



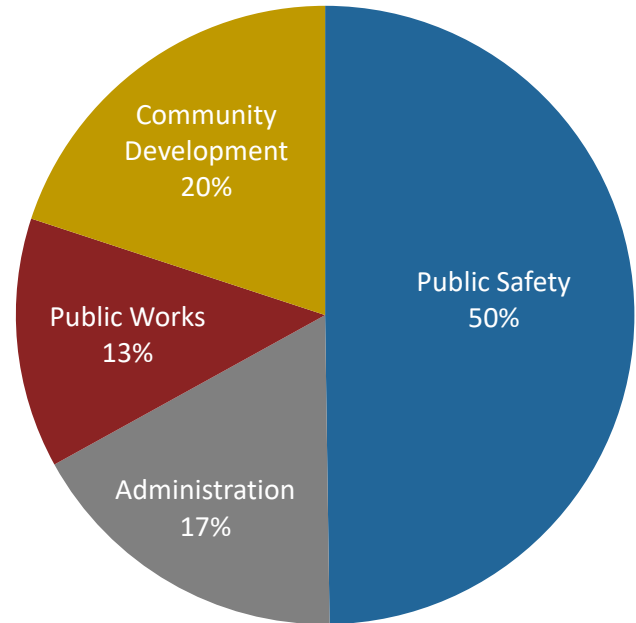
2022 Budget

Adopted - Sept. 2021

2022 City Budget

The Overland Park City Council adopted a budget for fiscal year 2022 in September of 2021. The annual budget is the City's business plan to reflect the community's priorities and values through funding the services, programs and projects that maintain the quality of life in Overland Park.

The City's total 2022 Budget is \$327,480,000. This is an increase of 9.7% over the 2021 Budget. The portion of the 2022 Budget allocated toward operating expenses, which supports the daily operations of the City, totals \$152.0 million, a 6.5% increase from 2021. As depicted in the pie chart, half of operating expenditures support the public safety functions of police and fire, while departments emphasizing the quality of life areas of Public Works and Community Development comprise a third of the total.



BUDGET ENHANCEMENTS: TARGETED SERVICE PRIORITIES

Due to the Covid-19 pandemic Overland Park implemented a conservative 2021 Budget. The 2021 Budget postponed planned service enhancements and included programmatic reductions and reallocation of resources based on projected revenue contractions. However, due to strategies implemented early in the pandemic, the City's fiscal health remained strong in 2020, thus allowing restoration of some 2021 programmatic cuts and implementation of service enhancements in the 2022 Budget, especially in the areas of public safety, cyber security, infrastructure and community amenities.

The 2022 Budget focuses on priorities as determined by our community and Governing Body:

Enhance public safety services, functions and resources:

- Enhance the Police Department's mental health response capabilities through the addition of a Behavioral Health Unit as recommended by the community-drive Mental Health Task Force.
- Provide resources necessary to maintain community-oriented policing and property investigations.
- Improve Fire and Emergency Services with additional staffing supporting southern Overland Park.
- Enhance protection against cyber attacks on City systems essential to community services.

Invest in infrastructure and services supporting Overland Park residents' quality of life:

