

# 2010 BUDGET



**OVERLAND PARK**  
K A N S A S

ABOVE AND BEYOND. BY DESIGN.



# Adopted 2010 Annual Budget



## MAYOR

Carl Gerlach

## CITY COUNCIL

### Ward 1

Dave Janson  
Terry Happer Scheier

### Ward 2

Paul Lyons  
Curt Skoog

### Ward 3

Donna Owens  
David White

### Ward 4

Terry Goodman  
Fred Spears,  
Council President

### Ward 5

Jim Hix  
John Skubal

### Ward 6

George Kandt  
Dan Stock

## CITY MANAGER

John Nachbar

Inquiries regarding the Adopted 2010 Budget for the City of Overland Park,  
Kansas, should be directed to:

City of Overland Park  
Assistant Chief Financial Officer/Budget Manager  
8500 Santa Fe Drive  
Overland Park, KS 66212

(913) 895-6158



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
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**City of Overland Park  
Kansas**

For the Fiscal Year Beginning

**January 1, 2009**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Overland Park, Kansas for its annual budget for the fiscal year beginning January 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## MISSION STATEMENT

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We, the employees of the City of Overland Park, Kansas, believe that our primary mission is to maintain and enhance a high quality of life for residents.

We see ourselves as an important resource in the partnership of residents, businesses, institutions and elected and appointed officials; a partnership continually reaching for high standards, dedicated to ensuring that Overland Park is a premier municipality.

We pledge ourselves to the following principles and practices in pursuit of this mission.

***Service*** to our community, promoting openness and access to government.

***Professionalism*** based on honesty, integrity, loyalty and an awareness of basic human values in our responses to every individual.

***Cooperation*** with our policy makers and the public we serve, making their goals, needs and priorities our own.

***Innovation*** in thought and action, recognizing and responding to current and future needs.

***Commitment*** to a work environment that encourages each of us to reach our highest potential.

***Teamwork*** to foster a sense of cooperation among all, recognizing that honest and reliable sharing of information is vital.

***Trust*** earned by managing and maintaining the City's resources responsibly and by conducting ourselves in a way that gains the highest level of confidence from the community.

We are proud to say we are employees of the City of Overland Park, Kansas.

**City of Overland Park, Kansas**

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# INTRODUCTION TO THE BUDGET DOCUMENT

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For ease of use, this budget document has been organized into eight sections. Orange divider tabs identify the sections for the following functional areas:

**1. Executive Summary**

This is designed to be a “liftable” summary of the budget, which can be copied and distributed as necessary to persons who wish to review the budget but who do not need the entire document. Included in this section are the following items:

- Budget Message
- Financial Planning
- Debt Information
- Fund Structure and Basis of Accounting
- Budgetary Guidelines
- Budget Process
- Summary of Historical Budget Information
- Key Components of the 2010 Budget
- Organizational Chart and Summary of Personnel Changes
- Performance Measurement Initiative

**2. Summary – 2010 Budget**

Contained in this section are detailed revenue and expenditure summaries for all budgeted funds.

**3. Revenues – All Funds**

Forecast methodologies and revenue sources for the entire budget are discussed in this section.

**4. Fund Budget**

This section contains revenue and expenditure budgets for each individual fund. Two years of actual information, current year estimates and budgeted amounts for all revenues and expenditures are presented for each fund.

**5. Supplemental Information**

General background information and facts about the City of Overland Park its services are contained in this section.

**6. Goal Area Budgets by Cost Center**

Individual tabs are provided for each major section (Goal Area) of General Fund expenditures as follows:

- Finance and Administration (Blue)
- Public Safety (Red)
- Public Works (Yellow)
- Community Development (Green)

Each Goal Area is introduced by a goal, a list of cost centers within the area, a comparison of funding sources and expenditure types and a summary of cost center expenditures.

Provided by Cost Center within each Goal Area are program descriptions, cost center mission, program goals and accomplishments, performance measures, personnel schedules and budgeted expenditures by category.

**7. Capital Improvements Program**

This section contains information on the 2010-2014 Capital Improvements Program (CIP). Overall goals, objectives, financial standards, graphs on CIP data, operational impact and detailed listings of individual 2010-2014 CIP projects are included.

**8. Maintenance Program**

This section contains information on the 2010-2014 Maintenance Program. Funding source and project information for the infrastructure and facilities maintenance program is included.

**9. Glossary**

The glossary includes definitions for terminology that may not be easily understood by the common reader.

**10. Index**

An index is included as a reference to aid in locating information.

## **EXECUTIVE SUMMARY OVERVIEW**

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This section is designed to provide the reader with general background and summary information about the City of Overland Park and the 2010 Budget. Highlights of the material included are as follows:

- **Budget Message**  
Written to give the Mayor, City Council and the public a broad picture of the 2010 Budget. Included are 2010 Budget Highlights, Priorities and Issues, a summary of 2010 Revenue and Expenditure Information and a summary of the 2010-2014 Capital Improvements Program (CIP).
- **Financial Planning**  
Discusses the City's five-year financial plan and capital improvements program.
- **Debt Information**  
Includes a schedule of outstanding debt, information on current and future debt and the legal debt margin.
- **Financial Structure**  
Explains fund structure and basis of accounting.
- **Budget Guidelines and Financial Assumptions**  
Informs the reader about policies that shape budget development.
- **Budget Development Process**  
Outlines the chronological order of preparing, monitoring and reporting related to both the operating and capital budgets.
- **Budget History**  
Reviews previous budget levels and 2010 expenditure highlights.
- **Key Changes in the 2010 Budget**  
Summarizes reductions in funding in the 2010 Budget.
- **Personnel Summary**  
Includes an Organizational Chart and summarizes personnel changes in 2010.
- **Performance Management Initiative**  
Summarizes the Performance Management initiative.

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8500 Santa Fe Drive  
Overland Park, Kansas 66212  
913/895-6000 • Fax: 913-895-5009  
[www.opkansas.org](http://www.opkansas.org)

October 31, 2009

Mayor Carl Gerlach  
Members of the City Council  
City of Overland Park  
Overland Park, Kansas

Mayor Carl Gerlach and Members of the City Council:

I am pleased to present the 2010 Budget for the City of Overland Park, as approved by the Governing Body on August 17, 2009. The total 2010 Budget equals \$235,757,000, a 6.1% decline from the adopted 2009 Budget. The portion of the 2010 Budget allocated for operating expenses, which supports the daily operations of the City, totals \$105,292,372, a 2.6% decrease from the adopted 2009 Budget.

The primary purpose of the City's budget and budgeting process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year, while keeping consistent with the long-term vision of the City and the overriding objectives of maintaining a responsive government, low property tax rate, high service levels and a strong financial position.

Economic conditions during the past year presented challenges which are unprecedented in the City. Falling property values and a reduction in retail sales has significantly impacted the city's financial position; for the first time in Overland Park's history, both property tax revenues and retail sales tax are down year-over-year.

In response to the struggling national, state and regional economies, a fiscally conservative 2010 budget has been adopted. Through the reallocation of resources and with the City's strong financial position as a backdrop, the 2010 Budget continues important investments in infrastructure and city operations, while sustaining services and minimizing the financial burden on Overland Park taxpayers.

The 2010 Budget addresses goals and priorities identified by both our citizens and the Governing Body and reallocates resources in order to maintain a low property tax rate, preserve services and continue the City's investment in infrastructure improvements and infrastructure maintenance:

- *Reallocation of resources.* The 2010 Budget's financial development parameters, established as part of the City's five-year financial forecast in early 2009, projected a 2.2% growth in operating expenditures for ongoing programs and established city services. However, in anticipation of a longer than previously forecasted timeframe for economic recovery and corresponding improvement in city revenues, the adopted budget is more conservative than originally planned. Overland Park's adopted 2010 operating budget is \$2.8 million (2.6%) below the adopted 2009 Budget, while the total budget is \$15.4 million (6.1%) less than the adopted 2009 Budget.

In order to attain this reduction while preserving city services, the reallocation of resources was necessary. Departments identified reallocation opportunities in the form of operational changes and positions which could be eliminated without the elimination of existing programs and services. As a result, nine full-time positions and approximately 20 full-time equivalent part-time positions have been eliminated.

In addition, wages and benefits were examined. Programmatic adjustments have been made for the 2010 Budget to ensure personal service costs remain static, and the 2010 compensation program does not include programmed salary increases for employees.

Travel funding and equipment replacement funding have also been decreased. Travel funding has been reduced by half, while equipment replacement is limited to only the most crucial needs.

- *Maintenance of Low Property Taxes* continues in the 2010 Budget. The 2010 mill levy is 8.890 mills. This slight increase of .038 mills over the mill levy supporting the 2009 budget is the result of a decline in the City's assessed valuation after adoption of the budget by the City Council.
- *Providing Investments in Transportation Infrastructure, Public Facilities and Technology.* The City's five-year capital improvements program was reviewed and reduced in late 2008 and early 2009. As a result of this review, several projects were delayed or removed from the plan. However, even with financial constraints, the City continues to make strategic investments in technology, facilities and infrastructure. Capital improvement projects scheduled for 2010 include:
  - Network, Software and Police Technology
  - Residential Street Improvements including Sidewalks and Streetlights
  - Storm Drainage Improvements
  - Highway Improvements
    - U.S. 69 Highway Widening: 75th St. to I-435
  - Replacement of Ambulance and Fire Apparatus
  - Parks, Golf Course and Arboretum Improvements
  - Traffic Signal Improvements
  - Thoroughfare Improvements including:
    - Antioch Road: I-435 to 120<sup>th</sup> Terrace; and
    - Design of 159<sup>th</sup> St.: Antioch to Quivira



- *Maintenance of Quality Infrastructure.* The 2010 Budget continues the City’s investment in infrastructure and building maintenance, although at a lower level than in the past several years.

Beginning in 2005, an additional \$1.7 million of enhanced funding for infrastructure maintenance was instituted in response to the significant increase in revenue from the local use tax. However, in 2008 the City learned that certain companies within the City had inadvertently overpaid compensating use tax, resulting in a significant overstatement of the City’s use tax revenues. As a result, beginning with implementation of the 2009 Budget, the “enhanced” funding level was reduced by \$700,000 per year, to \$1,000,000 per year.

In addition, projections for gasoline tax collections, a significant funding source for the maintenance program, have also been reduced. This reduction reflects lower gas usage, as well as the State’s reduction in the distribution of this source of funding.

As a result, the total 2010 infrastructure and facility maintenance program budget of \$12,920,000 is 5.2% below the 2009 adopted budget level.

- *Providing Excellent Parks, Recreation and Cultural Amenities.* The 2010 Budget provides additional personnel and operational funding to support the first full year of operations at the new Overland Park Soccer Complex. Revenues generated by the Soccer Complex are projected to offset all of its operating costs, while debt service for the complex is funded through Transient Guest Tax Revenues.

Key components of the 2010 Budget are discussed in further detail beginning on page 1.34.

### ***Factors Influencing 2010 Budget Development***

Several factors were taken into consideration during the development of the 2010 Budget, including the following:

- **Current economic conditions.** Due to struggling national, state and regional economies, the 2010 Budget was developed under challenging fiscal circumstances, resulting in a conservative 2010 Budget. However, the City’s strong financial position enabled the development of a budget which preserves the City’s financial strength while continuing to make important investments in our community, sustain services and minimize the financial burden on Overland Park taxpayers.
- **2010 Budget guidelines.** The City has established financial parameters to ensure a structural balance between anticipated revenues and operating expenditures. Maintaining this structural balance is the foundation of our financial strategy. The budget was prepared in accordance with these guidelines.
- **Resources from prior years.** The City strives to balance current expenditures with current revenues to ensure an adequate fund balance is available to address emergencies, rapid

changes in economic conditions or large capital needs. Several years of conservative budgeting and expenditures, coupled with higher than projected sales and compensating use tax revenues resulted in significant resources available from prior years for expenditure in 2010. These resources from prior years (beginning fund balance) allows the City to meet the challenges of maintaining city operations during the economy's underperformance without a tax increase or eliminating services in 2010.

For 2010, the beginning General Fund balance available for appropriation is expected to be \$40.0 million, equivalent to 49% of 2010 budgeted General Fund operational expenditures. This represents a reduction of \$10.2 million from the actual 2009 beginning fund balance, attributable to significant declines in several revenue sources. Development related revenues, including excise tax and building permits, are projected to be 20% less in 2009 when compared to 2008. Interest earnings are projected to decrease by 37%. Sales tax collections, the primary revenue source of the City, are expected to decrease. Retail sales tax collections adjusted to exclude a use tax refund in 2008, are estimated to decrease approximately .5% from 2008 actual collections.

Programmatic revenue and expenditure adjustments were included in the 2010 Budget and are on-going to ensure current revenue and current expenditures are closely aligned in future years.

- **Infrastructure.** The adopted 2010-2014 Capital Improvement Program and five-year financial plan allocates 18.7% of current General Fund resources to capital infrastructure construction to help continued infrastructure demands.
- **The Governing Body's commitment to retaining a low property tax rate.** The City of Overland Park currently has the lowest property tax rate of any first-class city in the state of Kansas. For the 2010 Budget, the City's mill levy increased by .038 mills over the previous mill levy rate. With the mill levy supporting the 2010 budget at 8.890 mills, Overland Park's property tax rate is less than half the rate of surrounding communities.

Following is a summary of the 2010 Budget, including budget highlights, priorities and issues, revenue information, expenditure information and a summary of the 2010-2014 Capital Improvements Program.

### ***2010 Budget Highlights, Priorities and Issues***

**Adjustments to existing programs and services support the City's continuing effort of prioritizing needs, while providing a high level of service to the citizens of Overland Park.** Adjustments and reallocation of resources in the 2010 Budget were analyzed, prioritized and approved based on priorities identified by our citizens and the Governing Body. Prioritized services support the areas of infrastructure and quality of life including public safety, traffic and recreational opportunities.

Self-funded enhancements include personnel and operating expenses for the Overland Park Soccer Complex. Reallocation of resources includes the transfer of an inspector from the

Planning Department to the Fire Department, as well as numerous employee redeployments within departments and reallocation of financial resources among divisions.

The 2010 Budget includes 901 full-time employees, a decrease of nine full-time employees from the adopted 2009 Budget. This reduction includes:

POSITION	DEPARTMENT
Accountant	Finance Department
Employment Specialist	Human Resources Department
Police Officer	Police Department
3 Farmstead Attendants	Parks and Recreation Department
GIS Analyst	Planning and Development Services
Systems Building Inspector	Planning and Development Services
Civil Engineer	Planning and Development Services

Information regarding 2010 Key components is discussed in further detail beginning on page 1.34. Additional personnel information can be found beginning on page 1.38.

**Continued funding for traffic and infrastructure maintenance.** The 2010 Budget continues prior years' policy of allocating additional resources to traffic and infrastructure maintenance. An additional \$1.0 million over the base level of \$1.3 million has been included in the 2010 Budget for the street maintenance program and traffic infrastructure replacement. This is a reduction from the 2005-2009 budgets, when an additional \$1.7 million of enhanced funding was included based on increasing compensating use tax revenue. This use tax revenue has since declined. Funding has also been reduced due to a reduction in gasoline revenues distributed by the state. The 2010 street and traffic maintenance program budget is \$10.2 million, compared to \$11.5 million in 2009.

**The property tax rate maintained at low levels.** The Governing Body's policy of minimizing the necessary financial burden on Overland Park taxpayers has resulted in a property tax rate which is less than half that of our surrounding communities. The 2010 budgeted property tax rate is 8.890 mills, a slight .038 mill increase over the previous rate.

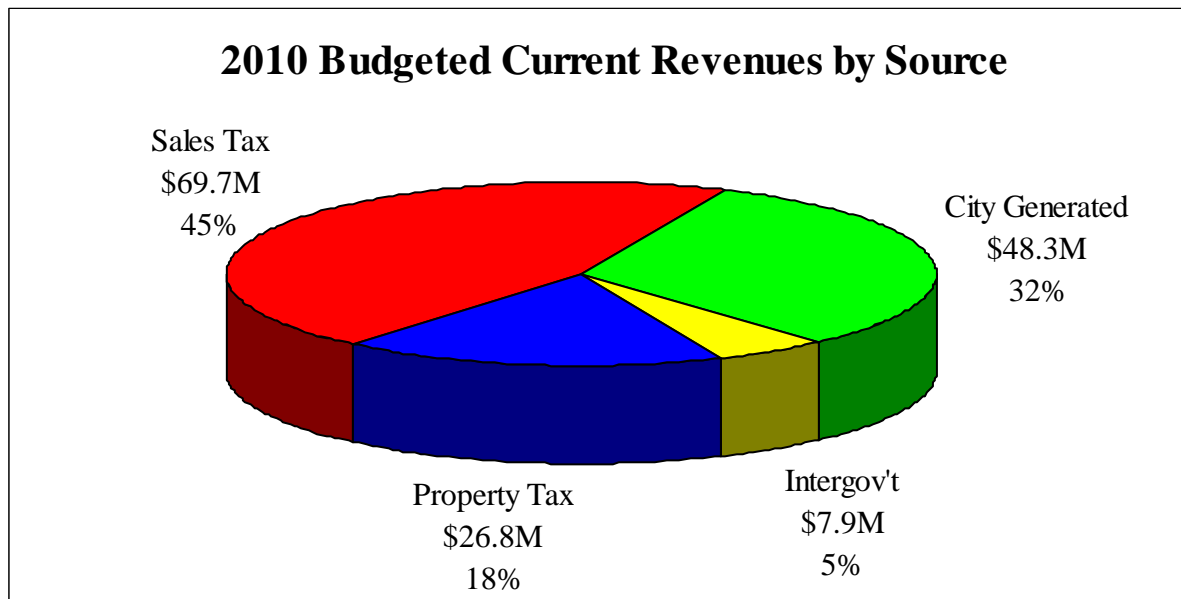
**Organizational Performance Management System.** This initiative identifies and incorporates organizational performance measures as part of our management system. This information is used to gauge the organization's efficiency and responsiveness, improve performance and determine our effectiveness in meeting annual and long-term goals and objectives. In addition, beginning in 2007, the City began collecting data to participate in the ICMA performance measurement and benchmarking group.

**The 2010-2014 financial plan maintains adopted financial planning standards.** The 2010 Budget and the 2010-2014 Capital Improvements Program have been adopted within the context of the City's five-year financial plan. This plan includes a forecast of revenues and expenditures from 2010 through 2014. It also includes requirements of the 2010 operating budget, a forecast of operating expenditures through 2014 and funding requirements necessary to support the 2010-2014 Capital Improvements Program and the 2010-2014 Maintenance Plan. The five-year financial plan is explained later in the Executive Summary section.

## 2010 Revenues

Revenues generated in 2010 are projected to be \$152.7 million. With the inclusion of interfund transfers and the fund balance, total 2010 resources available are projected at \$235.8 million.

Current revenues are collected from four primary sources: sales tax (45%), city-generated revenue (32%), property tax (18%) and intergovernmental revenue (5%). Sales tax collections include City and County sales taxes. City-generated revenue includes special assessments, franchise fees, user fees and fines. Property tax is revenue generated from ad valorem taxes on real estate and personal property, as well as motor vehicles. Intergovernmental revenues include state-shared revenues, such as gasoline tax and liquor tax.



For 2010, each major category of current revenues is anticipated to be lower than 2009 budgeted levels. City-generated, intergovernmental, property tax, and sales tax (including compensating use tax) collections for 2010 are collectively projected to be 5.0% below budgeted 2009 figures.

### Changes in Current Revenue: 2009 to 2010

	2009 Budget	2010 Budget	Over/(Under) 2009 Budget	% Change
Sales Tax	\$ 72,565,190	\$ 69,661,458	(2,903,732)	-4.0%
City Generated	\$ 52,015,968	\$ 48,317,725	(3,698,243)	-7.1%
Intergov't	\$ 8,451,200	\$ 7,939,600	(511,600)	-6.1%
Property Tax	\$ 27,792,300	\$ 26,819,100	(973,200)	-3.5%
	<u>160,824,658</u>	<u>152,737,883</u>	<u>(8,086,775)</u>	<u>-5.0%</u>

*Sales Tax* revenues are budgeted to decrease 4.0% from 2009 budgeted revenues. The 2010 budgeted sales tax revenues are 2.6% over estimated 2009 actual revenues.

Due to the volatile nature of sales tax as a revenue source, sales tax collections are reviewed on a quarterly basis and revisions to the financial forecast are recommended as appropriate. Projections for 2009 sales tax revenues were updated in December 2008 and June 2009. Current sales tax projections for 2010 are based on June 2009 information. The 2.6% sales tax growth projection for 2010 is based on forecasting models. The City continues to monitor sales tax revenues, reevaluate sales tax assumptions and will make adjustments if budget reductions or new revenues are necessary due to actual sales tax collections.

*Property Tax* revenues reflect the mill levy of 8.890 mills to the assessed valuation of property in Overland Park. Property tax revenues are budgeted to decrease by 3.5 % from 2009 budgeted revenues. This decrease is due to a reduction in assessed value resulting from falling property values.

The assessed valuation supporting the 2010 Budget decreased by 4.3% to \$2.75 billion. This decrease was driven by a 3.5% decrease in real estate valuation, which comprises the overwhelming share of the City's assessed valuation. In addition, personal property and utility valuations are reduced when compared to 2009, attributable to the on-going recession as well as a change in state law that exempts machinery and equipment purchased after July 1, 2006 from personal property taxes. The following table summarizes the change by category:

<b>Changes in Assessed Valuation: 2009 to 2010</b>				
			<b>Over/(Under)</b>	
	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2009 Budget</b>	<b>% Change</b>
Real Estate	\$2,703,990,090	\$2,609,406,522	(\$94,583,568)	-3.5%
Personal Property	102,502,433	79,869,331	(22,633,102)	-22.1%
Utilities	66,183,496	60,953,135	(5,230,361)	-7.9%
	<u>\$2,872,676,019</u>	<u>\$2,750,228,988</u>	<u>(\$122,447,031)</u>	<u>-4.3%</u>

The mill levy rate of 8.890 mills for the 2010 Budget is a slight .038 mill increase from the 2009 Budget. The property tax rate is as follows:

<b>Mill Levy to Support 2009 and 2010 Budget</b>			
	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>Difference</b>
General Fund	3.245	3.259	0.014
Fire Service Fund	4.638	4.658	0.020
Stormwater Utility Fund	0.969	0.973	0.004
Total Mill	<u>8.852</u>	<u>8.890</u>	<u>0.038</u>

NOTE: Final mill levy as of October 2009, based on the County's certification of final assessed valuation.

*City-Generated* revenues include franchise fees, user fees, licenses, permits and transfers. 2010 revenues are projected to be 7.1% lower than the 2009 Budget. This decrease is driven by several factors. License, Fees and Permits, which are mainly development-related revenues such as excise tax, building permits and plan review, are budgeted at 23.8% below the 2009 level. Interest earnings are projected to be 17.5% below the 2009 budget amount, while reimbursements and miscellaneous revenues are projected to be 13.3% below the 2009 amount. On a positive note, franchise fees are anticipated to be 5.9% above 2009, based on current collections, while revenue from fines is expected to increase 1.4%. In addition, Parks and Recreation revenue is expected to increase 6.7%, largely due to the opening of new facilities including the Overland Park Soccer Complex.

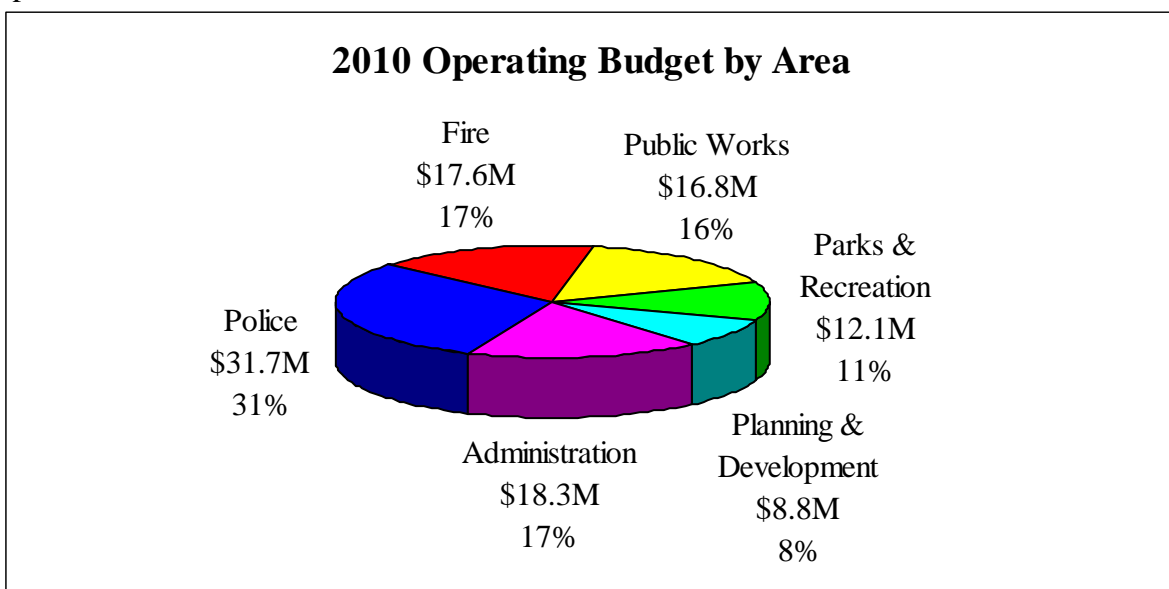
*Intergovernmental* revenues reflect receipt of funds collected by and redistributed back to Overland Park from federal, state and county sources, and include such items as gasoline tax and liquor tax. These revenues are expected to decline 6.1% for 2010 when compared to the 2009 Budget. This decrease is due to projected declines in gasoline tax revenues, as well as the elimination of the Machinery and Equipment Replacement Payment from the State.

*Fund Balance* for all funds at the beginning of 2010 is estimated to be \$47.6 million, \$9.9 million below the budgeted 2009 beginning fund balance. \$5.3 million of this decrease is due to reduced sales and property tax collections, while \$4.2 million is attributable to reduced Transient Guest Tax Revenues.

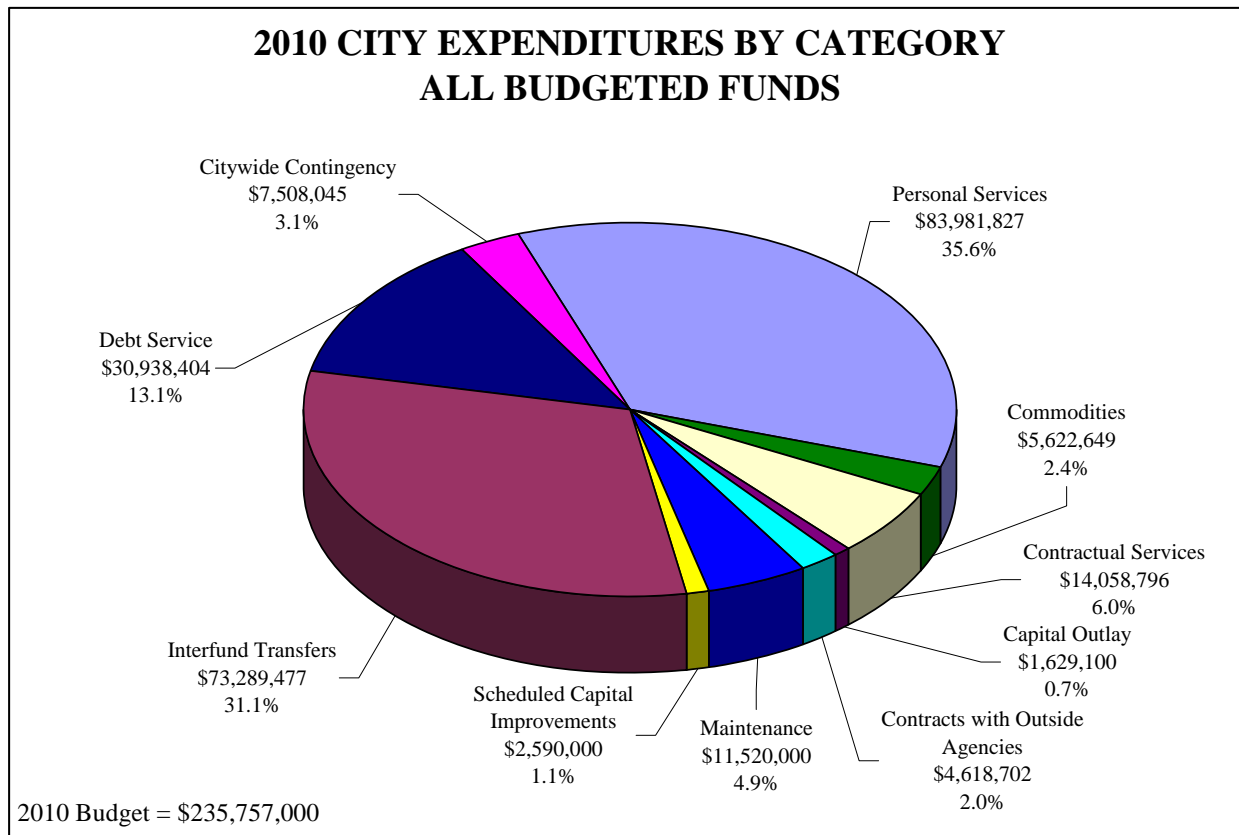
### ***2010 Expenditures***

Total budgeted expenditures for 2010 equal \$235,757,000, a decrease of 6.1% from the adopted 2009 Budget. This total includes expenditures in all categories for all appropriated funds.

*Operating Expenditures* (including personal services, contractual services, commodities and capital outlay) for all funds total \$105.3 million. This is a 2.6% decrease from the adopted 2009 Budget. These expenditures are allocated among major activities as illustrated in the following graph:



*Personal Services* costs represent 35.6% of the total budget and 79.8% of the operating budget. The total number of full-time employees for 2010 is 901, a decrease of nine full-time positions from the adopted 2009 Budget. These positions were eliminated through attrition and include one position each from the Finance, Human Resources and Police departments, and three each from the Parks & Recreation and Planning departments. Detailed personnel information can be found beginning on page 1.37.



*Contracts with outside agencies for operations* total \$4.6 million. These contracts include economic development funding, some social services funding and some public safety funding, including a contractual arrangement with Johnson County for ambulance services and contracts to provide fire service in limited areas of the City.

*Infrastructure and Facilities Maintenance* funding totals \$11.5 million. The 2010 Budget includes specific funding for the City's maintenance, repair and replacement of infrastructure and facilities, as well as a five-year plan for future maintenance expenditures and funding. A summary of all maintenance expenditures and funding sources can be found beginning on page 8.1.

*Non-operating Expenditures* for all funds total \$114.3 million. Interfund transfers that are necessary to comply with state requirements comprise 64.1% of non-operating expenses. Capital improvements and debt service expenditures for current and future capital projects represent 29.3% of non-operating costs. The balance of this category (6.6%) represents allocation for budgeted contingencies.

### ***2010-2014 Capital Improvements Program***

The 2010 Budget includes the 2010-2014 Capital Improvements Program (CIP), which was developed by the Governing Body and staff during the last quarter of 2008 and the first quarter of 2009. The five-year program totals \$159,785,000 million. Detailed project listings and a summary of the CIP process may be found in the Capital Improvements section of this document.

The CIP includes funding of \$35.7 million for projects to be constructed and/or financed in 2010. Some of the projects included in 2010 began in a prior year, but will be completed in 2010 and are therefore financed in 2010. Approximately \$24.4 million of this funding is related to the improvement of bridge, street, traffic and thoroughfare infrastructure, \$2.7 million is related to Parks and Recreation facilities, while the other \$8.6 million is related to public building improvements, storm drainage infrastructure, and the purchase of large equipment.

A total of 80.7% of funding, or \$28.8 million, will be paid from city financing sources in 2010. This includes dedicated sales taxes, debt and pay-as-you-go resources from the City's Capital Improvements Fund. The remaining 19.3% of project funding, or \$6.9 million, will be provided by non-City sources including federal, county, other cities and developers.

<b>2010 Capital Improvements</b>			
	<u>City Funding</u>	<u>Other Funding</u>	<u>Total</u>
Public Buildings & Equipment	\$630,000	\$0	\$630,000
Fire Building & Equipment	\$7,610,000	\$0	\$7,610,000
Parks & Recreation	\$2,140,000	\$550,000	\$2,690,000
Storm Drainage	\$185,000	\$233,000	\$418,000
Street Lighting	\$100,000	\$0	\$100,000
Residential Street Improvements	\$3,830,000	\$1,090,000	\$4,920,000
Sidewalk Construction	\$50,000	\$0	\$50,000
Thoroughfare Improvements	\$13,095,000	\$4,955,000	\$18,050,000
Traffic Signals	\$1,200,000	\$80,000	\$1,280,000
	<u>\$28,840,000</u>	<u>\$6,908,000</u>	<u>\$35,748,000</u>

The impact of capital project construction and the long-term operating costs resulting from capital construction is incorporated in the City's five-year financial plan.



### *Conclusion*

Balancing the needs of the community with available financial resources presents an annual challenge in the development of the budget. The 2010 Budget reflects the efforts of the Governing Body and city staff to address the need to provide services and facilities to support our vibrant and growing community while maintaining a strong financial position.

Respectfully submitted,



JOHN M. NACHBAR  
CITY MANAGER



KRISTY STALLINGS  
DEPUTY CITY MANAGER

# **FINANCIAL PLANNING**

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The City of Overland Park strives to maintain high quality services, low property taxes and to uphold strict financial standards, which were established to retain the City's triple "A" bond ratings.

Continued growth in population is anticipated; thus, planning for this growth is a high priority for the City. While having a positive impact, growth also presents challenges in meeting the City's expanding infrastructure and service delivery systems needs.

## **FISCAL PRINCIPLES**

General fiscal management principles provide a fiscal philosophy on a broad range of subjects which enable the members of the Governing Body to make sound fiscal management decisions. The City's adopted fiscal principles are as follows:

1. The City shall pursue a partnership with taxpayers to encourage a greater sharing of public service cost with City government, enabling preservation of quality services at an acceptable cost.
2. The City shall provide a balanced municipal revenue structure, which is dependable and responsive to economic conditions.
3. The City shall maintain an adequate level of reserve funds to provide for unforeseen needs and fiscal emergencies.
4. The City shall develop and maintain a fiscal planning and budgeting system which anticipates underlying economic change and provides for planned, orderly year-to-year changes to City tax and service levels and responds to unanticipated events to help avoid municipal service disruptions.
5. The City shall work with taxing entities within City boundaries to develop coordinated tax and service policies.
6. The City shall maintain financial accounting and budgetary practices, which provide for full and open disclosure of the City's financial affairs.
7. The City shall avoid providing increasing personnel, services, or facilities if existing personnel, services, or facilities can meet the needs of the City and its citizens.
8. The City shall pay the full cost of current services with current revenues and avoid borrowing for operating expenses.
9. The City shall utilize the City employee work force to obtain the highest level of productivity, which is consistent with the essential rights of City employees.

10. The City shall minimize the use of long-term debt to finance the acquisition or modification of fixed assets in order to avoid placing an excessive burden on future City taxpayers.
11. The City shall continually evaluate existing municipal services to determine the need and the efficiency of such services.

### **FIVE-YEAR FORECAST**

The City uses a variety of forecasting models to develop a five-year revenue and expenditure plan. The plan incorporates operating and capital budget data to determine the availability of resources to support future anticipated (and unanticipated) expenditures.

Overland Park's retail activity continues to be a high performer in the Kansas City metropolitan area. Sales tax, which represents approximately 45% of the current revenue (excluding prior year resources and transfers) supporting the total 2010 budget, is projected by using two statistically based forecasting methods, Box Jenkins and regression analysis formulated from historical data.

The forecast is based on quarterly data and is reviewed in comparison with other economic events and considerations. As a result of this analysis, City 1-cent sales tax revenues for the planning period are projected as follows:

	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
<b>City Sales Tax</b>	\$46,102,900	\$48,273,422	\$49,932,078	\$51,642,637	\$53,016,910
<b>% Increase</b>	2.6%	4.7%	3.4%	3.4%	2.7%

In both 2008 and 2009, the City was informed by the Kansas Department of Revenue of multi-million dollar use tax refund requests by companies doing business in Kansas. Based on information from the Kansas Department of Revenue, which is responsible for collections and auditing of all sales and use tax, the City has adjusted its financial forecast to revise baseline sales tax information, thereby adjusting future sales tax collections. Based on this revised information, the City anticipates future sales tax growth of 2.6% to 4.7% annually in the five-year forecasting period.

The City maintains a strong economic position versus other municipalities in the Kansas City metropolitan area and shows continued strength in assessed valuation. While the assessed value to support the 2010 Budget has decreased by 4.3% from the previous year's assessed value, compared to other areas nationally and regionally, the Overland Park real estate market has shown continued movement and new construction continues, although at a slower pace. During 2008, new construction had a market value of \$333.5 million and thru July 2009 construction within the City totaled \$114.3 million.

The 2010 Budget mill levy of 8.890 is not proposed to change during the remainder of five-year planning period. With currently the lowest mill levy of any first class City in the State of Kansas, the City is in a position to supplement economy-sensitive revenues with a property tax mill levy increase in the future if necessary.

A transfer from the General Fund to the Fire Service fund is anticipated during each year of the five-year planning period as follows:

	2010	2011	2012	2012	2013
<b>GF Transfer to Fire Fund</b>	\$4,098,000	\$3,013,252	\$3,078,571	\$1,858,457	\$2,205,313

Excise tax revenues, which are used to finance a portion of certain thoroughfare projects, have been projected by using an average annual square footage of land development based on historical data. Based on past experience, current information and existing and projected trends, the projected development rate has been applied to areas of the City where development is expected to occur in the next five years. As part of the annual update of the five-year forecast, the Finance Department and Planning and Development Services Department undertake a review of excise tax revenues, projected changes in excise tax rates, and the available land for development. This information is included used in forecasting future excise tax collections.

	2010	2011	2012	2012	2013
<b>Excise Tax Revenue</b>	\$1,910,000	\$2,595,000	\$3,350,000	\$3,850,000	\$3,875,000

The five-year forecast reflects an operating budget growth factor of 2.2 % in years 2011 through 2014. This increase in operating expenditures is attributable to fixed cost increases from rising service demand levels due to the City's growth. Operating expenditures continue to be analyzed to determine if programs or services should be eliminated, combined or restructured to deliver services in a more effective and efficient way.

Capital improvement project costs are in 2009 dollars. An inflation factor has been included in each year of the five-year forecast to account for construction inflation.

## **FINANCIAL STANDARDS**

The City's financial principles set forth the basic framework for the overall fiscal management of the City. Financial standards established by the City help direct the City toward financial integrity and security. These standards are reviewed annually and used to monitor both the development of the five-year Capital Improvements Program (CIP) and the annual Operating Budget. Financial standards utilized by the City as a basis for evaluating the financial soundness of the financial plan are recapped on the next page.

Financial Standard Description	Standard	2010-2014 Financial Plan
% of General Fund Ending Cash to Operating Expenditures	Above 13%	26.2%
% of P.A.Y.G. to Total Program	20% to 30%	31.4%
% of Debt to Total Program	35% to 50%	38.0%
% of Debt Service Cost to General Fund Operating Expenditures	< 25%	23.1%
Mill Levy equivalent of Bond & Interest Transfer	< 6 Mills	6.62 mills
Total Direct Debt Per Capita	\$675	\$885
% of Direct & Overlapping Debt to Market Value of property	4% to 5%	3.9%
% of Operating Budget to City funds used to finance CIP	< 20%	20.8%

A description of each standard can be found on pages 7.5 and 7.5 in the Capital Improvements Program section. Information on the City's projected financial position for each year of the five-year planning period (2010-2014) is also found in the Capital Improvements Program section on pages 7.12 and 7.13. A summary of ending cash estimates and utilization is found in the Financial Structure section of this Executive Summary on page 1.25.

### **CAPITAL IMPROVEMENTS PROGRAM (CIP)**

The goal of the City's CIP is to forecast future public improvements and facilities needed in the City and to provide data concerning costs, timing, funding sources, budget impacts and alternatives. In the CIP process, the City blends both physical and financial planning elements in order to utilize resources to the greatest benefit of the present and future citizens of Overland Park. The 2010-2014 Capital Improvements Program (CIP) of \$159,785,000 is \$64.9M less than the adopted 2009-2013 Capital Improvements Program. Capital improvements are identified by project in the Capital Improvements Programs section beginning on page 7.22.

The 2010-2014 CIP will be financed through:

General Obligation Bonds	38.0%
Pay-As-You-Go	26.8%
Federal, State, County & Other Cities Funds	19.7%
Developers Funds	10.2%
Other Financing Sources	5.3%

Pay-As-You-Go amounts are funded from the Capital Improvement Fund, Special Park and Recreation Fund, 1/8-cent Sales Tax for Street Improvements Fund, Economic Development Sales Tax, Equipment Reserve Fund, Golf Course Fund and Stormwater Utility Fund. A summary of CIP financing is found beginning on page 7.14 in the Capital Improvements Program section.

Operating costs of capital improvement projects have been identified and quantified and are included with the project information. The impact of capital improvements on operations was

considered in the development of the 2010 operating budget and is discussed below. \$35.75 million of projects are scheduled to be constructed and/or financed in 2010.

### **Infrastructure Improvement Projects:**

Provided in the Capital Improvement Program plan is funding for infrastructure improvements including storm drainage, residential street improvements, and construction of thoroughfares in developing areas of the city. Projects financed in 2010 include: \$18.1 million in street, thoroughfare and bridge improvements and \$418,000 in storm drainage improvement projects. Funding for the 2010 Residential Street Program totals \$4.9 million. Other traffic infrastructure projects, including sidewalks, streetlighting and traffic management systems total \$1.5 million.

Partial funding for thoroughfares, residential streets and other street infrastructure improvements are from the adoption of a 1/8-cent sales tax. Originally approved by voters in 1998, the sales tax was renewed for two additional five-year periods in 2003 and 2008. The sales tax is projected to raise approximately \$84 million between 1999-2014 to fund improvements of neighborhood street and thoroughfare infrastructure. This sales tax is scheduled to sunset in March of 2014.

These capital projects have a minimal effect on operations. Due to the nature and quality of these improvements, operations are enhanced; thus, operational costs are decreased in the early life of each project.

### **Park and Recreation Improvement Projects:**

Included in the 2010-2014 CIP are annual development projects at the Arboretum/Botanical Gardens. A systematic program of capital development at the Arboretum was implemented in 1995. As Arboretum development proceeds, it is estimated additional operating expenditures will be added to construct one or two feature areas per year. These costs include the addition of personnel, contractual services and equipment needed for the development of the Arboretum/Botanical Garden. In addition, the adopted CIP includes the construction of several Botanical Garden facilities using a combination of city and private funds. The Conservatory and Rose Garden are scheduled to be constructed between 2010-2014.

Continued improvements at the City's parks and recreational facilities, which are partly funded through the use of Special Parks and Recreation Funds is also included in the CIP. Annual funding is also included for public art projects, which are partly funded through private donations, and golf course improvements, which are funded entirely with golf course revenues.

The Overland Park Soccer Complex, which features 12 tournament-quality fields, was completed in 2009. Roe Pool is also slated for reconstruction in the 2010-2014 CIP.

### **Public Buildings and Equipment:**

The City's CIP includes funding for construction, reconstruction and major improvements to public facilities, as well as funding for the acquisition of large capital equipment. The 2010-2014 CIP includes \$8.1 million of funding for public buildings and \$7.7 million for equipment.

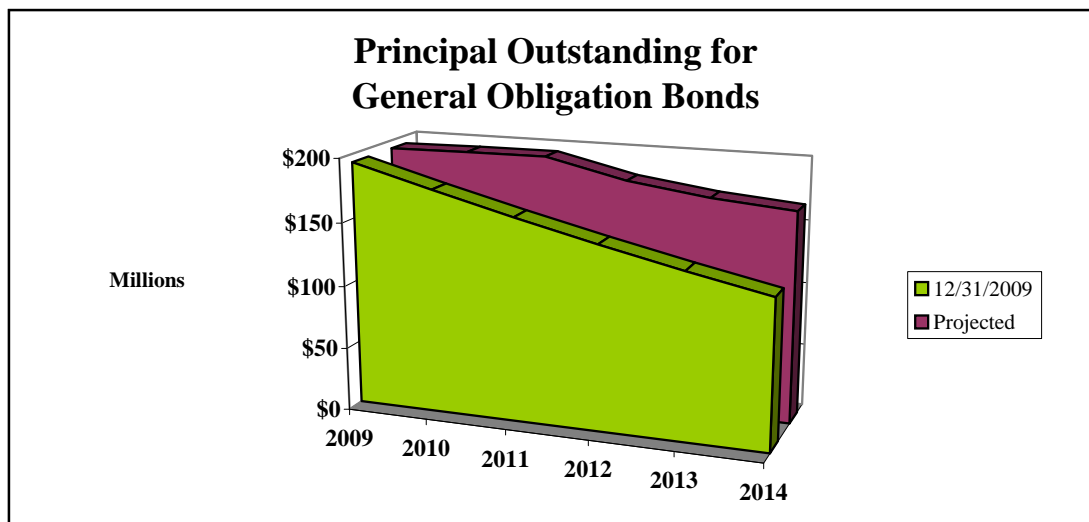
## DEBT SERVICE

The City's debt structure is analyzed by considering the future burden placed on the taxpayer and the ability to retire debt with current revenue sources. The City's policy is to issue debt for capital projects and large equipment purchases only; debt is not use to fund operational expenses. Various financial standards have been developed to measure the effects of debt issuance upon the City's five-year financial plan. More information on the City's financial standards may be found in the Capital Improvements Program section of this budget.

