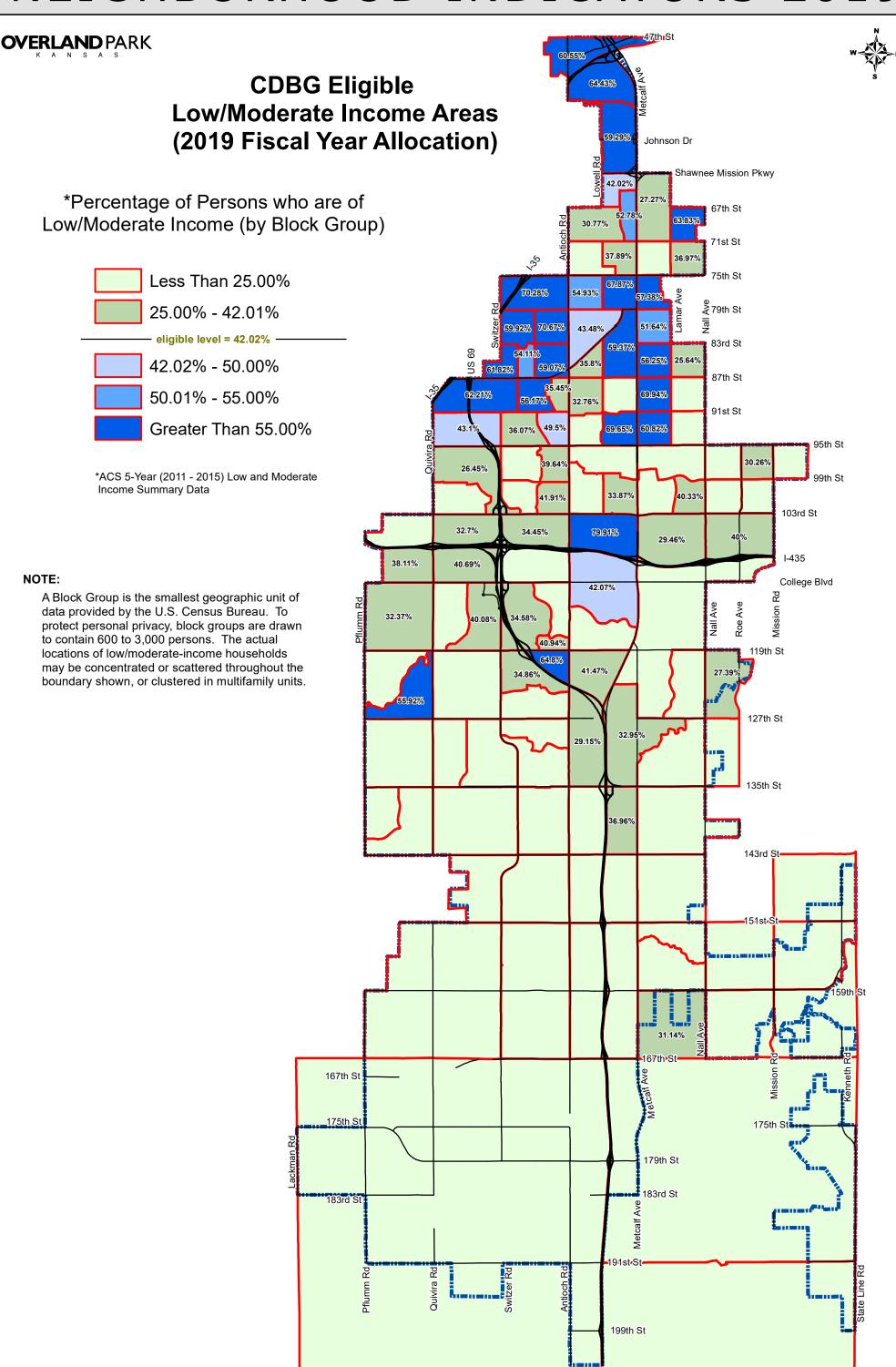
A copy of the CAPER is available for review on the City of Overland Park's website at www.opkansas.org/city-services/neighborhoods/community-development-block-grant-program.

For questions regarding the 2020 CAPER, please contact: Julie Smith, Grants Program Coordinator – 8500 Antioch Road – 913/895-6192

Written comments can be submitted to: Julie Smith: julie.smith@opkansas.org

OR

City of Overland Park - Neighborhood Services 8500 Antioch Road Overland Park, KS 66212