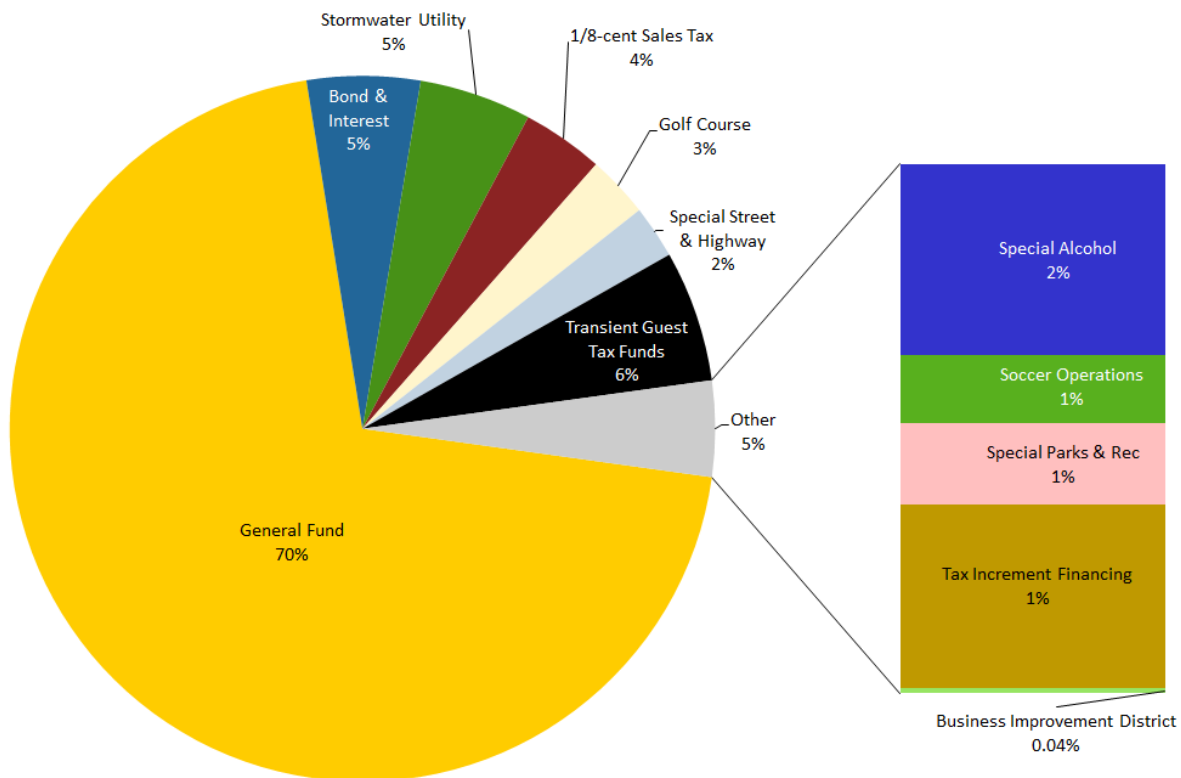
- Enhance parks and recreation services and amenities.
- Expand resources supporting citywide operations, administration and communications.
- Continue strong investment in the City's Capital and Maintenance programs, ensuring roads and traffic systems support community vitality.

2022 Budget Highlights

- After revenue decreases in 2020-2021 due to the COVID-19 pandemic, 2022 revenues are expected to rebound to pre-pandemic levels. Citywide annual revenue is projected to increase 7.5% for 2022, in part due to a one mill property tax increase supporting expanded public safety functions.
- Operational expenditures are budgeted to increase 6.5% in 2022. Expenditure decisions are guided by the Overland Park City Council's strategic priorities, budget policies, long-range fiscal sustainability, legal mandates and service level prioritization. For 2022, additional resources have been allocated towards public safety, community resources, public infrastructure, facilities and technology, and preservation of services. Annual expenditures related to major maintenance and capital are programmed to grow slightly in 2022. Debt service is increasing due to a recent bond issuance supporting infrastructure, amenities and facilities.
- The City's 5-Year financial plan remains in compliance with established parameters. Projections are that revenues and expenditures during 2022-2026 will remain structurally balanced. 2026 ending cash is projected at 29.2% of expenditures.

Overland Park's financial structure is based upon funds. Each fund is a distinct accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. The General Fund, the City's primary fund, accounts for all money not required to be placed into designated-purpose funds. Most general municipal services are provided by the General Fund.

The citywide 2022 Budget is \$327.5M. Of this amount, \$230.1M is attributable to the General Fund.



2022 Budget = \$327,480,000

Overland Park's Property Tax Rate

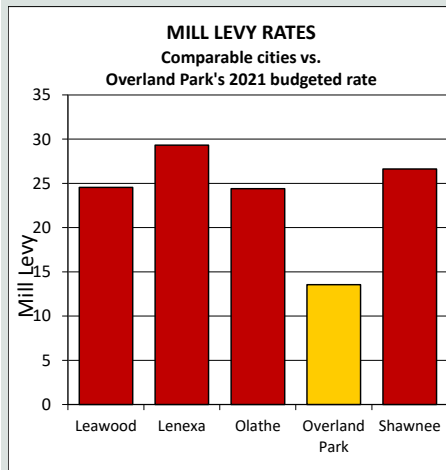
Property taxes provide funding for basic city services, including support for police services, fire services, streets and parks. All of these services are vital components of making Overland Park a safe and thriving community.

2022 Budget - Property Tax

Property Type	Market Value	Tax Amount	Effective Tax Rate
Home	\$ 350,000	\$587	0.17%
Office Building	\$ 1,000,000	\$3,645	0.36%
Shopping Center	\$ 5,000,000	\$18,223	0.36%

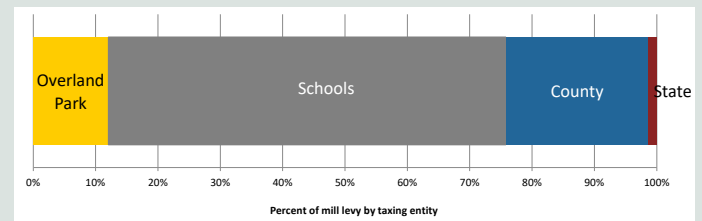
Overland Park's ability to maintain its low tax rate reflects the strong economic condition of the community, the City's stable fiscal position, strong financial management, and continued regional economic expansion.