Presented in the table below is the estimated amount of General Obligation debt to be issued through 2014. Information on specific projects to be bonded can be found beginning on page 7.22 of the Capital Improvements Program section. The 2010 adopted budget information included below presumed a fall 2009 bond issue of \$28,886,000. The actual 2009 bond issue was \$27,179,000.

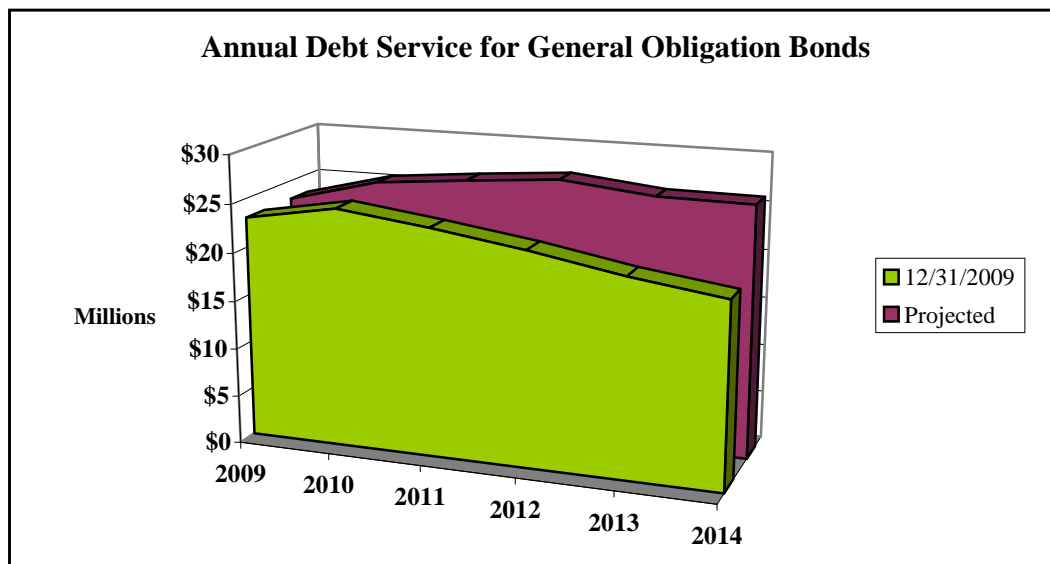
Projected General Obligation Bond Issue	
<u>Year</u>	<u>Amount</u>
2010	\$17,735,000
2011	\$18,100,000
2012	\$ 3,870,000
2013	\$ 8,855,000
2014	\$12,180,000

The information presented below illustrates the City's total indebtedness (principal), if no additional debt after 12/31/09 was issued, compared to the City's projected indebtedness per the five-year financial plan.



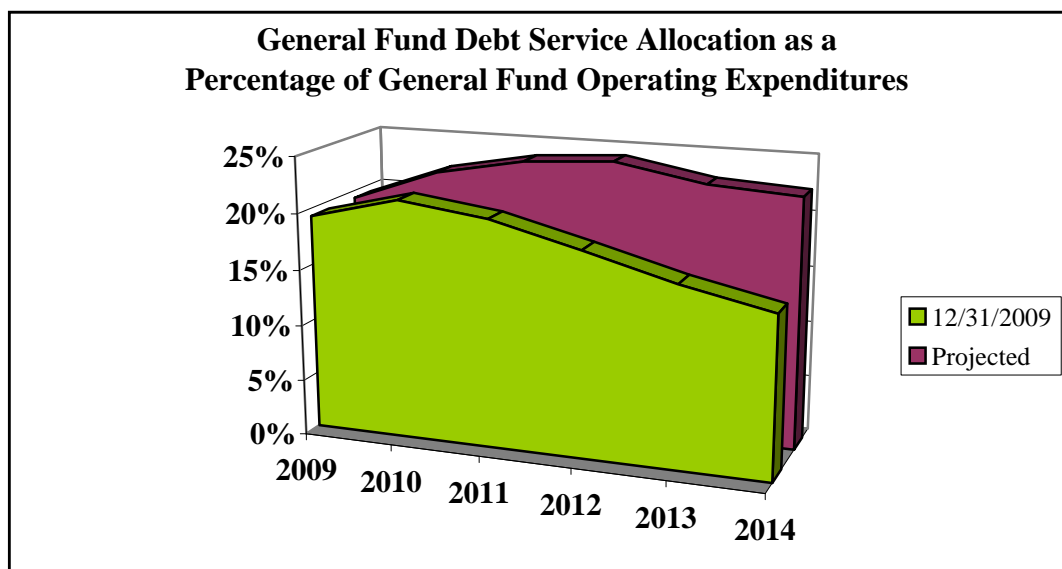
	2009	2010	2011	2012	2013	2014
<b>Projected</b>	\$193.6	\$194.4	\$194.8	\$180.2	\$171.5	\$166.2
<b>12/31/2009</b>	\$193.6	\$176.7	\$160.5	\$145.2	\$131.1	\$117.8

The following compares annual debt service, if no additional debt was issued after 12/31/09, to the projected annual debt service forecasted in the City's five-year plan.



	2009	2010	2011	2012	2013	2014
<b>Projected</b>	\$23.0	\$25.5	\$26.4	\$27.1	\$26.1	\$26.0
<b>12/31/2009</b>	\$23.0	\$24.7	\$23.5	\$22.1	\$20.4	\$19.1

This same information is depicted below in percentage format. Below are debt service payments as a percentage of General Fund operating expenditures if no additional debt after 12/31/09 was issued, compared to the projected debt service in the five-year financial plan. The City's standard calls for maintaining debt service payments that are less than 25% of operating expenditures.



	2009	2010	2011	2012	2013	2014
<b>Projected</b>	19.3%	22.2%	23.7%	24.3%	22.8%	22.3%
<b>12/31/2009</b>	19.3%	21.3%	20.3%	18.3%	16.1%	14.4%

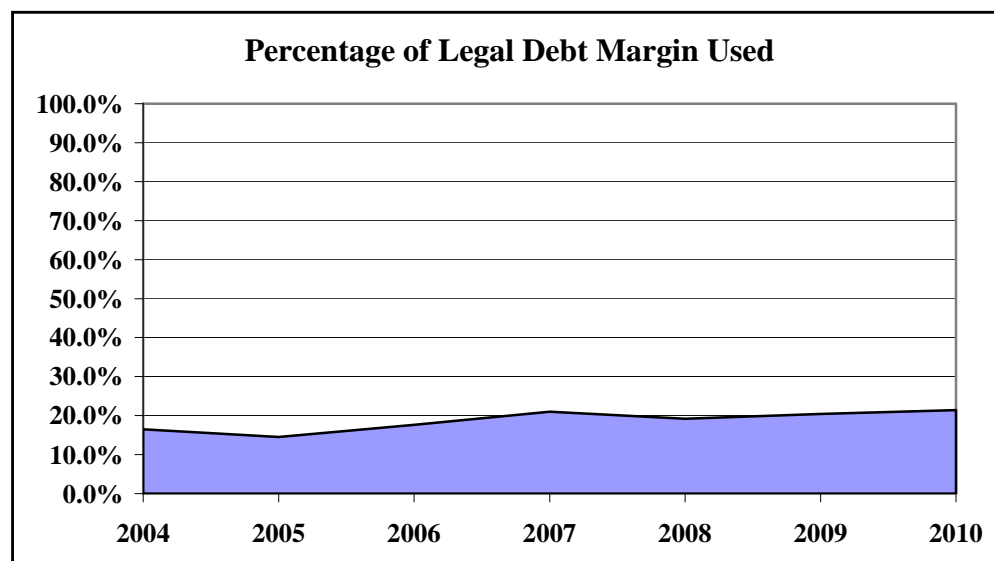


The City's ability to issue direct-bonded debt is measured by the percentage of legal debt margin used. Direct-bonded debt is debt for which the City has pledged its full faith and credit. The Debt Limit establishes a maximum dollar limitation calculated under existing law. The debt limitations provided by Kansas law is 30% of assessed valuation.

**Computation of Legal Debt Margin  
(Estimated as of 12/31/09)**

Assessed Valuation	\$ 3,009,712,198 <sup>(1)</sup>
Legal Debt Limit	<u>902,913,659</u>
General Obligation Bonds	193,566,000
Temporary Notes	<u>-</u>
Total Debt Outstanding	<u>\$ 193,566,000</u>
Debt Margin	<u><u>\$ 709,347,659</u></u>

(1) In accordance with K.S.A. 10-308, includes assessed values for motor vehicles and recreational vehicles.



2004	2005	2006	2007	2008	2009	2010*
16.5%	14.5%	17.6%	21.0%	19.2%	20.4%	21.4%

**OUTSTANDING DEBT**  
**Estimated as of January 1, 2010**

	Date of Issue	Amount Issued	Estimated Amount Outstanding 1/1/2010	Principal Payment FY 2010	Interest Payment FY 2010	Year of Maturity
<b>General Obligation:</b>						
Parks & Recreation/ Westlinks*	4/15/99	\$1,184,632	\$360,000	\$115,000	\$15,968	2012
Street Improvements	4/1/00	\$6,585,089	\$591,476	\$591,476	\$29,574	2010
Storm Drainage	4/1/00	\$94,911	\$8,524	\$8,524	\$426	2010
Public Buildings/ Convention Center	3/1/01	\$52,110,000	\$2,155,000	\$1,055,000	\$92,138	2030
Street Improvements	7/1/01	\$8,300,000	\$1,595,000	\$800,000	\$67,787	2011
Refunding 1993/ Street Improvements	7/1/01	\$1,625,173	\$285,471	\$95,693	\$12,328	2013
Refunding 1993/ Justice Center	7/1/01	\$5,255,322	\$923,127	\$309,442	\$39,863	2013
Refunding 1994B/ Fire Training Center	7/1/01	\$1,284,643	\$225,655	\$75,642	\$9,744	2013
Refunding 1994B/ Pool	7/1/01	\$471,100	\$82,752	\$27,739	\$3,573	2013
Refunding 1994B/ Street Improvements	7/1/01	\$1,313,019	\$230,639	\$77,313	\$9,960	2013
Refunding 1994B/ Storm Drainage	7/1/01	\$155,743	\$27,358	\$9,170	\$1,181	2013
Parks & Recreation/Community Park	10/1/02	\$1,112,373	\$311,382	\$105,909	\$11,256	2012
Parks & Recreation/Young's Pool	10/1/02	\$2,775,259	\$776,866	\$264,232	\$28,083	2012
Storm Drainage/Countryside	10/1/02	\$104,388	\$30,000	\$10,000	\$1,084	2012
Storm Drainage/Roe Ave	10/1/02	\$29,906	\$19,330	\$1,516	\$699	2022
Street Improvements	10/1/02	\$7,508,263	\$2,101,751	\$714,859	\$75,975	2012
Street Improvements	10/1/02	\$2,337,247	\$1,510,668	\$118,484	\$54,608	2022
Street Improvements	11/1/03	\$4,990,885	\$1,989,848	\$497,462	\$156,004	2013
Land/Row Acquisition-135th&US69	11/1/03	\$1,314,115	\$523,932	\$130,983	\$41,076	2013
Land/Row Acquisition-87th&I35	11/1/03	\$6,114,865	\$4,260,723	\$307,348	\$96,385	2023
Land/Row Acquisition-CommCtr	11/1/03	\$2,540,135	\$1,769,919	\$127,673	\$40,038	2023
Storm Drainage	11/1/03	\$130,000	\$90,579	\$6,534	\$2,049	2023
Refunding 1999c/PS Training Center	2/15/04	\$1,723,985	\$1,354,650	\$116,366	\$49,371	2019
Refunding 1999c/Conv Ctr Land	2/15/04	\$5,091,015	\$4,000,350	\$343,634	\$145,794	2019
Street Improvements/2004RS	10/1/04	\$813,000	\$369,715	\$73,943	\$25,409	2014
Street Improvements/2005RS	10/1/04	\$999,000	\$454,296	\$90,860	\$31,222	2014
Street Improvements/I435&Antioch	10/1/04	\$4,081,000	\$2,856,234	\$214,271	\$73,629	2024
Street Improvements/135th&US69	10/1/04	\$5,442,000	\$3,808,765	\$285,729	\$98,184	2024
Street Improvements/SantaFeDr	10/1/04	\$1,372,000	\$623,920	\$124,784	\$42,879	2014
Street Improvements/79th St	10/1/04	\$693,000	\$315,146	\$63,029	\$21,658	2014
Street Improvements/143rd St	10/1/04	\$2,714,735	\$1,234,530	\$246,906	\$84,843	2014
Storm Drainage	10/1/04	\$5,265	\$2,395	\$479	\$165	2014
Refunding/1998 Public Building/OP Parking Deck	10/1/04	\$5,892,998	\$4,100,000	\$485,000	\$144,690	2018
Street Improvements - 10 year	5/15/06	\$6,164,725	\$3,698,100	\$618,730	\$155,623	2015
Traffic Signal Improvements	5/15/06	\$311,560	\$186,900	\$31,270	\$7,865	2015
Street Improvements - 20 year	5/15/06	\$8,222,835	\$6,576,256	\$411,016	\$288,738	2025
Public Buildings/Community Center	5/15/06	\$20,185,880	\$16,143,744	\$1,008,984	\$708,812	2025
Refunding/ 2001 Convention Center	11/15/06	\$44,680,000	\$43,925,000	\$125,000	\$1,907,963	2030
Soccer Complex	12/1/07	\$34,965,000	\$31,470,000	\$1,750,000	\$1,308,969	2027
Street Improvement	12/1/07	\$1,735,000	\$1,560,000	\$90,000	\$64,844	2027
Street Improvement	12/1/07	\$20,645,061	\$16,514,558	\$2,067,117	\$660,583	2017
Public Building Remodel	12/1/07	\$7,019,939	\$5,615,443	\$702,882	\$224,618	2017
2009 Bond Issue	9/1/09	\$27,450,000	\$28,886,000	\$2,808,550	\$1,097,075	2019
2010 Bond Issue	6/1/10	\$0	\$0	\$0	\$430,450	2020
<b>Total General Obligation Bonds</b>			<b>\$193,566,000</b>	<b>\$17,108,550</b>	<b>\$8,363,184</b>	
<b>Total Indebtedness</b>			<b>\$193,566,000</b>	<b>\$17,108,550</b>	<b>\$8,363,184</b>	

\*Payments related to the Golf Course are budgeted in the Golf Course Fund (an enterprise fund). All other payments are budgeted in the Bond and Interest Fund.

# FINANCIAL STRUCTURE

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## FUND DESCRIPTION

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Governmental resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

The following is the fund structure contained in the 2010 Budget for the City of Overland Park:

- I. *General Fund* - The General Fund is the principal fund of the City, which accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.
- II. *Special Revenue Funds* - These funds are used to account for revenues derived from specific taxes, governmental grants or other revenue sources which are designed to finance particular functions or activities of the City. Budgeted funds include:
  - Special Street and Highway Fund
  - 1/8-Cent Sales Tax for Street Improvements Fund
  - Special Parks and Recreation Fund
  - Special Alcohol Programs Fund
  - Transient Guest Tax Fund
  - Transient Guest Tax - Capital Improvements Fund
  - Transient Guest Tax – Operating Fund
  - Fire Service Fund
  - Business Improvement District Fund
  - Stormwater Utility Fund
- III. *Debt Service Fund* – The Bond and Interest Fund is used to account for the payment of principal and interest on the City’s general obligation bonds, which are recorded in the general long-term debt group of accounts. Revenues for this purpose include ad valorem property taxes, special assessment taxes and investment interest income.
- IV. *Capital Projects* - The Capital Projects Fund accounts for capital improvements, which are financed from the City's general obligation bond issues, special assessments, certain federal grants and other specific receipts.
- V. *Enterprise Funds* –Enterprise funds are used to account for services that are primarily self-supporting, receiving most of their revenues through user fees or charges. The City has two enterprise funds: Golf Course and Soccer Operations. As enterprise funds, all revenues and expenditures relating to the City’s operations of the Golf Courses and Soccer Complex, including operations, maintenance and capital improvements are handled through these funds, allowing these program to be monitored and accounted for accurately and easily. Debt Service for Golf is funded from the Golf Fund, while debt services related to the Soccer Complex is funded with Transient Guest Tax and Special Parks and Recreation funds.

## **BASIS OF ACCOUNTING**

All budgeted funds, including governmental and proprietary funds, are accounted for by using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. In the General Fund, sales taxes are considered "measurable" when in the hands of the State Department of Revenue and are recognized as revenue at that time. Other major General Fund revenue that is susceptible to accrual includes utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. Major revenues that are determined not to be susceptible to accrual, because they are either not available soon enough to pay liabilities of the current period or are not objectively measurable, include property taxes, licenses, permits, fines and forfeitures in the General Fund; property taxes, user fees and hotel occupancy taxes in the Special Revenue Funds; and property taxes in the Debt Service Fund.

Expenditures are generally recognized under the modified accrual accounting basis when the related fund liability is incurred. Exceptions to the general rule include: (1) the long-term portion of accumulated unpaid sick pay and other employee amounts which are not accrued; and (2) principal and interest on general long-term debt which are recognized when due.

## **BUDGETARY BASIS AND ENDING CASH POSITION**

The City's budget is prepared on the modified accrual basis for all funds, including government and proprietary funds, and assumes that prior years' ending cash balances will be fully utilized to balance the budget. This is the same basis as used to account for funds in the City's audited financial statements except for the proprietary funds (Golf Course and Soccer Operations Funds), which are reported using the GAAP (accrual) basis for accounting. The difference between the Generally Accepted Accounting Principles (GAAP) basis of accounting and the budgetary basis for accounting for the Golf Course Fund is encumbered amounts are commonly treated as expenditures under the budgetary basis of accounting while encumbrances are never classified as expenditures under the GAAP basis of accounting. In addition, receipt of long-term debt proceeds, capital outlays and debt service principal payments are not reported in operations, but allocations for depreciation and amortization expenses are recorded. Normally the opposite is true under the budgetary basis of accounting.

The final budget adopted by the City Council must be a balanced budget, where total resources equal total obligations. State budget law prohibits a budget which projects spending in excess of available resources. Budget law further prohibits unappropriated balances in funds supported by general tax levies.

While the fund balance is not an annual source of revenue to fund operations of the City, year-end carryovers are used to fund future year operating and capital budgets. It is critical that adequate fund balance reserves are kept to meet unexpected operating or capital demands and to cover any unanticipated revenue shortfalls. Revenue and expenditure trends are closely monitored and are incorporated in the City's five-year financial plan. The City has a history of conservative revenue projections and the utilization of only 95% of budgeted operating expenditures.

Depicted below is the General Fund fund balance for the past 5 years and the estimated balance at the end of 2009:

**Fund Balance:  
General Fund**

12/31/04	\$51,740,245
12/31/05	\$53,198,625
12/31/06.	\$58,514,082
12/31/07	\$63,971,329
12/31/08	\$50,191,094
12/31/09 est.	\$40,000,000

The 2010 Budget includes an estimated General Fund carryover fund balance (as of December 31, 2009) of \$40,000,000. The significant decrease between the 2008 ending fund balance and the projected 2009 ending fund balance is due to the overall economic decline, including reductions in sales tax, property tax and development related fee revenue. The projected ending balance as of December 31, 2010, is estimated to be \$33,292,700, which is shown as part of the Transfers to Other Funds line on the General Fund - Statement of Expenditures found on pages 4.4 and 4.5. This projected balance represents an ending cash balance of 40.0%.

The City is financial standard for ending fund balance states that the General Fund's unreserved undesignated fund balance divided by the General Fund's operating expenditures (excluding transfers) should be between 13% and 15% at the end of the five year planning period (2013). However, comments from bond rating agencies indicate this level may not be adequate. The table below presents the estimated ending cash position during the five- year planning period and reflects the adoption of the 2010 Budget and 2010 - 2014 Capital Improvements Plan.

<b>Standard</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
<b>Percentage</b>	48.8%	40.0%	35.5%	29.1%	27.3%	26.2%
<b>Balance</b>	\$40,000,000	\$33,292,700	\$29,145,827	\$24,378,706	\$23,358,497	\$22,939,647

In addition to the General Fund, the Capital Improvements Fund comprises a significant portion of the City's overall fund balance. The Capital Improvements Fund receives revenues in the form of transfers from other funds. These revenues are used to finance public improvements set forth in the adopted Capital Improvements Program.

**DEPARTMENT/DIVISION DESCRIPTION**

The major City funds are budgeted and managed as combinations of organizational units known as departments and divisions. Departments consist of one or more cost centers and may include cost centers accounted for in more than one fund.

**CATEGORY DESCRIPTION**

For managerial control purposes, budgeted expenditures of each division are accounted for with the use of four categories: Personal Services, Commodities, Contractual Services and Capital Outlay. These categories are further subdivided into line items. Category expenditure changes within departments are approved by the City Manager and reported to the City Council.

## 2010 BUDGET GUIDELINES

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- A. 2010 Program Goals. Program Goals for 2010 were prepared by each division and reviewed by management during the budget process. These goals are listed with each respective cost center's budget.
- B. Revenues. Revenue assumptions reflect the most current information available as of May 2009, with the exception of property tax revenues, which were updated in July 2009. Revenue information is obtained from State and County sources, as well as from the City's own financial planning models.
- C. 2010 Salaries and Benefits.
- (1) Salaries – The 2010 Budget does not include any type of salary adjustment funding.
  - (2) Health Insurance – The 2010 Budget projects health insurance premiums to remain at the same level budgeted for 2009. In the fall of 2009 the Governing Body will review and finalize a health insurance program for 2010.
- D. Decision Packages. To facilitate decision-making during the budgeting process, decision packages are used to compare possible levels of funding. Each Cost Center or Department prepared budgets within the following parameters:
- (1) Base Budget Package – Each cost center is allocated a base amount to support on-going services and operations. Included in this based amount is funding for personal services, commodities and contractual services and equipment replacement.
    - ❖ Personal Services - Personal Services funding is established based on current payroll, with adjustments for changes in staffing, compensation and benefits.
    - ❖ Commodities and Contractual Services - Commodities and Contractual funding is based on the 2009 budget and adjusted for personnel cuts and expenditure reductions. The adjusted amount was then held steady (0% increase) to determine each cost center's 2010 base budget for commodities and contractual services.
    - ❖ Equipment Replacement – Equipment recommended for purchase, as part of a Cost Center's established replacement schedule, is budgeted as part of the base budget package.
  - (2) Expansions and Additions for 2010 – Other than revenue-supported funding for the first full year of operations at the Overland Park Soccer Complex, there were no expansions or additions included in the 2010 budget.

- E. Fire Service Fund. In June 2009, the Public Safety Committee reviewed the budget necessary to fund fire protection and emergency medical services provided by the Overland Park Fire Department, Consolidated Fire District No. 2 of Northeast Johnson County and Rural Fire District No. 2.
- F. Golf Course Fund. In June 2009, the Community Development Committee reviewed the budget necessary to fund the Golf Course Program's operations, maintenance and capital projects in 2010.
- G. Stormwater Utility Fund. In June 2009, the Public Works Committee reviewed the budget necessary to fund the Stormwater Program's operations, maintenance and capital projects in 2010.
- H. Special Funds.
  - (1) Special Parks & Recreation Fund. The appropriate goal area committee(s) reviewed budget requests.
  - (2) Special Alcohol Control Fund. The appropriate goal area committee(s) reviewed budget requests.
- I. 2010 Capital Improvements Program (CIP). The 2010-2014 CIP is incorporated into the 2010 Budget. Capital projects scheduled for 2010 are budgeted in accordance with in Capital Improvements Program.

# FINANCIAL ASSUMPTIONS DURING DEVELOPMENT OF THE 2010 BUDGET

## MAJOR REVENUE ASSUMPTIONS:

1. At the time of budget adoption in August 2009, the assessed valuation estimate was as follows:

2010 Budget	\$2,761,957,397
2009 Budget	\$2,872,676,029
Change between 2009 and 2010 Budgets	-3.9%

*(final assessed value, certified by Johnson County in October 2009, equals \$2,750,228,988, a 4.3% decrease)*

2. The City sales tax revenue growth is projected using a quarterly forecast of sales tax. The forecast of sales tax is based on historical data and is derived from the use of two different statistical models, regression and Box-Jenkins. Following are annual sales tax increase estimates based on the forecast using 2009 current revenue estimates:

	2010	2011	2012	2013	2014
Total Growth	2.6%	4.7%	3.4%	3.4%	2.7%

3. Franchise Taxes are projected to decrease 0.9% over 2009 levels for 2010. In 2011 to 2014, franchise taxes are project to grow at 2.0% annually.
4. Motor Vehicle Tax revenue estimates are based on historical information, and reflect a 3.3% decrease from 2008 actuals, based on state funding reductions.
5. CDBG funds are anticipated to total \$600,000 each year, with \$500,000 being budgeted for capital improvements. This amount is subject to change annually based on appropriations made by the Federal Government, CDBG Citizens Advisory Committee recommendations and Governing Body action.
6. Based on the projected assessed valuation, the mill levy at budget adoption was as follows:

Fund	2009 Budget	2010 Budget	Change
General Fund	3.245	3.245	0.000
Fire Fund	4.638	4.638	0.000
Stormwater Fund	0.969	0.969	0.000
<b>TOTAL</b>	<b>8.852</b>	<b>8.852</b>	<b>0.000</b>

7. Other non-property tax revenue is estimated to grow at an average of 3.5%.
8. Based on prior years' experience, the delinquency rate used in the computation of property tax is estimated at 2%.



**EXPENDITURE ASSUMPTIONS:**

1. An operating budget growth factor of 2.2% each year from 2010 through 2014 is planned.
2. Service expansions and new programs in the operating budget at would be funded through revenue enhancements or existing resources.
3. Projected costs are in 2010 dollars.
4. The interest rate for debt issued in 2009 is projected at 3.5%. The interest rate for debt issues in 2010 through 2014 is projected at 5.0%.

## **BUDGET DEVELOPMENT PROCESS**

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Development of the City's Budget is an ongoing process that generally begins more than a year before the fiscal year begins on January 1. Opportunities for public input are provided at various stages of development.

- |                   |  |
|-------------------|--|
| Fall 2008         | ❖ Planning for the 2010 Budget began with the review of revenue and spending forecasts, discussion of capital improvement expenditures and Governing Body establishment of guidelines to be used in the development of the 2010 Budget.  |
| February 2009     | ❖ Public hearing regarding the proposed 2010-2014 Capital Improvements Program (CIP) is held in front of both the Planning Commission and the City Council.<br>❖ Preliminary assessed valuation information was received from the Johnson County Appraiser to establish the mill levy for the 2010 Budget.   |
| March 2009        | ❖ City Council adopted the 2010-2014 CIP for budget planning purposes.<br>❖ Departments developed budget requests based on the 2009 Budget Guidelines (guidelines can be found on page 1.25), as well as identified long and short term objectives<br>❖ Departments submitted budget requests for City Manager and Finance Department review.  |
| April to May 2009 | ❖ A Public Hearing for citizen input on the 2010 Budget is held. Although not required by law, the City held a public hearing early in the budget development process to allow citizen input to be taken into account during development.<br>❖ City Manager and Finance Department analyzed budget requests, reviewed revenue projections and expenditures forecasts to determine compatibility with the City's long-term and short term objectives, and the five-year financial position.<br>❖ City Manager's proposed 2010 Budget was developed. The proposed budget as presented is a balanced budget and preserves the City's five-year financial position within acceptable parameters. |
| June – July 2009  | ❖ City Manager's proposed 2010 Budget was presented to the Governing Body.<br>❖ Council Goal Area Committees met to review proposed budget.<br>❖ Governing Body approved a recommended budget for publication and schedules a public hearing. As required by state law, the notice of public hearing appears at least 10 days before the hearing is held.  |
| August 2009       | ❖ Public Hearing to obtain citizen input on 2010 Budget.<br>❖ Governing Body adopted the 2010 Budget on August 17, 2009. Under state law, the budget is required to be approved by the Governing Body and filed with the County Clerk no later than August 25.   |
| January 1, 2010   | ❖ The 2010 Budget goes into effect.  |

## **Amending the Budget**

Cost Centers are given the latitude to exceed specific line items, but total expenditures must not exceed the total budgeted expenditures, not including monies from personal service categories. The City does budget a citywide contingency fund and has statutory authority to budget this account at up to 10% of the overall budgeted expenditures.

The state statutes allow for the Governing Body to increase the originally adopted budget for previously unbudgeted increases in revenue other than ad valorem property taxes. A notice of public hearing to amend the budget must be published in the local newspaper. Ten days after publication, the hearing may be held and the budget amended. The amended budget is then filed with the County Clerk. All budget amendments must be approved and filed before December 31 of the budget year.

## **Monitoring and Reporting Process**

As the budget year proceeds, the individual department directors have responsibility for monitoring and tracking the status of expenditures against their budgets. This responsibility includes informing the City Manager of any significant departures from the plans and values shown in the operating budget.

Reports used in both the monitoring and reporting process include the use of computerized budget status reports which compare budgeted amounts on a line-item by line-item basis with actual expenditures throughout the year. The Finance and Accounting Division prepares monthly interim financial statements and reviews the statements with the City Manager. These statements include all City funds with a comparison of budget and actual performance for both revenues and expenditures.

## **Capital Improvements Program (CIP)**

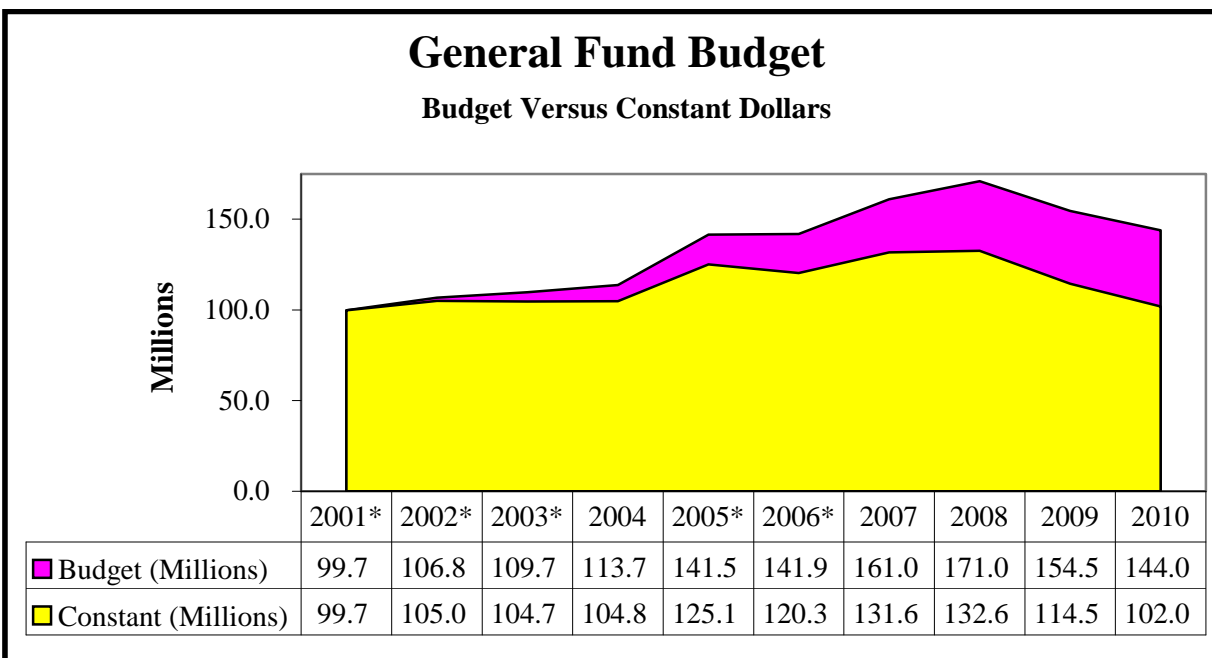
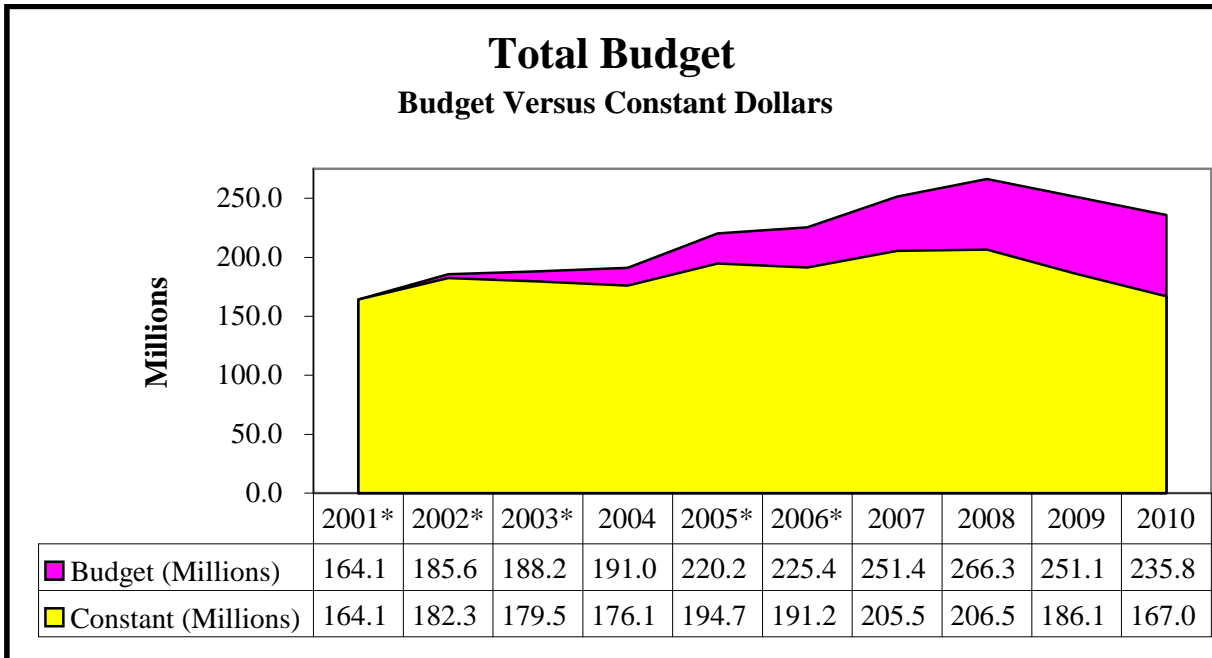
The annual budget appropriates funds for personnel, as well as other operating and capital expenditures. Personnel and other operating expenditures remain fairly constant from year to year; but capital expenditures have a tendency to fluctuate depending on the need for improvements to the City's infrastructure and the replacement of expensive equipment.

In evaluating the City's capital improvement requirements and determining priority needs, the CIP process involves a public hearing and input from the Governing Body, Planning Commission and City staff. This input allows the Governing Body to take a planned and programmed approach to allocate the City's limited resources in the most advantageous way. Financial assumptions are developed during the CIP process and later updated during the formation of the operating budget when more current information is available.

The Capital Improvements section of this budget details the CIP development process and CIP goals and objectives. In addition, it contains the approved 2010-2014 Capital Improvements Program listing all capital projects and capital outlay for the City during this period. The current 2010-2014 CIP totals \$159,785,000.

## BUDGET HISTORY

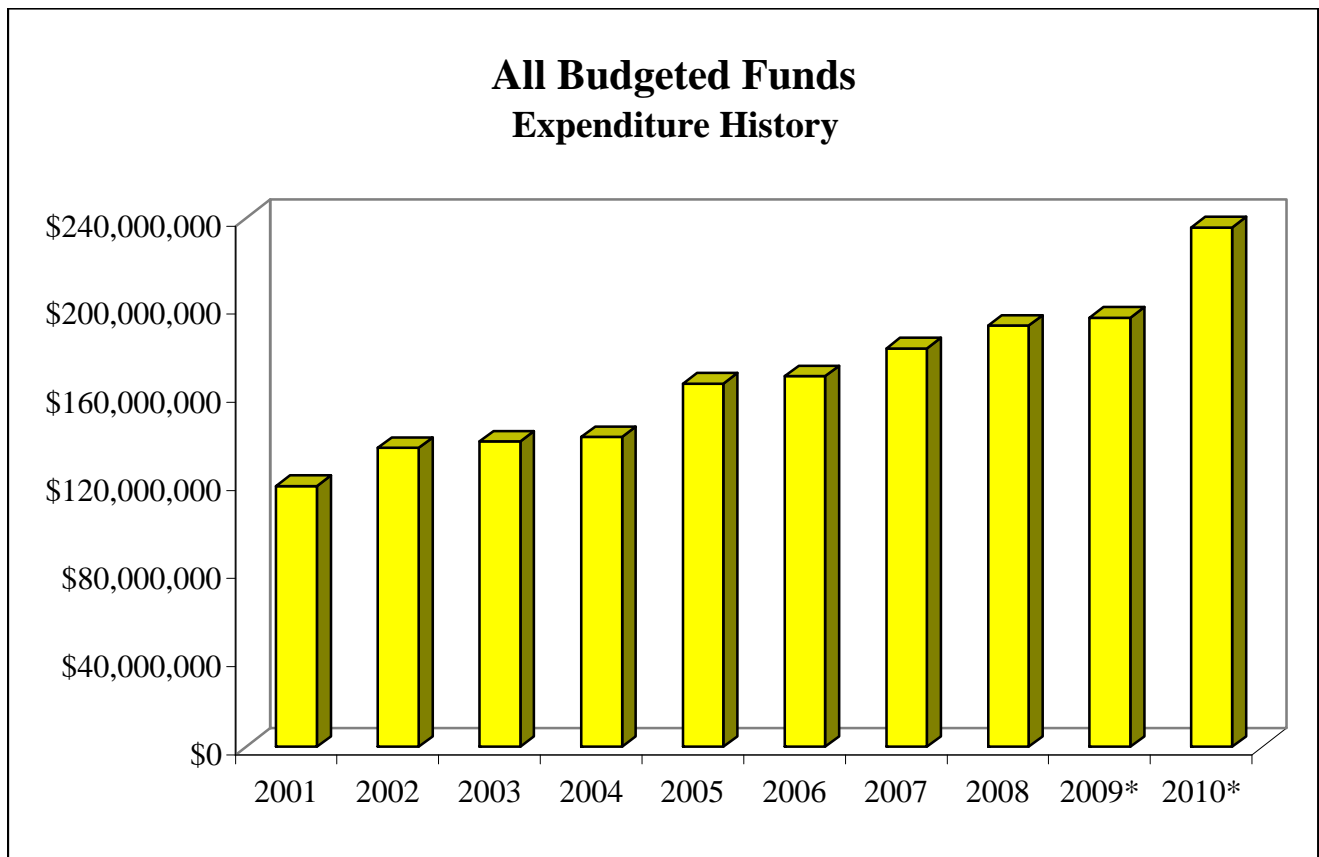
The information presented below depicts Overland Park's budget history on a total budget basis and general fund basis for the years 2001-2010. The top line of each graph indicates the budget in actual dollars while the lower line represents the same budget restated in dollars of constant 2001 purchasing power. In other words, the lower line removes inflation and represents only real growth in budget values.



\*2001-2003, 2005, and 2006 total budget figures are the amended budgets for these years.

**City of Overland Park**  
**EXPENDITURE SUMMARY**  
**ALL BUDGETED FUNDS**

<b><u>FUND</u></b>	<b><u>Actual</u> <u>2008</u></b>	<b><u>Estimated</u> <u>2009</u></b>	<b><u>Budgeted</u> <u>2010</u></b>
General Fund	\$109,549,189	\$111,237,677	\$143,980,000
Special Street and Highway Fund	4,765,000	4,265,682	4,500,000
1/8-Cent Sales Tax for Street Improvements Fund	4,755,363	6,591,000	6,395,000
Special Parks and Recreation Fund	1,268,373	1,355,000	1,200,000
Special Alcohol Control Fund	1,023,510	1,135,025	2,566,000
Transient Guest Tax - Operating	1,900,081	1,601,095	1,823,000
Transient Guest Tax - Capital Improvements	7,023,035	8,031,490	6,534,000
Transient Guest Tax Fund	8,678,406	7,329,337	10,260,000
Fire Service Fund	19,535,193	20,025,000	20,495,000
Golf Course Fund	3,322,316	3,541,791	4,356,000
Soccer Operations Fund	0	0	780,000
Stormwater Utility Fund	5,875,255	6,681,992	7,178,000
Business Improvement District	80,001	89,350	100,000
Bond and Interest	23,417,013	22,905,000	25,590,000
<b>Total Budgeted Funds</b>	<b>\$191,192,735</b>	<b>\$194,789,439</b>	<b>\$235,757,000</b>



\* 2009 figure is estimated expenditures. 2010 is budgeted expenditures.

## KEY COMPONENTS OF THE 2010 BUDGET

The 2010 Budget continues Overland Park's commitment to providing high quality services, while safeguarding the long-term fiscal health of the City. The struggling economy has resulted in the adoption of a fiscally conservative 2010 budget. However, due to the City's strong financial position and through reallocation of resources, the City continues to make important investments in infrastructure, while sustaining services and minimizing the financial burden on Overland Park taxpayers.