207th St

NEIGHBORHOOD INDICATORS 2019 **OVERLAND** PARK **Measure of Need** (based on the Percentage of Elementary School Students Johnson Dr Eligible for the Free and Reduced Cost Lunch Program) Merriam ★ Park <mark>Shawne</mark>e Mission Pkwy Percentage of 67th St School Enrollment Eligible for Lunch Program 71st St < 10.0% 10.1% - 25.0% ₹79th St 25.1% - 50.0% 83rd St Bilarwood 50.1% - 60.0% 87th St > 60.0% **☆** Pawnee Traffwood Brookridge 99th St 103rd St Brookwood **Elementary School Location** College Blvd Elementary School Attendance Area Walnut Grove *The attendance areas with over 50% eligibility 119th St have been labeled, along with the total enrollment for that school noted in parenthesis. Ridge Leawood Oak HIII Heartland ± Banwood Cottonwood Polini Regen Flace 135th St NOTE: The National School Lunch Program, a long-standing federal program, provides free Changeony 143rd St Freitie and reduced cost lunches to children from low and moderate income households. _____ Lekewood Officially view Sunsat Rijiga Stanley 159th St 167th St 167th St Wolf Confingery 179th St 183rd St 199th St ★ Stilwell 207th St

Single-Family



OVERLAND PARK

\$100,000 - \$125,000

\$125,001 - \$150,000

\$150,001 - \$175,000

\$175,001 - \$200,000

\$200,001 - \$250,000

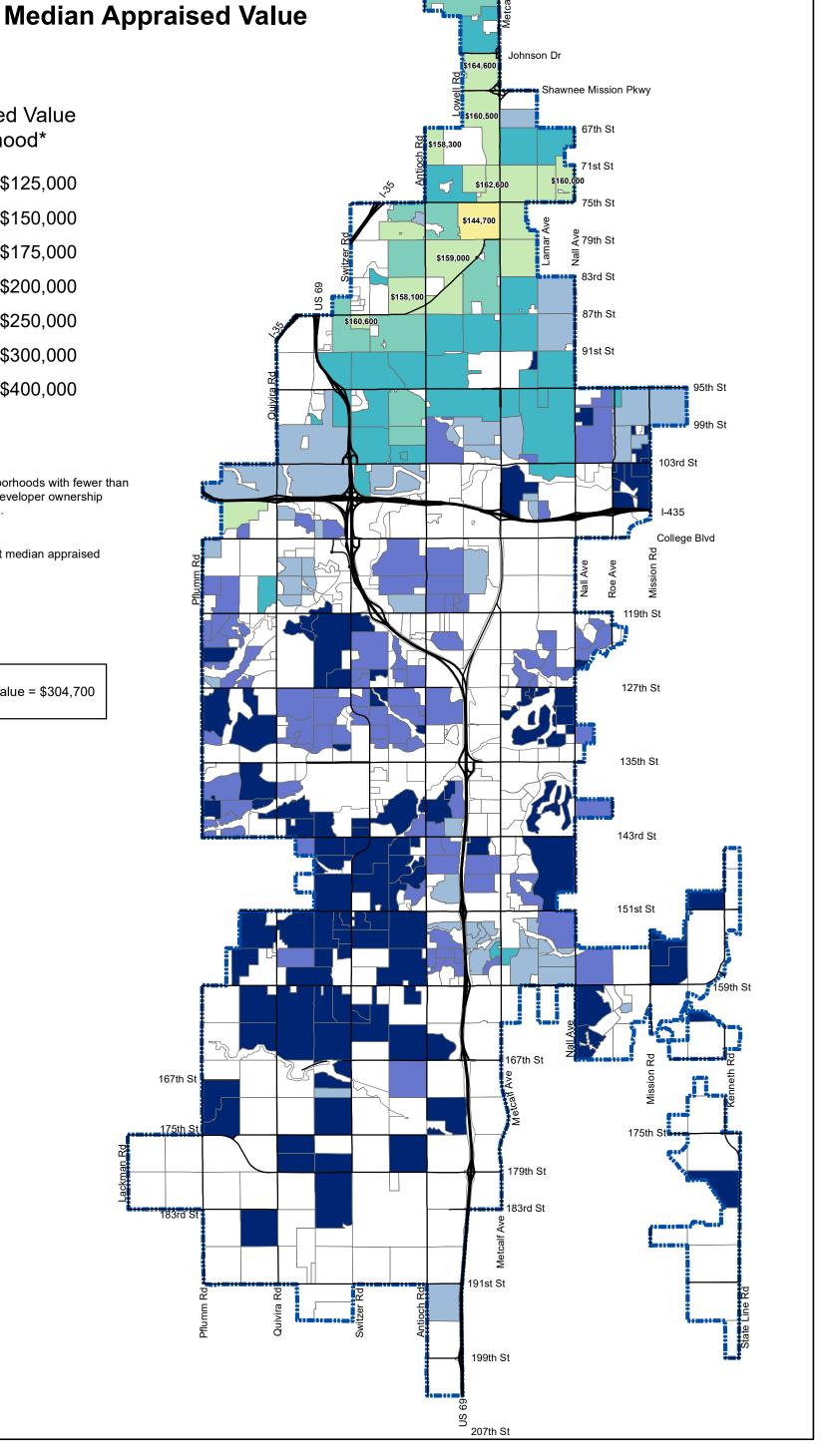
\$250,001 - \$300,000

\$300,001 - \$400,000

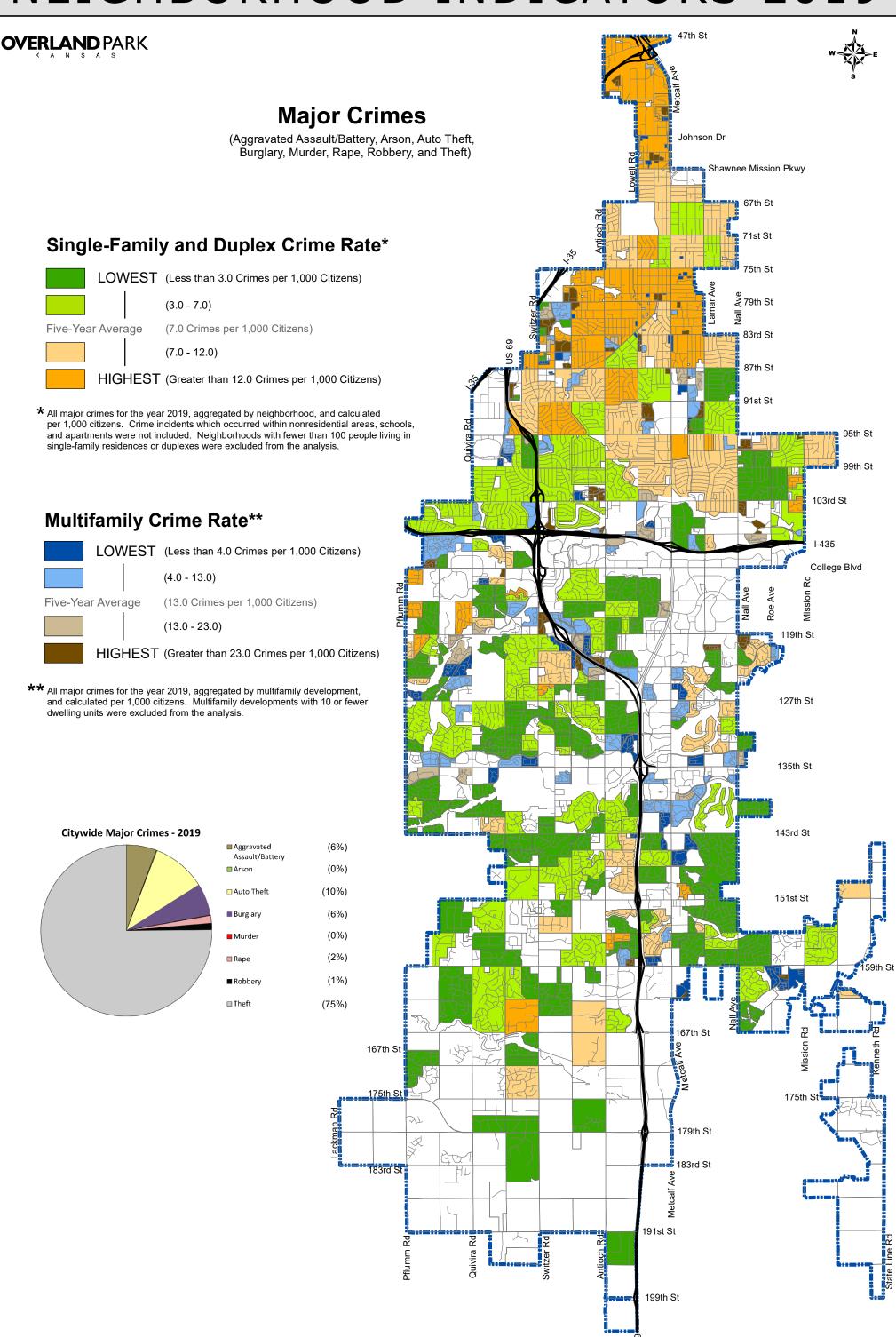
> \$400,000

The top 10 areas with the lowest median appraised value are labeled.

Citywide Median Appraised Value = \$304,700



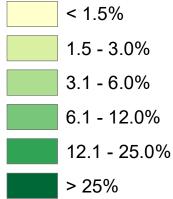
^{*}Nonresidential areas and neighborhoods with fewer than 20 single-family units or under developer ownership were excluded from the analysis.



207th St



OVERLAND PARK



*Nonresidential areas and neighborhoods with fewer than 25 residential units were excluded from the analysis.

The top 10 areas with the highest percentage of residential units that have property maintenance violations are labeled.

Citywide Percentage of Residential Units with Property Maintenance Violations = 3.3%

NOTE:

The number of property maintenance violations may be influenced by incidental neighborhood enforcement sweeps or how actively neighbors request inspections.