The 2022 Budget includes a property tax rate of 14.578 mills, a one mill increase over the 2021



Budget. At 14.578 mills, Overland Park's property tax rate is substantially lower than the property tax rates of similar communities within Johnson County, which are between 24 and 30 mills.

Overland Park's tax rate comprises between 11% and 14% of a property owner's total tax bill. Other entities' property tax rates include the State of Kansas (1.500 mills), Johnson County (25.568 mills), school districts (between 51.667 mills to 70.572 mills) and Johnson County Community College (9.110 mills). An Overland Park property owner's total property tax rate is between 102 and 122 mills, depending on the property location's school district.

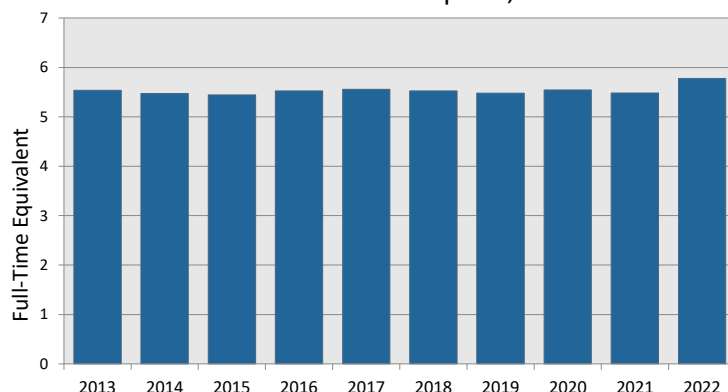


PERSONNEL

In order to deliver services to its residents, in 2022 the City will be staffed with 1,180.52 full-time equivalent (FTE) positions, including 52.7 FTEs added through the 2022 Budget and 21 FTEs added through the consolidation with Rural Fire District #2. With these new positions, the City is able to address targeted priorities in the areas of public safety, and community quality.

Area	Position	FTE
FAED	Multimedia Communications Specialist	1.0
FAED	IT Cyber Security Support Specialists	3.0
FAED	Facilities Technician	2.0
Public Safety	Police Officers	18.0
Public Safety	Police Sergeants	3.0
Public Safety	Police Captain	1.0
Public Safety	Police Reports and Administration	4.5
Public Safety	Firefighters	3.0
Public Safety	Battalion Chief	3.0
Public Works	Mechanic	1.0
Community Dev	Marketing Manager	1.0
Community Dev	Park Facility Technician	2.0
Community Dev	Arboretum Visitor Center Staffing	10.2
TOTAL		52.7

10 Year Trend - FTEs per 1,000 residents



Over the last 15 years, while the population of Overland Park has grown 20%, the City's total FTE count has remained constricted though streamlining efforts, consolidation and implementation of technology. In 2022, the City will employ 5.8 FTEs for every 1,000 residents, compared to 6.2 FTEs in the 2007 budget.

GENERAL FUND REVENUES

The General Fund is the City's primary operating fund. All revenue not required to be placed in special purpose funds is receipted in the General Fund. The General Fund's annual revenue portfolio is diversified between property taxes, sales taxes and user fees. Overall, the City is projecting 2022 General Fund annual revenues at 6.7% above the 2021 Budget. The 2021 Budget was artificially low due to the COVID-19 pandemic.

Sales Taxes are estimated at \$4.5 million, or 6.0%, above 2021 budgeted levels (2.3% over 2021 estimates).

Property Tax revenues reflect an estimated 2.9% increase in assessed valuation applied to a one mill increase in the property rate. This results in a projected General Fund revenue increase of 10.2% for the 2022 Budget.

	2021 Budget	Proposed 2022 Budget	Change
Current Revenues By Category:			
Sales Tax	\$ 75,140,000	\$ 79,660,000	6.0%
Property Tax	55,843,000	61,564,700	10.2%
City Generated	32,362,000	33,215,300	2.6%
Intergovernmental	1,665,000	1,675,000	0.6%
Total	\$ 165,010,000	\$ 176,115,000	6.7%
Beginning Fund Balance	47,650,000	53,630,000	12.5%
Transfers	300,000	355,000	18.3%
	\$ 212,960,000	\$ 230,100,000	8.0%