### PRIORITY: REALLOCATION OF RESOURCES

#### ◆ Operational Budget Reductions (\$2,853,148)

*The financial parameters established for the 2010 Operating Budget anticipated an operating budget growth of 2.2%. However, due to on the on-going recession and reduced long-term revenue and expenditure projections, the \$105.3M 2010 operating budget is 2.6%, or \$2.8M, lower than the adopted 2009 Budget. The total 2010 adopted budget is \$235.8M, which is 6.1% less than the adopted 2009 Budget.*

*In order to achieve these reductions departments have systematically examined operations and focused on operational changes which can be achieved without elimination of services. As a result, nine full-time and approximately twenty (19.8) full-time equivalent positions have been eliminated through attrition. Full-time positions eliminated include:*

POSITION	DEPARTMENT
Accountant	Finance Department
Employment Specialist	Human Resources Department
Police Officer	Police Department
3 Farmstead Attendants	Parks and Recreation Department
GIS Analyst	Planning and Development Services
Systems Building Inspector	Planning and Development Services
Civil Engineer	Planning and Development Services

*In addition, wages and benefits were examined and programmatic adjustments have been made to ensure personal service costs remain static. The compensation program for 2010 does not include salary adjustments for employees.*

*Funding for travel has also been reduced. Equipment replacement for 2010 has been limited to only the most critical of replacement needs. 2010 Equipment Replacement funding is approximately two-thirds less than normal levels.*

### PRIORITY: MAINTAIN LOW PROPERTY TAX RATE

#### ◆ Property Tax Rate Remains Low 8.890 mills

*The property tax rate remains the lowest in Johnson County, and the lowest of any first class city in the state of Kansas. At 8.890 mills, the City's property tax rate is less than half the rate of our surrounding communities. When adopted, the Governing Body voted to maintain the 2009 Budget's tax rate. The slight increase of .038 mills for 2010 is due to adjustments to the rate by Johnson County after the budget was adopted.*

## PRIORITY: PROVIDING EXCELLENT PARKS, RECREATION AND CULTURAL AMENITIES

### ◆ Overland Park Soccer Complex Operations and Staffing \$213,885

*2010 is the Overland Park Soccer Complex's first full year of operations. The 2010 Budget includes funding for a full year of operations, as well as the addition of 2.5 FTE part-time employees. Soccer Complex revenues are expected to fund operating costs. As an economic development initiative focused on bringing visitors to the city, debt service for the Soccer Complex is budgeted within the Transient Guest Tax Capital Fund, while operational revenues and expenditures are contained with the new Soccer Complex Operations Fund.*

## PRIORITY: PROVIDING CONTINUED INVESTMENT IN INFRASTRUCTURE AND INFRASTRUCTURE MAINTENANCE

### ◆ 2010 Capital Projects \$35,748,000

*The City continues investing in infrastructure improvements. In 2010, \$35,748,000 of capital improvements are planned. Of this amount, \$29.9 million of projects are financed through city resources, while the remaining \$5.8 million of funds are intergovernmental or private funds.*

*Several Improvements to residential street, thoroughfare, traffic signal and storm drainage infrastructure are included in the 2010 program. Other capital projects include parks and recreation projects, equipment and technology upgrades, and relocation of one fire station.*

*In addition, the City is the beneficiary of one of the largest American Recovery and Reinvestment Act (ARRA) projects in the state of Kansas; the widening of U.S. 69 Highway from 75th Street to I-435. This four-mile stretch of highway is substantially inside of Overland Park's boundaries and will be widened to six lanes at a cost of \$82.3 million. The City's contribution of \$6.3 million comprises roughly eight (8%) percent of total project costs.*

### ◆ 2010 Maintenance Program \$12,920,000

*The City's infrastructure maintenance program continues in 2010, although with a lower level of funding than seen in the past several years.*

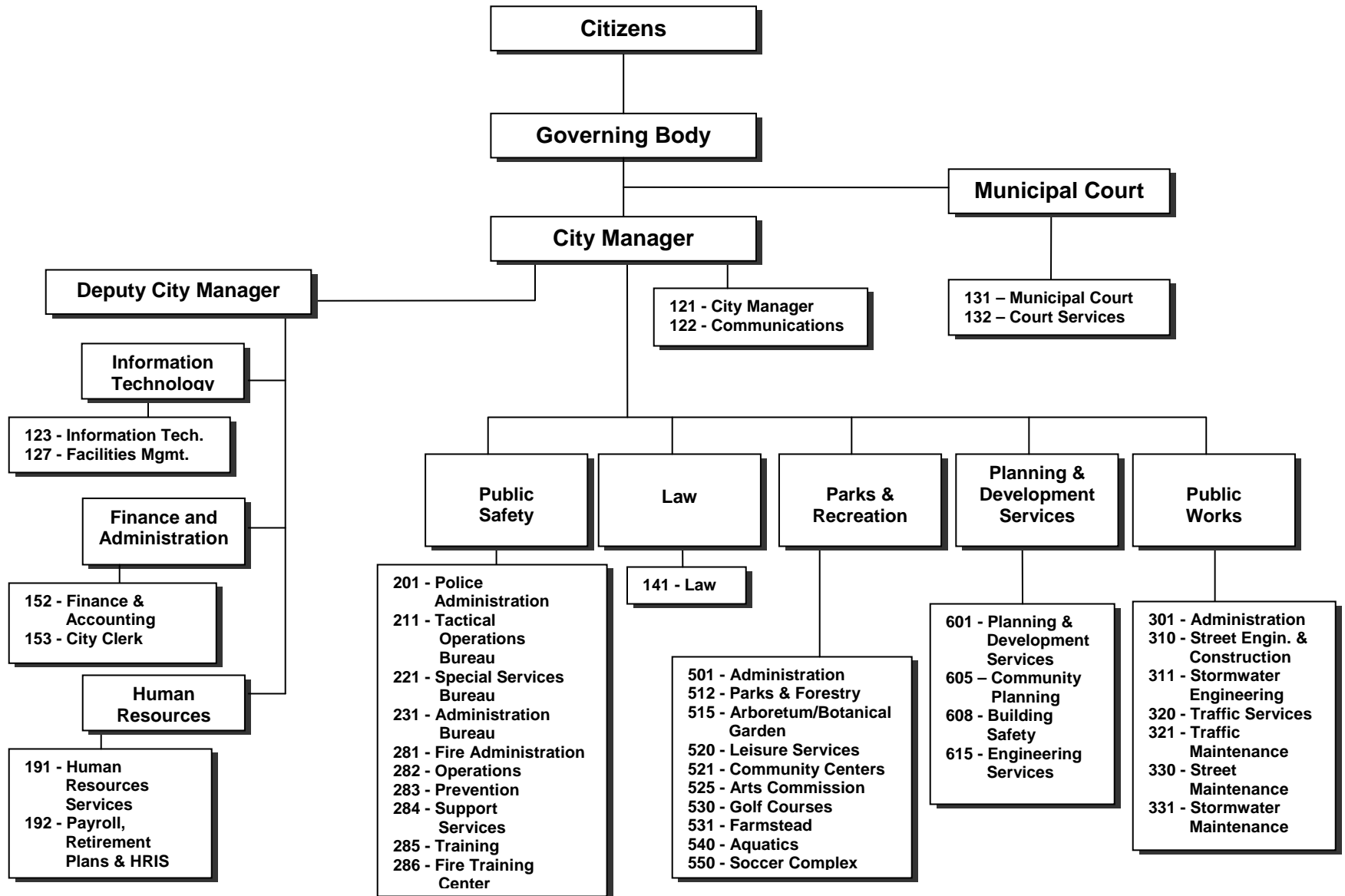
*The 2010 budget for infrastructure maintenance is consistent with the 2010 – 2014 five-year financial plan which reduced the "enhanced" level of funding for maintenance. This enhanced funding level was instituted as part of the 2005 budget in response to the significant increase in revenue from the local use tax. Due to the economic outlook and the fact that use tax collections since 2004 have been overstated, beginning with 2009 this "enhanced" funding level was reduced by \$700,000 per year, to \$1,000,000 per year through the end of the five-year planning period. In addition, projections for Gas Tax collections, a significant funding source for the maintenance program, have also been reduced. This reduction reflects lower gas usage in the state as well as reductions in the distribution of this source of funding.*

*Additional information regarding the maintenance program can be found beginning on page 8.1.*

# CITY OF OVERLAND PARK

## Organizational Chart

Includes Cost Center Numbers





# CITY OF OVERLAND PARK

## DIVISION BY GOAL AREA

Finance & Administration (100's)	Public Safety (200's)	Public Works (300's)	Community Development (500's & 600's)
<p><i>Mayor &amp; Council</i></p> <p>111 Mayor &amp; Council</p> <p><i>City Manager's Office</i></p> <p>121 City Manager's Office</p> <p>122 Communications Division</p> <p><i>Information Technology</i></p> <p>123 Information Technology</p> <p>127 Facilities Management &amp; Operations</p> <p><i>Municipal Court</i></p> <p>131 Municipal Court</p> <p>132 Court Services</p> <p><i>Law</i></p> <p>141 Law</p> <p><i>Finance &amp; Administration</i></p> <p>152 Finance</p> <p>153 City Clerk</p> <p><i>Human Resources</i></p> <p>191 Human Resources</p> <p>192 Payroll/Retirement Plans/HRIS</p>	<p><i>Police Department</i></p> <p>201 Police Administration</p> <p>211 Tactical Operations Bureau</p> <p>221 Special Services Bureau</p> <p>231 Administration Bureau</p> <p><i>Fire Department</i></p> <p>281 Fire Administration</p> <p>282 Operations</p> <p>283 Prevention</p> <p>284 Support Services</p> <p>285 Training</p> <p>286 Fire Training Center</p>	<p><i>Public Works</i></p> <p>301 Public Works Administration</p> <p>310 Street Engineering &amp; Construction</p> <p>311 Stormwater Engineering</p> <p>320 Traffic Services Division</p> <p>321 Traffic Maintenance</p> <p>330 Street Maintenance</p> <p>331 Stormwater Maintenance</p>	<p><i>Parks &amp; Recreation</i></p> <p>501 Parks &amp; Recreation Administration</p> <p>512 Parks &amp; Forestry</p> <p>515 Arboretum Botanical Gardens</p> <p>520 Leisure Services</p> <p>521 Community Centers</p> <p>525 Arts Commission</p> <p>530 Golf Courses</p> <p>531 Deanna Rose Children's Farmstead</p> <p>540 Aquatics</p> <p>550 Soccer Complex</p> <p><i>Planning &amp; Development Services</i></p> <p>601 Planning &amp; Development Services</p> <p>605 Community Planning</p> <p>608 Building Safety</p> <p>615 Engineering Services</p>

**CITY OF OVERLAND PARK**  
**GOAL AREA PERSONNEL SCHEDULE BY COST CENTER**  
**BY FULL TIME EQUIVALENT (FTE)**

**PERSONNEL SUMMARY BY GOAL AREA**

<u>ALL FUNDS</u> Goal Area	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
Finance, Administration & Econ. Dev.	143	9.00	143	8.65	-2	0	0	0	141	8.25
Public Safety	478	20.46	475	20.46	-1	0	0	0	474	19.70
Public Works	132	10.37	136	9.39	0	0	0	0	136	7.59
Community Development	154	125.92	156	145.52	-6	-8.38	0	0.73	150	130.94
<b>TOTAL</b>	<b>907</b>	<b>165.75</b>	<b>910</b>	<b>184.02</b>	<b>-9</b>	<b>-8.38</b>	<b>0</b>	<b>0.73</b>	<b>901</b>	<b>166.48</b>

**PERSONNEL SUMMARY BY DEPARTMENT**

<u>ALL FUNDS</u>	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
Mayor and Council	13	0.00	13	0.00	0	0	0	0	13	0.00
City Manager's Office/Communications	9	1.71	9	1.41	0	0	0	0	9	1.38
Information Technology	37	1.35	37	1.35	0	0	0	0	37	1.35
Municipal Court	28	1.33	28	1.32	0	0	0	0	28	1.32
Law	13	0.98	14	0.50	0	0	0	0	14	0.50
Finance, Budget and Administration	26	0.60	25	1.18	-1	0	0	0	24	1.18
Human Resources	17	3.03	17	2.89	-1	0	0	0	16	2.51
Police	319	19.71	317	19.71	-1	0	0	0	316	18.95
Fire	159	0.75	158	0.75	0	0	0	0	158	0.75
Public Works	132	10.37	136	9.39	0	0	0	0	136	7.59
Parks and Recreation	65	119.96	69	139.02	-3	-8.38	0	0.73	66	120.01
Planning and Development Services	89	5.96	87	6.50	-3	0	0	0	84	5.16
<b>TOTAL</b>	<b>907</b>	<b>165.75</b>	<b>910</b>	<b>184.02</b>	<b>-9</b>	<b>-8.38</b>	<b>0</b>	<b>0.73</b>	<b>901</b>	<b>160.71</b>

**PERSONNEL SCHEDULE BY COST CENTER**

	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
	General Fund		General Fund		General Fund		General Fund		General Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
<b>FINANCE AND ADMINISTRATION GOAL AREA</b>										
<b>City Manager's Office</b>										
Mayor and Council	13	0.00	13	0.00					13	0.00
City Manager	6	0.48	6	0.41					6	0.41
Communications	3	1.23	3	1.00					3	0.98
<b>City Manager's Office</b>	<b>22</b>	<b>1.71</b>	<b>22</b>	<b>1.41</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>22</b>	<b>1.38</b>
<b>Information Technology</b>										
Information Technology	25	1.35	25	1.35					25	1.35
Facilities Management	12	0.00	12	0.00					12	0.00
<b>Information Technology</b>	<b>37</b>	<b>1.35</b>	<b>37</b>	<b>1.35</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>37</b>	<b>1.35</b>
<b>Municipal Court</b>										
Municipal Court	21	1.33	21	1.32					21	1.32
Court Services	7	0.00	7	0.00					7	0.00
<b>Municipal Court</b>	<b>28</b>	<b>1.33</b>	<b>28</b>	<b>1.32</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0.00</b>	<b>28</b>	<b>1.32</b>

**PERSONNEL SCHEDULE BY FTE, CONTINUED**

	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
<b><u>GENERAL FUND</u></b>	<b>General Fund</b>		<b>General Fund</b>		<b>General Fund</b>		<b>General Fund</b>		<b>General Fund</b>	
<b>Goal Area/Cost Center</b>	FT	PT*	FT	PT*	FT	PT*	FT	PT*	FT	PT*
<b>Law</b>										
Law	13	0.98	14	0.50					14	0.50
<b>Law</b>	13	0.98	14	0.50	0	0.00	0	0.00	14	0.50
<b>Finance, Budget and Admin.</b>										
Finance and Accounting	15	0.00	15	0.40	-1 <sup>1</sup>				14	0.40
City Clerk	11	0.60	10	0.78					10	0.78
<b>Finance, Budget and Admin.</b>	26	0.60	25	1.18	-1	0.00	0	0.00	24	1.18
<b>Human Resources</b>										
Human Resources	11	2.48	11	2.34	-1 <sup>2</sup>				10	1.96
Payroll	6	0.55	6	0.55					6	0.55
<b>Human Resource</b>	17	3.03	17	2.89	-1	0.00	0	0.00	16	2.51
<b>FINANCE AND ADMINISTRATION</b>	143	9.00	143	8.65	-2	0	0	0	141	8.25
<b>PUBLIC SAFETY GOAL AREA</b>										
<b>Police Department</b>										
Police Administration	10	0.00	4	0.00					4	0.85
Tactical Operations Bureau	164	0.00	185	0.00	2 <sup>3</sup>				187	2.15
Special Services Bureau	85	0.90	94	2.31	-3 <sup>3</sup>				91	2.16
Administration Bureau	55	18.81	29	17.40					29	13.79
<b>Police Department</b>	314	19.71	312	19.71	-1 <sup>3</sup>	0.00	0	0.00	311	18.95
<b>PUBLIC SAFETY</b>	314	19.71	312	19.71	-1	0	0	0 0	311	18.95
<b>PUBLIC WORKS GOAL AREA</b>										
<b>Public Works Department</b>										
Administration	13	0.14	13	0.08					13	0.00
Engineering Division	23	2.28	24	2.19					24	1.72
Traffic Services	14	0.87	14	0.87					14	0.50
Traffic Maintenance	17	1.19	17	1.00					17	0.95
Street Maintenance	41	4.47	43	4.00	-1 <sup>4</sup>				42	2.21
<b>Public Works</b>	108	8.95	111	8.14	-1	0.00	0	0.00	110	5.38
<b>PUBLIC WORKS</b>	108	8.95	111	8.14	-1	0	0	0	110	5.38
<b>COMMUNITY DEVELOPMENT GOAL AREA</b>										
<b>Parks and Recreation</b>										
Parks and Recreation Admin.	1	0.88	1	0.88					1	0.88
Parks and Forestry	24	6.90	24	6.90					24	6.90
Arboretum	4	8.22	4	8.22			0.73 <sup>8</sup>		4	8.59
Leisure Services	8	1.97	8	1.97					8	1.06
Community Centers	3	40.52	3	44.42					3	44.40
Arts Commission	1	0.00	1	0.00					1	0.00
Farmstead	5	12.81	8	21.19	-3 <sup>5</sup>	-8.38			5	12.82
Aquatics	2	39.72	2	43.53					2	36.42
<b>Parks and Recreation</b>	48	111.02	51	127.11	-3	-8.38	0	0.73	48	111.07

**PERSONNEL SCHEDULE BY FTE, CONTINUED**

	2008 Budget		2009 Budget		Changes since 2009 Budget	Changes for 2010 Budget	2010 Budget	
<b><u>GENERAL FUND</u></b>	General Fund		General Fund		General Fund	General Fund	General Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*
<b>Planning and Development Services</b>								
Planning and Development	42	4.10	20	1.20	0 <sup>6</sup>		20	1.20
Community Planning	0	0.00	22	2.50	-1 <sup>6</sup>		21	1.36
Building Safety	30	0.53	27	1.06	-1 <sup>6</sup>		26	1.60
Engineering Services	17	1.33	16	1.20	-1 <sup>6</sup>		15	1.00
<b>Planning and Development Services</b>	89	5.96	85	5.96	-3	0.00	82	5.16
<b>COMMUNITY DEVELOPMENT</b>	137	116.98	136	133.07	-6	-8.38	130	116.23
<b>TOTAL - General Fund</b>	<b>702</b>	<b>154.64</b>	<b>702</b>	<b>169.57</b>	<b>-10</b>	<b>-8.38</b>	<b>692</b>	<b>148.81</b>

	2008 Budget		2009 Budget		Changes since 2009 Budget	Changes for 2010 Budget	2010 Budget	
<b><u>FIRE SERVICE FUND</u></b>	General Fund		General Fund		Fire Fund	Fire Fund	General Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*
<b>PUBLIC SAFETY GOAL AREA</b>								
<b>Fire Department</b>								
Fire Administration	6	0.00	6	0.00			6	0.00
Fire Operations	136	0.00	136	0.00			136	0.00
Fire Prevention	11	0.00	10	0.00			10	0.00
Fire Support Services	1	0.75	1	0.75			1	0.75
Fire Training	5	0.00	5	0.00			5	0.00
<b>Fire Department</b>	159	0.75	158	0.75	0	0.00	158	0.75
<b>PUBLIC SAFETY- Fire Service Fund</b>	159	0.75	158	0.75	0	0	158	0.75

	2008 Budget		2008 Budget		Changes since 2009 Budget	Changes for 2010 Budget	2010 Budget	
<b><u>SPECIAL ALCOHOL FUND</u></b>	Alcohol Fund		Alcohol Fund		Alcohol Fund	Alcohol Fund	Alcohol Fund	
Goal Area/Cost Center	FT	PT*	FT	PT*	FT	PT*	FT	PT*
<b>PUBLIC SAFETY GOAL AREA</b>								
<b>Police Department</b>								
DARE (Special Service Bureau)	5	0.00	5	0.00			5	0.00
<b>Police Department</b>	5	0.00	5	0.00	0	0.00	5	0.00
<b>PUBLIC SAFETY - Sp. Alcohol Fund</b>	5	0.00	5	0.00	0	0	5	0.00

**PERSONNEL SCHEDULE BY FTE, CONTINUED**

	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
<b><u>STORMWATER UTILITY</u></b>	<b>Stormwater Fund</b>		<b>Stormwater Fund</b>		<b>Stormwater Fund</b>		<b>Stormwater Fund</b>		<b>Stormwater Fund</b>	
<b>Goal Area/Cost Center</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>
<b>PUBLIC WORKS GOAL AREA</b>										
<b>Public Works Department</b>										
Stormwater Engineering	7	0.88	7	0.75					7	0.38
Stormwater Maintenance	17	0.54	18	0.50	1	7			19	1.83
<b>Public Works</b>	24	1.42	25	1.25	1	0.00	0	0.00	26	2.21
<b>COMMUNITY DEVELOPMENT GOAL AREA</b>										
<b>Planning and Development Services</b>										
Engineering Services	0	0.00	2	0.54					2	0.00
<b>Planning and Development Services</b>	0	0.00	2	0.54	0	0.00	0	0.00	2	0.00
<b>TOTAL - Stormwater Fund</b>	24	1.42	27	1.79	1	0	0	0	28	2.21

	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
<b><u>GOLF COURSE FUND</u></b>	<b>Golf Fund</b>		<b>Golf Fund</b>		<b>Golf Fund</b>		<b>Golf Fund</b>		<b>Golf Fund</b>	
<b>Goal Area/Cost Center</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>
<b>COMMUNITY DEVELOPMENT GOAL AREA</b>										
<b>Parks and Recreation</b>										
Golf Courses	16	8.94	16	8.94					16	8.94
<b>Parks and Recreation</b>	16	8.94	16	8.94	0	0.00	0	0.00	16	8.94
<b>COMMUNITY DEVELOPMENT - Golf</b>	16	8.94	16	8.94	0	0	0	0	16	8.94

	2008 Budget		2009 Budget		Changes since 2009 Budget		Changes for 2010 Budget		2010 Budget	
<b><u>SOCCER OPERATIONS</u></b>	<b>TGT Funds</b>		<b>TGT Funds</b>		<b>TGT Funds</b>		<b>TGT Funds</b>		<b>TGT Funds</b>	
<b>Goal Area/Cost Center</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>	<b>FT</b>	<b>PT*</b>
<b>COMMUNITY DEVELOPMENT GOAL AREA</b>										
<b>Parks and Recreation</b>										
Soccer Complex	1	0.00	2	2.97					2	5.77
<b>Parks and Recreation</b>	1	0.00	2	2.97	0	0.00	0	0.00	2	5.77
<b>COMMUNITY DEVELOPMENT - Soccer</b>	1	0.00	2	2.97	0	0	0	0	2	5.77

<b>TOTAL - All Funds</b>	<b>907</b>	<b>165.75</b>	<b>910</b>	<b>184.02</b>	<b>-9</b>	<b>-8.38</b>	<b>0</b>	<b>0.73</b>	<b>901</b>	<b>166.48</b>
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## FOOTNOTES TO GOAL AREA PERSONNEL SCHEDULE

Full-time totals include City Council members.

\* The number of part-time and seasonal positions in some cost centers may vary from year to year.

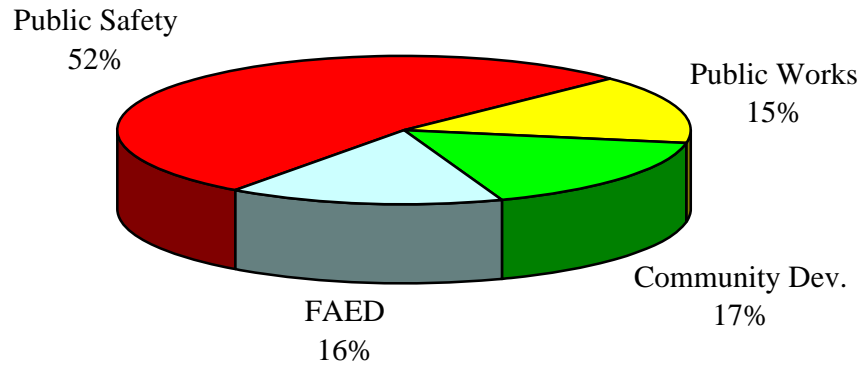
### Personnel adjustments made to 2009 from those reported in the 2009 Budget include:

- 1 Eliminated Full-Time Accountant Position
- 2 Eliminated Full-Time Employment Specialist Position
- 3 PD Positions transferred between cost centers; Hilda Grant Position Eliminated, due to completion of Grant Program
- 4 Transferred Full-Time Maintenance Worker Position from Street Maintenance to Stormwater Maintenance
- 5 Eliminated Three Full-Time Farmstead Attendants and 8.38 Part Time positions added in 2009 Budget, due to decision to postpone construction of some Farmstead amenities
- 6 PDS positions transferred among cost centers; Eliminated Full-Time GIS Analyst Position, Eliminated Full-Time Systems Building Inspector, Eliminated Full-Time Civil Engineer II
- 7 Transferred Full-Time Maintenance Worker Position from Street Maintenance to Stormwater Maintenance

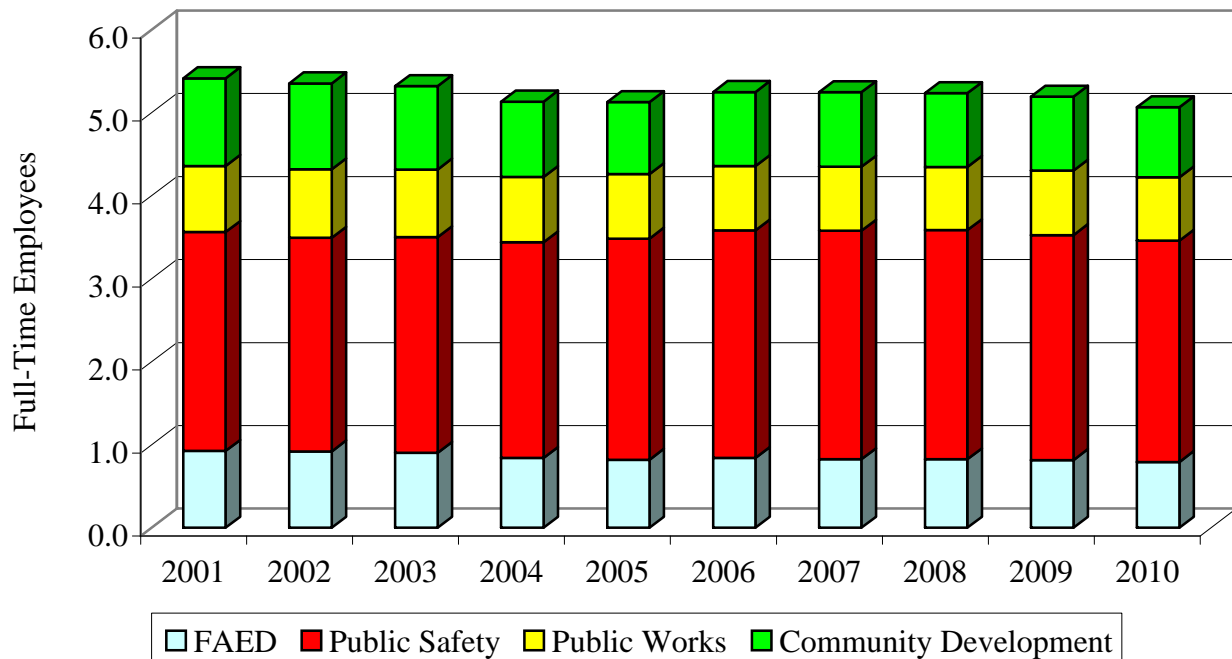
### Personnel Adjustments recommended as part of the 2010 Budget include:

- 8 Addition of Part-Time .73 FTE employee to operate snack bar at Arboretum; revenue supported-enhancement.

## 2010 Budget Full-Time Employees by Goal Area



## Full-Time Employees Per Thousand Population by Goal Area



Personnel numbers for all years include the Fire Department, which became a city department in Aug. 2003.

## PERFORMANCE MEASUREMENT INITIATIVE

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In the early 2000's, the City of Overland Park began development of an organizational Performance Measurement System. This initiative included identifying and incorporating organizational performance measures as part of our management system. Even though the City has gathered workload measures for several years, the performance measurement information now gathered is has been integrated into a broader, organization-wide performance management system. These measures are used to gauge the organization's efficiency and responsiveness, improve performance and determine our effectiveness in meeting annual and long-term goals and objectives.

Components of the Performance Management System are included in the 2010 Budget document: select performance measures, program and purpose statements, goals for 2010 and recent accomplishments. The selected information is designed to monitor the outcome of program services, to determine whether or not the purpose of a program is being achieved and if programs are consistent with the long-term objectives of the City. Outcomes are evaluated based on workload, effectiveness and efficiency. 2008 performance results, 2009 projections and 2010 targets are reported in the 2010 Budget document.

The performance measurement information included in the budget document represents selected key measures for each department. This information is by no means the full extent of our performance measurement system. Departments and supporting divisions continue to gather and evaluate other performance-related data to help them manage and allocate their resources to improve the productivity of their operations.

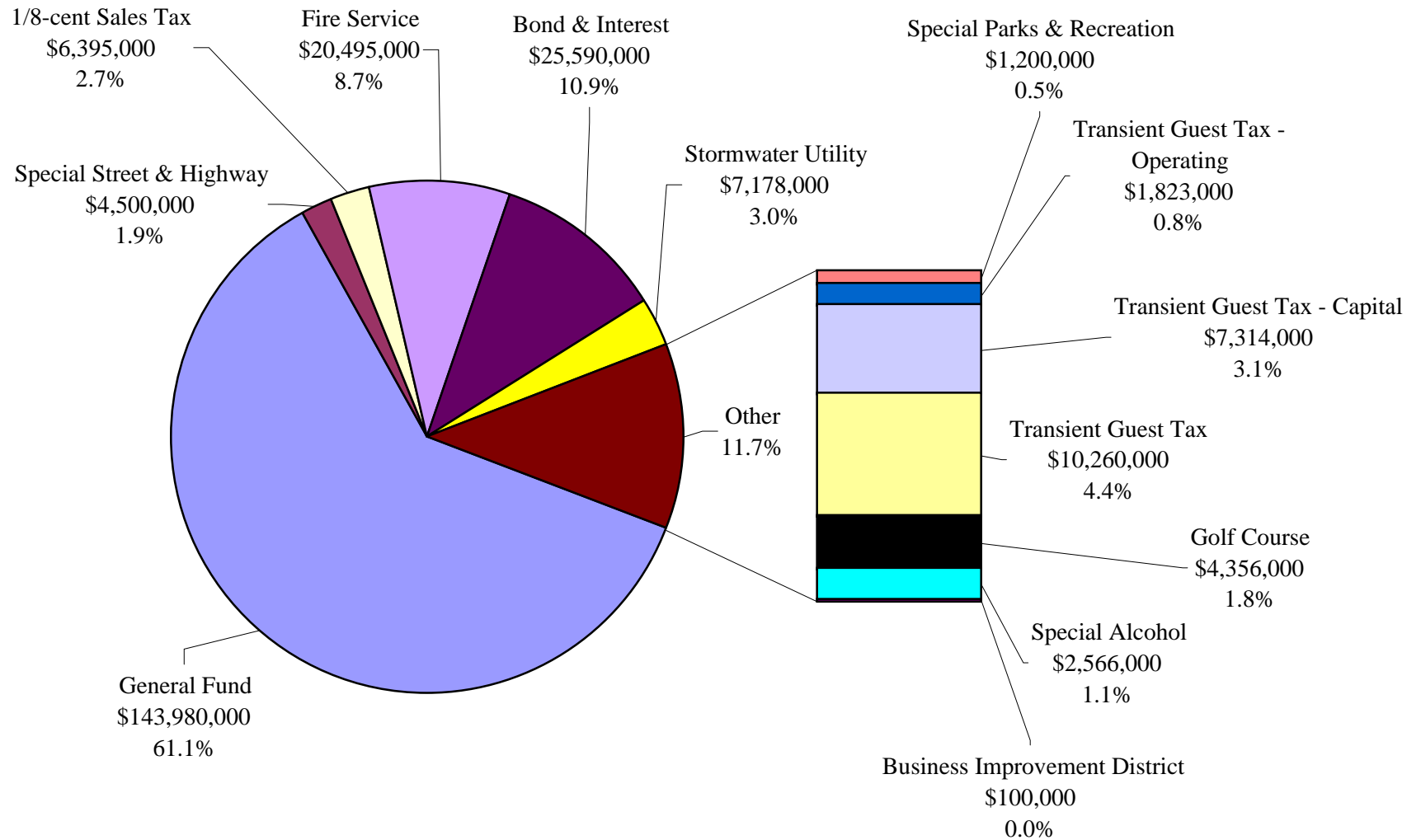
The Performance Management System continues to evolve as we continue to revamp and refine programs, services and performance measures, as well as improve the systematic capture of reliable data to support an objective evaluation of the outcome of our performance.

Key information included about each cost center includes:

- Program Description – A description of each cost center that briefly outlines its functions and responsibilities.
- Department Organizational Chart – The City is organized by cost centers. This organizational chart illustrates how cost centers relate to each other and to departments.
- Mission – A narrative that defines the purpose or goal of each cost center.
- Goals for 2010 - Aspects of the cost centers' work plan that will direct the cost centers' efforts in the upcoming year.
- Program Accomplishments – Recent accomplishments of each cost center.
- Key Performance Measures – Information and data used to determine the success of key services performed to accomplish each cost center's goal or purpose and to determine the workload of the cost center.



# 2010 BUDGETED FUNDS



**2010 Budget = \$235,757,000**

# CITY OF OVERLAND PARK

## SUMMARY OF THE 2010 BUDGET

<u><b>BUDGETED REVENUES</b></u>	<b>General Fund</b>	<b>Special St. &amp; Highway</b>	<b>1/8-Cent for Street Imp</b>	<b>Special Parks &amp; Recreation</b>	<b>Special Alcohol Control</b>	<b>Transient Guest Tax</b>			
						<b>Operating</b>	<b>Capital Improvements</b>	<b>TGT Fund</b>	<b>Fire Service</b>
County Collected and Distributed	\$9,894,500								\$14,096,500
State Collected - County Distributed									
State Collected and Distributed	65,094,200	4,490,000	5,762,858	1,127,000	1,127,000			8,200,000	
Grant Revenue									
City Collected Revenue	28,532,000	10,000	32,142	2,000	18,000	780	50,737	60,000	2,300,500
<b>Total Current Revenue</b>	<b>103,520,700</b>	<b>4,500,000</b>	<b>5,795,000</b>	<b>1,129,000</b>	<b>1,145,000</b>	<b>780</b>	<b>50,737</b>	<b>8,260,000</b>	<b>16,397,000</b>
Transfers	459,300					1,822,220	4,713,668		4,098,000
Resources From Prior Year	40,000,000		600,000	71,000	1,421,000		1,769,595	2,000,000	
<b>Total Revenues</b>	<b>\$143,980,000</b>	<b>\$4,500,000</b>	<b>\$6,395,000</b>	<b>\$1,200,000</b>	<b>\$2,566,000</b>	<b>\$1,823,000</b>	<b>\$6,534,000</b>	<b>\$10,260,000</b>	<b>\$20,495,000</b>

### **BUDGETED EXPENDITURES**

#### **BY GOAL AREA**

Finance & Administration	\$18,323,701								
Public Safety	31,205,101				459,090				17,651,892
Public Works	13,119,378								
Community Development	17,543,877								
	80,192,057				459,090				17,651,892
Contracts with outside agencies	620,980				700,000	1,822,220	130,502		1,245,000
Maintenance	3,950,000	4,270,000	1,000,000						50,000
Debt Service								5,466,670	
Capital Improvements			280,000	1,200,000					
Citywide Contingency	3,800,000	230,000			1,406,910	780			360,722
Transfers	55,416,963		5,115,000				6,403,498	4,793,330	1,187,386
<b>Total Expenditures by Goal Area</b>	<b>\$143,980,000</b>	<b>\$4,500,000</b>	<b>\$6,395,000</b>	<b>\$1,200,000</b>	<b>\$2,566,000</b>	<b>\$1,823,000</b>	<b>\$6,534,000</b>	<b>\$10,260,000</b>	<b>\$20,495,000</b>

#### **BY CATEGORY**

Personal Services	\$63,409,343				\$417,990				\$16,288,212
Commodities	4,231,779	-	-	-	26,300	-	-	-	642,955
Contractual Services	11,337,635	-	-	-	14,800	-	-	-	624,925
Capital Outlay	1,213,300	-	-	-	-	-	-	-	95,800
	80,192,057	-	-	-	459,090	-	-	-	17,651,892
Contracts with outside agencies	620,980				700,000	1,822,220	130,502		1,245,000
Maintenance	3,950,000	4,270,000	1,000,000						50,000
Debt Service								\$5,466,670	
Capital Improvements		-	280,000	1,200,000	-	-	-	-	-
Citywide Contingency	3,800,000	230,000	-	-	1,406,910	780	-	-	360,722
Transfers	55,416,963	-	5,115,000	-	-	-	6,403,498	4,793,330	1,187,386
<b>Total Expenditures by Category</b>	<b>\$143,980,000</b>	<b>\$4,500,000</b>	<b>\$6,395,000</b>	<b>\$1,200,000</b>	<b>\$2,566,000</b>	<b>\$1,823,000</b>	<b>\$6,534,000</b>	<b>\$10,260,000</b>	<b>\$20,495,000</b>

# CITY OF OVERLAND PARK

## SUMMARY OF THE 2010 BUDGET, CONT.

<b><u>BUDGETED REVENUES</u></b>	<b>Bond &amp; Interest</b>	<b>Stormwater Utility</b>	<b>Golf Course</b>	<b>Soccer Operations</b>	<b>Business Improvement District</b>	<b>Total All Budgeted Funds</b>	<b>Capital Projects</b>	<b>Total All Funds</b>
County Collected and Distributed	\$1,135,000	\$2,934,900				\$28,060,900	\$3,973,000	\$32,033,900
State Collected - County Distributed								
State Collected and Distributed						85,801,058		85,801,058
Grant Revenue							1,000,000	1,000,000
City Collected Revenue	666	3,383,100	3,606,000	780,000	100,000	38,875,925	19,320,000	58,195,925
<b>Total Current Revenue</b>	<b>1,135,666</b>	<b>6,318,000</b>	<b>3,606,000</b>	<b>780,000</b>	<b>100,000</b>	<b>152,737,883</b>	<b>24,293,000</b>	<b>177,030,883</b>
Transfers	24,354,334					35,447,522	11,455,000	46,902,522
Resources From Prior Year	100,000	860,000	750,000			47,571,595		47,571,595
<b>Total Revenues</b>	<b>\$25,590,000</b>	<b>\$7,178,000</b>	<b>\$4,356,000</b>	<b>\$780,000</b>	<b>\$100,000</b>	<b>\$235,757,000</b>	<b>\$35,748,000</b>	<b>\$271,505,000</b>

### **BUDGETED EXPENDITURES**

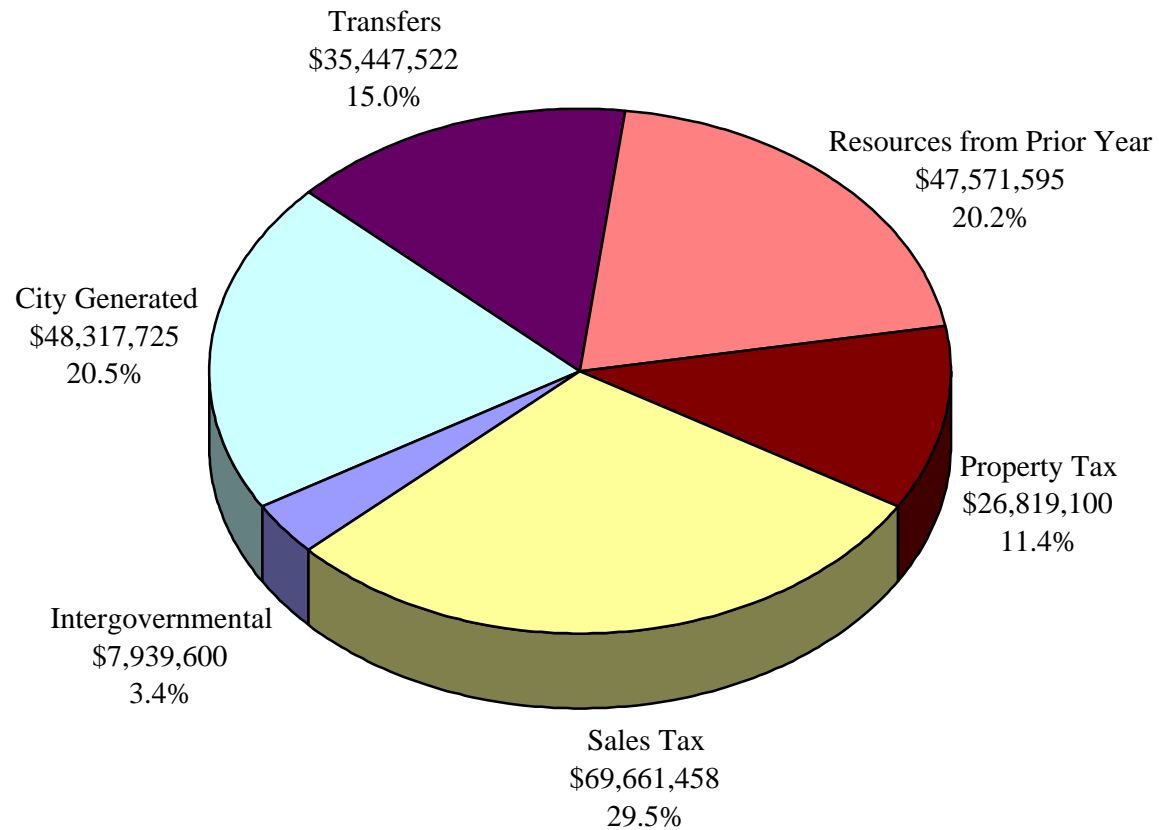
#### **BY GOAL AREA**

Finance & Administration						\$18,323,701		\$18,323,701
Public Safety						49,316,083		49,316,083
Public Works		3,641,904				16,761,282		16,761,282
Community Development		165,480	2,533,483	648,466		20,891,306		20,891,306
		3,807,384	2,533,483	648,466		105,292,372		105,292,372
Contracts with outside agencies					100,000	4,618,702		4,618,702
Maintenance		2,250,000				11,520,000		11,520,000
Debt Service	25,340,766		130,968			30,938,404		30,938,404
Capital Improvements		605,000	500,000	5,000		2,590,000	35,748,000	38,338,000
Citywide Contingency	249,234	446,316	887,549	126,534		7,508,045		7,508,045
Transfers		69,300	304,000			73,289,477		73,289,477
<b>Total Expenditures by Goal Area</b>	<b>\$25,590,000</b>	<b>\$7,178,000</b>	<b>\$4,356,000</b>	<b>\$780,000</b>	<b>\$100,000</b>	<b>\$235,757,000</b>	<b>\$35,748,000</b>	<b>\$271,505,000</b>

#### **BY CATEGORY**

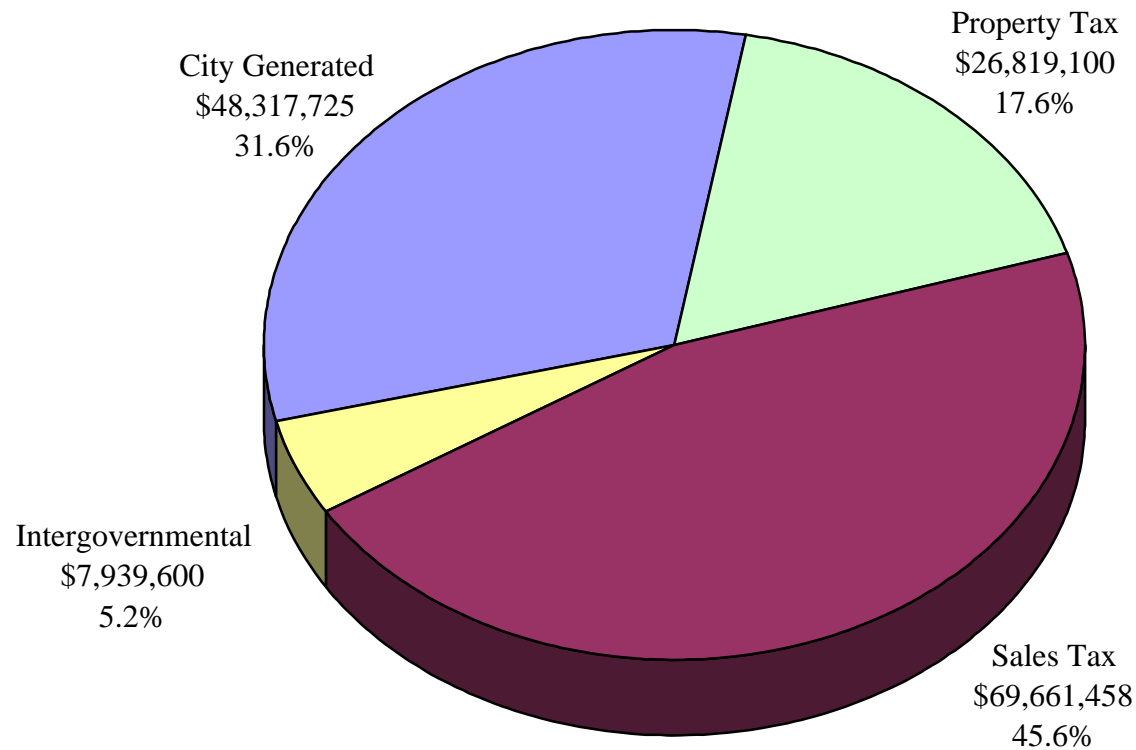
Personal Services		\$2,210,947	\$1,349,939	305,396		\$83,981,827		\$83,981,827
Commodities	-	289,265	383,500	48,850	-	5,622,649		5,622,649
Contractual Services	-	987,172	800,044	294,220	-	14,058,796		14,058,796
Capital Outlay	-	320,000	-	-	-	1,629,100		1,629,100
	-	3,807,384	2,533,483	648,466	-	105,292,372		105,292,372
Contracts with outside agencies					100,000	4,618,702		4,618,702
Maintenance		2,250,000				11,520,000		11,520,000
Debt Service	\$25,340,766		\$130,968			30,938,404		30,938,404
Capital Improvements	-	605,000	500,000	5,000	-	2,590,000	35,748,000	38,338,000
Citywide Contingency	249,234	446,316	887,549	126,534	-	7,508,045	-	7,508,045
Transfers	-	69,300	304,000	-	-	73,289,477	-	73,289,477
<b>Total Expenditures by Category</b>	<b>\$25,590,000</b>	<b>\$7,178,000</b>	<b>\$4,356,000</b>	<b>\$780,000</b>	<b>\$100,000</b>	<b>\$235,757,000</b>	<b>\$35,748,000</b>	<b>\$271,505,000</b>

## 2010 TOTAL REVENUE BY SOURCE ALL BUDGETED FUNDS



**2010 Total Revenue = \$235,757,000**

## 2010 CURRENT CITY REVENUE BY SOURCE ALL BUDGETED FUNDS



**2010 Current Revenue = \$152,737,883**

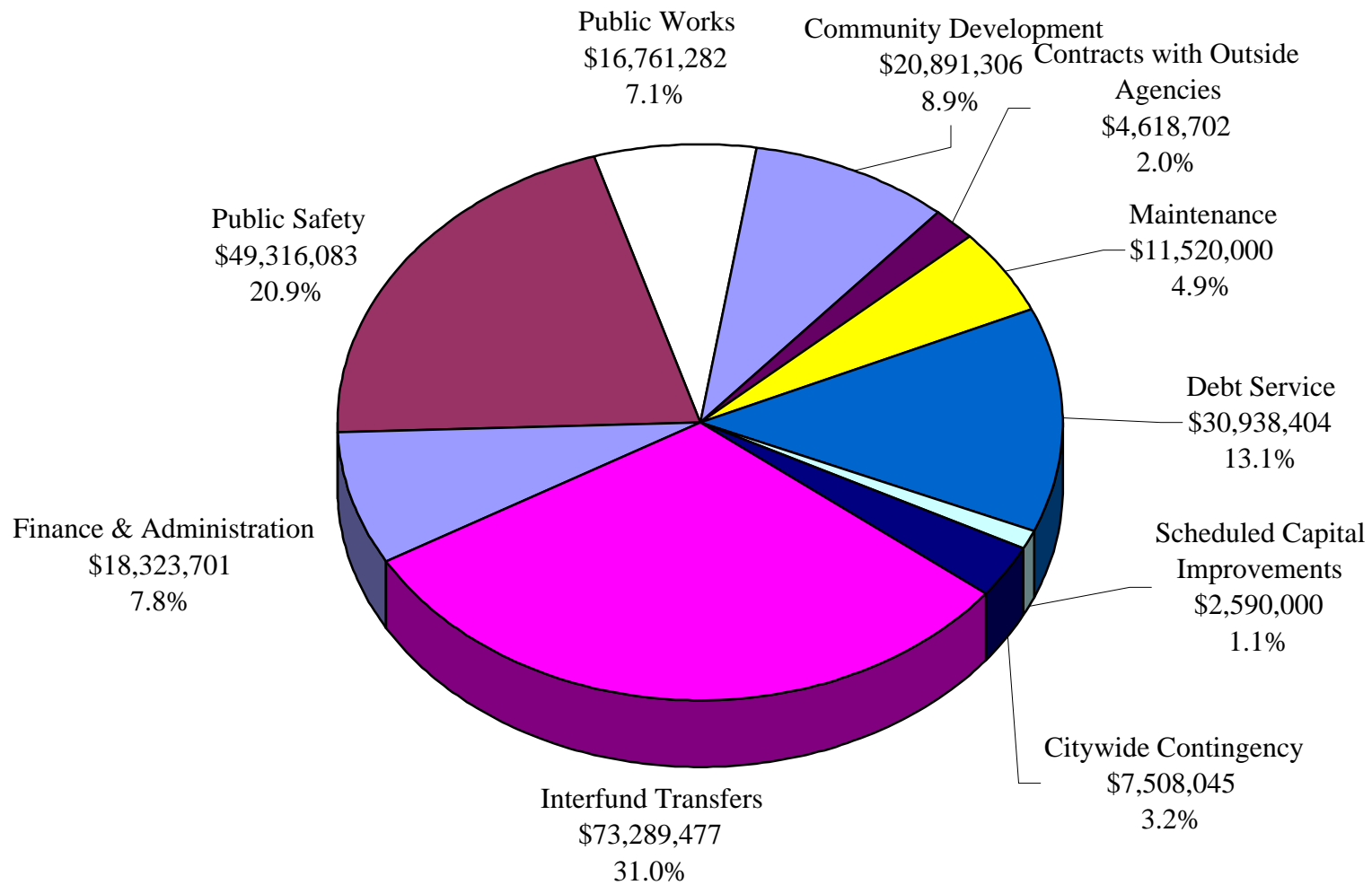
**CITY OF OVERLAND PARK**  
**ALL FUNDS**  
**STATEMENT OF REVENUE**

	2007	2008	Estimated 2009	Budgeted 2010
<b>BEGINNING BALANCE</b>	<b>\$72,695,786</b>	<b>\$77,918,687</b>	<b>\$63,455,877</b>	<b>\$47,571,595</b>
<b><u>Current Revenue</u></b>				
<u>County Collected and Distributed</u>				
Ad Valorem Property Tax	\$23,721,864	\$24,812,853	\$24,925,000	\$23,960,000
Motor Vehicle Tax	2,666,583	2,594,146	2,664,900	2,672,000
Special Assessments Tax	1,618,075	1,542,942	1,550,000	1,110,000
Delinquent Tax Collections	198,396	168,541	202,400	187,100
Delinquent Special Assessments	30,841	40,791	9,000	25,000
Rental Excise Tax	77,457	63,188	80,900	71,800
Special Weed & Sewer Tax	37,560	33,651	25,000	35,000
	<u>28,350,776</u>	<u>29,256,112</u>	<u>29,457,200</u>	<u>28,060,900</u>
<u>State Collected and Distributed</u>				
Sales Tax-City	52,089,560	42,293,517	50,553,060	51,865,758
Sales Tax-Countywide	11,911,456	10,924,687	11,593,502	11,894,500
Sales Tax-Public Safety	2,977,870	2,731,178	2,875,907	2,950,600
Sales Tax-Public Safety II	2,977,870	2,731,178	2,875,907	2,950,600
Gasoline Tax	4,506,742	4,642,905	4,260,000	4,490,000
State Highway Commission	68,664	68,711	68,600	68,600
Transient Guest Tax	7,252,916	8,197,767	7,200,000	8,200,000
Machinery and Equipment Reimbursement	0	111,421	134,746	0
Liquor Tax	3,233,382	3,136,629	3,246,000	3,381,000
	<u>85,018,460</u>	<u>74,837,993</u>	<u>82,807,722</u>	<u>85,801,058</u>
<u>City Collected</u>				
Franchise Taxes:	<u>9,074,658</u>	<u>9,662,788</u>	<u>9,874,529</u>	<u>9,787,400</u>
 Park and Recreation Revenues:				
Golf Course Receipts	3,108,064	3,207,324	3,325,000	3,581,000
Municipal Pool Revenue	766,891	740,931	785,600	863,200
Leisure Service Revenue	1,106,494	2,499,186	2,075,990	2,382,000
Soccer Complex Revenue	0	0	455,000	780,000
Arts Commission Revenue	22,647	29,248	17,000	21,800
Arboretum Revenue	12,068	11,633	900	72,000
Deanna Rose Farmstead Revenue	660,050	653,535	946,000	975,000
	<u>5,676,214</u>	<u>7,141,857</u>	<u>7,605,490</u>	<u>8,675,000</u>

**CITY OF OVERLAND PARK**  
**ALL FUNDS**  
**STATEMENT OF REVENUE**

	2007	2008	Estimated 2009	Budgeted 2010
<u>City Collected (Continued)</u>				
Fines:				
Municipal Court	3,839,944	4,516,004	5,095,900	5,450,200
Court Costs	35,673	42,282	43,000	43,000
Alcohol Diversion	487,237	482,852	570,800	500,000
	<u>4,362,854</u>	<u>5,041,138</u>	<u>5,709,700</u>	<u>5,993,200</u>
Licenses, Fees, and Permits:				
Animal Licenses	135,705	140,215	149,800	146,965
Liquor Licenses/CMB Licenses	65,350	62,625	65,400	62,625
Other Licenses & Permits	280,164	258,734	316,630	285,960
Alarm Permits	151,004	104,613	127,520	112,720
Building Permits	1,196,896	961,219	850,000	980,530
Plan Review Fees	982,563	1,157,559	910,000	850,000
Zoning and Planning Fees	231,714	190,557	150,000	191,000
Business Improvement Service Fees	82,958	83,240	85,000	99,000
Excise Tax/Transitional Revenue	3,278,763	1,715,146	1,230,000	1,910,000
Other Community Service Fees	200,672	334,976	330,650	322,150
	<u>6,605,789</u>	<u>5,008,884</u>	<u>4,215,000</u>	<u>4,960,950</u>
Convention Center Operations	<u>24,610</u>	<u>0</u>	<u>100,000</u>	<u>0</u>
User Fees (Stormwater Utility Fund)	<u>3,028,077</u>	<u>3,100,190</u>	<u>3,131,000</u>	<u>3,203,000</u>
Interest Earned on Investments:	<u>4,586,043</u>	<u>3,802,908</u>	<u>2,386,668</u>	<u>2,856,024</u>
Miscellaneous Revenues:	<u>3,536,338</u>	<u>3,429,163</u>	<u>3,549,700</u>	<u>3,400,351</u>
Transfers:				
Transfer from Other Funds	4,478,205	3,070,543	447,400	459,300
Transfer from General Fund	14,215,070	18,129,979	17,150,992	23,111,708
Transfer from Capital Projects Fund	1,687,244	37,068	230,000	250,000
Transfer from Special Revenue Funds	410,406	621,096	640,429	429,686
Transfer from Transient Guest Tax Funds	11,293,576	8,085,541	5,154,337	4,793,330
Transfer Guest Tax Capital Improv. Fund	3,698,104	5,504,665	6,444,990	6,403,498
	<u>35,782,605</u>	<u>35,448,892</u>	<u>30,068,148</u>	<u>35,447,522</u>
<b><u>Total Revenue</u></b>	<b><u>\$258,742,210</u></b>	<b><u>\$254,648,612</u></b>	<b><u>\$242,361,034</u></b>	<b><u>\$235,757,000</u></b>

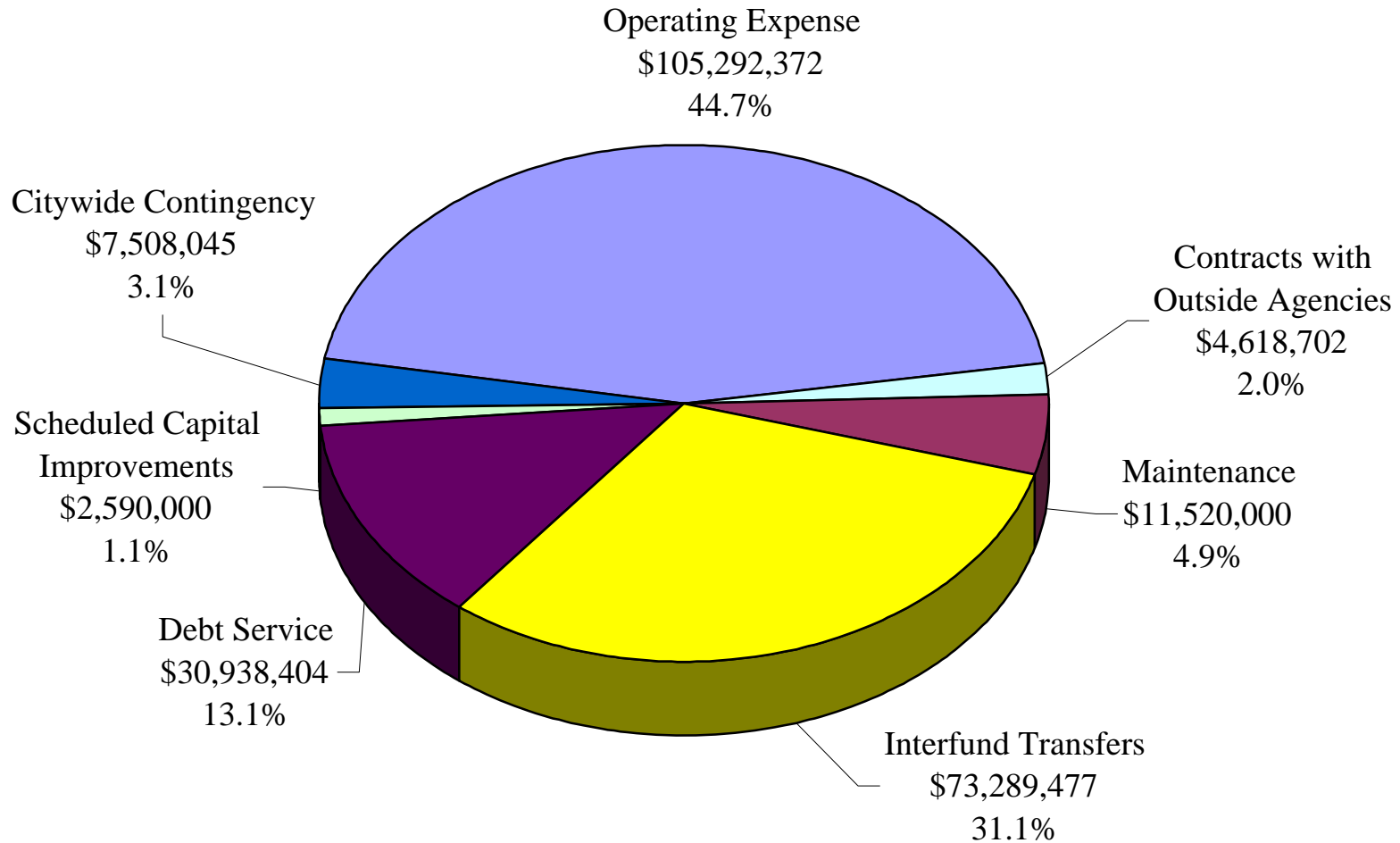
## 2010 CITY EXPENDITURES BY GOAL AREA ALL BUDGETED FUNDS



**2010 Budget = \$235,757,000**



## 2010 CITY EXPENDITURES BY PURPOSE ALL BUDGETED FUNDS



**2010 Budget = \$235,757,000**

**CITY OF OVERLAND PARK**  
**ALL FUNDS**  
**STATEMENT OF EXPENDITURES**

<b><u>GOAL AREA/COST CENTER</u></b>	<b>Actual</b>		<b>Estimated</b>	<b>Budgeted</b>
	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
<b><u>Finance &amp; Administration</u></b>				
Mayor & Council	\$1,133,386	\$1,174,126	\$1,086,142	\$1,089,216
Convention & Tourism	1,844,132	2,866,897	1,811,500	1,952,722
Economic Development	553,021	605,244	589,931	620,980
City Manager	1,329,467	1,468,433	984,334	941,125
Communications	501,581	436,563	448,479	480,094
Information Technology	3,917,475	3,677,810	3,633,669	3,796,390
Facilities Management	3,453,354	3,689,734	3,283,613	3,454,855
Municipal Court	2,239,840	2,158,948	2,325,309	2,434,406
Municipal Court - Alcohol Diversion	486,956	516,554	508,062	537,990
Law	1,598,566	1,624,008	1,685,665	1,648,286
Finance & Accounting	1,281,466	1,318,585	1,602,013	1,375,650
City Clerk	781,860	771,382	832,430	868,856
Human Resources	1,877,648	1,774,071	1,740,297	1,747,348
Payroll	572,493	608,303	622,436	649,485
Total Finance & Administration	21,571,245	22,690,658	21,153,880	21,597,403
<b><u>Public Safety</u></b>				
Police Administration	3,024,821	2,785,994	2,302,072	2,618,146
Tactical Operations Bureau	13,882,350	14,501,748	15,720,293	15,780,486
Special Services Bureau	7,786,203	7,414,676	8,548,437	8,779,339
Logistics and Support	5,540,698	5,313,382	3,846,250	4,486,220
Fire Service Contracts	791,588	795,962	1,226,769	1,245,000
Fire Administration	919,713	1,026,715	973,190	1,002,349
Fire Operations	13,628,600	14,345,333	13,882,696	14,326,859
Fire Prevention	842,610	904,182	913,340	995,759
Fire Support Services	574,009	659,563	555,362	588,854
Fire Training	597,596	613,622	588,853	642,691
Fire Training Center	76,876	75,538	90,982	95,380
Total Public Safety	47,665,064	48,436,715	48,648,244	50,561,083
<b><u>Public Works</u></b>				
Public Works Administration	1,215,712	1,256,557	1,317,142	1,320,217
Street Engineering & Construction	2,569,826	2,399,784	2,460,458	2,517,462
Stormwater Engineering	895,216	922,485	1,126,101	1,282,665
Traffic Services	1,376,554	1,386,366	1,514,299	1,544,488
Traffic Maintenance	2,984,851	3,363,226	3,148,258	3,285,961
Street Maintenance	4,955,933	5,263,961	3,921,426	4,451,250
Stormwater Maintenance	2,031,709	1,786,056	2,043,227	2,359,239
Total Public Works	16,029,801	16,378,435	15,530,911	16,761,282

**CITY OF OVERLAND PARK**  
**ALL FUNDS**  
**STATEMENT OF EXPENDITURES**

<b><u>GOAL AREA/COST CENTER</u></b>	<b>Actual</b>		<b>Estimated</b>	<b>Budgeted</b>
	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
<b><u>Community Development</u></b>				
Park & Recreation Administration	209,358	262,567	265,871	241,219
Parks & Forestry	2,841,169	2,967,605	2,785,424	2,944,911
Arboretum & Botanical Garden	587,124	601,888	617,725	692,704
Leisure Services	836,785	754,927	840,104	842,221
Community Center	702,282	1,477,459	1,578,069	1,601,645
Arts Commission	151,568	156,339	160,582	168,088
Golf Courses	2,425,475	2,585,766	2,581,496	2,533,483
Farmstead	1,147,437	1,128,994	966,296	1,019,413
Aquatics	1,252,533	1,265,559	1,489,200	1,427,854
<sup>1</sup> Soccer Complex Operations	0	78,465	555,000	648,466
<sup>2</sup> Planning & Development Services	5,167,916	4,532,949	2,198,565	2,296,199
<sup>2</sup> Community Planning	0	0	1,994,836	2,096,077
Building Safety	2,515,381	2,545,575	2,488,107	2,611,253
Engineering Services	1,644,670	1,713,656	1,669,512	1,767,773
Business Improvement District	83,030	80,001	89,350	100,000
Total Community Development	19,564,728	20,151,750	20,280,137	20,991,306
<b>Total Operating Expenditures and Contracts with Outside Agencies</b>	<b>104,830,838</b>	<b>107,657,558</b>	<b>105,613,172</b>	<b>109,911,074</b>
Maintenance	11,347,500	11,914,788	9,420,682	11,520,000
Debt Service	17,818,011	23,552,433	23,039,204	25,471,734
Capital Improvements	3,678,740	3,283,592	4,002,000	2,590,000
Citywide Contingency	176,519	66,902	4,464,233	7,508,045
Debt Service Support Agreement	0	543,281	2,175,000	5,466,670
Transfers	42,971,915	44,174,181	46,075,148	73,289,477
<b>Total Non-Operating Expenditures</b>	<b>75,992,685</b>	<b>83,535,177</b>	<b>89,176,267</b>	<b>125,845,926</b>
<b>Total Expenditures</b>	<b>\$180,823,523</b>	<b>\$191,192,735</b>	<b>\$194,789,439</b>	<b>\$235,757,000</b>
<b>ENDING BALANCE</b>	<b>\$77,918,687</b>	<b>\$63,455,877</b>	<b>\$47,571,595</b>	<b>\$0</b>

<sup>1</sup> In 2008 funding was been allocated for startup costs for the new Soccer Complex.

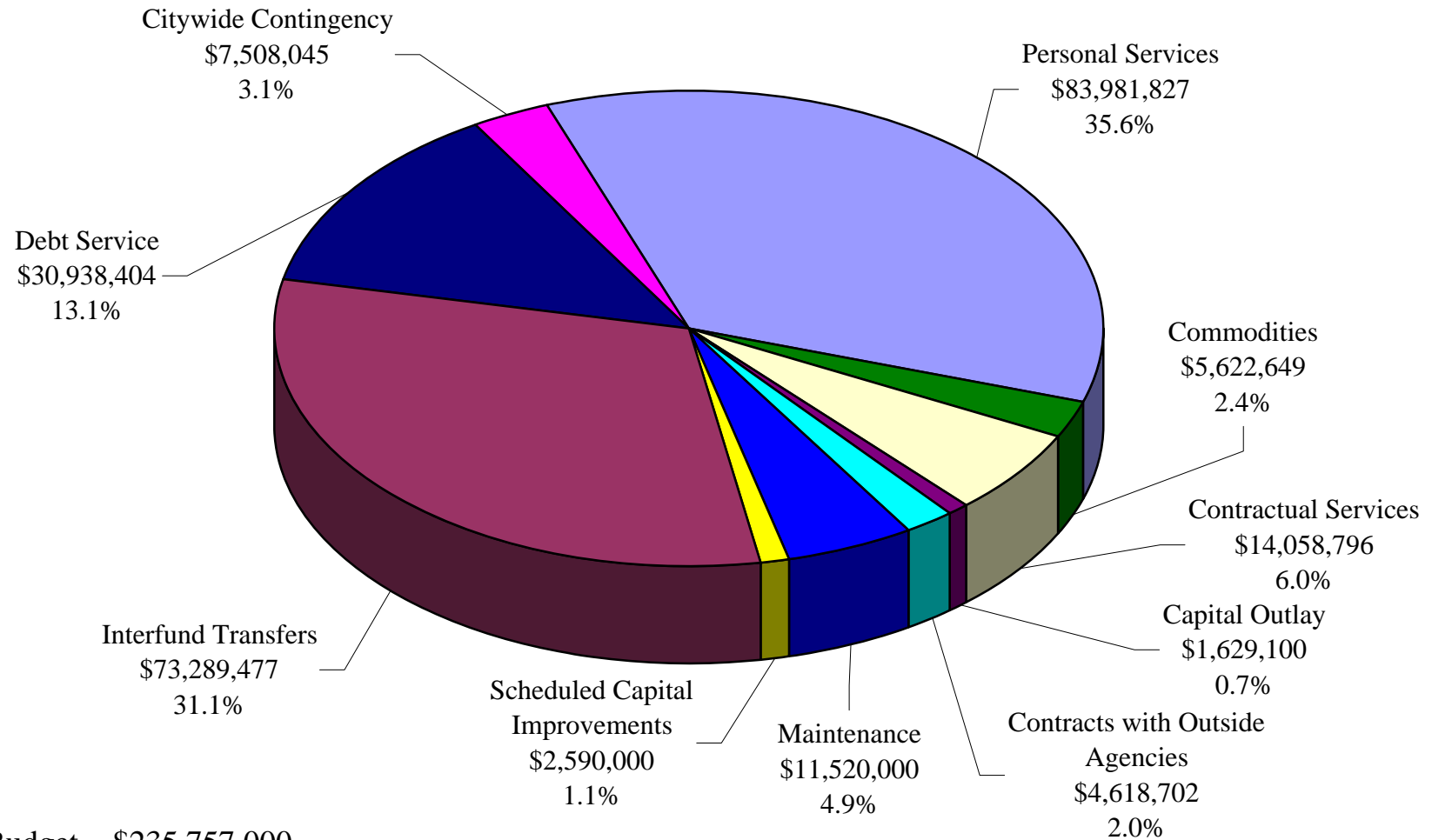
<sup>2</sup> Beginning with the 2009 Budget, Community Planning became a separate division in Planning and Development Services. Prior to this time, expenditures related to the functions were budgeted and expended out of the Planning and Development Services Administration division.

**CITY OF OVERLAND PARK  
SUMMARY OF EXPENDITURES BY FUND**

GOAL AREA/COST CENTER	General Fund	Special St. & Highway	1/8-Cent for Street Imp	Special Park & Rec	Special Alcohol	Transient Guest Tax			Fire Service	Bond & Interest	Business Imp Dist	Golf Course	Soccer Operations	Stormwater Utility	Total All Funds
						Operating	Capital Imp	TGT Fund							
<b>OPERATING EXPENDITURES</b>															
<b>Finance &amp; Administration</b>															
Mayor & Council	\$389,216														\$389,216
City Manager	941,125														941,125
Communications	480,094														480,094
Information Technology	3,796,390														3,796,390
Facilities Management	3,454,855														3,454,855
Municipal Court	2,434,406														2,434,406
Court Services	537,990														537,990
Law	1,648,286														1,648,286
F B & A Administration	0														0
Finance & Accounting	1,375,650														1,375,650
City Clerk	868,856														868,856
Human Resources	1,747,348														1,747,348
Payroll	649,485														649,485
<b>Total Finance &amp; Administration</b>	<b>18,323,701</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,323,701</b>
<b>Public Safety</b>															
Police Services:															
Police Administration	2,618,146														2,618,146
Tactical Operations Bureau	15,780,486				459,090										16,239,576
Special Services Bureau	8,320,249														8,320,249
Police Administration Bureau	4,486,220														4,486,220
<b>Subtotal Police Services</b>	<b>31,205,101</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>459,090</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,664,191</b>
Fire Services:															
Fire Administration									1,002,349						1,002,349
Fire Operations									14,326,859						14,326,859
Fire Prevention									995,759						995,759
Fire Support Services									588,854						588,854
Fire Training									642,691						642,691
Fire Training Center									95,380						95,380
<b>Subtotal Police Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,651,892</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,651,892</b>
<b>Total Public Safety</b>	<b>31,205,101</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>459,090</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,651,892</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>49,316,083</b>
<b>Public Works</b>															
Public Works Administration	1,320,217														1,320,217
Street Engineering & Constr.	2,517,462														2,517,462
Stormwater Engineering														1,282,665	1,282,665
Traffic Services	1,544,488														1,544,488
Traffic Maintenance	3,285,961														3,285,961
Street Maintenance	4,451,250														4,451,250
Stormwater Maintenance														2,359,239	2,359,239
<b>Total Public Works</b>	<b>13,119,378</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,641,904</b>	<b>16,761,282</b>
<b>Community Development</b>															
Parks & Recreation Admin.	241,219														241,219
Parks & Forestry	2,944,911														2,944,911
Arboretum & Botanical Garden	692,704														692,704
Leisure Services	842,221														842,221
Community Centers	1,601,645														1,601,645
Art Commission	168,088														168,088
Golf Courses												2,533,483			2,533,483
Soccer Operations													648,466		648,466
Farmstead	1,019,413														1,019,413
Aquatics	1,427,854														1,427,854
<b>Subtotal Parks &amp; Recreation</b>	<b>8,938,055</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,533,483</b>	<b>648,466</b>	<b>-</b>	<b>12,120,004</b>

GOAL AREA/COST CENTER	General Fund	Special St. & Highway	1/8-Cent for Street Imp	Special Park & Rec	Special Alcohol	Transient Guest Tax			Fire Service	Bond & Interest	Business Impr Dist	Golf Course	Soccer Operations	Stormwater Utility	Total All Funds
						Operating	Capital Impr	TGT Fund							
<b>Community Development, Cont.</b>															
Planning & Development Serv.	2,296,199														2,296,199
Community Planning	2,096,077														2,096,077
Building Safety	2,611,253														2,611,253
Engineering Services	1,602,293													165,480	1,767,773
Subtotal Planning & Research	8,605,822	-	-	-	-	-	-	-	-	-	-	-	-	165,480	8,771,302
<b>Total Community Development</b>	<b>17,543,877</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,533,483</b>	<b>648,466</b>	<b>165,480</b>	<b>20,891,306</b>
<b>TOTAL OPERATING</b>	<b>80,192,057</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>459,090</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,651,892</b>	<b>-</b>	<b>-</b>	<b>2,533,483</b>	<b>648,466</b>	<b>3,807,384</b>	<b>105,292,372</b>
<b>CONTRACTS WITH OUTSIDE AGENCIES FOR OPERATIONS</b>															
<b>Finance &amp; Administration</b>															
Mayor & Council					\$700,000										\$700,000
Convention & Tourism						1,822,220	130,502								1,952,722
Economic Development	620,980														620,980
<b>Total Finance &amp; Administration</b>	<b>620,980</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>700,000</b>	<b>1,822,220</b>	<b>130,502</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,273,702</b>
<b>Public Safety</b>															
Fire Protection									1,245,000						1,245,000
<b>Total Public Safety</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,245,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,245,000</b>
<b>Community Development</b>															
Business Improvement District											100,000				100,000
<b>Total Community Development</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100,000</b>
<b>TOTAL CONTRACTS</b>	<b>620,980</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>700,000</b>	<b>1,822,220</b>	<b>130,502</b>	<b>-</b>	<b>1,245,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,618,702</b>
<b>INFRASTRUCTURE AND FACILITIES MAINTENANCE</b>															
<b>Finance &amp; Administration</b>															
Facilities Management	400,000														400,000
<b>Total Finance &amp; Administration</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>
<b>Public Safety</b>															
Fire Protection									50,000						50,000
<b>Total Public Safety</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>
<b>Public Works</b>															
Street Maintenance	3,550,000	4,270,000	1,000,000												8,820,000
Stormwater Maintenance														2,250,000	2,250,000
<b>Total Public Works</b>	<b>3,550,000</b>	<b>4,270,000</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,250,000</b>	<b>11,070,000</b>
<b>TOTAL MAINTENANCE</b>	<b>3,950,000</b>	<b>4,270,000</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,250,000</b>	<b>11,520,000</b>
<b>NON-OPERATING EXPENDITURES</b>															
Debt Service										25,340,766		130,968			25,471,734
Scheduled Capital Improve.			280,000	1,200,000			0					500,000		605,000	2,590,000
Contingency	3,800,000	230,000			1,406,910	780		0	360,722	249,234		887,549	5,000	446,316	7,508,045
Debt Service Support Agreement								5,466,670					126,534		5,466,670
Transfer to General Fund			150,000									304,000			454,000
Trans to Bond & Interest Fund	17,271,150						6,403,498		85,386					19,300	23,779,334
Trans to Transient Guest Tax - Oper							-	1,822,220							1,822,220
Trans to Transient Guest Tax - Cap								2,971,110							2,971,110
Transfer to Economic Dev. Reserve	100,000														100,000
Transfer to Self Insurance Fund	100,000														100,000
Transfer to Fire Service Fund	4,098,000														4,098,000
Transfer to Equip. Reserve Fund	150,000								1,102,000					50,000	1,302,000
Transfer to Capital Projects Fund	-														0
Transfer to Capital Reserves Fund	31,955,255		4,965,000												36,920,255
<b>TOTAL NON-OPERATING</b>	<b>59,216,963</b>	<b>230,000</b>	<b>5,395,000</b>	<b>1,200,000</b>	<b>1,406,910</b>	<b>780</b>	<b>6,403,498</b>	<b>10,260,000</b>	<b>1,548,108</b>	<b>25,590,000</b>	<b>-</b>	<b>1,822,517</b>	<b>131,534</b>	<b>1,120,616</b>	<b>114,325,926</b>
<b>Total Budget</b>	<b>143,980,000</b>	<b>4,500,000</b>	<b>6,395,000</b>	<b>1,200,000</b>	<b>2,566,000</b>	<b>1,823,000</b>	<b>6,534,000</b>	<b>10,260,000</b>	<b>20,495,000</b>	<b>25,590,000</b>	<b>100,000</b>	<b>4,356,000</b>	<b>780,000</b>	<b>7,178,000</b>	<b>235,757,000</b>

## 2010 CITY EXPENDITURES BY CATEGORY ALL BUDGETED FUNDS



2010 Budget = \$235,757,000

# CITY OF OVERLAND PARK

## TOTAL CITY EXPENDITURES BY CATEGORY

<b><u>Personal Services</u></b>	<b>2010 Budget</b>
Salaries and Wages	\$ 61,177,254
Hospital and Medical Insurance	8,034,129
Life Insurance	443,233
Required Payroll Taxes	4,714,787
Retirement	9,612,424
Total Personal Services	<u>\$ 83,981,827</u>
<b><u>Commodities</u></b>	
Awards	\$ 84,090
Office Supplies	656,834
Operating Supplies	2,771,132
Construction Supplies	239,000
Repair and Maintenance Supplies	1,871,593
Total Commodities	<u>\$ 5,622,649</u>
<b><u>Contractual Services</u></b>	
Utilities	\$ 2,852,895
Communications	507,329
Transportation	460,764
Education and Training	413,841
Insurance and Bonds	622,065
Professional Services	1,463,857
Contractual Services	7,339,546
Repair and Maintenance	3,659,264
Printing and Publishing	327,583
Leases/Rentals	831,359
Other Contractual Services	198,995
Total Contractual Services	<u>\$ 18,677,498</u>
<b><u>Capital Outlay</u></b>	
Land and Buildings	\$ 0
Office Equipment and Fixtures	0
Operating Equipment	1,629,100
Other Capital Outlay	0
Total Capital Outlay	<u>\$ 1,629,100</u>
<b><u>Transfers/Others</u></b>	
Maintenance	11,520,000
Debt Service	30,938,404
Capital Improvements	2,590,000
Citywide Contingency	7,508,045
Transfers	73,289,477
Total Other Financing	<u>\$ 125,845,926</u>
<b>Combined Total</b>	<u><u>\$ 235,757,000</u></u>

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## 2010 BUDGETED REVENUE – MAJOR SOURCES

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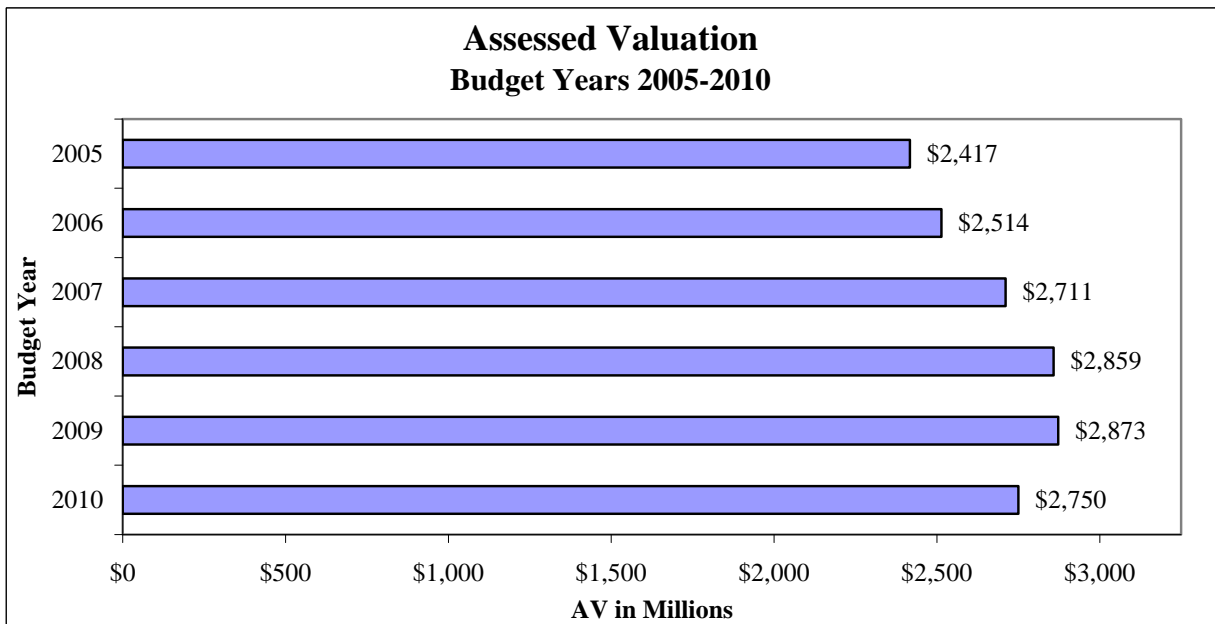
Three sources comprise the majority of City-funded revenues: property taxes, sales taxes and franchise taxes. These revenue sources are discussed in this section.

### *Ad Valorem Property Tax*

Budgeted 2010 ad valorem property taxes total \$23,960,000 or 10.2% of total budgeted revenues. General Fund ad valorem property taxes comprise \$8,783,000 or 6.1% of total General Fund budgeted revenues. Fire Service ad valorem property taxes budgeted total \$12,554,000 or 61.3% of Fire Service Fund budgeted revenues. Budgeted Stormwater Utility ad valorem property taxes total \$2,623,000 or 36.5% of total Stormwater Utility Fund budgeted revenues.

Property taxes are collected on the assessed valuation of taxable real and tangible personal property. The Office of the County Clerk provides the estimated assessed valuation used in budget preparation.

The assessed value for the 2010 budget has decreased by 4.3% from the 2009 budgeted assessed valuation. This decrease was driven not only by declining property values, but also due to a change in state law which now exempts new personal property and utilities from being added to the tax rolls. Between the 2009 and 2010 budgets, personal property declines 22.1% and state assessed utilities declined 7.9%, while real estate declined only 3.5%.



Based upon the projected assessed valuation, the mill levy is calculated to fund ad valorem property tax revenue requirements. Historically, the City's mill levy has been stable, as presented in the following table, and is the lowest of any first class city in Kansas.

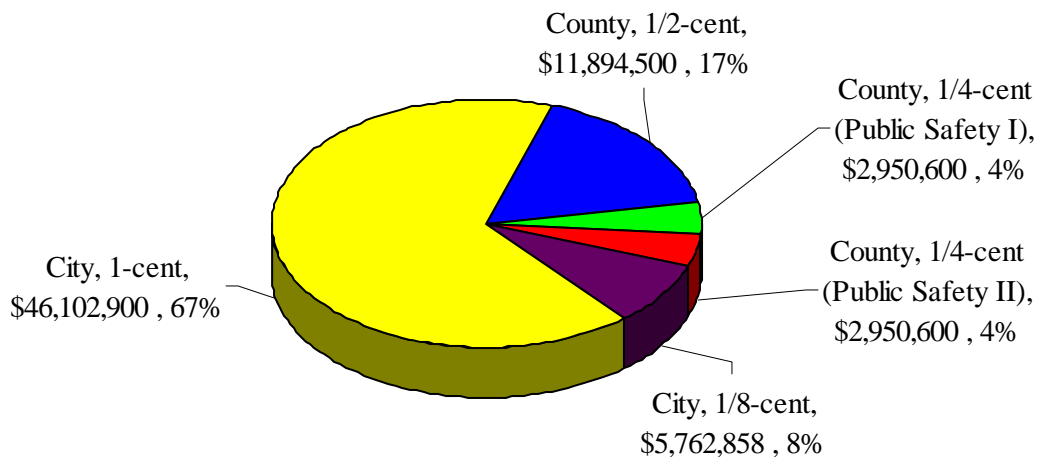
<b>Fund</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
General Fund	3.313	3.259	3.238	3.245	3.259
Fire Services Fund	4.735	4.657	4.627	4.638	4.658
Stormwater Utility	0.989	0.973	0.967	0.969	0.973
<b>Total</b>	<b>9.037</b>	<b>8.889</b>	<b>8.832</b>	<b>8.852</b>	<b>8.890</b>

The Governing Body remains committed to maintaining low property taxes. The adopted 2010 Budget is a .038 increase from the 2009 Budget, due to an adjustment in the assessed value by the county after the 2010 budget was adopted. The 2010 mill levy was finalized by the County Clerk in October 2009, after all property tax appeals were resolved and the City's assessed value was certified.

### *Sales Tax*

Sales tax revenues are anticipated to total \$69.7 million in 2010. Collections of the City's 1-cent sales tax, which includes compensating use tax, and the City's share of the county 1/2-cent general, 1/4-cent public safety I and 1/4-cent public safety II sales tax support general operations of City government. Revenues from the City's 1/8-cent sales tax support the 1/8-Cent Sales Tax for Street Improvement Fund and finance improvements to residential streets, thoroughfares and traffic infrastructure. Overland Park voters approved this tax in 1998, and in 2003 and 2008 voters approved two five-year extensions of the tax. The sales tax is scheduled to sunset in March of 2014.

The chart below summarizes sales tax revenues by type. Further discussion of the City's 1-cent and County 1/2-cent sales taxes follows.



### *City 1-cent Sales Tax*

The City's primary source of income is a 1-cent sales tax, which includes both retail sales and compensating use tax components. The retail sales tax applies on items purchased within the City of Overland Park, while the compensating use tax applies to tangible personal property shipped to into the state for use, consumption or storage.

City sales tax revenues budgeted for 2010 total \$46,102,900 which is an increase of 2.6% over estimated 2009 sales tax receipts. In 2010, City 1-cent sales tax revenues are projected to comprise 32.0% of General Fund resources and 19.6% of total budgeted revenues.

During the 2003 Legislative session, the Kansas Legislature passed legislation to "streamline" sales tax, which permits the state of Kansas to take part in the national Internet sales tax initiative. Effective July 2003, local "compensating" use taxes apply to any type of tangible personal property shipped from a retailer outside of Kansas to a Kansas consumer for use, storage or consumption. Overland Park has been receiving the increased compensating use tax collections since late summer 2003. This tax is included as part of the City's 1-cent sales tax collections, and has been responsible for the largest component of the increase in City sales tax revenue between 2003 and early 2007. However, in 2008 and 2009, the City was informed by the Kansas Department of Revenue (KDOR) of multi-million dollar use tax refunds requests from companies doing business within Overland Park. Refunds in 2008 totaled \$8.6 million, with an additional \$3.8 million possible in 2009. Based on information from KDOR, which is responsible for administration, collections and auditing of all sales and use tax, the City has adjusted its financial forecast to revise baseline sales tax information, thereby adjusting future sales tax collections. However, due to continued changes and adjustments, use tax remains difficult to forecast.

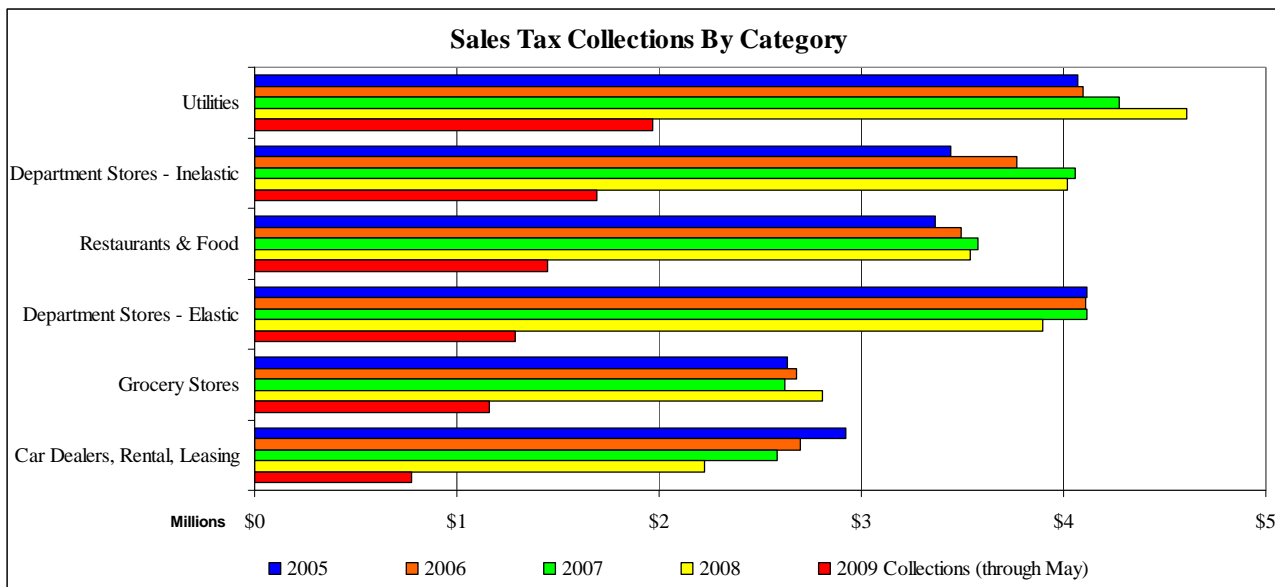
City sales tax revenue growth is projected using the most current quarterly forecast of sales tax. The sales tax forecast is based on historical data and is derived from the use of two different statistical models – regression and Box Jenkins. In addition, sales tax collections by business category are analyzed, and external events, which cannot be measured by the models, are considered.

The table below summarizes historical sales tax performance:

<b>Year</b>	<b>Sales Tax Receipts (City 1-cent Sales &amp; Use Tax)</b>	<b>% Change</b>
2005	\$45,583,913	3.14%
2006	\$47,305,650	3.78%
2007	\$46,302,259	-2.12%
2008*	\$37,605,100	-18.78%
2009 Estimate	\$44,936,053	19.49%
2010 Budget	\$46,102,900	2.60%

\*2008 low due to \$8.6M refund of compensating use tax

Since 1991, the City has captured specific sales tax data and has developed a system to categorize sales tax collections by sales type. This data has provided more accurate information regarding the diversification of the sales tax base and the total retail sales by category for the last several years. The following graph depicts the total sales tax collected in the top six categories from 2005 through May 2009. These revenue types represent around 60% of total collections.



## Countywide Sales Tax

The City's allocation of the countywide sales tax is made up of three components: 1) the City's share of the countywide 1/2-cent sales tax, 2) the City's share of the County 1/4-cent public safety I sales tax, and 3) the City's share of the County 1/4-cent public safety II sales tax.

Proceeds from the three county sales taxes are distributed by the State Department of Revenue and are based on distinct distribution formulas. The total county sales taxes budgeted for 2010 are \$17,795,700, which is a 2.6% increase over estimated 2009 collections. In 2010, county sales taxes are estimated to comprise 12.4% of budgeted 2010 General Fund revenues and 7.6% of total budgeted revenues for all funds.

Historically, the City's proceeds from the countywide 1/2-cent sales tax have been relatively proportional to the City's retail sales, before use tax refunds. The 2010 budgeted amount of \$11,894,500 reflects an increase of 2.6% over estimated 2009 collections.

The County 1/4-cent Public Safety I sales tax went into effect July 1, 1995, and the County 1/4-cent Public Safety II Sales Tax, which replaced the 1/4-cent Economic Development Sales Tax, went in effect on January 1, 2009. The proceeds from these taxes are distributed based on a different formula than the countywide 1/2-cent sales tax. The 2010 budgeted amount of \$2,950,600 each is projected using similar methodology at the City's 1-cent sales tax.

## Franchise Tax

The City levies electric, telephone, gas service and telecable franchise taxes. Revenues for each source are forecasted separately; however, due to volatility of the electric and gas service components more emphasis is placed on the accuracy of the total forecasted franchise taxes. Telephone and telecable franchise taxes are related to the City's population. Electric and gas franchise taxes, while related to population, are largely driven by the weather. The 2010 revenues from this source are estimated to increase 5.9% from budgeted 2009 revenues. Total budgeted franchise tax revenue for 2010 is \$9,787,400 and comprises 6.8% of budgeted General Fund revenues and 4.2% of budgeted revenues for all funds.

**GENERAL FUND**

Description	2010 Budget	Applicable Laws
Cash Balance - Jan, 1	Based on estimated 2009 revenues and expenditures.	
Local Ad Valorem Property Tax	Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund, based on an assessed valuation in 2010 of \$2,750,228,988 and a property tax rate of 3.259 mills. (2% delinquency estimate was used.)	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district. State law requires that all real & tangible personal property shall be assessed at fair market value. Property is divided into various classes & assessed at different percentages based on classification. Each individual government controls the tax levy set for its jurisdiction. However, in accordance with state law, a resolution or ordinance acknowledging an increase in property tax dollars levied over the prior year must be passed to increase property tax, except with regard to increases attributable to new improvements to real estate; increased personal property valuation for most subclasses; property located within an added jurisdictional territory; and property that has changed in use.
Motor Vehicle Tax	Based on the City's anticipated share of the estimated countywide collections.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected.
Delinquent Property Tax	Based on historical receipts.	The County Clerk is responsible for adding any lands or improvements that have previously escaped taxation to the tax rolls. Properties are placed on the tax rolls at the amount that would have been paid had the property been on the tax rolls, plus delinquent taxes paid after the due date.
Special Weed & Sewer	Based on historical receipts.	Delinquent payment of City assessments for weed & sewer charges are certified to the County Clerk & upon collection by the County, the funds are returned to the City.
Rental Excise Tax	Based on prior year receipts.	Excise tax on rental cars per K.S.A. 79-5117. Distributed semi-annually by the County.
Countywide Sales Tax	Based on 2009 forecasted sales plus 2.6 percent growth.	The proceeds of the Countywide sales tax are distributed by the State Department of Revenue based on the following formula: One-half of all revenue collected within the County shall be apportioned among the County & cities based on the total taxing effort of all cities & each entity's total taxing effort in that preceding year relative to the total taxing effort of all cities & the County in the preceding year. The remaining one-half of the revenue shall be apportioned to the County & cities in the proportion each entity's population has relative to the total population in the County. The County's share shall be calculated by the percentage of people residing in unincorporated areas.