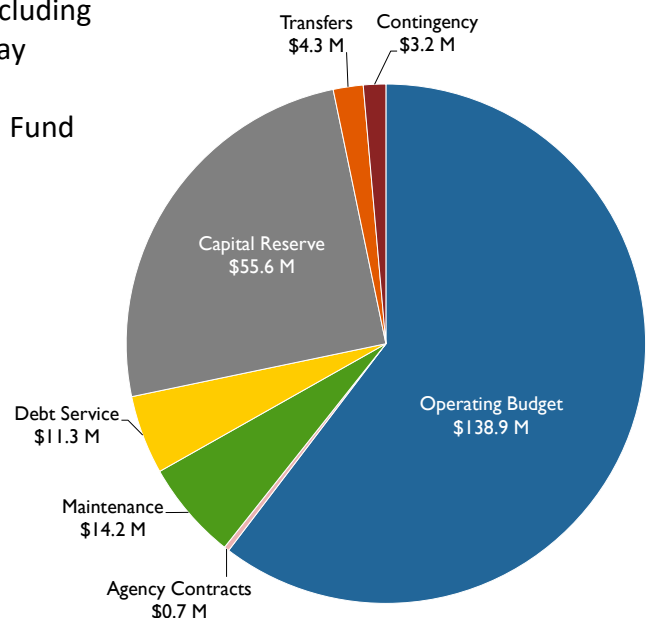
City Generated revenues include user fees collected for city programs, franchise taxes, fines and licenses. These revenues are projected at 2.6% above the 2021 Budget based on current activity related to development, fees, fines, franchise taxes and contractual reimbursements.

Intergovernmental Revenue is comprised of the state pass-through Liquor-by-the-Drink tax. This revenue is expected to increase 0.6% in 2022.

GENERAL FUND EXPENDITURES

2022 budgeted General Fund expenditures are \$230.1M, including \$138.9M of operating expenditures to support the day to day operations of the City. As primarily a service organization, personnel costs comprise the largest portion of the General Fund operating budget, at approximately 80%.

	2021 Budget	Proposed 2022 Budget	Change
Expenditures By Purpose:			
Wages & Benefits	\$ 104,430,000	\$ 111,385,000	6.7%
Commodities	5,192,460	5,488,391	5.7%
Contracts	18,507,540	18,283,125	-1.2%
Operating Equipment	2,770,000	3,718,484	34.2%
Operating Budget	\$ 130,900,000	\$ 138,875,000	6.1%
Agency Contracts	625,000	725,000	16.0%
Maintenance	11,140,000	14,150,000	27.0%
Debt Service	9,230,000	11,295,000	22.4%
Capital Reserve	51,830,000	57,555,000	11.0%
Transfers	5,425,000	4,300,000	-20.7%
Contingency	3,810,000	3,200,000	-16.0%
Total	\$ 212,960,000	\$ 230,100,000	8.0%



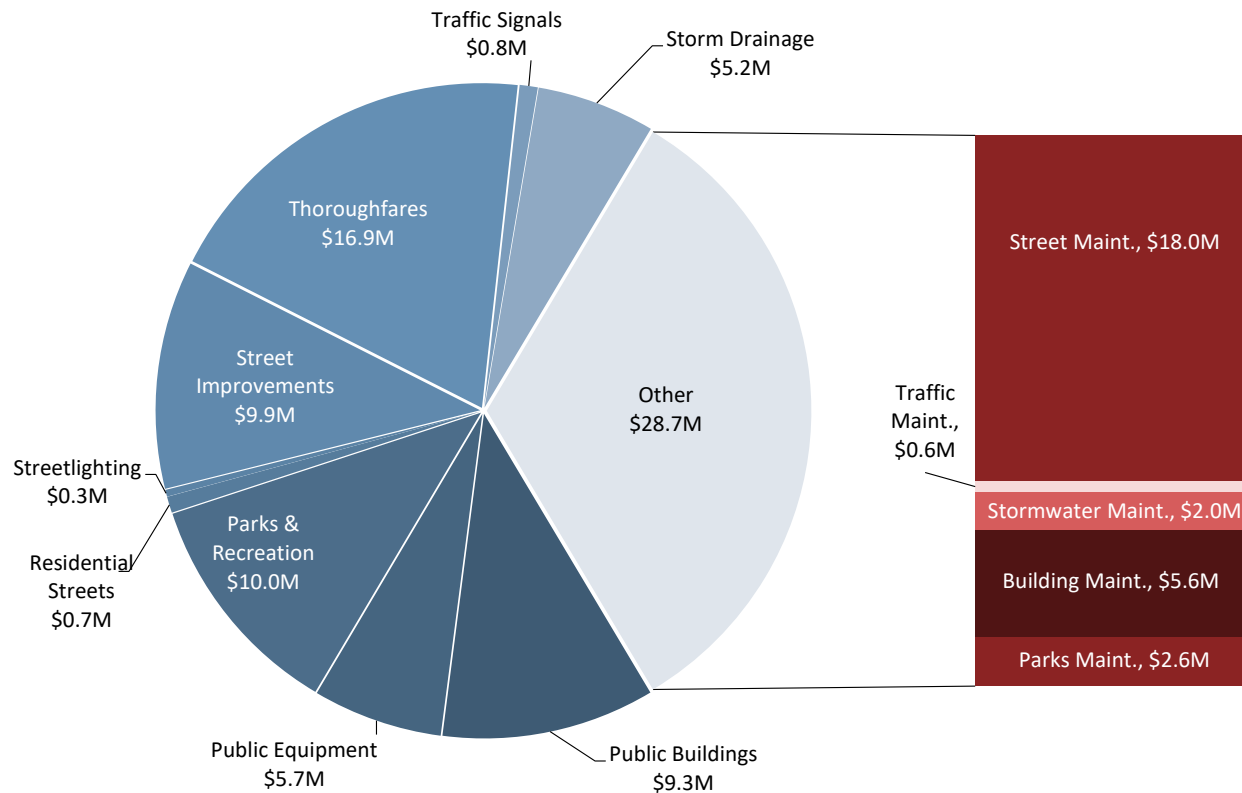
Want more information about the 2022 Budget?