**GENERAL FUND (continued)**

Description	2010 Budget	Applicable Laws
Countywide Sales Tax-Public Safety I	Based on 2009 forecasted sales plus 2.6 percent growth.	The portion of the Countywide sales tax due to the passage of the public safety sales tax is based on the following formula: One-half of all revenue collected from the additional ¼-cent sales tax shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute the Countywide Sales Tax as previously stated.
Countywide Sales Tax-Public Safety II	Revenues are forecasted in the same manner as the countywide Public Safety I Sales Tax.	The portion of the Countywide sales tax due to the passage of the public safety sales tax in 2008, and is based on the following formula: One-half of all revenue collected from the additional ¼-cent sales tax shall be apportioned to the County. The remaining half shall be apportioned based on the formula used to distribute the countywide sales tax as previously stated.
State Highway Commission	Based on 2010 estimated receipts from the State for agreed upon maintenance.	The State makes quarterly payments to the City for "connecting link" highways maintained by the City.
Liquor Tax	Based on estimates provided by Johnson County and 2009 projected revenues.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within city limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation and Special Alcohol Program.
City Sales Tax	Based on 2009 forecasted citywide sales plus 2.6 percent growth.	The City levies a 1-cent tax on all nonexempt sales within the City of Overland Park.
Kansas City Power and Light Electric Franchise Tax	Based on 2009 forecasted revenues.	The City levies a franchise tax of 3% of gross receipts from the electric utility operating within the City limits. The current franchise agreement expires on 8-11-16.
Southwestern Bell Telephone Franchise Tax	Based on 2009 forecasted revenues.	The City levies a franchise tax of 3% of gross revenues for local exchange telecommunications service rendered wholly within the corporate limits of the City of Overland Park. The agreement expires on 11-20-09.
Kansas Gas Service Franchise Tax	Based on 2009 forecasted revenues.	The City levies a franchise tax of 1% of gross receipts for gas sold to other levying entities & 2.5% of gross receipts for the sale of gas to all other customers. The agreement expires on 1-8-2021.
Atmos Energy Franchise Tax	Based on 2009 forecasted revenues.	The City levies a franchise tax of 2.5% of gross receipts for the sale of gas to all customers. The agreement expires on 10-11-2022.
Time Warner Cable Franchise Tax	Based on 2009 forecasted revenues.	The City levies a franchise tax of 4.5% of gross receipts. The agreement expires on 04-20-10.
Everest Telecable & Telecommunications Franchise Tax	Based on 2009 forecasted revenues.	The City levies a franchise tax of 4.5% of gross revenues. The agreement expires on 12-12-16.

# **GENERAL FUND (continued)**

Description	2010 Budget	Applicable Laws
Pool Memberships	Based on departmental estimates.	The Governing Body sets fees by resolution.
Pool Gate Receipts	Based on departmental estimates.	The Governing Body sets fees by resolution.
Pool Concession	Based on departmental estimates.	
Swimming Lessons	Based on departmental estimates.	The Governing Body sets fees by resolution.
Farmstead Concessions	Based on departmental estimates.	The Governing Body sets fees by resolution.
Leisure Service Fees	Based on departmental estimates.	The Governing Body sets fees by resolution.
Arts Commission	Based on departmental estimates.	
Municipal Court Fines	Based on departmental estimates.	All fines & forfeited bonds are paid to the City Treasurer by the Municipal Court.
Alcohol Diversion Fees	Based on departmental estimates.	Monitoring fee (\$420) and DUI Diversion Fee (\$500) paid by individuals in OP's diversion program.
Victim Assistance	Based on departmental estimates.	A \$1.50 victim assistance fee is assessed per incident to offset costs associated with the mandated victim assistance program.
Animal Licenses	Based on departmental estimates.	The City imposes a license fee of \$10/year (\$6/year for neutered or spayed animals) for each dog or cat kept within City limits.
Liquor Licenses and Cereal Malt Beverage (CMB) Licenses	Based on 2009 forecasted revenues.	The City collects an annual charge for each liquor license granted within the City of Overland Park. The charge is \$250 for drinking establishments, private clubs and caterers. Retail liquor stores pay \$300 annually. The City levies a fee of \$100 for each license issued for retail sales & consumption of CMBs & \$50 for each license issued to sell CMBs for off-premise consumption.
Other Licenses and Permits	Based on 2009 forecasted revenues.	Fees are set by the Governing Body.
Alarm Permits	Based on 2009 forecasted revenues.	Ordinance APD-2811 sets forth a one time \$10 fee for an alarm permit which will be valid as long as the permit holder continuously operates an alarm system at the same location. Ordinance APD-1982 sets forth the assessment of fees against alarm users who have recorded "chargeable" false alarms as follows: \$0 for the 1st & 2nd false alarms, \$50 for the third, \$100 for the fourth, \$150 for the fifth, \$200 for the sixth and \$250 for the seventh & any subsequent false alarms.
Building Permits	Based on departmental estimate.	Resolution 3712 establishes building permit fees based on a cost-recovery calculation. The 2010 Budget assumes 80% cost recovery.
Plan Review Fees - Engineering Services & Building Safety	Based on departmental estimate.	Resolution 3613 establishes a fee of 5% of the bond amounts for the construction of the improvements (Engineering Services). Resolution 3613 establishes a fee of 50% of the building permits.

**GENERAL FUND (continued)**

Description	2010 Budget	Applicable Laws
Excise Tax/Transitional Revenue	Based on departmental estimates assuming tax rate of \$.215/sq. ft.	City Ordinance EX-2711 establishes excise tax on the act of platting real property with certain rebates as provided for in the ordinances.
Other Building Safety Fees	Based on departmental estimate.	Fees established by Resolution 3613 include: Escalator inspections - \$100 per escalator per year. Elevators inspections - Inspections for 2 landings are \$100 per elevator per year; 3 or more landings \$150 per elevator per year. Temporary Certificate of Occupancy (TCO) Renewals- Issuance of renewals of commercial TCO is \$500 and residential TCO renewal is \$300.
Zoning & Other Planning Fees	Based on departmental estimates.	Fees for Rezoning, Special Use Permits, Subdivision & Planning Applications are set by Resolution 3768.
Public Auction	Based on departmental estimates.	The City auctions vehicles which have been replaced or no longer needed.
Local Govt Funding of Capital Projects	Based on departmental estimates.	Reimbursement to the City of Overland Park for capital projects completed on behalf of local cities.
Reimb School Resource Officers (SRO)	Based on departmental estimates.	Reimbursement to the City of Overland Park from the school districts that benefit from the SRO's.
Miscellaneous Revenue		Various revenues of a miscellaneous nature including but not limited to copy fees, sale of books and maps, and various reimbursements. Because of the nature of these revenues, it is difficult to make accurate estimates of the individual sources so they have been grouped for the purpose of this presentation.
Interest Earned on Investments	Based on percentage return on investments.	Home Rule powers allow City to invest temporarily idle funds, K.S.A. 12-1675 and City Ordinance No. IIM-1770 restrict the type of investments and where they may be purchased.

**FIRE SERVICE FUND**

Description	2010 Budget	Applicable Laws
Local Ad Valorem Property Tax	Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund based on projected valuation 2010 of \$2,750,228,988 and a property tax of 4.658 mills. (2% delinquency estimate was used)	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district therein. State law requires that all real & tangible personal property shall be assessed at fair market value.
Delinquent Taxes	Based on historical receipts.	The County Clerk is responsible for placing on the tax rolls any land or improvements that have previously escaped taxation in the amount equal to that amount that would have been paid had the property been on the tax rolls, plus delinquent taxes paid after the due date.



**FIRE SERVICE FUND (continued)**

Description	2010 Budget	Applicable Laws
Motor Vehicle Tax	Based on the City's anticipated share of the estimated county wide collections.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected.

**STORMWATER UTILITY FUND**

Description	2010 Budget	Applicable Laws
Local Ad Valorem Property Tax	Levy is based on amount needed to fund the Ad Valorem Property tax requirement for this fund based on projected valuation in 2010 of \$2,750,228,988 and a property tax of .973 mills. (2% delinquency estimate was used)	The basis of this tax is the assessed valuation of taxable real & tangible personal property in each county & special taxing district therein. State law requires that all real & tangible personal property shall be assessed at fair market value.
Stormwater Utility User Fee	Based on amount of impervious service area associated with a property. Impervious surface area is measured by equivalent residential units (ERUs).	This is a user fee, set by the City's Governing Body. The fee is \$2 per equivalent residential unit (ERU). One ERU is equal to 2,485 square feet of impervious area.
Motor Vehicle Tax	Based on the City's anticipated share of the estimated county wide collections.	The basis of this tax is the levy of a county average mill rate applied against the assessed valuation of registered motor vehicles within the City. The tax is payable in full annually at the time of registration. Distribution is made as the revenue is collected.

**SPECIAL STREET AND HIGHWAY FUND**

Description	2010 Budget	Applicable Laws
Gasoline Tax	Based on actual 2008 collections less a 3.3% reduction due to state budget cuts.	K.S.A. 79-3425c, 79-34,141 and 79-34,142. The current basis of this revenue is a 24 cent/gallon tax on Motor Vehicles Fuel and 26 cent/gallon tax on Special Fuel. The revenue from this tax is divided as follows: \$2.5 million - County Equalization and Adjustment Fund, of the balance: 66.37% - State Freeway Fund; 33.63% - Special City and County Highway Fund; 57% is allocated to Johnson County and 43% to the cities within the County. Cities' portion is determined on a per capita basis.

**1/8-CENT SALES TAX FOR STREET IMPROVEMENTS FUND**

Description	2010 Budget	Applicable Laws
1/8-cent Sales Tax	Based on 2009 forecasted sales plus 2.6 percent growth.	State law K.S.A. 12-187 allow the City to impose additional sales tax with approval of the voters to be used for economic development, strategic planning, or public infrastructure projects. In 1998 voters approved levying a 1/8-cent retailers' tax for improvements to residential streets and thoroughfares. In 2003 and 2008, voters approved a five-year extension of this tax. City Ordinance No. ST-2681 sets the sunset date on the tax to be March 31, 2014.

**SPECIAL PARKS & RECREATION FUND**

Description	2010 Budget	Applicable Laws
Liquor Tax	Based on estimates provided by Johnson County and 2009 projected revenues.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation, and Special Alcohol Program.

**SPECIAL ALCOHOL FUND**

Description	2010 Budget	Applicable Laws
Liquor Tax	Based on estimates provided by Johnson County and 2009 projected revenues.	The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. 70% of the taxes paid within City limits are returned to the respective cities & must be allocated 1/3 to each of the following funds - General, Special Park & Recreation, and Special Alcohol Program.

**TRANSIENT GUEST TAX**

Description	2010 Budget	Applicable Laws
Transient Guest Tax	Based on convention and tourism estimates.	Revenue is derived from a 9% tax on room rental for hotels and motels within Overland Park.

**TRANSIENT GUEST TAX - OPERATING FUND**

Description	2010 Budget	Applicable Laws
Transient Guest Tax	Based on convention and tourism estimates.	Revenue is derived from a tax on room rental for hotels and motels within Overland Park.

**TRANSIENT GUEST TAX - CAPITAL PROJECTS**

Description	2010 Budget	Applicable Laws
Transient Guest Tax	Based on convention and tourism estimates.	Revenue is derived from a tax on room rental for hotels and motels within Overland Park.

**GOLF COURSE FUND**

Description	2010 Budget	Applicable Laws
Municipal Golf Course: Memberships Green Fees Riding Carts/Pro Shop Restaurant Receipts Driving Range/Lessons	Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates.	Set by the Governing Body by resolution. Set by the Governing Body by resolution. Set in contract with Golf Pro. Set in contract with Golf Pro. Set in contract with Golf Pro.

**SOCCER COMPLEX OPERATIONS FUND**

Description	2010 Budget	Applicable Laws
Field Rental Concessions Tenant Rental Sponsorships	Based on departmental estimates. Based on departmental estimates. Based on departmental estimates. Based on departmental estimates.	Set by the Governing Body by resolution. Set by contract, approved by Governing Body Set by contract, approved by Governing Body Set by contract, approved by Governing Body

**BOND AND INTEREST FUND**

Description	2010 Budget	Applicable Laws
Special Assessments	Based on expected special assessment receipts from on-line improvements - 3% delinquency.	
Transfers	Amount needed in revenues to cover current year expenditures.	

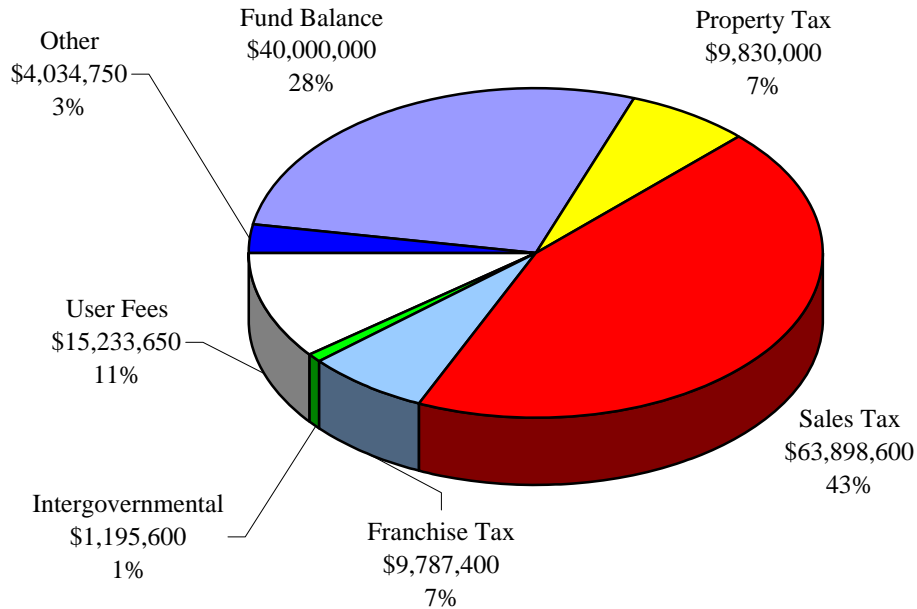
**BUSINESS IMPROVEMENT DISTRICT**

Description	2010 Budget	Applicable Laws
Business Service Fees	Estimates provided by the Downtown Business Improvement District Advisory Board which are based on the number of businesses located within downtown Overland Park.	Ordinance Number BID-2533 states a fee is to be levied annually to applicable businesses located within the Downtown Business Improvement District. Each tier 1 (core) business is assessed 19 cents per leased or owned square footage of floor area as measured from the inside structural walls with a minimum fee of \$126 and maximum not to exceed \$1,260. Each tier 2 business is assessed 17 cents per leased or owned square footage of floor area as measured from the inside structural walls with a minimum fee of \$115 and maximum not to exceed \$1,155.

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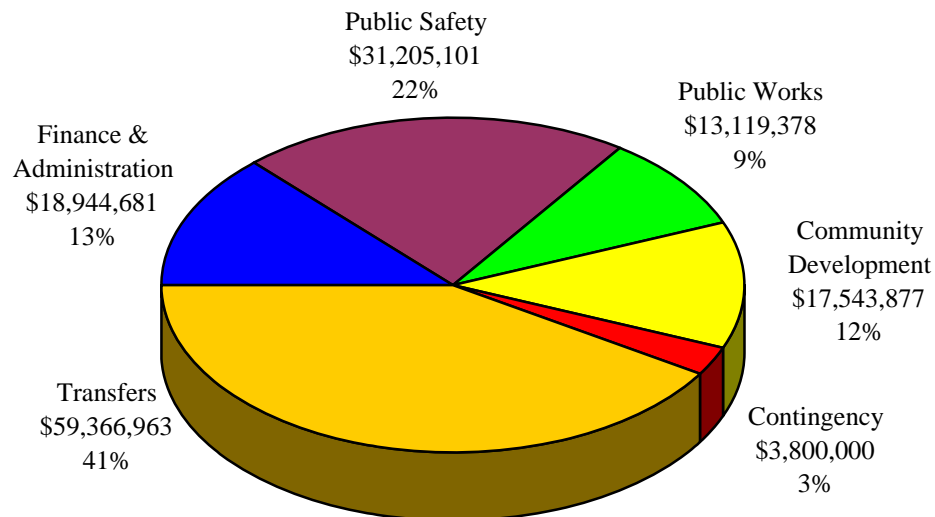
# City of Overland Park 2010 Budget

## General Fund Revenues



**Total GF Revenues = \$143,980,000**

## General Fund Expenditures



**Total GF Expenditures = \$143,980,000**

# CITY OF OVERLAND PARK GENERAL FUND

The General Fund is utilized by the City to account for those resources and activities that are traditionally associated with government, which are not required to be accounted for in another fund. The General Fund is typically involved with day-to-day operations of the City. The majority of this fund's expenditures are to support current year operating costs. In addition, certain capital equipment items may be included in the capital outlay classification. All other capital improvements of a major nature are recorded in other funds.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b><u>STATEMENT OF REVENUE</u></b>				
<b>BEGINNING BALANCE</b>	<b><u>\$58,514,081</u></b>	<b><u>\$63,971,329</u></b>	<b><u>\$50,191,093</u></b>	<b><u>\$40,000,000</u></b>
<b><u>Current Revenue</u></b>				
<u>County Collected and Distributed</u>				
Ad Valorem Property Tax	\$8,706,559	\$9,096,473	\$9,138,000	\$8,783,000
Motor Vehicle Tax	977,580	951,084	979,700	987,000
Delinquent Tax Collections	59,179	58,858	70,000	60,000
Rental Excise Tax	28,396	23,166	29,800	29,500
Special Weed & Sewer Tax	37,560	33,651	25,000	35,000
	<u>9,809,274</u>	<u>10,163,232</u>	<u>10,242,500</u>	<u>9,894,500</u>
<u>State Collected and Distributed</u>				
Sales Tax-City	46,302,259	37,605,100	44,936,053	46,102,900
Sales Tax-Countywide	11,911,456	10,924,687	11,593,502	11,894,500
Sales Tax-Public Safety	2,977,870	2,731,178	2,875,907	2,950,600
Sales Tax-Economic Development	2,977,870	2,731,178	2,875,907	2,950,600
State Highway Commission	68,664	68,711	68,600	68,600
Machinery and Equipment Reimb.	0	40,831	58,768	0
Liquor Tax	1,077,794	1,045,543	1,082,000	1,127,000
	<u>65,315,913</u>	<u>55,147,228</u>	<u>63,490,737</u>	<u>65,094,200</u>
<u>City Collected</u>				
Franchise Taxes	<u>9,074,658</u>	<u>9,662,788</u>	<u>9,874,529</u>	<u>9,787,400</u>
Fines:				
Victim Assistance Program Fees	35,673	42,282	43,000	43,000
Municipal Court	3,839,944	4,516,004	5,095,900	5,450,200
Diversion Monitoring Fee	487,237	482,852	570,800	500,000
	<u>4,362,854</u>	<u>5,041,138</u>	<u>5,709,700</u>	<u>5,993,200</u>

# CITY OF OVERLAND PARK GENERAL FUND

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b><u>STATEMENT OF REVENUE</u></b>				
<u>City Collected (Continued)</u>				
Parks and Recreation Revenues:				
Municipal Pool Revenue	766,891	740,931	785,600	863,200
Leisure Service Revenue	1,106,494	2,499,186	2,075,990	2,382,000
Arts Commission Revenue	22,647	29,248	17,000	21,800
Arboretum Revenue	12,068	11,633	900	72,000
Deanna Rose Farmstead Revenue	660,050	653,535	946,000	975,000
	<u>2,568,150</u>	<u>3,934,533</u>	<u>3,825,490</u>	<u>4,314,000</u>
Licenses, Fees and Permits:				
Animal Licenses	135,705	140,215	149,800	146,965
Liquor Licenses/CMB Licenses	65,350	62,625	65,400	62,625
Other Licenses and Permits	280,164	258,734	316,630	285,960
Alarm Permits	151,004	104,613	127,520	112,720
Building Permits	1,196,896	961,219	850,000	980,530
Plan Review Fees	982,563	1,157,559	910,000	850,000
Zoning and Planning Fees	231,714	190,557	150,000	191,000
Excise Tax	3,278,763	1,715,146	1,230,000	1,910,000
Other Community Service Fees	200,672	334,976	330,650	322,150
	<u>6,522,831</u>	<u>4,925,644</u>	<u>4,130,000</u>	<u>4,861,950</u>
Interest Earned on Investments:	<u>3,628,499</u>	<u>3,242,353</u>	<u>2,052,328</u>	<u>2,497,600</u>
Miscellaneous Revenues:	<u>1,505,775</u>	<u>1,269,376</u>	<u>1,273,900</u>	<u>1,077,850</u>
Transfers from Other Funds:	<u>4,460,865</u>	<u>2,382,661</u>	<u>447,400</u>	<u>459,300</u>
<b>Total Revenue</b>	<b><u>\$165,762,900</u></b>	<b><u>\$159,740,282</u></b>	<b><u>\$151,237,677</u></b>	<b><u>\$143,980,000</u></b>

# CITY OF OVERLAND PARK GENERAL FUND

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b><u>STATEMENT OF EXPENDITURES</u></b>				
<b><u>GOAL AREA/COST CENTER</u></b>				
<u>Finance and Administration</u>				
Mayor & Council	\$516,359	\$544,094	\$386,142	\$389,216
Economic Development	553,021	605,244	589,931	620,980
City Manager	1,329,467	1,468,433	984,334	941,125
Communications	501,581	436,563	448,479	480,094
Information Technology	3,917,475	3,677,810	3,633,669	3,796,390
Facilities Management	3,453,354	3,689,734	3,283,613	3,454,855
Municipal Court	2,239,840	2,158,948	2,325,309	2,434,406
Court Services	486,956	516,554	508,062	537,990
Law	1,598,566	1,624,008	1,685,665	1,648,286
Finance & Accounting	1,281,466	1,318,585	1,319,663	1,375,650
City Clerk	781,860	771,382	832,430	868,856
Human Resources	1,877,648	1,774,071	1,740,297	1,747,348
Payroll	572,493	608,303	622,436	649,485
Total Finance & Administration	19,110,086	19,193,729	18,360,030	18,944,681
<u>Public Safety</u>				
Police Administration	3,024,821	2,785,994	2,302,072	2,618,146
Tactical Operations Bureau	13,882,350	14,501,748	15,720,293	15,780,486
Special Services Bureau	7,377,854	7,021,198	8,124,355	8,320,249
Administrative Services Bureau	5,540,698	5,313,382	3,846,250	4,486,220
Total Public Safety	29,825,723	29,622,322	29,992,970	31,205,101
<u>Public Works</u>				
Public Works Administration	1,215,712	1,256,557	1,317,142	1,320,217
Street Engineering & Construction	2,569,826	2,399,784	2,460,458	2,517,462
Traffic Services	1,376,554	1,386,366	1,514,299	1,544,488
Traffic Maintenance	2,984,851	3,363,226	3,148,258	3,285,961
Street Maintenance	4,955,933	5,263,961	3,921,426	4,451,250
Total Public Works	13,102,876	13,669,894	12,361,583	13,119,378



# CITY OF OVERLAND PARK GENERAL FUND

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b><u>STATEMENT OF EXPENDITURES</u></b>				
<b><u>Community Development</u></b>				
Park & Recreation Administration	209,358	262,567	265,871	241,219
Parks & Forestry	2,841,169	2,967,605	2,785,424	2,944,911
Arboretum & Botanical Garden	587,124	601,888	617,725	692,704
Leisure Services	836,785	754,927	840,104	842,221
Community Centers	702,282	1,477,459	1,578,069	1,601,645
Arts Commission	151,568	156,339	160,582	168,088
Farmstead	1,147,437	1,128,994	966,296	1,019,413
Aquatics	1,252,533	1,265,559	1,489,200	1,427,854
<sup>1</sup> Planning & Development Services Admin	5,167,916	4,532,949	2,198,565	2,296,199
<sup>1</sup> Community Planning	0	0	1,994,836	2,096,077
Building Safety	2,515,381	2,545,575	2,488,107	2,611,253
Engineering Services	1,644,670	1,713,656	1,524,552	1,602,293
Total Community Development	17,056,223	17,407,518	16,909,331	17,543,877
<b><u>Non-Operating</u></b>				
<sup>2</sup> Citywide Contingency	0	0	4,311,771	3,800,000
Infrastructure & Facilities Maintenance	3,915,000	5,422,825	4,035,000	3,950,000
Transfers to Other Funds	18,581,662	23,832,901	24,866,992	55,016,963
Transfer to Reserved Fund Balance	200,000	400,000	400,000	400,000
Total Non-Operating	22,696,662	29,655,726	33,613,763	63,166,963
<b>Total Expenditures</b>	<b>\$101,791,570</b>	<b>\$109,549,189</b>	<b>\$111,237,677</b>	<b>\$143,980,000</b>
<b>ENDING BALANCE</b>	<b>\$63,971,330</b>	<b>\$50,191,093</b>	<b>\$40,000,000</b>	<b>\$0</b>

<sup>1</sup> Beginning with the 2009 Budget, Community Planning became a separate division in Planning and Development Services. Prior to this time, expenditures related to the functions were budgeted and expended out of the Planning and Development Services Administration division.

<sup>2</sup> Actual 2007 and 2008 contingency expenditures have been allocated to appropriate cost centers. The 2009 contingency expenditure estimate includes \$1 million in funding for GASB 45 (funding of other post-employment benefits), which will be allocated to departments at the close of 2009. The 2010 contingency budget includes \$1 million in funding for GASB 45, which will be allocated to departments in 2010.

# CITY OF OVERLAND PARK

## SPECIAL STREET AND HIGHWAY FUND

The Special Street and Highway Fund is a fund of the City which is employed to account for those revenues received from the State of Kansas tax on gasoline and expenditures incurred in the repair and maintenance of City streets and highways. State law restricts the use of these funds to non-capital street and highway expenditures.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$436,959</b>	<b>\$80,599</b>	<b>\$682</b>	<b>\$0</b>
<b><u>Current Revenue</u></b>				
<b><u>State Collected and Distributed</u></b>				
Gasoline Tax <sup>(1)</sup>	4,506,742	4,642,905	4,260,000	4,490,000
<b><u>City Collected</u></b>				
Interest Earned on Investments	66,897	42,178	5,000	10,000
<b><u>Miscellaneous</u></b>				
Reimbursement from Other Governments	0	0	0	0
<b>TOTAL REVENUE</b>	<b>\$5,010,598</b>	<b>\$4,765,682</b>	<b>\$4,265,682</b>	<b>\$4,500,000</b>
<b>STATEMENT OF EXPENDITURES</b>				
<b><u>Goal Area/Cost Center</u></b>				
<b><u>Public Works</u></b>				
Infrastructure Maintenance Expenditures	4,930,000	4,765,000	4,265,682	4,270,000
Contingency	0	0	0	230,000
<b>TOTAL EXPENDITURES</b>	<b>\$4,930,000</b>	<b>\$4,765,000</b>	<b>\$4,265,682</b>	<b>\$4,500,000</b>
<b>ENDING BALANCE</b>	<b>\$80,598</b>	<b>\$682</b>	<b>\$0</b>	<b>\$0</b>

<sup>(1)</sup> 2009 and 2010 amounts include a state reduction in distribution of gasoline taxes.

# CITY OF OVERLAND PARK

## 1/8-CENT SALES TAX FOR STREET IMPROVEMENTS FUND

The 1/8-Cent Sales tax for Street Improvements Fund accounts for those revenues received from the City's 1/8-cent sales tax to be used for neighborhood streets, thoroughfare, traffic management systems improvements and related expenditures. This sales tax was originally approved by Overland Park voters in November of 1998 for a period of five years. In 2003 and 2008, voters approved the sales tax for two additional five-year periods. The tax is currently set to expire in March of 2014. Construction of projects will continue beyond that date if necessary and funding is available.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$2,426,324</b>	<b>\$1,616,189</b>	<b>\$1,549,242</b>	<b>\$600,000</b>
<b><u>Current Revenue</u></b>				
<b><u>State Collected and Distributed</u></b>				
Sales Tax-City <sup>(1)</sup>	5,787,301	4,688,417	5,617,007	5,762,858
<b><u>City Collected</u></b>				
Interest Earned on Investments	114,420	0	24,751	32,142
Transfer from Capital Projects Fund	1,024,613	0	0	0
	1,139,033	0	24,751	32,142
<b>TOTAL REVENUE</b>	<b>\$9,352,658</b>	<b>\$6,304,606</b>	<b>\$7,191,000</b>	<b>\$6,395,000</b>
<b>STATEMENT OF EXPENDITURES</b>				
<b><u>Non-Operating Expenses</u></b>				
Transfer to General Fund	\$150,000	\$150,000	\$150,000	\$150,000
Transfer to Capital Projects Fund	7,586,469	4,605,363	6,441,000	4,965,000
Transfer to Maintenance Program	0	0	0	1,000,000
Scheduled Future Capital Improvements	0	0	0	280,000
<b>TOTAL EXPENDITURES</b>	<b>\$7,736,469</b>	<b>\$4,755,363</b>	<b>\$6,591,000</b>	<b>\$6,395,000</b>
<b>ENDING BALANCE</b>	<b>\$1,616,189</b>	<b>\$1,549,243</b>	<b>\$600,000</b>	<b>\$0</b>

(1) 2008 sales tax collections low due to a \$1.1M refund of use tax.

# CITY OF OVERLAND PARK SPECIAL PARK AND RECREATION FUND

The Special Park and Recreation Fund is one of two special revenue funds budgeted by the City which is used to account for revenue received through the State of Kansas from a state tax on liquor. State law requires that all monies received by this fund be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$519,741</b>	<b>\$536,109</b>	<b>\$337,223</b>	<b>\$71,000</b>
<u><b>Current Revenue</b></u>				
<u>State Collected and Distributed</u>				
Liquor Tax	1,077,794	1,045,543	1,082,000	1,127,000
<u>City Collected</u>				
Interest Earned on Investments	16,797	5,605	1,777	2,000
Transfer from Capital Projects	249,389	18,337	5,000	0
	266,186	23,942	6,777	2,000
<b>TOTAL REVENUE</b>	<b>\$1,863,721</b>	<b>\$1,605,594</b>	<b>\$1,426,000</b>	<b>\$1,200,000</b>
<b>STATEMENT OF EXPENDITURES</b>				
<u><b>Goal Area/Cost Center</b></u>				
<u>Community Development</u>				
Parks & Forestry	\$1,327,611	\$893,508	\$1,000,000	\$675,000
Transfer to Bond & Interest Fund	0	335,385	350,000	325,000
Future Capital Projects	0	39,480	5,000	200,000
<b>TOTAL EXPENDITURES</b>	<b>\$1,327,611</b>	<b>\$1,268,373</b>	<b>\$1,355,000</b>	<b>\$1,200,000</b>
<b>ENDING BALANCE</b>	<b>\$536,110</b>	<b>\$337,221</b>	<b>\$71,000</b>	<b>\$0</b>

## SPECIAL PARK AND RECREATION FUND

### Planned Use

#### Community Development

##### Parks and Forestry:

- Seeding, grading and drainage improvements at various parks.	20,000
- Repairs to shelters/park structures including painting, concrete, doors, fixtures, roofs, sidewalks, etc.	60,000
- Trees and shrubs for annual landscaping of parks and open space areas.	30,000
- Various pool improvements to floors, shades, buildings, signage, circulation systems, fencing, etc.	40,000
- Contract labor and services for planting, seeding, landscaping and improvements.	30,000
- Add Picnic Shelter at Cobblestone Park	30,000
- Engineering Services for restroom at Roe Park to serve ball diamonds, soccer fields, shelter, and trail head.	30,000
- Dredging coves at Kingston Lake Park.	100,000
- Rejuvenate landscapes at City Hall and Fire Stations.	15,000
- Construct new bike/hike trails and repairs and overlays to existing trails.	220,000
- Arboretum Improvements (as indicated in the CIP)	100,000

#### ***Total***

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**\$675,000**

# CITY OF OVERLAND PARK SPECIAL ALCOHOL CONTROL FUND

The Special Alcohol Control Fund is one of two special revenue funds budgeted by the City that is used to account for revenue received through the State of Kansas from a state tax on liquor. State law requires that all monies received by this fund be expended only for the purchase, establishment, maintenance or expansion of services, education and programs on alcoholism and drug prevention.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$1,316,398</b>	<b>\$1,397,399</b>	<b>\$1,452,020</b>	<b>\$1,421,000</b>
<b><u>Current Revenue</u></b>				
<b><u>State Collected and Distributed</u></b>				
Liquor Tax	1,077,794	1,045,543	1,082,000	1,127,000
<b><u>City Collected</u></b>				
Interest Earned on Investments	39,461	26,267	22,004	18,000
Miscellaneous	0	6,321	0	0
	39,461	32,588	22,004	18,000
<b>TOTAL REVENUE</b>	<b>\$2,433,653</b>	<b>\$2,475,530</b>	<b>\$2,556,024</b>	<b>\$2,566,000</b>

## **STATEMENT OF EXPENDITURES**

<b><u>Goal Area/Cost Center</u></b>				
<b><u>Finance &amp; Administration</u></b>				
Mayor & Council				
(allocation to Drug and Alcoholism	\$617,027	\$630,032	\$700,000	\$700,000
Misc. and Contingency	10,878	0	10,943	1,406,910
	627,905	630,032	710,943	2,106,910
<b><u>Public Safety</u></b>				
Police Administrative Services				
(DARE Program)	408,349	393,478	424,082	459,090
<b>TOTAL EXPENDITURES</b>	<b>\$1,036,254</b>	<b>\$1,023,510</b>	<b>\$1,135,025</b>	<b>\$2,566,000</b>
<b>ENDING BALANCE</b>	<b>\$1,397,399</b>	<b>\$1,452,020</b>	<b>\$1,421,000</b>	<b>\$0</b>

# CITY OF OVERLAND PARK TRANSIENT GUEST TAX FUND

The Transient Guest Tax Fund of the City is utilized to account for the revenues received from a 9% tax (6% prior to July 1, 2007) on transient guests occupying a room in a hotel or motel located within the City. All transient guest tax revenues are receipted into this fund before being transferred to the Transient Guest Tax Operating and Capital Improvement Funds for expenditure.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$6,223,205</b>	<b>\$2,421,932</b>	<b>\$2,069,337</b>	<b>\$2,000,000</b>
<b><u>Current Revenue</u></b>				
<b><u>State Collected and Distributed</u></b>				
Transient Guest Tax	7,252,916	8,197,767	7,200,000	8,200,000
<b><u>City Collected</u></b>				
Interest Earned on Investments	291,157	128,044	60,000	60,000
<b>TOTAL REVENUE</b>	<b>\$13,767,278</b>	<b>\$10,747,743</b>	<b>\$9,329,337</b>	<b>\$10,260,000</b>
 <b>STATEMENT OF EXPENDITURES</b>				
<b><u>Non-Operating Expenses</u></b>				
Debt Service Support Agreement	\$0	\$0	\$0	\$0
Miscellaneous	51,769	49,584	0	0
OPDC Hotel Appropriation	0	543,281	2,175,000	5,466,670
	51,769	592,865	2,175,000	5,466,670
<b><u>Transfers to Other Funds</u></b>				
Transfers to Transient Guest Tax - Operating	1,844,114	1,900,081	1,600,000	1,822,220
Transfers to Transient Guest Tax - Capital	9,449,460	6,185,460	3,554,337	2,971,110
	11,293,574	8,085,541	5,154,337	4,793,330
<b>TOTAL EXPENDITURES</b>	<b>\$11,345,343</b>	<b>\$8,678,406</b>	<b>\$7,329,337</b>	<b>\$10,260,000</b>
<b>ENDING BALANCE</b>	<b>\$2,421,935</b>	<b>\$2,069,337</b>	<b>\$2,000,000</b>	<b>\$0</b>

**CITY OF OVERLAND PARK**  
**TRANSIENT GUEST TAX - CAPITAL IMPROVEMENT FUND**

The Transient Guest Tax - Capital Improvement Fund of the City expends a portion of the revenues received from a tax on transient guests occupying a room in a hotel or motel located within the City on capital project expenditures relating to tourism and convention activities.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$519,965</b>	<b>\$6,327,874</b>	<b>\$5,641,748</b>	<b>\$1,769,595</b>
<b><u>Current Revenue</u></b>				
<b><u>Transfer from Other Funds</u></b>				
Transient Guest Tax Fund	9,449,460	6,185,460	3,554,337	2,971,110
General Fund	0	0	0	1,742,558
	<u>9,449,460</u>	<u>6,185,460</u>	<u>3,554,337</u>	<u>4,713,668</u>
<b><u>City Collected</u></b>				
Convention Center Operations	24,610	0	100,000	0
Soccer Complex	0	0	455,000	0
Interest Earned on Investments	31,943	151,449	50,000	50,737
Miscellaneous	0	0		0
	<u>56,553</u>	<u>151,449</u>	<u>605,000</u>	<u>50,737</u>
<b>TOTAL REVENUE</b>	<b><u>\$10,025,978</u></b>	<b><u>\$12,664,783</u></b>	<b><u>\$9,801,085</u></b>	<b><u>\$6,534,000</u></b>
<b>STATEMENT OF EXPENDITURES</b>				
<b><u>Goal Area/Cost Center</u></b>				
<b><u>Finance &amp; Administration</u></b>				
Convention Center Operations	<u>\$0</u>	<u>\$966,816</u>	<u>\$211,500</u>	<u>\$130,502</u>
<b><u>Parks &amp; Recreation</u></b>				
Soccer Complex Operations <sup>(1)</sup>	<u>0</u>	<u>78,465</u>	<u>555,000</u>	<u>0</u>
<b><u>Non-Operating Expenses</u></b>				
Capital Expenditures		0	0	0
Contingency	0	88,089	125,000	0
	<u>0</u>	<u>88,089</u>	<u>125,000</u>	<u>0</u>
<b><u>Transfers to Other Funds</u></b>				
Transfers to Bond & Interest	3,698,104	5,504,665	6,444,990	6,403,498
Transfer to Capital Improvements	0	385,000	695,000	0
Transfers to Transient Guest Tax - Operating	0	0	0	0
	<u>3,698,104</u>	<u>5,889,665</u>	<u>7,139,990</u>	<u>6,403,498</u>
<b>TOTAL EXPENDITURES</b>	<b><u>\$3,698,104</u></b>	<b><u>\$7,023,035</u></b>	<b><u>\$8,031,490</u></b>	<b><u>\$6,534,000</u></b>
<b>ENDING BALANCE</b>	<b><u>\$6,327,874</u></b>	<b><u>\$5,641,748</u></b>	<b><u>\$1,769,595</u></b>	<b><u>\$0</u></b>

<sup>(1)</sup> Beginning with the 2010 budget, Soccer Complex Operations are budgeted in the "Soccer Complex Operations" fund.



# CITY OF OVERLAND PARK

## TRANSIENT GUEST TAX - OPERATING FUND

The Transient Guest Tax - Operating Fund of the City expends a portion of the revenues received from a tax on transient guests occupying a room in a hotel or motel located within the City on the promotion of tourism within the City.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$1,094</b>	<b>\$1,095</b>	<b>\$1,095</b>	<b>\$0</b>
<b><u>Current Revenue</u></b>				
<u>Transfer from Other Funds</u>				
Transient Guest Tax Fund	1,844,116	1,900,081	1,600,000	1,822,220
Transient Guest Tax- Capital Improv. Fund	0	0	0	0
	<u>1,844,116</u>	<u>1,900,081</u>	<u>1,600,000</u>	<u>1,822,220</u>
<u>City Collected</u>				
Misc.	16	0	0	780
<b>TOTAL REVENUE</b>	<b><u>\$1,845,226</u></b>	<b><u>\$1,901,176</u></b>	<b><u>\$1,601,095</u></b>	<b><u>\$1,823,000</u></b>
 <b>STATEMENT OF EXPENDITURES</b>				
<b><u>Goal Area/Cost Center</u></b>				
<u>Finance &amp; Administration</u>				
Convention and Tourism Contract	<u>\$1,844,132</u>	<u>\$1,900,081</u>	<u>\$1,600,000</u>	<u>\$1,822,220</u>
<b><u>Non-Operating Expenses</u></b>				
Citywide Contingency	<u>0</u>	<u>0</u>	<u>1,095</u>	<u>780</u>
<b>TOTAL EXPENDITURES</b>	<b><u>\$1,844,132</u></b>	<b><u>\$1,900,081</u></b>	<b><u>\$1,601,095</u></b>	<b><u>\$1,823,000</u></b>
<b>ENDING BALANCE</b>	<b><u>\$1,094</u></b>	<b><u>\$1,095</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>

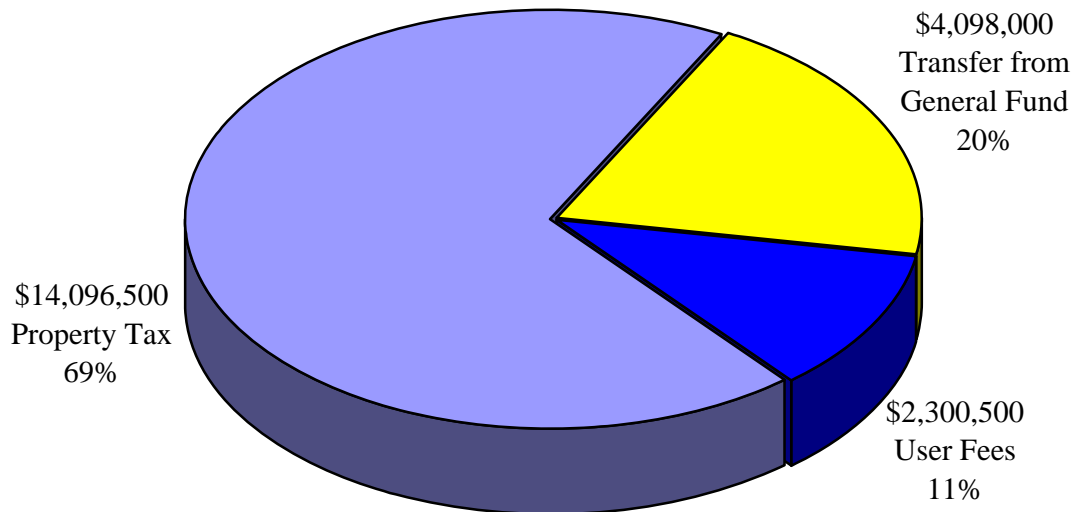
# CITY OF OVERLAND PARK FIRE SERVICE FUND

Emergency Fire and Medical Services are funded through the Fire Service Fund. Revenues are generated through an Ad Valorem Property Tax and a transfer from the City's General Fund. The majority of Fire calls are serviced by the Overland Park Fire Department, except for outlying portions of the City which is serviced by Consolidated Fire District #2 and Rural Fire District #2 through a contractual relationship with the City. The City provides emergency medical services through a joint partnership with Johnson County Med-Act

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Current Revenue</u></b>				
<b><u>County Collected and Distributed</u></b>				
Ad Valorem Property Tax	12,420,184	12,999,517	13,058,000	12,554,000
Motor Vehicle Tax	1,397,175	1,359,115	1,400,200	1,400,000
Delinquent Tax Collections	116,124	91,844	112,400	107,400
Rental Excise Tax	40,584	33,106	42,600	35,100
	<u>13,974,067</u>	<u>14,483,582</u>	<u>14,613,200</u>	<u>14,096,500</u>
<b><u>State Collected and Distributed</u></b>				
Machinery and Equipment Reimbursement	0	58,443	58,443	0
<b><u>City Collected</u></b>				
Fire Training Facility Lease	68,385	60,304	200,000	65,000
Ambulance User Fees	1,590,169	1,734,515	1,867,300	1,914,000
Ambulance Lease	92,588	90,805	92,500	107,000
Fire Inspection Fees	7,250	9,150	10,000	5,000
Transfer from General Funds	2,702,453	2,441,191	3,115,700	4,098,000
Transfer from Other Funds	0	433,227	0	0
Interest Earned on Investments	122,040	75,158	61,857	78,000
Misc. (closeout of OPFD, Inc.)	86,849	148,818	6,000	131,500
	<u>4,669,734</u>	<u>4,993,168</u>	<u>5,353,357</u>	<u>6,398,500</u>
<b>TOTAL REVENUE</b>	<b><u>\$18,643,801</u></b>	<b><u>\$19,535,193</u></b>	<b><u>\$20,025,000</u></b>	<b><u>\$20,495,000</u></b>
<b>STATEMENT OF EXPENDITURES</b>				
<b><u>Public Safety</u></b>				
Fire Protection Services - Fire Department				
Administration	919,713	1,026,715	973,190	1,002,349
Operations	13,628,600	14,345,333	13,882,696	14,326,859
Prevention	842,610	904,182	913,340	995,759
Support Services	574,009	659,563	555,362	588,854
Training	597,596	613,622	588,853	642,691
Fire Training Center	76,876	75,538	90,982	95,380
Fire Department	<u>\$16,639,404</u>	<u>\$17,624,953</u>	<u>\$17,004,423</u>	<u>\$17,651,892</u>
Fire Protection Services - Consolidated #2	490,239	509,410	499,409	510,000
Emergency Medical Services - JoCo	301,349	286,452	298,739	305,000
Fire Protection Services - Rural #2	0	0	428,621	430,000
	<u>\$17,430,992</u>	<u>\$18,420,815</u>	<u>\$18,231,192</u>	<u>\$18,896,892</u>
<b><u>Non-Operating Expenses</u></b>				
Transfer to Equipment Reserve Fund	726,800	589,000	1,285,000	1,102,000
Transfer to Maintenance Fund	160,500	292,390	50,000	50,000
Transfer to Bond and Interest	316,422	218,162	221,327	85,386
Misc.	0	100	0	0
Contingency	9,087	14,726	237,481	360,722
	<u>1,212,809</u>	<u>1,114,378</u>	<u>1,793,808</u>	<u>1,598,108</u>
<b>TOTAL EXPENDITURES</b>	<b><u>\$18,643,801</u></b>	<b><u>\$19,535,193</u></b>	<b><u>\$20,025,000</u></b>	<b><u>\$20,495,000</u></b>
<b>ENDING BALANCE</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>

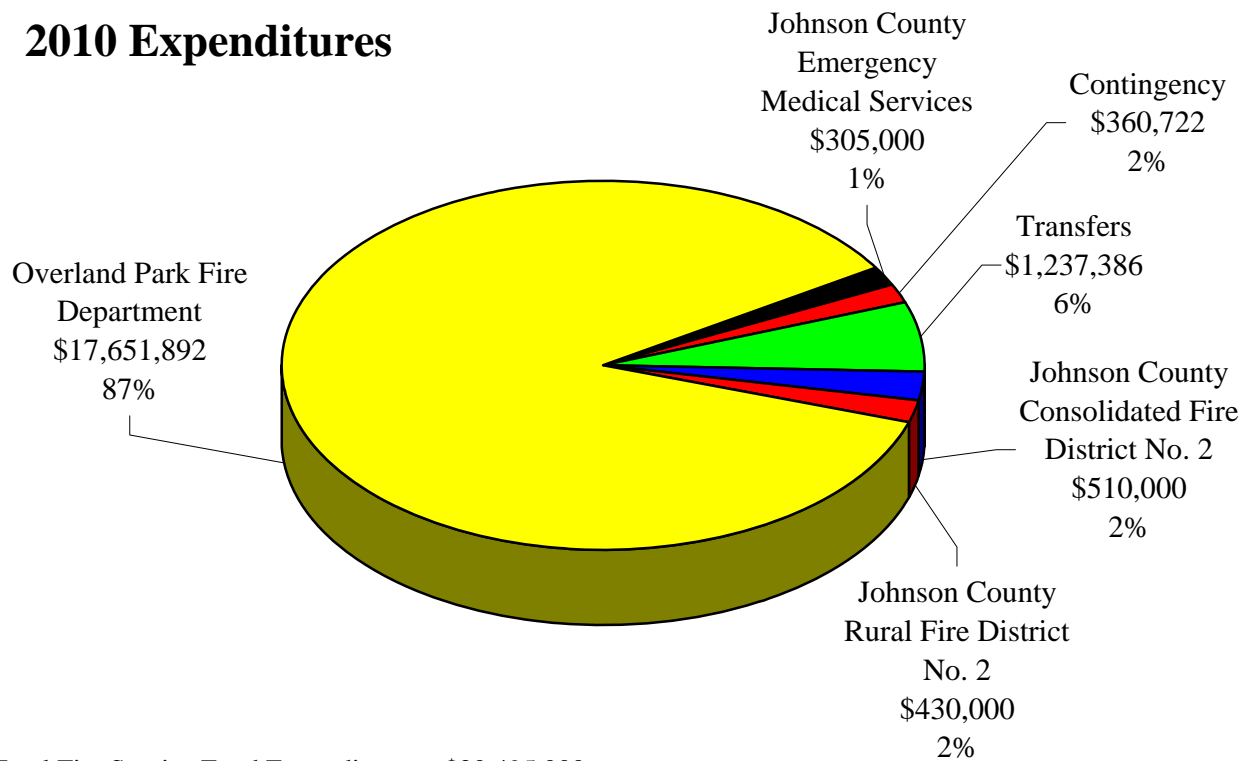
# Fire Service Fund

## 2010 Revenues



Total Fire Service Fund Revenue=\$20,495,000

## 2010 Expenditures



Total Fire Service Fund Expenditures = \$20,495,000

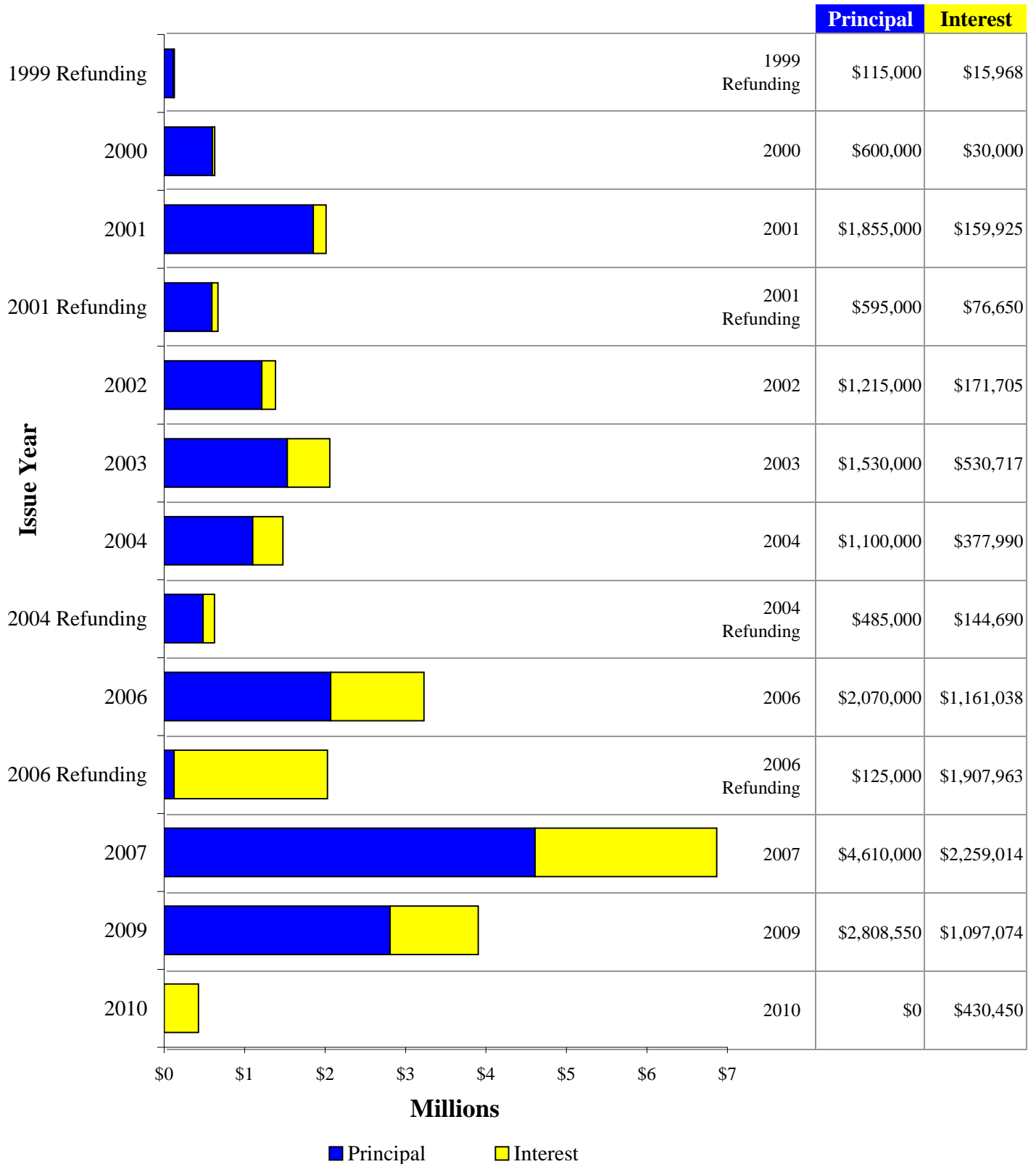
## CITY OF OVERLAND PARK BOND AND INTEREST FUND

The Bond and Interest Fund is a budgeted fund of the City. It is used to account for the payment of debt service costs associated with the City's general long-term debt. All city debt service is paid from the Bond and Interest Fund, with the exception of golf course debt, which is paid from the Golf Course Fund.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b><u>Current Revenue</u></b>				
<b><u>County Collected and Distributed</u></b>				
Special Assessment Tax	1,618,075	1,542,942	1,550,000	1,110,000
Delinquent Special Assessments	30,841	40,791	9,000	25,000
	<u>1,648,916</u>	<u>1,583,733</u>	<u>1,559,000</u>	<u>1,135,000</u>
<b><u>City Collected</u></b>				
Interest Earned on Investments	0	0	289	666
Transfers and Miscellaneous:				
Miscellaneous	0	0	0	0
Transfer from General Fund	11,512,617	15,688,788	14,035,292	17,271,150
Transfer from Capital Projects Fund	413,242	18,731	225,000	250,000
Transfer from Special Parks & Recreation	0	335,385	350,000	325,000
Transfer from Fire Service Fund	316,422	218,162	221,327	85,386
Transfer from Stormwater Utility Fund	93,984	67,549	69,102	19,300
Transfer from TGT Capital Improve Fund	3,698,104	5,504,665	6,444,990	6,403,498
	<u>16,034,369</u>	<u>21,833,280</u>	<u>21,345,711</u>	<u>24,354,334</u>
<b>TOTAL REVENUE</b>	<b><u>\$17,783,285</u></b>	<b><u>\$23,517,013</u></b>	<b><u>\$23,005,000</u></b>	<b><u>\$25,590,000</u></b>
 <b>STATEMENT OF EXPENDITURES</b>				
<b><u>Non-Operating Expenses</u></b>				
<b><u>Debt Service</u></b>				
Bond Principal	12,245,000	16,185,000	15,490,000	16,993,550
Bond Interest	5,438,285	7,232,013	7,413,349	8,347,216
Contingency, Commission and Postage	0	0	1,651	249,234
<b>TOTAL EXPENDITURES</b>	<b><u>\$17,683,285</u></b>	<b><u>\$23,417,013</u></b>	<b><u>\$22,905,000</u></b>	<b><u>\$25,590,000</u></b>
 <b>ENDING BALANCE</b>	<b><u>\$100,000</u></b>	<b><u>\$100,000</u></b>	<b><u>\$100,000</u></b>	<b><u>\$0</u></b>

# 2010 Budgeted Debt Service

## By Series



**CITY OF OVERLAND PARK  
BOND AND INTEREST FUND  
PRINCIPAL SUMMARY BY SERIES**

DESCRIPTION	Actual		Estimated 2009	Budget 2010
	2007	2008		
<u>Series 1998</u>				
Street Improvements	409,936	0	0	0
Storm Drainage	15,814	0	0	0
Public Buildings - Fire Department Shelter	63,375	0	0	0
Bridge Improvements	135,875	0	0	0
Public Buildings - Oak Park Mall	445,000	0	0	0
Street Improvements - Oak Park Mall	65,000	0	0	0
	<u>1,135,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Series 1999</u>				
Storm Drainage	46,166	46,166	46,166	0
Street Improvements	797,719	797,719	797,719	0
Fire Station	121,016	121,016	121,016	0
Parks & Recreation - Bluejacket Pool	137,689	137,689	137,689	0
Arboretum/Botanical Gardens	22,410	22,410	22,410	0
	<u>1,125,000</u>	<u>1,125,000</u>	<u>1,125,000</u>	<u>0</u>
<u>Series 1999 Refunding Issue</u>				
<sup>1</sup> Westlinks Golf	105,000	110,000	115,000	115,000
Public Safety Training Facility Land	0	0	0	0
Convention Center Land	0	0	0	0
	<u>105,000</u>	<u>110,000</u>	<u>115,000</u>	<u>115,000</u>
<u>Series 2000</u>				
Street Improvements	596,404	596,404	596,404	591,476
Storm Drainage	8,596	8,596	8,596	8,524
	<u>605,000</u>	<u>605,000</u>	<u>605,000</u>	<u>600,000</u>
<u>Series 2001</u>				
Public Buildings/Convention Center	930,000	970,000	1,010,000	1,055,000
Street Improvements	800,000	800,000	800,000	800,000
	<u>1,730,000</u>	<u>1,770,000</u>	<u>1,810,000</u>	<u>1,855,000</u>
<u>Series 2001 Refunding Issue</u>				
1993 Street Improvements	105,343	104,539	103,734	95,693
Justice Center	340,647	338,046	335,446	309,442
Fire Training Center	83,270	82,634	81,998	75,642
Marty Pool	30,536	30,303	30,070	27,739
1994 Street Improvements	85,109	84,459	83,810	77,313
Storm Drainage	10,095	10,019	9,941	9,171
	<u>655,000</u>	<u>650,000</u>	<u>645,000</u>	<u>595,000</u>
<u>Series 2002</u>				
Parks & Recreation	382,080	382,080	380,374	370,141
Storm Drainage	11,516	11,516	11,516	11,516
Street Improvement	856,404	856,404	853,110	833,343
Police Technology	295,000	0	0	0
	<u>1,545,000</u>	<u>1,250,000</u>	<u>1,245,000</u>	<u>1,215,000</u>

DESCRIPTION	Actual		Estimated 2009	Budget 2010
	2007	2008		
<u>Series 2003</u>				
Street Improvements	499,786	499,786	499,786	497,462
Land/ROW Acquisition	568,649	568,649	568,649	566,005
Storm Drainage	6,565	6,565	6,565	6,534
1999 Refunding - PS Training Ctr Land	107,512	110,042	112,570	116,366
1999 Refunding - Convention Ctr Land	317,488	324,958	332,429	343,633
	<u>1,500,000</u>	<u>1,510,000</u>	<u>1,520,000</u>	<u>1,530,000</u>
<u>Series 2004</u>				
Street Improvements	1,299,421	1,299,437	1,249,434	1,099,522
Storm Drainage	579	563	566	478
	<u>1,300,000</u>	<u>1,300,000</u>	<u>1,250,000</u>	<u>1,100,000</u>
<u>Series 2004 Refunding Issue</u>				
1998 Refunding - Storm Drainage	3,141	0	0	0
1998 Refunding - Street Improvements	16,460	0	0	0
1998 Refunding - Fire Dept. Shelter	2,545	0	0	0
1998 Refunding - Bridge Improvements	5,455	0	0	0
1998- Refunding - Oak Park Mall Parking Deck	32,399	1,195,000	490,000	485,000
	<u>60,000</u>	<u>1,195,000</u>	<u>490,000</u>	<u>485,000</u>
<u>Series 2006</u>				
Street Improvements	618,730	618,730	618,730	618,730
Traffic Signal Improvements	31,270	31,270	31,270	31,270
Street Improvements - 20 year	411,016	411,016	411,016	411,016
Overland Park Community Center	1,008,984	1,008,984	1,008,984	1,008,984
	<u>2,070,000</u>	<u>2,070,000</u>	<u>2,070,000</u>	<u>2,070,000</u>
<u>Series 2006 Refunding Issue</u>				
2001 Refunding - Convention Center	520,000	115,000	120,000	125,000
<u>2007 Bond Issue</u>				
Parks & Rec - Soccer Complex	0	1,745,000	1,750,000	1,750,000
Street Improvements- 20 year	0	85,000	90,000	90,000
Street Improvements	0	2,063,386	2,067,118	2,067,118
Public Buildings	0	701,614	702,882	702,882
	<u>0</u>	<u>4,595,000</u>	<u>4,610,000</u>	<u>4,610,000</u>
<u>2009 Bond Issue</u>				
Various Projects	0	0	0	2,808,550
<b>TOTAL PRINCIPAL</b>	<b><u>\$12,350,000</u></b>	<b><u>\$16,295,000</u></b>	<b><u>\$15,605,000</u></b>	<b><u>\$17,108,550</u></b>
Less Golf Course Fund Expenditures	(105,000)	(110,000)	(115,000)	(115,000)
<b>TOTAL PRINCIPAL -</b>				
<b>BOND &amp; INTEREST FUND</b>	<b><u>\$12,245,000</u></b>	<b><u>\$16,185,000</u></b>	<b><u>\$15,490,000</u></b>	<b><u>\$16,993,550</u></b>

<sup>1</sup> Debt service relating to the City's golf courses are is funded from the Golf Course Fund, not the Bond and Interest Fund.

**CITY OF OVERLAND PARK  
BOND AND INTEREST FUND  
INTEREST SUMMARY BY SERIES**

DESCRIPTION	Actual		Estimated	Budget
	2007	2008	2009	2010
<u>Series 1998</u>				
Street Improvements	18,037	0	0	0
Storm Drainage	696	0	0	0
Public Buildings - Fire Department Shelter	2,789	0	0	0
Bridge Improvements	5,979	0	0	0
Public Buildings - Oak Park Mall	19,580	0	0	0
Street Improvements - Oak Park Mall	2,860	0	0	0
	<u>49,941</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Series 1999</u>				
Storm Drainage	5,759	3,851	1,939	0
Street Improvements	99,516	66,611	33,504	0
Fire Station	15,097	10,108	5,083	0
Parks & Recreation - Bluejacket Pool	17,177	11,498	5,783	0
Arboretum/Botanical Gardens	2,796	1,869	941	0
	<u>140,345</u>	<u>93,937</u>	<u>47,250</u>	<u>0</u>
<u>Series 1999 Refunding Issue</u>				
<sup>1</sup> Westlinks Golf	29,725	25,420	20,855	15,968
Public Safety Training Facility Land	0	0	0	0
Convention Center Land	0	0	0	0
	<u>29,725</u>	<u>25,420</u>	<u>20,855</u>	<u>15,968</u>
<u>Series 2000</u>				
Street Improvements	119,034	89,214	59,394	29,574
Storm Drainage	1,716	1,286	856	426
	<u>120,750</u>	<u>90,500</u>	<u>60,250</u>	<u>30,000</u>
<u>Series 2001</u>				
Public Buildings/Convention Center	215,813	176,288	135,063	92,138
Street Improvements	166,788	134,787	101,787	67,787
	<u>382,601</u>	<u>311,075</u>	<u>236,850</u>	<u>159,925</u>
<u>Series 2001 Refunding Issue</u>				
1993 Street Improvements	25,262	21,048	16,736	12,328
Justice Center	81,690	68,064	54,120	39,863
Fire Training Center	19,969	16,638	13,229	9,744
Marty Pool	7,323	6,101	4,851	3,573
1994 Street Improvements	20,410	17,006	13,522	9,960
Storm Drainage	2,421	2,017	1,604	1,182
	<u>157,075</u>	<u>130,874</u>	<u>104,063</u>	<u>76,650</u>
<u>Series 2002</u>				
Parks & Recreation	73,231	63,777	51,976	39,339
Storm Drainage	2,751	2,494	2,154	1,783
Street Improvement	202,636	183,398	158,038	130,583
Public Technology	9,675	0	0	0
	<u>288,293</u>	<u>249,669</u>	<u>212,168</u>	<u>171,705</u>



DESCRIPTION	Actual		Estimated	Budget
	2007	2008	2009	2010
<u>Series 2003</u>				
Street Improvements	198,486	185,992	170,998	156,004
Land/ROW Acquisition	225,834	211,619	194,559	177,499
Storm Drainage	2,607	2,443	2,246	2,049
1999 Refunding - PS Training Ctr Land	59,274	56,049	52,748	49,371
1999 Refunding - Convention Ctr Land	175,041	165,516	155,767	145,794
	<u>661,242</u>	<u>621,619</u>	<u>576,317</u>	<u>530,717</u>
<u>Series 2004</u>				
Street Improvements	491,581	455,853	416,860	377,825
Storm Drainage	219	197	190	165
	<u>491,800</u>	<u>456,050</u>	<u>417,050</u>	<u>377,990</u>
<u>Series 2004 Refunding Issue</u>				
1998 Refunding - Storm Drainage	10,311	0	0	0
1998 Refunding - Street Improvements	54,055	0	0	0
1998 Refunding - Fire Dept. Shelter	8,361	0	0	0
1998 Refunding - Bridge Improvements	17,913	0	0	0
1998- Refunding - Oak Park Mall Parking Deck	106,400	195,240	159,390	144,690
	<u>197,040</u>	<u>195,240</u>	<u>159,390</u>	<u>144,690</u>
<u>Series 2006</u>				
Street Improvements	229,871	205,121	180,372	155,623
Traffic Signal Improvements	11,617	10,367	9,116	7,865
Street Improvements - 20 year	338,060	321,620	305,179	288,738
Overland Park Community Center	829,890	789,530	749,171	708,812
	<u>1,409,438</u>	<u>1,326,638</u>	<u>1,243,838</u>	<u>1,161,038</u>
<u>Series 2006 Refunding Issue</u>				
2001 Refunding - Convention Center	<u>1,539,759</u>	<u>1,917,362</u>	<u>1,912,763</u>	<u>1,907,963</u>
<u>2007 Bond Issue</u>				
Parks & Rec - Soccer Complex	0	1,014,138	1,378,969	1,308,969
Street Improvements- 20 year	0	50,291	68,444	64,844
Street Improvements	0	578,061	743,266	660,583
Public Buildings	0	196,558	252,733	224,618
	<u>0</u>	<u>1,839,048</u>	<u>2,443,412</u>	<u>2,259,014</u>
<u>2009 Bond Issue</u>				
Various Projects	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,097,074</u>
<u>2010 Bond Issue</u>				
Various Projects	<u>0</u>	<u>0</u>	<u>0</u>	<u>430,450</u>
<b>TOTAL INTEREST</b>	<b><u>\$5,468,009</u></b>	<b><u>\$7,257,432</u></b>	<b><u>\$7,434,204</u></b>	<b><u>\$8,363,184</u></b>
<u>Less Golf Course Fund Expenditures</u>	(29,725)	(25,420)	(20,855)	(15,968)
<b>TOTAL INTEREST - BOND &amp; INTEREST FUND</b>	<b><u>\$5,438,284</u></b>	<b><u>\$7,232,012</u></b>	<b><u>\$7,413,349</u></b>	<b><u>\$8,347,216</u></b>

<sup>1</sup> Debt service relating to the City's golf courses are is funded from the Golf Course Fund, not the Bond and Interest Fund.

# CITY OF OVERLAND PARK STORMWATER UTILITY FUND

The Stormwater Utility Fund is utilized to account for revenues, including property tax and user fees, relating to the City's stormwater management system. Revenues of this fund are used to fund the operations, maintenance, capital improvements and debt service of the City's stormwater management program.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$1,633,105</b>	<b>\$474,035</b>	<b>\$1,171,387</b>	<b>\$860,000</b>
<b><u>Current Revenue</u></b>				
<b><u>County Collected and Distributed</u></b>				
Ad Valorem Property Tax	2,595,121	2,716,863	2,729,000	2,623,000
Delinquent Tax	23,093	17,839	20,000	19,700
Motor Vehicle Tax	291,828	283,947	285,000	285,000
Rental Car Excise Tax	8,477	6,916	8,500	7,200
	<u>2,918,519</u>	<u>3,025,565</u>	<u>3,042,500</u>	<u>2,934,900</u>
<b><u>State Collected and Distributed</u></b>				
Machinery and Equipment Reimbursement	0	12,147	17,535	0
<b><u>City Collected</u></b>				
User Fees	3,028,077	3,100,190	3,131,000	3,203,000
Transfer from Other Funds	17,340	218,342	0	0
Miscellaneous	178,911	108,679	100,000	100,000
Interest Earned on Investments	215,992	107,684	79,570	80,100
	<u>3,440,320</u>	<u>3,534,895</u>	<u>3,310,570</u>	<u>3,383,100</u>
<b>TOTAL REVENUE</b>	<b><u>\$7,991,944</u></b>	<b><u>\$7,046,642</u></b>	<b><u>\$7,541,992</u></b>	<b><u>\$7,178,000</u></b>
<b>STATEMENT OF EXPENDITURES</b>				
<b><u>Operating</u></b>				
Public Works - Stormwater Engineering	895,216	922,485	1,126,101	1,282,665
Public Works - Stormwater Maintenance	2,031,709	1,786,056	2,043,227	2,359,239
Planning - Stormwater Management	0	0	144,960	165,480
Maintenance Projects	2,342,000	1,434,573	1,070,000	2,250,000
Scheduled Capital Improvements	2,011,000	1,612,000	2,045,000	605,000
	<u>7,279,925</u>	<u>5,755,114</u>	<u>6,429,288</u>	<u>6,662,384</u>
<b><u>Transfers to Other Funds</u></b>				
Transfers to Equipment Reserve	50,000	50,000	50,000	50,000
Transfers to Bond & Interest	93,984	67,549	69,102	19,300
	<u>143,984</u>	<u>117,549</u>	<u>119,102</u>	<u>69,300</u>
<b><u>Non-Operating Expenses</u></b>				
<sup>1</sup> Contingency	94,000	2,592	133,602	446,316
<b>TOTAL EXPENDITURES</b>	<b><u>\$7,517,909</u></b>	<b><u>\$5,875,255</u></b>	<b><u>\$6,681,992</u></b>	<b><u>\$7,178,000</u></b>
<b>ENDING BALANCE</b>	<b><u>\$474,035</u></b>	<b><u>\$1,171,387</u></b>	<b><u>\$860,000</u></b>	<b><u>\$0</u></b>

## CITY OF OVERLAND PARK GOLF COURSE FUND

The Golf Course Fund is utilized to account for revenues, including membership fees, green fees, cart rentals and pro-shop sales, received from the City's golf courses. Golf course revenues are used to fund the operation and maintenance of the City's golf courses, as well as used to finance capital improvements to the golf courses.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$1,004,914</b>	<b>\$992,121</b>	<b>\$942,049</b>	<b>\$750,000</b>
<b><u>Current Revenue</u></b>				
<b><u>City Collected</u></b>				
Golf Course Revenue	3,108,064	3,207,324	3,325,000	3,581,000
Miscellaneous Revenue	6,411	1,198	0	0
Interest Earned on Investments	58,749	27,409	24,742	25,000
	<u>3,173,224</u>	<u>3,235,931</u>	<u>3,349,742</u>	<u>3,606,000</u>
<b><u>Transfers from Other Funds</u></b>				
Transfer Other Funds	<u>0</u>	<u>36,313</u>	<u>0</u>	<u>0</u>
<b>TOTAL REVENUE</b>	<b><u>\$4,178,138</u></b>	<b><u>\$4,264,365</u></b>	<b><u>\$4,291,791</u></b>	<b><u>\$4,356,000</u></b>
<b>STATEMENT OF EXPENDITURES</b>				
<b><u>Goal Area/Cost Center</u></b>				
<b><u>Parks &amp; Recreation</u></b>				
Operations	<u>2,425,475</u>	<u>2,585,766</u>	<u>2,581,496</u>	<u>2,533,483</u>
<b><u>Non-Operating Expenses</u></b>				
Debt Service	134,726	135,420	135,855	130,968
Scheduled Capital Improvements	340,129	315,130	477,000	0
Contingency/GASB 45	10,785	0	50,040	887,549
	<u>485,640</u>	<u>450,550</u>	<u>662,895</u>	<u>1,018,517</u>
<b><u>Transfers to Other Funds</u></b>				
Transfer to General Fund	274,900	286,000	297,400	304,000
Transfer to Capital Projects Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>500,000</u>
	<u>274,900</u>	<u>286,000</u>	<u>297,400</u>	<u>804,000</u>
<b>TOTAL EXPENDITURES</b>	<b><u>\$3,186,015</u></b>	<b><u>\$3,322,316</u></b>	<b><u>\$3,541,791</u></b>	<b><u>\$4,356,000</u></b>
<b>ENDING BALANCE</b>	<b><u>\$992,123</u></b>	<b><u>\$942,049</u></b>	<b><u>\$750,000</u></b>	<b><u>\$0</u></b>

## CITY OF OVERLAND PARK SOCCER OPERATIONS FUND

The Soccer Operations Fund is utilized to account for revenues, including field rental, tenant rental, sponsorships and concessions, received from the operation of the Overland Park Soccer Complex. Soccer revenues are used to fund the operation and maintenance of the City's Soccer Complex. Debt Service related to the soccer complex is funded through the Bond and Interest Fund. Prior to 2010, operational funding relating to the soccer complex was funded in the Transient Guest Tax Capital Improvements Fund. The soccer complex opened for play in August 2009.

	<u>Actual</u>		<u>Estimated</u>	<u>Budget</u>
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Current Revenue</u></b>				
<b><u>City Collected</u></b>				
Field Rental Revenue	0	0	0	481,675
Tenant Rental Revenue	0	0	0	72,000
Concession Revenue	0	0	0	0
Sponsorship Revenue	0	0	0	200,000
Miscellaneous Revenue	0	0	0	0
Interest Earned on Investments	0	0	0	26,325
	<u>0</u>	<u>0</u>	<u>0</u>	<u>780,000</u>
 <b>TOTAL REVENUE</b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>	 <b><u>\$780,000</u></b>
 <b>STATEMENT OF EXPENDITURES</b>				
<b><u>Goal Area/Cost Center</u></b>				
<b><u>Parks &amp; Recreation</u></b>				
Soccer Operations	<u>0</u>	<u>0</u>	<u>0</u>	<u>648,466</u>
<b><u>Non-Operating Expenses</u></b>				
Scheduled Capital Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,000</u>
Contingency/GASB 45	<u>0</u>	<u>0</u>	<u>0</u>	<u>126,534</u>
	<u>0</u>	<u>0</u>	<u>0</u>	<u>131,534</u>
 <b>TOTAL EXPENDITURES</b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>	 <b><u>\$780,000</u></b>
 <b>ENDING BALANCE</b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>	 <b><u>\$0</u></b>

# CITY OF OVERLAND PARK

## BUSINESS IMPROVEMENT DISTRICT FUND

The Business Improvement District Fund is utilized to account for the revenues received from a business improvement service fee levied annually to applicable businesses located within the City's Downtown Improvement District. The use of these revenues is restricted to the promotion of the City's Downtown Improvement District.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<b>BEGINNING BALANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Current Revenue</u></b>				
<b><u>City Collected</u></b>				
Licenses, Fees, and Permits:				
Business Improvement Service Fee	82,958	83,240	85,000	99,000
Interest	72	(3,239)	4,350	1,000
	<u>83,030</u>	<u>80,001</u>	<u>89,350</u>	<u>100,000</u>
<b>TOTAL REVENUE</b>	<b><u>\$83,030</u></b>	<b><u>\$80,001</u></b>	<b><u>\$89,350</u></b>	<b><u>\$100,000</u></b>
 <b>STATEMENT OF EXPENDITURES</b>				
<b><u>Goal Area/Cost Center</u></b>				
<b><u>Community Development</u></b>				
Planning & Research				
Business Improvement District	83,030	80,001	89,350	100,000
<b>TOTAL EXPENDITURES</b>	<b><u>\$83,030</u></b>	<b><u>\$80,001</u></b>	<b><u>\$89,350</u></b>	<b><u>\$100,000</u></b>
 <b>ENDING BALANCE</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>

# CITY OF OVERLAND PARK CAPITAL PROJECTS FUND

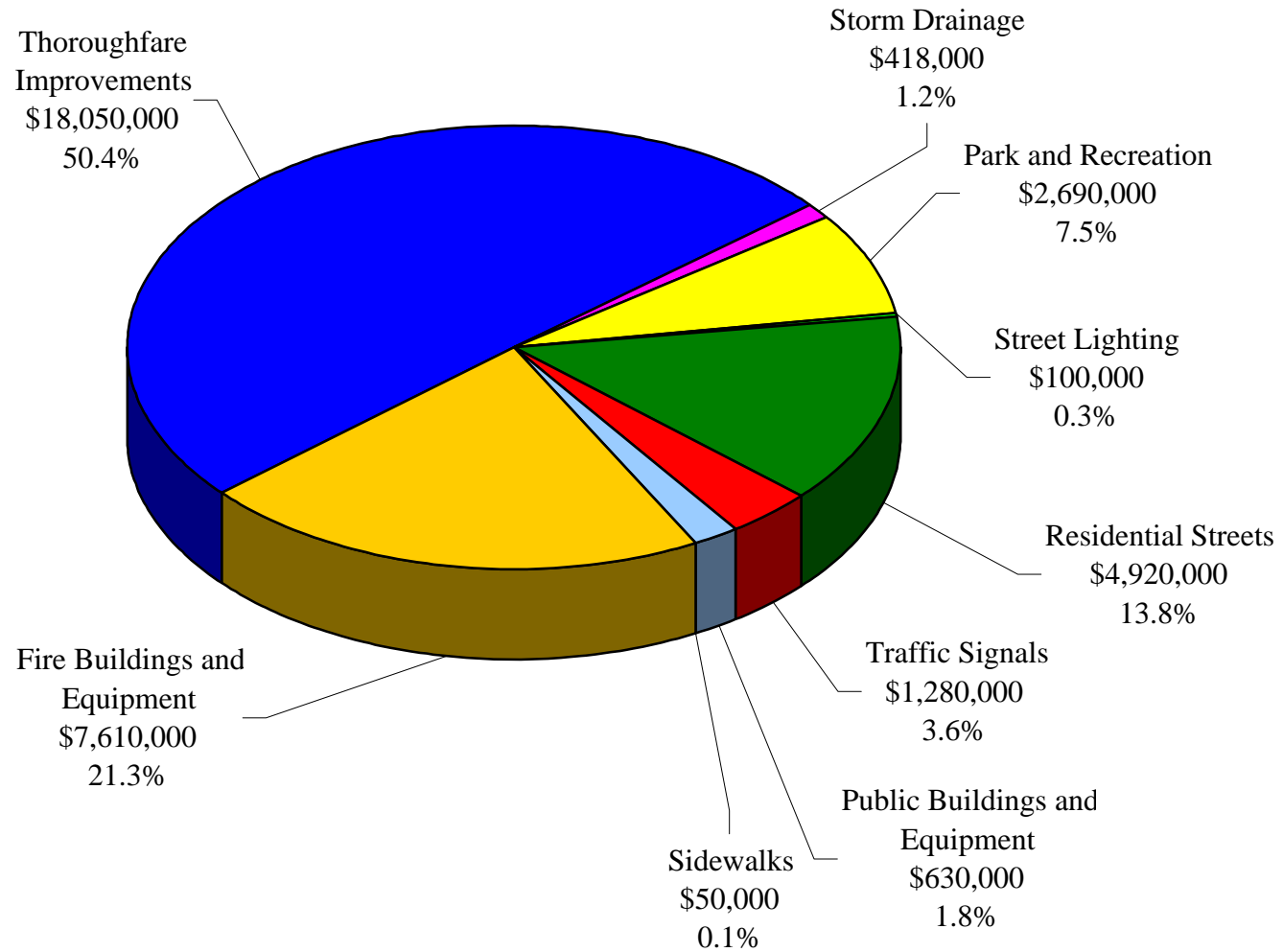
The Capital Projects Fund is employed by the City to account for the financing and construction of capital improvement projects. This fund is not included in the group of funds which state law requires for the adoption of a formal budget; however, the City does, as part of its annual budget process, develop a capital improvements program which represents the City's goal for the current year's budget and the succeeding four-year period.

	Actual		Estimated	Budget
	2007	2008	2009	2010
<b>STATEMENT OF REVENUE</b>				
<u>County Collected and Distributed</u>				
Intergovernmental	\$4,968,016	\$4,446,196	\$7,242,000	\$3,973,000
<u>State Collected and Distributed</u>				
Intergovernmental	3,336,324	1,206,813	0	0
<u>Federal Government</u>				
Intergovernmental	1,878,354	3,640,195	7,671,000	1,000,000
<u>City Collected</u>				
Bond Proceeds	62,990,221	0	27,410,300	17,735,000
Special Assessment Bond Proceeds	0	0	1,475,700	0
Short Term Financing	0	0	0	0
Escrow Funds	922,056	1,663,208	336,700	285,000
Excise Tax	7,901,610	2,000,000	1,250,000	750,000
Intergovernmental	1,975,144	2,460,429	177,000	0
Private Contributions	0	95,688	1,227,000	550,000
Interest Earned on Investments	606,220	1,089,453	0	0
	74,395,251	7,308,778	31,876,700	19,320,000
<u>Transfers and Miscellaneous</u>				
Transfers from other Funds:				
General Fund	585,000	5,433,493	3,555,000	0
Fire Service Fund	140,500	177,000	0	0
Stormwater Utility Fund	1,197,000	2,981,573	2,053,500	605,000
Special Revenue Funds	5,616,000	4,954,980	6,441,000	5,640,000
Equipment Reserve Fund	295,000	1,575,000	1,435,000	1,252,000
Capital Improvement Fund	3,936,300	3,135,000	4,825,000	1,845,000
Golf Course Fund	0	0	477,000	500,000
Intergovernmental	0	0	524,241	350,000
Capital Project Closeouts	59,000	0	0	0
Miscellaneous	0	3,247	578,500	1,263,000
	11,828,800	18,260,293	19,889,241	11,455,000
<b>TOTAL REVENUE</b>	<b>\$96,406,745</b>	<b>\$34,862,275</b>	<b>\$66,678,941</b>	<b>\$35,748,000</b>
<b>STATEMENT OF EXPENDITURES</b>				
<u>Capital Improvements Program</u>				
Storm Drainage	\$792,964	3,857,498	6,171,000	418,000
Parks & Recreation	8,698,294	19,641,964	9,644,000	2,690,000
Residential Streets/Neighborhood Imp.	4,787,441	5,012,823	7,688,241	4,920,000
Street Improvements	1,563,024	6,843,525	3,527,000	0
Sidewalk Construction & Maintenance	161,195	0	50,000	50,000
Street Lighting	134,083	605	100,000	100,000
Traffic Signals	2,537,095	1,832,190	1,909,700	1,280,000
Public Buildings	16,823,541	3,114,318	815,000	0
Fire Department Buildings	37,259	20,145	0	6,245,000
Fire Department Equipment	1,028,385	221,786	1,285,000	1,365,000
Bridge Replacement	835,742	4,142,536	805,000	0
Public Equipment	1,168,104	1,083,756	710,000	630,000
Thoroughfare Improvements	33,477,685	29,855,920	33,974,000	18,050,000
<b>TOTAL EXPENDITURES</b>	<b>\$72,044,812</b>	<b>\$75,627,066</b>	<b>\$66,678,941</b>	<b>\$35,748,000</b>

PROJECTED CAPITAL IMPROVEMENTS PROGRAM				2010-2014 Total
2011	2012	2013	2014	
\$3,685,000	\$3,620,000	\$3,620,000	\$3,620,000	\$18,518,000
0	0	0	0	0
0	0	4,000,000	950,000	5,950,000
18,100,000	3,870,000	8,855,000	12,180,000	60,740,000
0	0	0	0	0
0	0	0	0	0
90,000	80,000	80,000	80,000	615,000
2,795,000	3,350,000	3,500,000	3,515,000	13,910,000
1,092,000	300,000	1,352,000	2,480,000	5,224,000
50,000	50,000	1,002,000	50,000	1,702,000
0	0	0	0	0
22,127,000	7,650,000	14,789,000	18,305,000	82,191,000
0	0	0	0	0
0	0	0	0	0
733,000	733,000	580,000	980,000	3,631,000
5,710,000	6,025,000	5,668,000	6,725,000	29,768,000
840,000	840,000	0	665,000	3,597,000
3,954,000	1,783,000	1,765,000	1,270,000	10,617,000
500,000	500,000	500,000	500,000	2,500,000
350,000	350,000	350,000	350,000	1,750,000
0	0	0	0	0
0	0	0	0	1,263,000
12,087,000	10,231,000	8,863,000	10,490,000	53,126,000
<b>\$37,899,000</b>	<b>\$21,501,000</b>	<b>\$31,272,000</b>	<b>\$33,365,000</b>	<b>\$159,785,000</b>
765,000	700,000	700,000	1,100,000	\$3,683,000
1,300,000	3,170,000	7,142,000	1,350,000	15,652,000
2,910,000	2,475,000	3,095,000	3,310,000	16,710,000
2,000,000	0	0	0	2,000,000
50,000	50,000	50,000	50,000	250,000
100,000	100,000	100,000	100,000	500,000
675,000	680,000	680,000	680,000	3,995,000
306,000	306,000	1,280,000	0	1,892,000
0	0	0	0	6,245,000
690,000	690,000	0	665,000	3,410,000
0	0	0	0	0
1,598,000	1,130,000	265,000	620,000	4,243,000
27,505,000	12,200,000	17,960,000	25,490,000	101,205,000
<b>\$37,899,000</b>	<b>\$21,501,000</b>	<b>\$31,272,000</b>	<b>\$33,365,000</b>	<b>\$159,785,000</b>

# PROJECT COSTS

## 2010 Capital Improvements Program



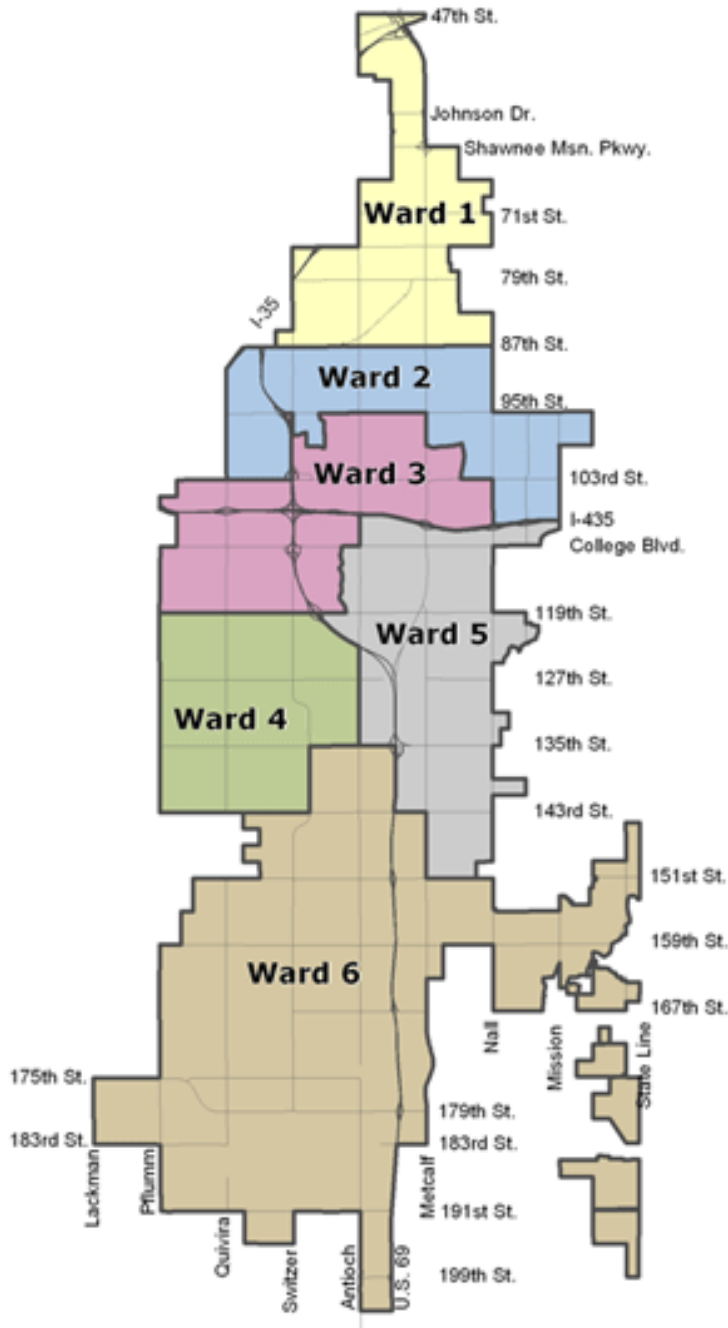
**2010 Projects = \$35,748,000**



## DESCRIPTION OF CITY

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The City of Overland Park was incorporated as a city of the first class on May 20, 1960, under the provisions of K.S.A. 12-1026h. In November of 1962, the City adopted the Mayor-Council-City Manager form of government. The Mayor is elected by the City-at-large, and two Councilmembers are elected from each of the six wards. All elected officials serve terms of four years with biennial elections to allow for Councilmembers to serve staggered terms. The City Manager is responsible for the implementation of Governing Body policy and the day-to-day operation of the City.



Located in the northeastern part of Johnson County, Kansas, Overland Park is the second largest city in the State of Kansas and one of 113 incorporated cities existing in the Kansas City metropolitan region. There are approximately 75 square miles within the corporate boundaries of the City. Considered one of the cleanest, safest and more affluent suburbs in the area, Overland Park is one of the foremost retail and employment centers in the metropolitan area.