Visit Overland Park's website:

<http://www.opkansas.org/budget>

CAPITAL AND MAINTENANCE BUDGETS

Overland Park plans for large capital and major maintenance expenditures as part of its a five-year financial planning process. The Capital Improvement Program (CIP) and the Maintenance Improvement Program (MIP) are expenditure plans which provide the City with the financial strategy for infrastructure improvements. Major projects can require multiple years to strategically plan, design, fund and eventually construct or execute. The CIP and MIP are updated annually to revise, revamp and add projects or appropriations while evaluating priorities and required funding. Funding for the first year of the CIP's and MIP's programmed expenditures are included as appropriations through the annual budget process. 2022 planned project expenditures are \$58.6M for capital and \$28.7M for maintenance, for a combined total of \$87.3M.



Major projects for 2022 include:

CAPITAL IMPROVEMENTS PROGRAM

Parks and Recreation

2022 Park Improvements	\$675,000
Arboretum Visitor Center - Phase 1	\$7,405,000
Farmstead Draft Horse Depot	\$500,000
Maple Hills Restroom and Shelter	\$675,000

Public Building

City Facility Energy Conservation Upgrades	\$5,225,000
Police Locker Room Remodel & Vehicle Outbuilding Construction	\$3,525,000

Public Equipment

2022 Fire Apparatus Replacement	\$885,000
Bomb Truck Replacement	\$450,000
Police Mobile Video Camera & Body Worn Camera Replacement	\$2,250,000
Storage Area Network Replacement	\$1,000,000

Storm Drainage

2022 Storm Drainage Improvements	\$4,800,000
----------------------------------	-------------

Street Improvements

135th & Plumm Intersection Improvements	\$535,000
Brookridge Initial Perimeter Public Street Improvements	\$9,225,000

Thoroughfares

167th Street: Switzer to Antioch	\$1,730,000
Metcalf Avenue Improvements 91st Street to 99th Street	\$2,475,000
Switzer Road, 159th to 167th	\$12,385,000

MAINTENANCE PROGRAM

Building Maintenance

2022 Building Maintenance	\$505,000
Fuel System Maintenance Upgrades	\$400,000
Overland Park Convention Center LED Lighting Conversion	\$2,200,000
Overland Park Convention Center Roof Replacement	\$2,300,000
Scape Facility Computer Room HVAC Replacement	\$155,000

Parks Maintenance

2022 Golf Course Maintenance	\$200,000
2022 Park Maintenance	\$700,000
2022 Playground Replacement	\$200,000
2022 Soccer Complex Maintenance	\$100,000
Matt Ross Community Center Pool Filter Replacement	\$330,000
Wilderness Lake Improvements	\$900,000

Stormwater Maintenance

2022 Major Storm Sewer Repair	\$1,700,000
2023 Major Storm Sewer Repair	\$300,000

Street Maintenance

2022 Curb Maintenance Repair Program	\$1,355,000
2022 Street Maintenance Repair Program	\$15,395,000
Soccer Complex/Farmstead Parking Lot Mill and Overlay	\$1,135,000

Traffic Infrastructure Maintenance

2022 Traffic Major Maintenance	\$500,000
--------------------------------	-----------