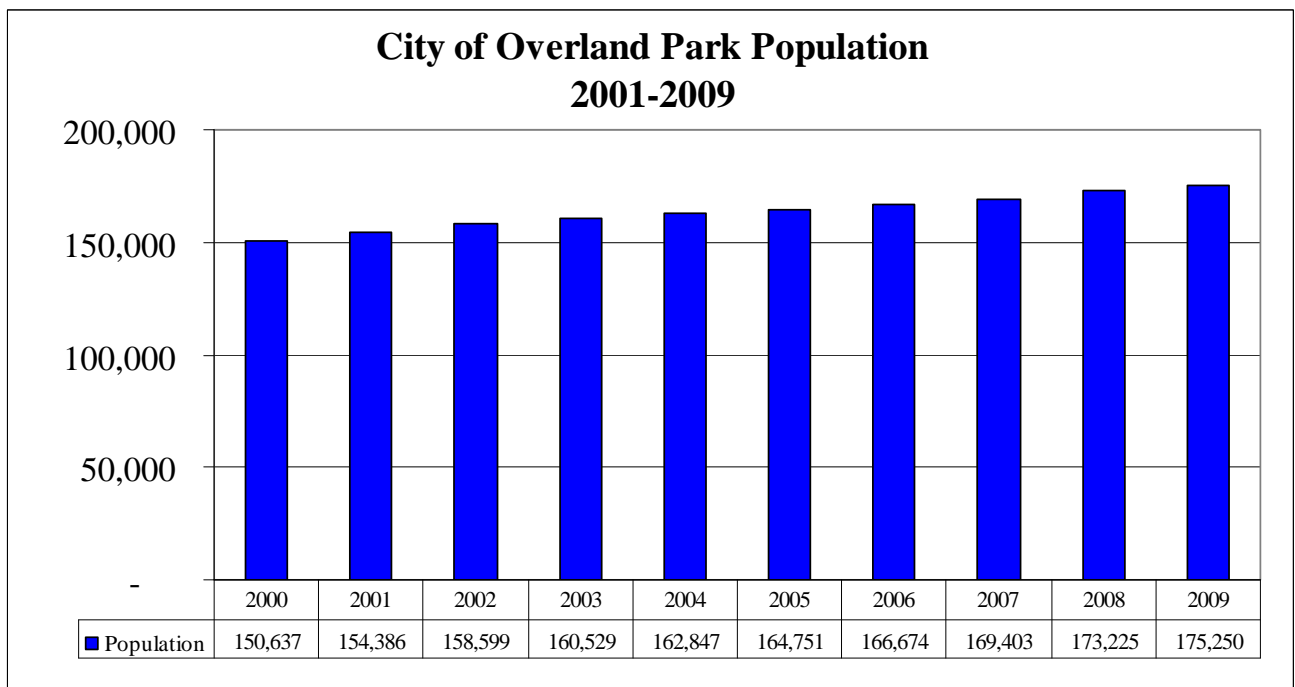
Independent agencies provide water and sanitary sewer services on an area-wide district basis. Private corporations own and operate electric, telecommunications, telephone, natural gas and sanitation disposal services. These utilities are constantly upgraded to ensure adequate supplies for Overland Park's future growth.

Overland Park concentrates its efforts toward providing excellent service in the areas of public safety through its law enforcement and fire protection functions; community development through its building code enforcement, environmental health regulatory functions and parks and recreation programs and services; traffic control and maintenance through the City's public works operations; and financial stability and the coordination of the various areas of City responsibility through its administrative services functions.

## POPULATION AND DEMOGRAPHICS

Overland Park is the second largest city in Kansas. Since the incorporation of Overland Park in 1960, the population has grown from 28,000 in 1960 to 175,250 by July 1, 2009. Currently, Overland Park represents approximately one-third of Johnson County's total population. Johnson County has grown from a population of 144,000 in 1960 to 543,500 by July 1, 2009.

Overland Park's population is affluent and highly educated. According to information from the 2007 American Community Survey from the US Census Bureau, over half the adult population has a college degree and the per capita income in the City is 40% higher than the national average. Sixty-one percent of the population is composed of working-age adults, while 27% are juveniles and 12% are seniors.



Sources: U.S. Census, County and City  
 \*2009 data estimated as of July 1, 2009

### 2009 Facts

Population 175,250  
 Land Area 75.3 sq. miles  
 Population Density 2,327/sq. mile

#### Income

Per Capita Income \$37,498  
 Median Household Income \$70,513

#### Education (2007 Census Survey)

High School Graduate or higher 96.4%  
 Bachelor's degree or higher 53.5%

#### Population Characteristics (2007 Census Survey)

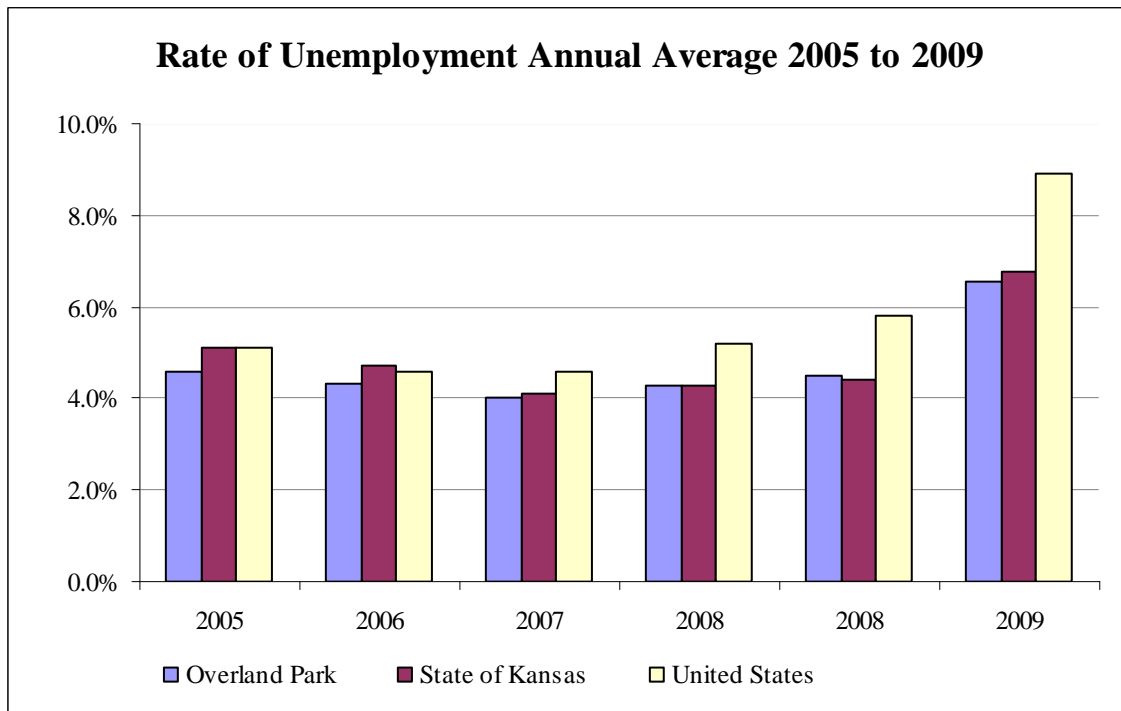
% male 49.0%  
 % female 51.0%  
 % juvenile 26.8%  
 % career age 61.5%  
 % seniors 11.6%  
 Median Age 37.4

#### Housing

Housing Units 73,570  
 Average Sale Price of House \$278,403

## EMPLOYMENT INFORMATION

The resiliency of Overland Park's economy is demonstrated by the continuation of an unemployment rate significantly lower than the national average. Overland Park's unemployment rate for 2009 averages at 6.5% (2009 thru August), compared to 6.8% statewide and 8.9% nationally.



Source: Kansas Department of Human Resources & US Bureau of Labor Statistics  
2009 average is for January – August 2009.

The table below lists the top five employers within the City of Overland Park.

<b>Major Employers</b>	<b>Estimated Employees</b>
Sprint/Nextel	10,902
Shawnee Mission School District	4,166
Black & Veatch Engineering	3,247
Embarq	3,227
Blue Valley School District	3,153
Source: OP Chamber Economic Development Council	

## DEVELOPMENT ACTIVITY

Overland Park continues to grow residentially and develop commercially. The tables below highlight square feet and estimated construction values of new construction for single family and commercial development from 2003 through August 2009.

Square Feet of New Construction		
Year	Single Family Permits	Commercial and Industrial Permits
2003	4,014,354	1,071,382
2004	3,661,900	826,500
2005	2,705,992	1,443,604
2006	2,553,502	1,182,150
2007	1,914,556	926,451
2008	1,021,288	640,284
2009 *	278,523	384,517

\* Thru August 2009

Source: City of Overland Park

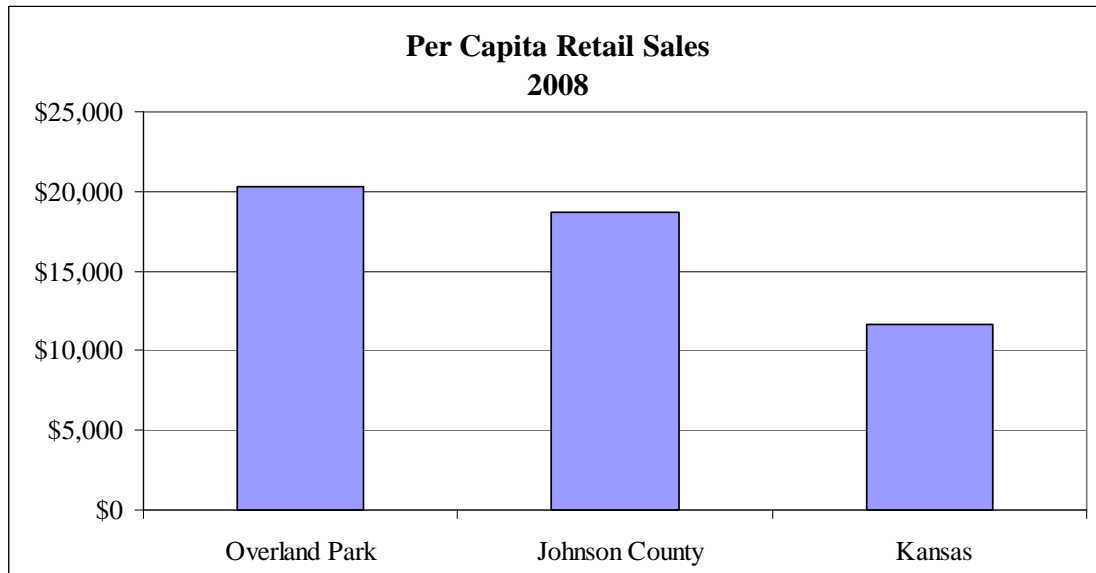
Estimated Construction Cost		
Year	Single Family Permits	Commercial and Industrial Permits
2003	\$196,404,707	\$129,252,186
2004	\$185,032,690	\$121,280,662
2005	\$145,962,904	\$175,572,789
2006	\$153,588,592	\$127,231,431
2007	\$123,931,850	\$161,407,531
2008	\$73,761,406	\$141,718,867
2009 *	\$15,488,294	\$63,800,691

\* Thru August 2009

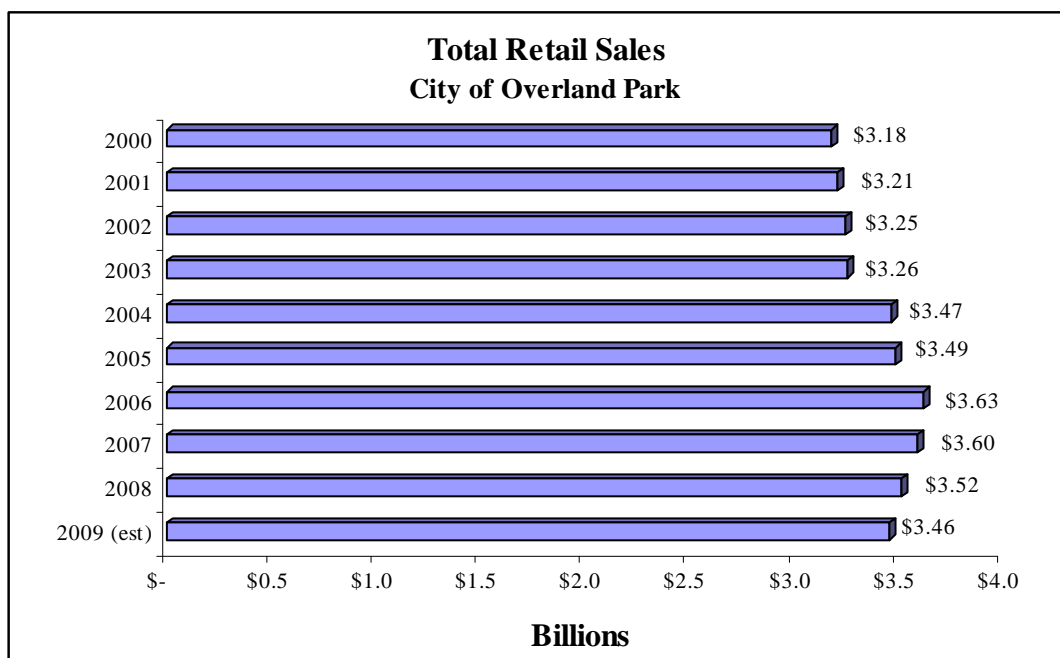
Source: City of Overland Park

## RETAIL SALES ACTIVITY

The City's retail activity level continues to be one of the best in the Kansas City metropolitan area, as demonstrated in retail sales per capita.



Retail sales during the past two decades have exhibited traditionally strong growth increasing from \$181 million in 1970 to an estimated \$3.46 billion in 2009. The chart below depicts retail sales growth since 2000.



# PROPERTY TAXES

The City's mill levy to support the 2010 Budget is 8.890 mills. Overland Park currently has the lowest property tax rate of any first class city in Kansas. The City levies a property tax to support general government services, fire protection and stormwater management.

## 2010 Budget Mill Levy Comparison

Fund	2009 Budget	2010 Budget	Change
	Mill Levy Rate	Mill Levy Rate	
General Fund	3.245	3.259	0.014
Fire Fund	4.638	4.658	0.020
Stormwater Utility Fund	0.969	0.973	0.004
	8.852	8.890	0.038

NOTE: Actual mill levy was finalized in October, 2009, following the County's certification of final assessed valuation.

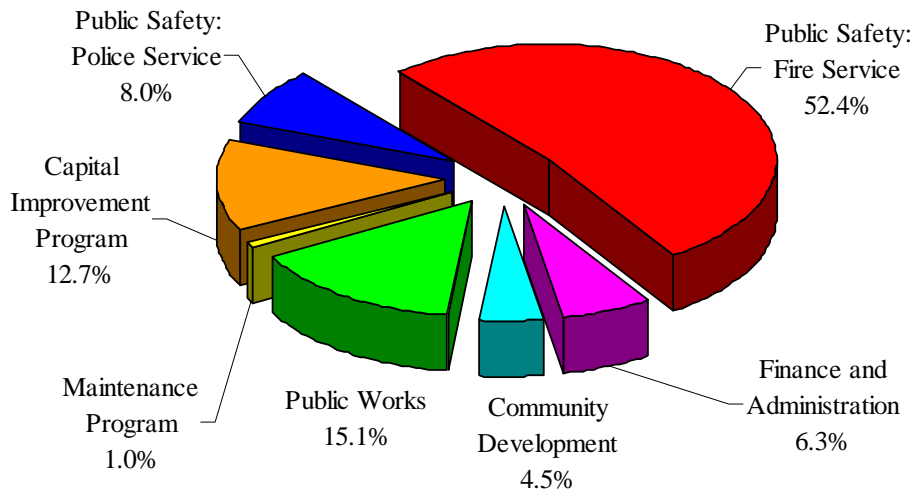
Based on this tax rate, the owner of various types of property will pay the following property taxes to the City in 2010:

## City of Overland Park Representative Tax Payments

Property Type	Market Value	City of OP 2010
		Budget Tax Amount
Home	\$250,000	\$256
Office Building	\$1,000,000	\$2,223
Car Dealership	\$1,250,000	\$2,778
Shopping Center	\$10,000,000	\$22,225

Approximately sixty percent of the property tax collected is used to support Public Safety services – Police and Fire.

## Where Property Tax Dollars are Spent



# FINANCE & ADMINISTRATION



**GOAL:** To administer City government in an effective and efficient manner, which maintains and promotes confidence in public officials; to ensure economical government services financed by a fair and equitable tax system; to provide sound management planning; to promote effective participation with intergovernmental units; and to be responsive to service needs of citizens by providing channels of communication.

**COST CENTERS:**

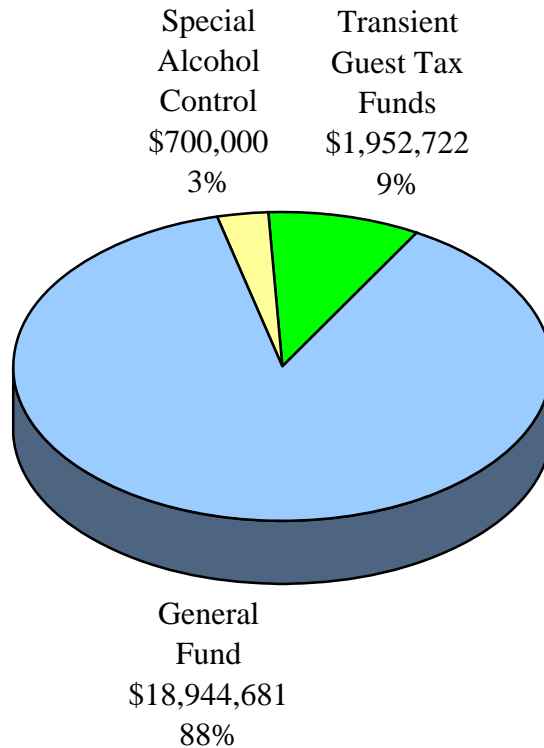
- Mayor and Council
- Convention and Tourism
- Economic Development
  
- City Manager
- Communications
- Information Technology
- Facilities Management
  
- Municipal Court
- Court Services
  
- Law
  
- Finance & Accounting
- City Clerk
- Citywide Contingency
- Transfer to Other Funds
- Bond and Interest
  
- Human Resources Services
- Payroll, HRIS & Administration

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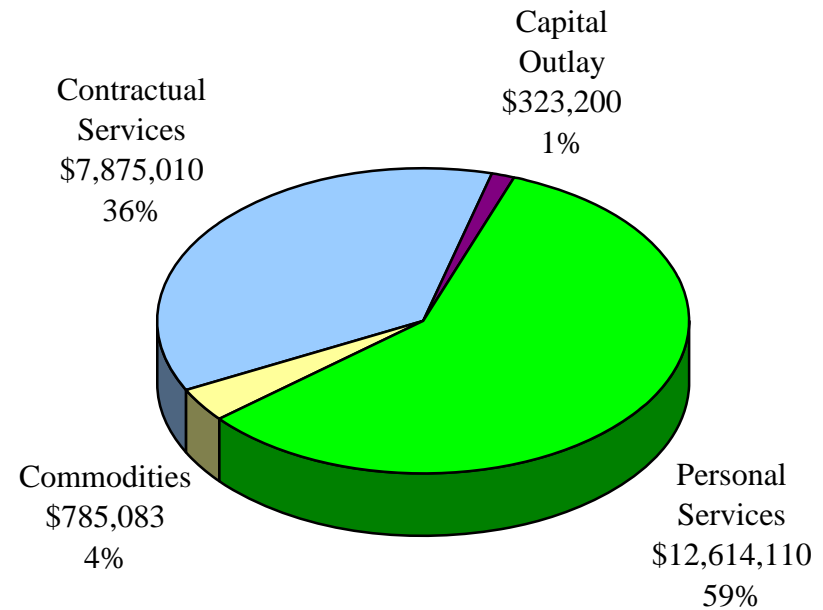


# 2010 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2010 Expenditures = \$21,597,403



FUND

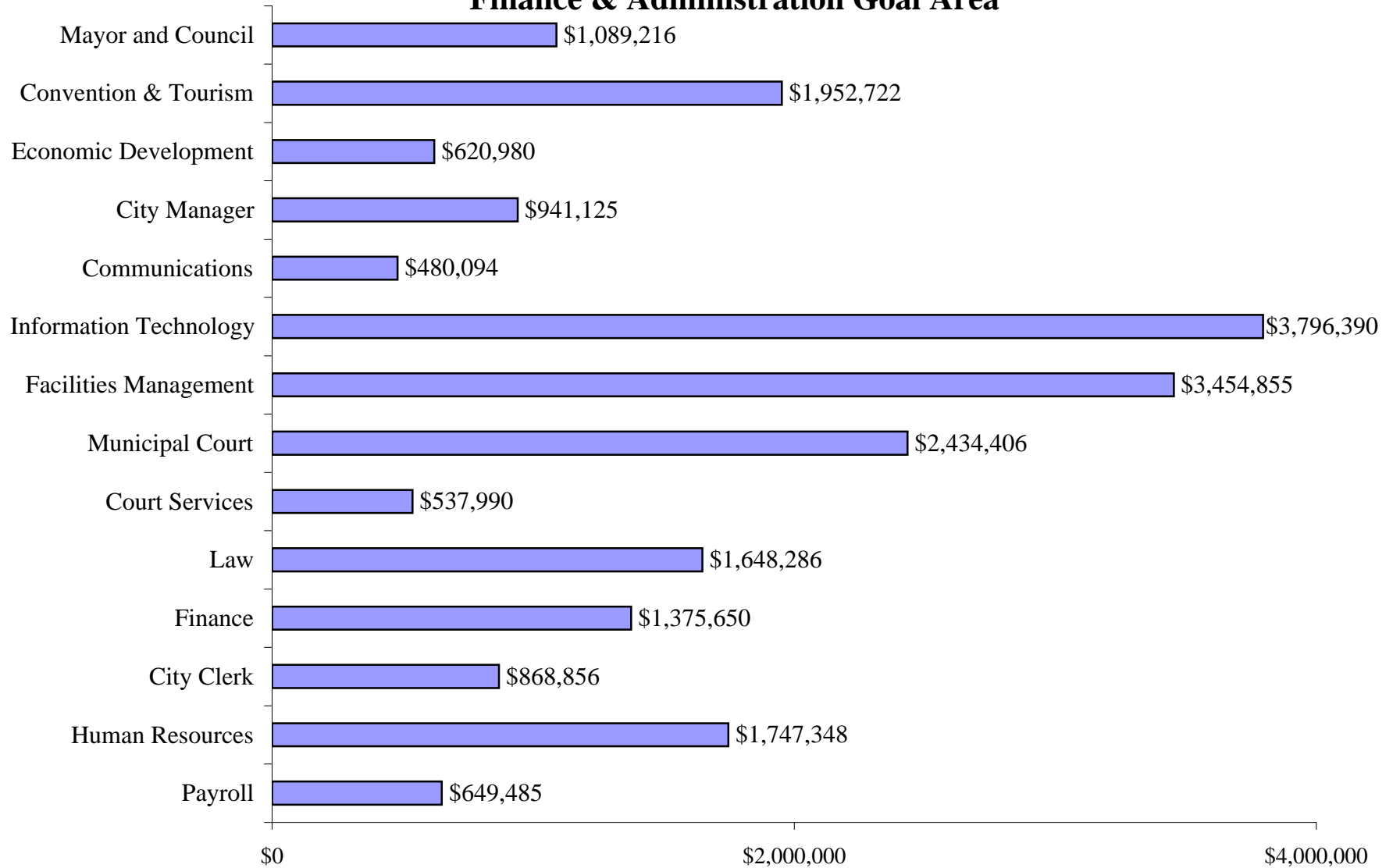


EXPENDITURE TYPE

*Finance and Administration Goal Area*

# 2010 OPERATING AND CONTRACTUAL EXPENDITURES

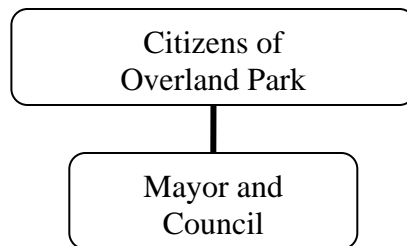
## Finance & Administration Goal Area



**PROGRAM DESCRIPTION**

The Governing Body consists of the Mayor and twelve councilmembers. The Mayor is elected at-large and serves a four-year term. Two councilmembers are elected from each of the City's six wards and serve staggered four-year terms.

The Governing Body is responsible for providing direction to staff in policy determination, citizen participation and intergovernmental relations.

**MAYOR AND COUNCIL - ORGANIZATIONAL CHART****MISSION STATEMENT**

*To effectively govern the City of Overland Park by:*

- ❖ *Encouraging and expanding citizen participation in the community,*
- ❖ *Providing City staff with policy direction and*
- ❖ *Promoting cooperation and communication between the City and other government agencies.*

**AGENCY LOCATOR**

**Finance,  
Administration and  
Economic Development**

Mayor and Council  
Mayor and  
Council ←

## 2010 PROGRAM GOALS

The City of Overland Park's work plan contains several items that will direct the efforts of the Mayor and Council in 2010:

- *Encouraging and expanding citizen participation in the community:*
  - ◆ Promote substantive front-end citizen participation and input in policy decisions by scheduling public hearings on the formulation of the annual budget, Capital Improvements Program and federal grant applications.
  - ◆ Promote citizen participation by filling vacancies on City boards and commissions within thirty days of the expiration of terms and striving for geographical representation from various segments of the community.
  - ◆ Actively initiate communication regarding City policies, programs and services with residents, business owners and others. Respond promptly to requests and inquiries from citizens, businesses and organizations.
- *Providing City staff with policy direction:*
  - ◆ Provide City staff with direction for the provision of high quality services to the public by establishing and effectively implementing policies, goals and objectives.
  - ◆ Approve a 2011 Budget by August 2010 that provides the resources necessary to achieve City goals and objectives.
  - ◆ Approve a 2011-2015 Capital Improvements Program by March 2008 that provides the resources necessary to achieve the adopted goals and objectives of the City.
- *Promoting cooperation and communication between the City and other government agencies:*
  - ◆ Adopt a 2011 National and State Legislative Program by December 2010 that clearly identifies issues of concern to the City and possible legislative action to address these concerns.
  - ◆ Maintain membership and increase participation in the Mid-America Regional Council and other regional organizations. Support and encourage the development of regional approaches to address area-wide problems.
  - ◆ Maximize influence on legislative and financial issues through representation at various National League of Cities and League of Kansas Municipalities annual meetings.

## 2008-2009 PROGRAM ACCOMPLISHMENTS

Recent accomplishments of the Mayor and Council include:

- *Encouraging and expanding citizen participation in the community:*
  - ◆ Citizen Participation- Promoted citizen participation by filling vacancies on City boards and commissions
- *Providing City staff with policy direction:*
  - ◆ 2010 Budget – Approved a 2010 Budget by August 2009 that provided the resources necessary to achieve City goals and objectives.
  - ◆ 2010-2014 Capital Improvements Program – Approved a Capital Improvements Program by March 2009 that provided the resources necessary to achieve the adopted goals and objectives of the City.

- ◆ Economic Development – Provided policy direction and support to activities designed to expand and develop a comprehensive economic development program.
- ◆ Vision Metcalf – Initiated an implementation to begin setting the successful conditions for implementation of the plan to revitalize and regenerate the Metcalf Corridor.
- *Promoting cooperation and communication between the City and other government agencies:*
  - ◆ 2009 National and State Legislative Program – Adopted a 2009 National and State Legislative Program in December 2008 that clearly identified issues of concern to the City and possible legislative action to address these concerns.
  - ◆ Convention and Visitors Bureau (CVB) – Appointed a Convention and Tourism Committee to review recommended programs and expenditures of the CVB. Provided support to CVB operations, focusing on the promotion and solicitation of conventions and tourism within the City.

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$209,085	\$193,040	\$195,376
Commodities	29,574	10,775	3,750
Contractual	305,435	226,400	190,090
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$544,094</u></b>	<b><u>\$430,215</u></b>	<b><u>\$389,216</u></b>
 <b>Special Alcohol Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	628,282	700,000	700,000
Capital Outlay	0	0	0
Transfers/Others	1,750	0	0
<b>TOTAL</b>	<b><u>\$630,032</u></b>	<b><u>\$700,000</u></b>	<b><u>\$700,000</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Mayor	1	1	1
Council President	1	1	1
Council Member	11	11	11
<b>Total Full-time Employees:</b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>13</u></b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
 <b>TOTAL FTEs</b>	 <b><u>13.00</u></b>	 <b><u>13.00</u></b>	 <b><u>13.00</u></b>

**PROGRAM DESCRIPTION**

Transient Guest Tax is a 9% tax on guests occupying a room in a hotel or motel located within the City. Prior to July 2007, the tax rate was 6%.

All transient guest tax revenues are receipted into the Transient Guest Tax Funds. This funding is used to finance Economic Development activities within the City, such as Operations, Maintenance and Debt Service relating to the City's Convention Center, Soccer Complex and funding for the Overland Park Convention and Visitors Bureau.

**EXPENDITURES:**

<b>Transient Guest Tax Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	8,628,822	8,999,000	10,260,000
<b>TOTAL</b>	<b><u>\$8,628,822</u></b>	<b><u>\$8,999,000</u></b>	<b><u>\$10,260,000</u></b>
 <b>Transient Guest Tax Capital Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	88,088	0	130,502
Capital Outlay	38,992	0	0
Transfers/Others	6,376,643	10,770,419	6,403,498
<b>TOTAL</b>	<b><u>\$6,503,723</u></b>	<b><u>\$10,770,419</u></b>	<b><u>\$6,534,000</u></b>
 <b>Transient Guest Tax Operating Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	1,900,081	1,977,775	1,822,220
Capital Outlay	0	0	0
Transfers/Others	0	225	780
<b>TOTAL</b>	<b><u>\$1,900,081</u></b>	<b><u>\$1,978,000</u></b>	<b><u>\$1,823,000</u></b>

**PROGRAM DESCRIPTION**

The City of Overland Park provides funding to promote economic development activities by contracting with the Overland Park Economic Development Council and the Downtown Overland Park Partnership.

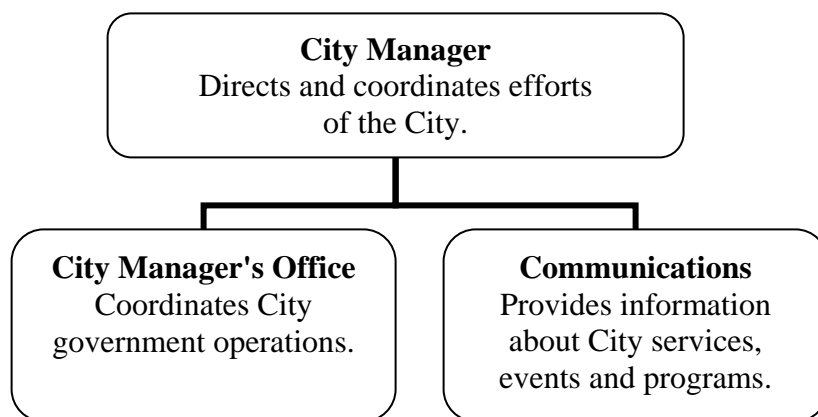
**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	605,244	620,980	620,980
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$605,244</u></b>	<b><u>\$620,980</u></b>	<b><u>\$620,980</u></b>

**PROGRAM DESCRIPTION**

The City Manager's Office is the administrative branch of the City that manages the City's day-to-day operations and implements policies set by the Governing Body. The City Manager's Office is responsible for the general management of Citywide goals, objectives and policies established by the Governing Body, as they are implemented into the City's daily operations.

**CITY MANAGER'S OFFICE -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To administer,  
implement and  
ensure the delivery of  
customer-focused  
services to citizens,  
businesses,  
institutions, visitors  
and employees by:*

- ❖ *Coordinating  
and  
managing  
City  
government  
operations.*

**AGENCY LOCATOR**

**Finance, Administration  
and Economic  
Development**

City Manager's Office  
City Manager's  
Office ➡  
Communications



**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the City Manager's Office in 2010:

- *Coordinating and managing City government operations:*
  - ◆ Administer and implement the policies set forth by the Governing Body.
  - ◆ Prepare and present the 2011 Operating Budget and 2011-2015 Capital Improvements Program.
  - ◆ Coordinate and manage Citywide government operations.
  - ◆ Coordinate the development of the State and National Legislative Programs.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the City Manager's Office include:

- *Coordinating and managing City government operations:*
  - ◆ Leading Change – Continue to lead organizational efforts to rethink and redesign processes to achieve improvements in measures of performance such as cost, quality, service and speed, as well as to enhance current community service levels and safeguard the long-term financial health of the City.
  - ◆ Performance Measurement System – The City continues to utilize a Citywide performance measurement system as part of our management system. This information is used to gauge the organization's efficiency and responsiveness, improve performance and determine our effectiveness in meeting annual and long-term goals and objectives. During 2007 the City joined the ICMA Performance Measurement Consortium which will provide benchmarking information related to the City's performance.
  - ◆ Hotel and Convention Center – Coordinated operations of the Sheraton Hotel and Overland Park Convention Center.
  - ◆ 2010 Operating Budget and Capital Improvements Plan – Prepared and presented the City's 2010 Operating Budget and 2010-2014 Capital Improvements Program to maximize the decision-making ability of the Governing Body. Submitted a recommended budget that provides a balanced program of services, based on current financial limits, and sets forth financial strategies and plans for the future.
  - ◆ National Legislative Program – Coordinated the development of a National Legislative Program for Governing Body consideration and approval. Coordinated legislative activities and worked to influence legislation affecting the City during the 2008 federal legislative session.
  - ◆ State Legislative Program – Coordinated the formulation of a State Legislative Program for Governing Body consideration and approval. Coordinated legislative activities and worked to influence legislation affecting the City during the 2009 state legislative session.
  - ◆ Customer Service Initiatives – Continued to lead the City in efforts to improve customer service. During 2009 and in cooperation with the Information Technology staff, a Customer Response/Service management system was implemented to improve tracking of a response to on-calls for service by citizens of the City.

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$856,753	\$916,886	\$850,555
Commodities	10,022	12,000	9,350
Contractual	601,658	120,755	81,220
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,468,433</u></b>	<b><u>\$1,049,641</u></b>	<b><u>\$941,125</u></b>

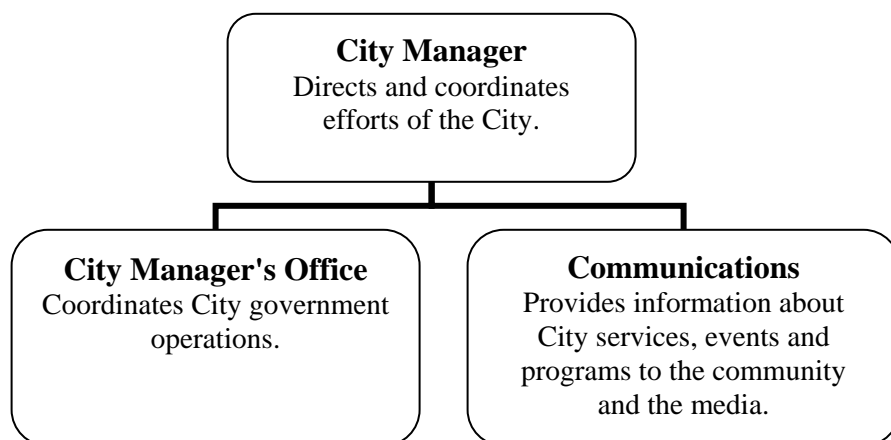
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
City Manager	1	1	1
Deputy City Manager	1	1	1
Assistant City Manager	2	0	0
Asst City Mgr/Dir External Aff	0	1	1
Assistant to the City Manager	0	1	1
Executive Assistant to CM & GB	0	1	1
Executive Assistant	2	1	1
<b>Total Full-time Employees:</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>
<b>Part-Time</b>			
Administrative Intern	0.48	0.41	0.41
<b>Total Part-time Employees:</b>	<b><u>0.48</u></b>	<b><u>0.41</u></b>	<b><u>0.41</u></b>
<b>TOTAL FTEs</b>	<b><u>6.48</u></b>	<b><u>6.41</u></b>	<b><u>6.41</u></b>

**PROGRAM DESCRIPTION**

The Communications Division of the City Manager's Office is responsible for disseminating information to Overland Park citizens and the media about City services, events, and programs.

**CITY MANAGER'S OFFICE - ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To communicate and provide information about City services, events and programs that highlight the image and quality of life in Overland Park by:*

- ❖ *Providing community and media relations,*
- ❖ *Providing print and web-based information and*
- ❖ *Providing reception, switchboard and mail services.*

**AGENCY LOCATOR**

**Finance,  
Administration and  
Economic Development**  
City Manager's  
Office  
City Manager's  
Office  
Communications ←

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Communications Division in 2010:

- *Provide community and media relations:*
  - ◆ To communicate and provide information about City services, events and programs that highlight the image and quality of life in Overland Park for 2010 through the use of the City's web site, email newsletter, the Overview (newsletter mailed to all City residents), press releases, and other opportunities as they arise.
  - ◆ Communications Manager serves as the President of a national organization: City, County Communications and Marketing Association (3CMA). Term is effective through October 2009.
- *Provide print and web-based information:*
  - ◆ Advancing the City's newly redesigned Web site (release set for late summer 2009) for further customer service, e-services and information, and incorporate the use of video clips to market programs and news.
- *Branding Overland Park:*
  - ◆ In May of 2009, the City, along with the Convention and Visitors Bureau, and the Economic Development Council of the Overland Park Chamber of Commerce, completed a branding analysis of the various associated customer markets. Moving forward, the three will continue to work on strategies and implementation of the Overland Park brand.

**2009-2010 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Communications Division include:

- *Provide community and media relations:*
  - ◆ Worked with elected and staff officials from Bietigheim-Bissingen, Germany to coordinate an official visit to Overland Park by our sister city representatives. Delegation is due in Overland Park in June 2009.
  - ◆ Worked with City Manager's staff on public relations aspect of strategic visioning "Vision Metcalf" project.
  - ◆ Worked with Information Technology Department on redesign of the City's website. Launch of the redesign is set for the latter part of summer 2009.
- *Provide print and Web-based information:*
  - ◆ Nearly 2.6 million visits were made to the City's Web site, [www.opkansas.org](http://www.opkansas.org), in 2008.
  - ◆ Overview, the residents' newsletter, is rated as the top primary source of information about City issues, services, and events for residents.
  - ◆ Several e-newsletters are available via [opkansas.org](http://opkansas.org) including City Council Summary Action Sheet; Planning Commission Agenda; City Source; Job Opportunities; Orange Barrel Report; Overview, the Residents' Newsletter; and press releases.
  - ◆ Sent out 138 news releases in 2007. 86 percent were either published or resulted in a broadcast from TV or radio.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of residents rating the effectiveness of communication from the city as good or very good:	N/A	70%	70%
Percent of residents rating the quality of life in Overland Park as good or very good:	N/A	91%	91%
<b>WORKLOAD MEASURES</b>			
Number of visits to web site:	2,655,591	3,100,000	2,900,000
Number of copies of Overview distributed per issue:	285,560	293,000	294,000
Number of copies of City Source distributed per issue:			
·Print	12,919	12,000	9,000
·Via Web	61,441	60,000	62,000
Number of Media contacts per year:	480	660	500

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$290,079	\$285,628	\$295,984
Commodities	62,286	86,750	85,750
Contractual	83,343	102,355	98,360
Capital Outlay	856	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$436,564</b>	<b>\$474,733</b>	<b>\$480,094</b>

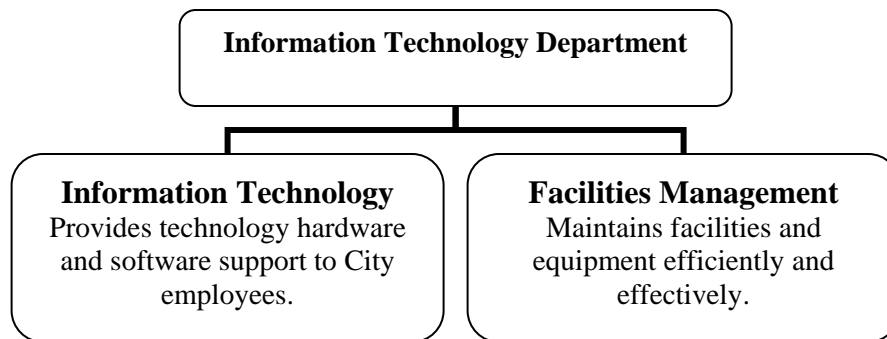
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Manager, Communications	1	1	1
Communications Assistant	1	1	1
Switchboard Operator/Receptionist	1	1	1
<b>Total Full-time Employees:</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Part-Time</b>			
Switchboard Operator/Receptionist	1.23	1.00	0.98
<b>Total Part-time Employees:</b>	<b>1.23</b>	<b>1.00</b>	<b>0.98</b>
<b>TOTAL FTEs</b>	<b>4.23</b>	<b>4.00</b>	<b>3.98</b>

**PROGRAM DESCRIPTION**

The Information Technology Department provides City employees with the services needed to meet technical needs.

**INFORMATION TECHNOLOGY DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To provide high-quality technology to City employees to enhance their ability to serve citizens by:*

- ❖ *Providing and maintaining hardware, software and network services,*
- ❖ *Performing backups,*
- ❖ *Replacing equipment as appropriate and*
- ❖ *Maintaining phones, cell phones and pagers.*

**AGENCY LOCATOR**

**Finance, Administration  
and Economic  
Development**

Information  
Technology

*Information*

*Technology* ←

*Facilities*

*Management &  
Operations*

## 2010 PROGRAM GOALS

The City of Overland Park's work plan contains several items that will direct the efforts of the Information Technology Department in 2010:

- *Provide and maintain hardware, software and network services:*
  - ◆ The IT Project Portfolio Management system is a ranking by the Executive Leadership Team, of projects submitted to the Information Technology Department for completion. Projects for 2010 will be ranked in the fourth quarter of 2009. This ranking will drive the 2010 IT Program Goals.
  - ◆ Possible projects for 2010 include:
    - Upgrading the E1 Financial Application,
    - Upgrading or replacing the PeopleSoft HRIS Application,
    - Upgrading or replacing the Storage Area Network (SAN), and
    - Implementing an Asset Management application.
- *Performing backups:*
  - ◆ The Information Technology Department will perform nightly backups of all City data on networked servers. Nightly backups will be performed every night, on a rotating 30-day cycle. After 30 days, the backed up data will be archived and stored off-site. These become monthly backups and will be stored for 1 year. The 12th monthly backup will be considered an annual backup, and will be stored for 1 year. Backups will continue to rotate in this fashion indefinitely.
- *Replacing equipment as appropriate:*
  - ◆ Replace desktop computers and notebooks for City departments based on identified need.
  - ◆ Replace servers (applications, file and print, network) based on identified need.
- *Maintaining phones, cell phones, and pagers:*
  - ◆ Maintain current Fujitsu telephone system using available parts until CIP funding becomes available for replacement.
  - ◆ Maintain service and support contracts for cell phones, data cards, and pagers.

## 2008-2009 PROGRAM ACCOMPLISHMENTS

Recent accomplishments of the Information Technology Department include:

- *Provide and maintain hardware, software and network services:*
  - ◆ Hardware
    - Upgraded 12 switch closets.
    - Consolidated Public Works servers into the computer room at the Myron E. Scafe building.
    - Consolidated multiple servers running file and print services in the computer room of the Myron E. Scafe building.
    - Upgraded the Citrix servers.
    - Applied a Power Management scheme to all City desktop and laptop computers.
    - Replaced the VMWare hardware infrastructure (completed in 2009).
    - Installed public Wi-Fi at the Soccer Park (completed in 2009).
  - ◆ Software
    - Implemented an enhanced Online Agendas application.
    - Upgraded the I/Leads application for the Police Department.

- Implemented 6 Tax Updates to the PeopleSoft HRIS/Payroll application.
- Implemented a Document Imaging solution for the Police Records division.
- Supported the Vision Metcalf initiative by converting the final report into a web-site presentable format, and making it available on the City's website.
- Implemented a Citizen Request System on the City's website.
- Upgraded the Tidemark application.
- Implemented an Administrative Investigations Management application for the Police Professional Standards Unit.
- Upgraded the L-3 Mobile Video system.
- Upgraded the CLASS application for the Parks & Recreation Department.
- Implemented an eDiscovery solution (completed in 2009) for Law Department.
- Redesigned the City's website (completed in 2009).
- ◆ Network
  - Implemented dual-path fiber connections between selected City buildings.
  - Completed build of network at Matt Ross Community Center.
  - Implemented technology at the new Arboretum maintenance building.
  - Implemented Network Access Control (NAC).
- *Performing backups:*
  - ◆ Increase the capacity of the Revinetix backup system.
  - ◆ Performed backups per schedule.
- *Replacing equipment as appropriate:*
  - ◆ Replaced 40 desktop and 24 laptop computers.
  - ◆ Replaced the LSCONNECT and LSCLASS servers supporting Leisure Services.
  - ◆ Replaced 120 CRT monitors with energy-efficient LCD monitors.
- *Maintaining phones, cell phones, and pagers:*
  - ◆ Replaced AT&T contract for County data connection with fiber, resulting in \$35,000+ annual savings.
  - ◆ Supported and maintained 1705 Desk Phones, 1375 voicemail accounts, 399 cell phones, 235 wireless data cards, and 564 pagers.



**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
System availability, based on uptime of servers/network switches:	99.73%	99.9%	99.9%
Percent of employees rating the following as good or very good:			
·PC	95%	95%	95%
·City's intranet system	97%	99%	99%
·Printers	95%	92%	92%
·Telephones	98%	97%	97%
·Voice mail system	98%	97%	97%
·Cell Phones	98%	90%	90%
·Pagers	98%	95%	95%
·Help Desk	99%	98%	98%
<b>WORKLOAD MEASURES</b>			
Number of PCs supported:	1,247	1,200	1,250
Number of help desk calls:	15,074	18,000	16,000
Number of new PCs installed/replaced:	144	100	50
Number of new Printers installed/replaced:	104	25	25

**EXPENDITURES:**

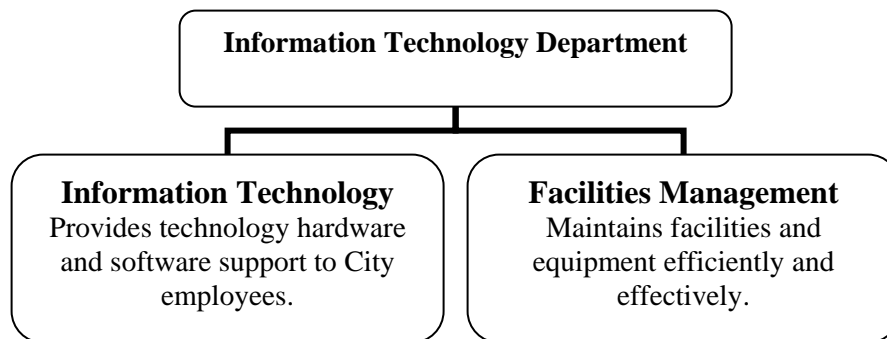
<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$2,717,715	\$2,867,870	\$2,810,005
Commodities	29,750	32,250	31,600
Contractual	604,017	646,995	631,585
Capital Outlay	326,328	467,850	323,200
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u><u>\$3,677,810</u></u></b>	<b><u><u>\$4,014,965</u></u></b>	<b><u><u>\$3,796,390</u></u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Dir, Information Technology	1	1	1
Asst Dir, Information Tech	1	1	1
Mgr, Applications & Dev	1	1	1
Mgr, Technical Operations	1	1	1
Project Manager	1	1	1
Programmer/Analyst, Senior	7	7	7
Programmer/Analyst	2	2	2
Network Administrator	4	4	4
Network Support Tech, Sr.	1	1	1
PC Support Specialist, Assoc.	1	2	2
PC Support Specialist, Sr.	3	2	2
Help Desk Support Spec., Sr	2	2	2
<b>Total Full-time Employees:</b>	<b><u>25</u></b>	<b><u>25</u></b>	<b><u>25</u></b>
<b>Part-Time</b>			
Programmer/Analyst, Senior	0.85	0.85	0.85
Administrative Assistant	0.50	0.50	0.50
<b>Total Part-time Employees:</b>	<b><u>1.35</u></b>	<b><u>1.35</u></b>	<b><u>1.35</u></b>
<b>TOTAL FTEs</b>	<b><u>26.35</u></b>	<b><u>26.35</u></b>	<b><u>26.35</u></b>

**PROGRAM DESCRIPTION**

The Facilities Management Division staff maintains the physical environment in which facility occupants work and conduct business with citizens and customers.

**INFORMATION TECHNOLOGY DEPARTMENT -  
ORGANIZATIONAL CHART****MISSION STATEMENT**

*To provide a positive physical environment that is conducive to the efficient conduct of City business by:*

- ❖ *Effectively maintaining facilities while minimizing operating costs.*

**AGENCY LOCATOR**

**Finance,  
Administration and  
Economic Development**

Information  
Technology

*Information  
Technology*

*Facilities*

*Management &  
Operations* ←

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Facilities Management Division in 2010:

- *Effectively maintain facilities and equipment while minimizing operating costs:*
  - ◆ Continue to monitor, evaluate, and upgrade systems to improve the energy efficiency of City facilities and equipment.
  - ◆ Work with Convention Center staff to ensure the proper care and operation of the Convention Center equipment and facilities.
  - ◆ Work with Sheraton Hotel staff to ensure the proper care and operation of the Hotel facilities.
  - ◆ Establish air quality benchmarks at City Facilities.
  - ◆ Remodel existing areas as requested by City departments.
  - ◆ Replace carpet and tile flooring at several City facilities.
  - ◆ Replace roof system at Tomahawk Ridge Community Center.
  - ◆ Replace the roof system Myron E. Scafe Building (postponed from 2009).
  - ◆ Replace overhead door systems at multiple city facilities.
  - ◆ Replace domestic hot water system Tomahawk Ridge Building (postponed from 2009).
  - ◆ Work with other City departments to promote teamwork and to increase productivity of City staff.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Facilities Management Division include:

- *Effectively maintain facilities and equipment while minimizing operating costs:*
  - ◆ Completed the remodel of office space to house the Probation Division.
  - ◆ Installed security card access system at the new Arboretum Shop and Visitor Center.
  - ◆ Installed security card access system at Technical Classroom Building at Fire Training Center.
  - ◆ Installed phone and network cabling in the Technical Classroom Building at the Fire Training Center.
  - ◆ Work with Public Works Department on the Sheraton Hotel computer room construction in the elevator penthouse.
  - ◆ Insulate and install metal sheeting on the interior of the new Blue Valley Car Wash facility
  - ◆ Continue to work on the upgrade of the closed-circuit TV systems at Scafe Building and Sanders Justice Center to digital systems.
  - ◆ Coordinated and installed carpet and tile flooring at several City facilities.
  - ◆ Replace the roof system at the Fire Administration Building.
  - ◆ Replaced the roof system City Hall.
  - ◆ Replace the roof system at Fire Station 2.
  - ◆ Contracted for the replacement and repair of the Fire Station 1 Parking Lot.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of respondents rating the overall condition of the building and common areas as good or excellent:	84%	90%	95%
<b>WORKLOAD MEASURES</b>			
Number of square feet maintained:	462,200	462,200	462,200
Hours of preventative maintenance:	3,124	3,700	3,800
Hours of emergency repairs:	1,959	2,100	2,200
Hours of planned maintenance:	13,393	12,800	13,700

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$944,500	\$971,617	\$971,007
Commodities	401,695	450,373	438,878
Contractual	2,378,746	2,037,945	2,044,970
Capital Outlay	-35,208	40,125	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$3,689,733</u></b>	<b><u>\$3,500,060</u></b>	<b><u>\$3,454,855</u></b>

**PERSONNEL (full-time equivalent):**

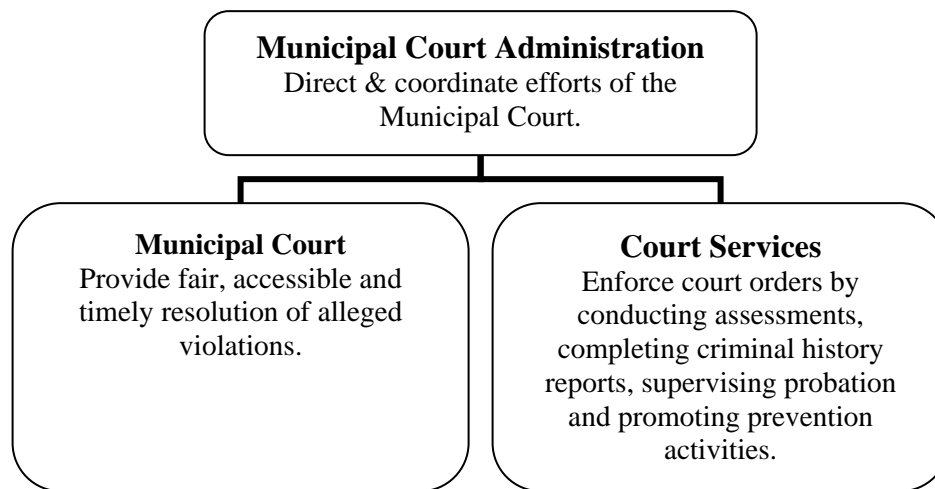
<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Supervisor, Facilities Mgmt	2	2	2
Mgr, Facilities Management	1	1	1
Building Maintenance Worker I	3	3	2
Building Maintenance Worker II	4	4	5
Facilities Management Tech	1	1	1
Building Attendant	1	1	1
<b>Total Full-time Employees:</b>	<b><u>12</u></b>	<b><u>12</u></b>	<b><u>12</u></b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>TOTAL FTEs</b>	<b><u>12.00</u></b>	<b><u>12.00</u></b>	<b><u>12.00</u></b>

**PROGRAM DESCRIPTION**

The Municipal Court is the judicial branch of the City. Traffic violations and violations of Overland Park City ordinances are handled in this court.

In the Municipal Court there are no jury trials. A judge under the Code of Criminal Procedure, the Code of Municipal Courts, the Kansas Rules of Evidence, and the Overland Park Municipal Code conducts all trials.

**MUNICIPAL COURT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To provide fair, accessible and timely resolution of alleged violations in the Overland Park Municipal Court by:*

- ❖ *Providing access to justice in an expeditious and timely manner,*
- ❖ *Ensuring equality, fairness and integrity,*
- ❖ *Ensuring court facilities are safe, accessible and convenient to use and*
- ❖ *Instilling public trust and confidence.*

**AGENCY LOCATOR**

**Finance, Administration and Economic Development**

Municipal Court  
Municipal Court ➡  
Court Services

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Municipal Court in 2010:

- *Provide fair, accessible, and timely resolution of alleged violations:*
  - ◆ Maintain percentage of court cases (except A & B misdemeanors) that reach disposition within 90 days to 86% or higher.
  - ◆ Explore ways to reduce expenses in every area of operation.
  - ◆ Review clerk's office work flow to reduce use of paper and increase electronic processes.
  - ◆ Explore local and/or low cost training opportunities for all staff.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Municipal Court include:

- *Court facilities are safe, accessible and convenient to use:*
  - ◆ Current procedures for use of interpreters was reviewed and determined to be professionally up to date. A Spanish speaking pro tem judge was added to the list to enhance service in that regard. One Spanish interpreter began attending an arraignment docket each week to expedite initial appearance process.
  - ◆ Public address system project was postponed indefinitely due to budget constraints.
- *Providing access to justice in an expeditious and timely manner:*
  - ◆ Transition to electronic ticketing complete in June 2009.
  - ◆ "Time to disposition" for traffic cases was studied semiannually and consistently meets American Bar Association standards.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of survey respondents reporting they were treated with courtesy, respect and concern by:			
·Court Clerk	99%	99%	100%
·Municipal Judge	97%	96%	100%
<b>WORKLOAD MEASURES</b>			
Number of cases filed:	46,355	52,000	53,000
Number of cases closed:	35,314	36,500	37,500
Clearance rate:	76%	80%	80%
Total revenues collected:	\$5,196,695	\$6,000,000	\$6,200,000

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,592,941	\$1,660,372	\$1,648,676
Commodities	63,413	85,732	86,425
Contractual	493,534	708,590	699,305
Capital Outlay	9,061	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$2,158,949</u></b>	<b><u>\$2,454,694</u></b>	<b><u>\$2,434,406</u></b>

**PERSONNEL (full-time equivalent):**

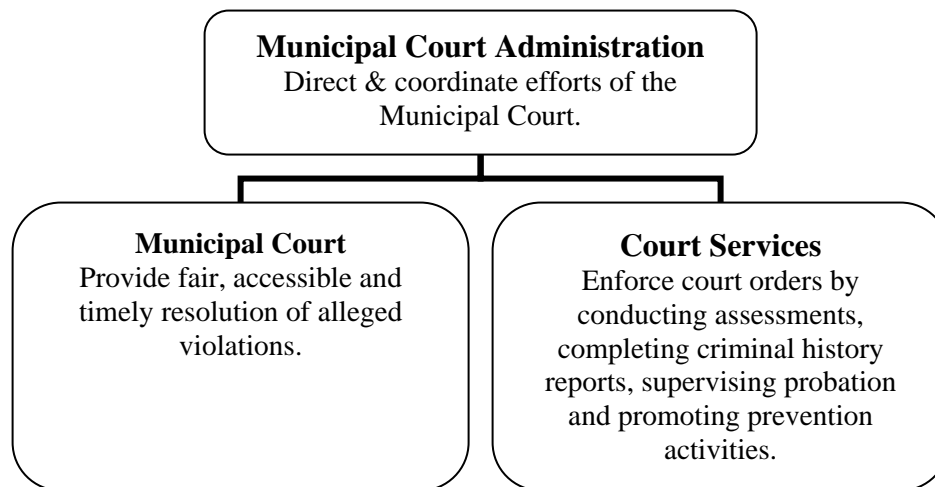
<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Presiding Judge	1	1	1
Municipal Court Judge	1	1	1
Court Administrator	1	1	1
Supervisor, Court Security	1	1	1
Court Security Officer	3	3	3
Court Clerk, Deputy	1	1	1
Court Clerk, Senior	3	3	3
Court Clerk	10	10	10
<b>Total Full-time Employees:</b>	<b><u>21</u></b>	<b><u>21</u></b>	<b><u>21</u></b>
<b>Part-Time</b>			
Court Security Officer	0.58	0.58	0.58
Judge Pro Tem	0.17	0.26	0.26
Court Clerk	0.58	0.48	0.48
<b>Total Part-time Employees:</b>	<b><u>1.33</u></b>	<b><u>1.32</u></b>	<b><u>1.32</u></b>
<b>TOTAL FTEs</b>	<b><u>22.33</u></b>	<b><u>22.32</u></b>	<b><u>22.32</u></b>



**PROGRAM DESCRIPTION**

The Court Services Division of the Municipal Court provides service in four basic areas: Pre-Sentence Investigations and Drug Alcohol Evaluations, Monitoring and Supervision, Education Programs, and Community Outreach.

**MUNICIPAL COURT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To enforce court orders by:*

- ❖ *Conducting assessments,*
- ❖ *Completing criminal history reports,*
- ❖ *Supervising probation and*
- ❖ *Promoting prevention activities within the community.*

**AGENCY LOCATOR**

**Finance, Administration and Economic Development**

Municipal Court  
Municipal Court  
Court Services ➡

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Court Services Division in 2010:

- *Supervising Probation:*
  - ◆ Begin offering semi-annual substance abuse educational class pursuant to new state licensing requirements.
- *Supervising Probation and Conducting Assessments:*
  - ◆ Explore local and/or low cost training opportunities for probation officers.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Court Services Division include:

- *Supervising Probation:*
  - ◆ Review of urinalysis testing facilities throughout the metro area revealed that current provider most effectively serves our defendants.
  - ◆ Review of alternative drug and alcohol testing methods resulted in no operational changes. Current procedures and technologies continue to yield the best result at the lowest price to defendants.
  - ◆ Successfully implemented ignition interlock referral system for second time DUI offenders as mandated by the State of Kansas.
  - ◆ Transition to new physical location for Court Services staff is complete and operational.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of diversion/probation program participants that are involved with the court system again within two years:	28%	25%	25%
<b>WORKLOAD MEASURES</b>			
Number of assessments conducted:	860	900	900
Number of people monitored on diversion or probation:	1,325	1,450	1,500

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$507,827	\$533,292	\$536,710
Commodities	234	0	0
Contractual	8,493	1,510	1,280
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$516,554</u></b>	<b><u>\$534,802</u></b>	<b><u>\$537,990</u></b>

<b>ADSAP (non-budgeted)</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	3,903	25,000	24,075
Contractual	64,925	147,825	126,950
Capital Outlay	16,218	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$85,046</u></b>	<b><u>\$172,825</u></b>	<b><u>\$151,025</u></b>

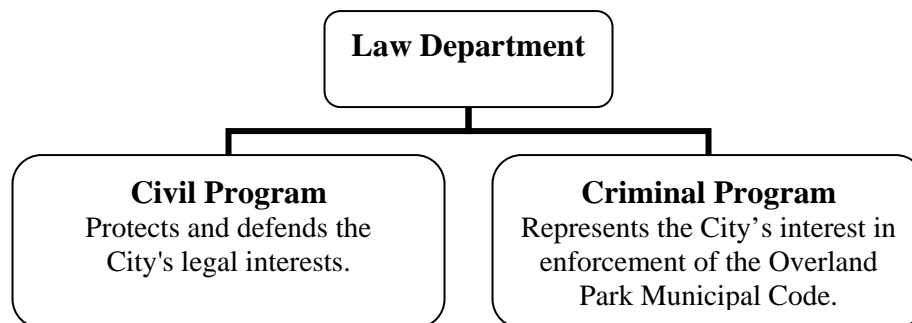
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Supervisor, Court Services	1	1	1
Court Clerk	1	1	1
Probation Officer	3	3	3
Probation/Court Security Officer	1	1	1
Substance Abuse Specialist	1	1	1
<b>Total Full-time Employees:</b>	<b><u>7</u></b>	<b><u>7</u></b>	<b><u>7</u></b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>TOTAL FTEs</b>	<b><u>7.00</u></b>	<b><u>7.00</u></b>	<b><u>7.00</u></b>

**PROGRAM DESCRIPTION**

The Law Department provides legal advice and counsel to the Governing Body, City Manager, City departments and City boards and commissions; attends all City Council Meetings and meetings of various committees, boards and commissions; drafts ordinances, resolutions, contracts, deeds, leases, advisory opinions and other legal instruments; and processes claims against the City and its officers and employees before state and federal judicial and administrative agencies in civil litigation proceedings.

**LAW DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To protect and defend the City's legal interests and to represent the City's interest in enforcement of the Overland Park Municipal Code by:*

- ❖ *Preparation of appropriate legislative documents, contracts and opinions, and representation of the City in civil litigation,*
- ❖ *Provide legal expertise and assist in the development of policy and*
- ❖ *Prosecuting violations of the Municipal Code and managing the diversion and victim assistance programs.*

**AGENCY LOCATOR**

**Finance, Administration  
and Economic  
Development**  
Law  
Law ←

## 2010 PROGRAM GOALS

The City of Overland Park's work plan contains several items that will direct the efforts of the Law Department in 2010:

- *Preparation of appropriate legislative documents, contracts and opinions and representation of the City in civil litigation and in the business and operation of the City to include but not limited to the following:*
  - ◆ Legal opinion service - Provide prompt legal opinion service to Council and City staff.
  - ◆ Legislative support service - Monitor all proposed state and federal legislation impacting municipalities during the 2010 legislative sessions.
  - ◆ Preparation of ordinance and administrative policies.
  - ◆ Provide legal assistance service and civil litigation support service.
  - ◆ Implement and monitor the City's e-discovery program to ensure compliance with the City's legal obligations regarding the Kansas Open Records Act and federal and state evidence rules relating to litigation document production.
  - ◆ Provide legal support for public infrastructure construction projects.
  - ◆ Provide legal assistance for economic development projects.
- *Prosecuting violations of the Municipal Code and managing the diversion and victim assistance programs to include but not limited to the following:*
  - ◆ Effectively and efficiently prosecute cases.
  - ◆ Effectively and efficiently manage criminal cases, to include diversion, probation, victim assistance and other related functions of the criminal justice system.
  - ◆ Assist the Police Department, code enforcement officers and other City staff in preparing cases for prosecution in the Municipal Court.
  - ◆ Assist the Police Department and Court in the ongoing transition to e-ticketing.

## 2008-2009 PROGRAM ACCOMPLISHMENTS

Recent accomplishments of the Law Department include:

- *Preparation of legislative documents, contracts and opinions and representation of the City in civil litigation and generally in the day-to-day business of the City to include but not limited to the following:*
  - ◆ Provided written and oral testimony to support the City's legislative program to include matters related to annexation, public safety, finance and other matters identified by the City's legislative program.
  - ◆ Represented the City in open records matters.
  - ◆ Provided legal review of counsel regarding all City contracts.
  - ◆ Provided legal support regarding claims filed against the City.
  - ◆ Provided legal support concerning personnel, pension and other human resources related matters.
  - ◆ Provided legal advice to the Police Department concerning public safety operations, public protests, homeland security and emergency operations to include an extensive overhaul of the Municipal Court's ordinance database in preparation for electronic ticketing, participation in the redesign of ticket forms and long-form complaints and the design of an electronic discovery website for municipal court cases to automate the process and speed up discovery.
  - ◆ Prosecuted administrative cases regarding massage and alcohol licensees.
  - ◆ Revised massage code, drafted various ordinances regarding traffic enforcement and animal control issues to include coyote trapping ordinance.
  - ◆ Provided legal advice concerning land use matters, City related procurement matters and franchising issues.

- ◆ Provided legal assistance for economic development projects to include the Prairiefire at Lionsgate, Mission Farms West, Highlands Village, Corbin Park and Village of St. Andrews TDD projects, the Cherokee South and Market Lofts TIF projects and the Museum at Prairiefire at Lionsgate Star Bond project.
  - ◆ Provided legal assistance for public infrastructure projects to include the US 69 project related to the American Recovery and Reinvestment Act and related condemnation requirements.
  - ◆ Provided legal support for public meetings.
  - ◆ Provided legal support and project management support for the City's annexation projects.
  - ◆ Provided legal support for a comprehensive review of the City's health benefit plan and pension plans to include implementation of QDRO procedures.
  - ◆ Completed a comprehensive revision of telecommunications facilities [cell tower] ordinance.
  - ◆ Provided interpretation and enforcement of new federal regulations of public and semi-private swimming pools.
  - ◆ Provided guidelines for code enforcement in newly annexed areas.
  - ◆ Participated in a complete revision of solid waste and recycling regulations.
- *Provide legal expertise and assist in the development of policy:*
- ◆ Provided policy training for all employees and supervisory staff concerning City policies, including equal opportunity, anti-harassment, alcohol/drug use, commercial drivers' license standards and constitutional issues.
  - ◆ Generated a bi-monthly Overland Park Police Department legal bulletin to keep commissioned officers abreast of changes in the law.
  - ◆ Provided policy and liability training for employees involved in snow-removal activities.
  - ◆ Provided training for public work's staff regarding construction contract documents.
- *Prosecuting violations of the Municipal Code and managing the diversion and victim assistance programs:*
- ◆ Of the approximately 46,355 new cases filed in the Municipal Court during 2008, Law Department prosecutors processed 876 DUI cases and 45,479 non-DUI cases, including cases involving illegal drugs, substance abuse, thefts, violations of property maintenance and building codes and traffic offenses. The Prosecution Division also handled appeals to the District Court and administration of approximately 429 cases through the Department's Victim Assistance Program.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of non-DUI charges disposed by:			
·Bench trial	7%	9%	6%
·Plea/Sentencing	74%	72%	74%
·Dismissal	13%	11%	13%
·Diversion	7%	8%	7%
Percent of DUI charges disposed by:			
·Bench trial	5%	7%	5%
·Diversion	45%	44%	45%
·Plea/Sentencing	43%	45%	44%
·Dismissal	7%	4%	6%
<b>WORKLOAD MEASURES</b>			
Number of charges dismissed due to speedy trial:	0	0	1
Legal opinions given:	676	844	500
Number of charges filed:			
·DUI	876	828	877
·Non-DUI:			
·Hazardous traffic (moving)	24,280	25,416	24,000
·Non-hazardous traffic (non-moving)	16,805	15,916	16,000
·Parking	1,162	1,256	1,200
·Theft	412	280	400
·Animal Control	765	1052	700
·Drug related	309	400	300
·Codes	287	196	300
·Other	1,446	1,708	1,400
Total	46,342	47,052	45,177

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$1,438,814	\$1,587,724	\$1,462,286
Commodities	30,702	28,100	28,400
Contractual	154,493	170,060	157,600
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$1,624,009</b>	<b>\$1,785,884</b>	<b>\$1,648,286</b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Director, Law/City Attorney	1	1	1
Deputy City Attorney	1	1	1
Assistant City Attorney, Sr	2	3	3
Prosecutor	3	3	3
Administrative Prosecutor	1	1	1
Executive Legal Assistant	2	2	2
Secretary, Legal	2	2	2
Administrative Clerk	1	1	1
<b>Total Full-time Employees:</b>	<b><u>13</u></b>	<b><u>14</u></b>	<b><u>14</u></b>
<b>Part-Time</b>			
Contract Attorney	0.48	0.00	0.00
Contract Victim Asst. Coordinator	0.50	0.50	0.50
<b>Total Part-time Employees:</b>	<b><u>0.98</u></b>	<b><u>0.5</u></b>	<b><u>0.50</u></b>
<b>TOTAL FTEs</b>	<b><u>13.98</u></b>	<b><u>14.50</u></b>	<b><u>14.50</u></b>



**PROGRAM DESCRIPTION**

The Finance Department administers the City's financial planning and budgeting systems. This information assists the City Council in making policy decisions about public funds and providing services in the most efficient and effective manner possible.

The department is also responsible for safekeeping of funds, payment of City bills, and maintaining all financial records.

Overland Park has a long-standing record of fiscal responsibility based upon sound financial planning and budgeting. These factors have helped the City earn a triple-A bond rating from Standard and Poor's and Moody's Investors Service every year since 1987.

**FINANCE DEPARTMENT****Financial Management**

Promotes the efficient and effective use of the City's financial resources and maintains the financial health of the City.

**MISSION STATEMENT**

*To promote the efficient and effective use of the City's financial resources and maintain the financial health of the City by:*

- ❖ *Developing, implementing and monitoring annual operating and capital improvements program budgets through the use of proper financial accounting, analysis and reporting,*
- ❖ *Planning and evaluating the City's financial position through the use of a five-year financial plan,*
- ❖ *Directing the cash management of City funds and*
- ❖ *Providing financial direction to City departments.*

**AGENCY LOCATOR****Finance and,  
Administration**

*Finance Department* ➡  
*City Clerk*

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Finance Department in 2010:

- *Providing Financial support and direction to City departments:*
  - ◆ Provide quarterly training of City employees on the City's financial management software.
  - ◆ Update key financial policies including the City's purchasing, letter of credit and fixed asset policies.
  - ◆ Review the financial reporting information requirements of all City departments and improve on the reporting capabilities of E1 to all City departments.
  - ◆ Monitor the financial aspects of the City's Transportation Development Districts and Tax Increment Financing Districts.
  - ◆ Provide financial oversight of the City's first full year of operations at the soccer complex, including review of financial operations, policies and procedures.
- *Developing, implementing and monitoring annual operating and capital improvements program budgets through the use of proper financial accounting, analysis and reporting:*
  - ◆ Earn the GFOA Certificate of Excellence for Financial Reporting for the 2009 financial statements and the GFOA Award for the 2010 Budget.
  - ◆ Monitor the 2010 Budget, develop a 2011 Budget, and create the 2011-2015 Capital Improvements Program & financial forecast.
  - ◆ Enhance the City's financial transparency by increasing the amount of financial information reported on the City's website to include semi-annual interim financial statements and investment reports.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Finance Department include:

- *Providing Financial support and direction to City departments:*
  - ◆ Trained City employees on the City's financial management software.
  - ◆ Imaged Accounts Payable invoices to provide improved and easy access of paid invoices by the Finance Department and outside departments.
  - ◆ Reviewed and updated all Finance Department related administrative policies.
  - ◆ Issued a Request for Proposal (RFP) for a collection agency to assist the Finance Department in the collection of debts owed by individuals or businesses to the City.
- *Developing, implementing and monitoring annual operating and capital improvements program budgets through the use of proper financial accounting, analysis and reporting:*
  - ◆ Received the GFOA Certificate of Achievement for the 2007 and 2008 Financial Statements and GFOA Award for the 2009 Operating Budget document.
  - ◆ Coordinated development of the 2009 and 2010 Budgets and 2010-2014 five year Financial Plan and Capital Improvements Program.
  - ◆ Prepared the Financial and Economic Trend Report and Cost Recovery Study.
  - ◆ Prepared reports on the City's interim financial statements and began to review these with the Finance, Administration and Economic Development Committee.

- ◆ Issued a Request for Proposal (RFP) for the City's independent financial advisory services to assist the City in issuing general obligation bonds and evaluating proposed Transportation Development Districts and Tax Increment Financing Districts.
  - ◆ Issued a Request for Proposal (RFP) for the telecommunication services to evaluate the City's local access and data network configurations and to identify potential cost savings.
- *Directing the cash management of City funds:*
- ◆ Updated the City's investment policy.
  - ◆ Prepared reports on the City's investment portfolio and reviewed with them quarterly with the Finance, Administration and Economic Development Committee.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent variance between budgeted and actual:			
· General fund revenues	86%	100%	100%
· Expenditures	91%	95%	95%
Accuracy rate in forecasting annual city revenue estimates:			
· Sales tax	73%	100%	100%
· All other non-sales tax revenues	97%	100%	100%
	20%		
Debt Service as a Percent of Operating Expenditures		NA	NA
Percent of available funds invested:	100%	100%	100%
Investment interest rate earned as a % of:			
· 6 month T bill rate	242%	100%	100%
· Kansas Municipal Investment Pool Benchmark Rate	235%	100%	100%
Percent of vendors paid within 30 days from date of invoice:	57%	70%	70%
<b>EFFICIENCY/WORKLOAD MEASURES</b>			
General Fund Operating expenditures per capita:	\$463	NA	NA
General Fund Revenues per capita:	\$541	NA	NA
Debt Per Capita	\$1,041	\$1,041	\$1,187
Number of checks, ACH & Wire payments:	11,892	11,000	12,000
Average value of funds invested:	\$101M	\$125M	\$135M
Number of Internal Audits Prepared:	86	70	70

**EXPENDITURES:**

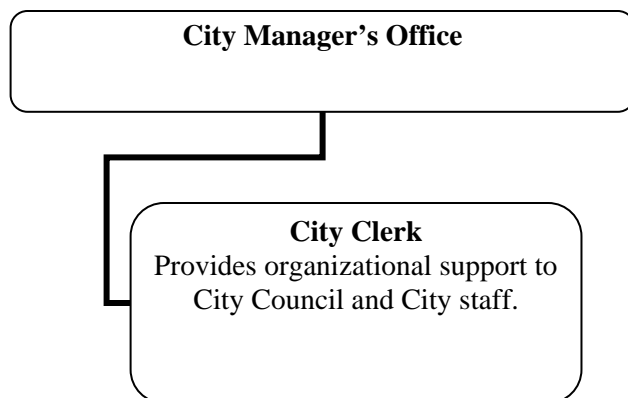
<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,123,513	\$1,274,346	\$1,182,658
Commodities	15,579	18,150	18,820
Contractual	180,194	179,472	174,172
Capital Outlay	-700	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u><u>\$1,318,586</u></u></b>	<b><u><u>\$1,471,968</u></u></b>	<b><u><u>\$1,375,650</u></u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Chief Financial Officer	1	1	1
Asst Chief Financial Officer	1	1	1
Supv, Finance & Accounting	2	2	1
Internal Auditor	1	1	1
Acting Supv, Accounts Payable	0	0	1
Senior Accountant	2	0	0
Accountant II	2	3	2
Accountant I	2	3	3
Accounting Clerk, Senior	4	3	3
Accounting Associate	0	1	1
<b>Total Full-time Employees:</b>	<b><u>15</u></b>	<b><u>15</u></b>	<b><u>14</u></b>
<b>Part-Time</b>			
Document Imaging Clerk	0.00	0.40	0.40
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.40</u></b>	<b><u>0.40</u></b>
<b>TOTAL FTEs</b>	<b><u><u>15.00</u></u></b>	<b><u><u>15.40</u></u></b>	<b><u><u>14.40</u></u></b>

**PROGRAM DESCRIPTION**

The City Clerk's Division prepares City Council agendas; records and maintains all Council records, proceedings and ordinances; provides information concerning Council proceedings and ordinances to the general public and other City departments; and issues various licenses and permits including animal, cereal malt beverage, drinking establishment, private club, caterer and massage therapy.

**CITY CLERK DIVISION****MISSION STATEMENT**

*To provide organizational support to City Council and City staff by:*

- ❖ *Providing an accurate record of Council, Committee and Planning Commission meetings,*
- ❖ *Performing records management and contract administration,*
- ❖ *Processing applications for licenses and permits,*
- ❖ *Facilitating the City's risk management program and*
- ❖ *Responding to customer service requests.*

**AGENCY LOCATOR****Finance and Administration**

*Finance & Accounting  
City Clerk ←*

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the City Clerk Division in 2010:

- *Providing an accurate record of Council, Committee and Planning Commission meetings:*
  - ◆ Complete meeting minute transcription within 3 to 4 weeks of the meetings and so corrections are required on less than 5 percent of the minutes transcribed.
- *Performing records management and contract administration:*
  - ◆ Respond to requests for records within three days of requests 100 percent of the time.
  - ◆ Establish a workflow process for all contracts, so contracts are scanned into the imaging system upon approval.
- *Processing applications for licenses and permits:*
  - ◆ On average, issue animal licenses within 10 days of receipt; special animal permits within 30 days of receipt; drinking establishments, caterers, and private clubs within 15 days of receipt; cereal malt beverage licenses within 13 days of receipt; retail liquor licenses within 3 days of receipt; and massage licenses within 10 days of receipt.
  - ◆ Use the Communicator System to advise residents of delinquent animal licenses and to facilitate compliance with the ordinance by September 30. Information will also be used to update the Tidemark address database to comply with post office national change-of-address mailing requirements to reduce returns/undeliverable mail.
- *Facilitating the City's risk management program:*
  - ◆ Forward all claims information received to the City's risk manager within 24 hours of receipt and continue to maintain a database of all claims received.
- *Responding to customer service requests:*
  - ◆ Survey one licensing area to review for possible process improvements by October 2010.
  - ◆ Partner with Neighborhood Conservation groups to educate residents on the animal licensing requirements, resulting in increased compliance with the ordinance.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the City Clerk Division include:

- *Providing an accurate record of Council, Committee and Planning Commission meetings:*
  - ◆ Transcribed 264 hours of meeting minutes during 2008 with 99 percent accuracy.
- *Performing records management and contract administration:*
  - ◆ Completed annual review/update of records management policy including list of designated records custodians and records retention schedules for each department.
  - ◆ Responded to requests for records within three days 100% of the time.
  - ◆ Processed 70 resolutions, 84 ordinances, 54 bid openings, 297 contracts and 324 legal advertisements during 2008.
  - ◆ Revised online agenda process to facilitate entering of information by staff and to provide clear information to residents, specifically regarding "amended" agenda documents.

- *Processing applications for licenses and permits:*
  - ◆ Partnered with Police Department and massage community to amend massage ordinance by upgrading professional standards (national certification) required for licensure.
  - ◆ During 2008, on average, animal licenses were issued within 3 days of receipt; special animal permits within 15 days of receipt; drinking establishment, caterers and private club licenses within 14 days of receipt; cereal malt beverage licenses within 12 days of receipt; retail liquor within 1 day of receipt; and massage licenses within 10 days of receipt, improving or matching the established goal for all license types.
- *Facilitating the City's risk management program.*
  - ◆ Tracked 136 incident/claims received during 2008.
- *Responding to customer service requests:*
  - ◆ Conducted voter registration and responded to questions from voters concerning the elections, advance voting, and polling places for the Presidential election.
  - ◆ Established online processing of parade permits.
  - ◆ Partnered with Planning GIS division by assisting in the testing of the Address-OP-edia application.
  - ◆ Working with Information Technology to convert the Minutes Indexing System to Oracle for easier access for City staff.
  - ◆ Provided input regarding City Clerk online information for the website upgrade.
  - ◆ Examined credit card handling relative to PCI Compliance.
  - ◆ Surveyed Governing Body regarding use of paper agenda packets versus electronic versions and possible paper savings.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of customers rating the following as good or excellent:			
·Quality of customer service	100%	100%	100%
·Courtesy/friendliness of staff	100%	100%	100%
·Timeliness/speed of service	100%	100%	100%
·Meeting of expectations	100%	100%	100%
Average number of days to transcribe and distribute minutes for review:			
·City Council	41	45	30
·Committee	45	45	30
·Planning Commission	23	20	15
·Other	26	30	30
Average number of days to issue licenses and permits from time of receipt of application to mailing:			
·Animal license	3	10	10
·Special animal permits	17	15	15
·Dangerous animal permits	19	7	7
·Drinking establishments, caterers, & private clubs	13	14	14
·Cereal Malt Beverage (CMB) license	12	12	12
·Retail liquor license	1	1	1
·Massage therapy permits	10	10	10
<b>WORKLOAD MEASURES</b>			
Number of permits and licenses processed per FTE:	7,584	7,500	7,500
Number of licenses and permits issued:			
·Animal license	18,158	18,000	18,000
·Special animal permits	334	325	325
·Dangerous animal permits	8	8	8
·Drinking establishments, caterers, and private clubs	185	190	190
·Cereal Malt Beverage (CMB) license	82	85	85
·Retail liquor license	28	30	30
·Massage therapist permits	355	350	350
Hours of meetings for which minutes were transcribed:	264	220	240



**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$669,755	\$728,692	\$721,826
Commodities	17,593	39,150	38,450
Contractual	84,034	110,900	108,580
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u><u>\$771,382</u></u></b>	<b><u><u>\$878,742</u></u></b>	<b><u><u>\$868,856</u></u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
City Clerk	1	1	1
Assistant City Clerk	1	1	1
Administrative Assistant	2	1	1
Customer Service Rep., Sr.	2	2	2
Recording Secretary	4	4	4
Customer Service Rep	1	1	1
<b>Total Full-time Employees:</b>	<b><u>11</u></b>	<b><u>10</u></b>	<b><u>10</u></b>
<b>Part-Time</b>			
Customer Service Representative	0.60	0.60	0.60
Document Imaging Clerk	0.00	0.18	0.18
<b>Total Part-time Employees:</b>	<b><u>0.60</u></b>	<b><u>0.78</u></b>	<b><u>0.78</u></b>
<b>TOTAL FTEs</b>	<b><u><u>11.60</u></u></b>	<b><u><u>10.78</u></u></b>	<b><u><u>10.78</u></u></b>

**PROGRAM DESCRIPTION**

The City of Overland Park budgets contingency funds to be used for unexpected expenditures throughout the year. At the end of the budget year, General Fund expenditures charged to the contingency account are then transferred to the appropriate accounts from which the expenditures should have occurred. Following are contingency allocations for the City's primary operating funds.

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	0	4,100,000	3,800,000
<b>TOTAL</b>	<b><u>\$0</u></b>	<b><u>\$4,100,000</u></b>	<b><u>\$3,800,000</u></b>
<b>Fire Service Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	14,725	0	0
Transfers/Others	0	474,400	360,722
<b>TOTAL</b>	<b><u>\$14,725</u></b>	<b><u>\$474,400</u></b>	<b><u>\$360,722</u></b>
<b>Stormwater Utility Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	2,592	0	0
Capital Outlay	0	0	0
Transfers/Others	0	176,052	446,316
<b>TOTAL</b>	<b><u>\$2,592</u></b>	<b><u>\$176,052</u></b>	<b><u>\$446,316</u></b>
<b>Golf Course Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	0	620,999	887,549
<b>TOTAL</b>	<b><u>\$0</u></b>	<b><u>\$620,999</u></b>	<b><u>\$887,549</u></b>
<b>Soccer Complex Operations</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	0	0	131,534
<b>TOTAL</b>	<b><u>\$0</u></b>	<b><u>\$0</u></b>	<b><u>\$131,534</u></b>

**PROGRAM DESCRIPTION**

Kansas State Law requires that all transfers from the City's General Fund be budgeted. Funding is transferred from the General Fund to other funds, such as the Bond and Interest Fund, the Fire Service Fund, special revenues funds and the Capital Projects Fund, from where the money is then expended. Following are transfer allocations for the City's primary operating funds.

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	29,255,723	66,121,112	59,366,963
<b>TOTAL</b>	<b><u>\$29,255,723</u></b>	<b><u>\$66,121,112</u></b>	<b><u>\$59,366,963</u></b>
 <b>Fire Service Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	1,099,552	1,536,327	1,237,386
<b>TOTAL</b>	<b><u>\$1,099,552</u></b>	<b><u>\$1,536,327</u></b>	<b><u>\$1,237,386</u></b>
 <b>Stormwater Utility Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	3,164,122	3,470,650	2,924,300
<b>TOTAL</b>	<b><u>\$3,164,122</u></b>	<b><u>\$3,470,650</u></b>	<b><u>\$2,924,300</u></b>
 <b>Golf Course Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	-430	0	0
Contractual	0	0	0
Capital Outlay	315,562	0	0
Transfers/Others	286,000	774,400	804,000
<b>TOTAL</b>	<b><u>\$601,132</u></b>	<b><u>\$774,400</u></b>	<b><u>\$804,000</u></b>

**PROGRAM DESCRIPTION**

The City of Overland Park budgets the vast majority of the City's bond and interest payments out of the Bond and Interest Fund. This fund is used to account for the payment of debt service costs associated with the City's general long-term debt. Revenue is transferred into this fund from the City's General Fund.

The Golf Course Fund, as an enterprise fund, is responsible for debt service of its bond issuances. Bond and interest payments for golf course related issuances are paid out of the Golf Course Fund.

**EXPENDITURES:**

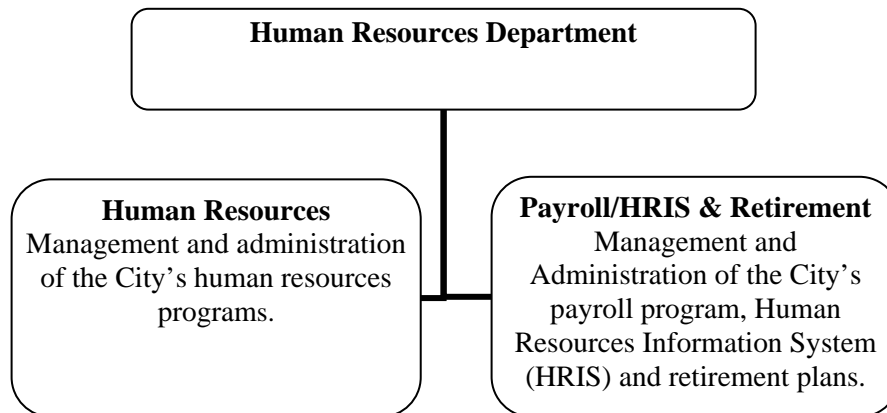
<b>Bond and Interest Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	23,417,013	25,830,000	25,590,000
<b>TOTAL</b>	<b><u>\$23,417,013</u></b>	<b><u>\$25,830,000</u></b>	<b><u>\$25,590,000</u></b>
 <b>Golf Course Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	135,420	135,855	130,968
<b>TOTAL</b>	<b><u>\$135,420</u></b>	<b><u>\$135,855</u></b>	<b><u>\$130,968</u></b>

**PROGRAM DESCRIPTION**

The Human Resources Department is comprised of two cost centers: Human Resources and Payroll/HRIS/Retirement.

The Human Resources Cost Center manages the human resources management programs for the City including: employment, employer-employee relations, compensation administration, benefits administration, safety loss and prevention, workers' compensation, and employee training and development.

**HUMAN RESOURCES -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To provide a comprehensive human resources programs and services by:*

- ❖ *Providing effective selection and screening programs, providing conflict resolution alternatives and by providing a positive forum for recognition,*

*To provide a competitive and financially responsive compensation and benefits program by:*

- ❖ *Conducting annual market analyses,*
- ❖ *Managing, negotiating and implementing new benefit contracts,*
- ❖ *Serving as a training resource, and*

*To prevent human and economic loss by:*

- ❖ *Educating and influencing employees work behaviors to adopt safety and loss prevention practices and*
- ❖ *To provide effective training and development to City staff.*

**AGENCY LOCATOR**

**Finance, Administration and  
Economic Development**

Human Resources

Human Resources ◀

Payroll/ HRIS

**2010 PROGRAM GOALS**

The City of Overland Park's strategy plan includes several objectives that will direct the efforts of the Human Resources Cost Center in 2010:

- *Provide comprehensive human resources programs and services:*
  - ◆ Implement a citywide Diversity Program strategy that includes diversity training.
  - ◆ Coordinate and facilitate the City's 2009/2010 Supervisory Development and Leadership Forum Programs.
  - ◆ Assist with the implementation of PeopleSoft's "e" Manager desktop applications and an application that provides organizational charting utilizing PeopleSoft's reporting relationships.
- *Provide a competitive and financially responsive compensation and benefits program:*
  - ◆ Negotiate and implement new contracts for the City's Self-Funded Group Health Plan, Dental Plan, Life Insurance Plan, Employee Assistance Program, Wellness, and Third Party Administrative Services for the City's Flexible Compensation Plan and Service Award Program.
  - ◆ Conduct annual market surveys and perform analysis of wage rates for the entire City to ensure that the City's rates of pay remain competitive and responsive to the current economic challenges.
  - ◆ Coordinate the FAED Committee's performance and compensation review of Municipal Court Judges.
  - ◆ Continue to review cost-saving strategies to control health care costs.
- *Prevent human and economic loss:*
  - ◆ Establish and maintain a strong "Safety Culture" throughout the City by focusing on safety awareness, training and accountability.
    - Reduce injury/illness frequency rate 5%.
    - Reduce vehicular frequency rate by 10%.
    - Reduce injury/illness severity rate by 5%
    - Reduce lost time incident rate by 5%.
    - Reduce lost time hours by 10%.
  - ◆ Conduct noise level baseline assessment regarding City equipment workstations/locations.
  - ◆ Accident/Incident Reporting & Investigation; conduct detailed and thorough investigations on accidents (initial and follow-up) with the focus on establishing the root cause and prevention of future occurrences.
  - ◆ Coordinate scheduling of Department Safety Training and HR safety training to promote safety awareness.
  - ◆ Review and update Administrative Policies and City Operating Procedures to ensure compliance.
  - ◆ Update and conduct "Designated Alternate Work Site Evaluations" for telecommuting.
  - ◆ Research and implement an interdepartmental operating procedure (IDOP) for Respirator Protection for utilization by city departments.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Human Resources Cost Center include:

- *Provide comprehensive human resources programs and services:*
  - ◆ Coordinated the FAED Committee's 2008 performance and compensation review of Municipal Court Judges.

- ◆ Updated training pages of OPNet so employees could view course descriptions, take training needs assessments, submit training requests, and complete course evaluations online.
  - ◆ Coordinated and facilitated the City's 2007/2008 and 2008/2009 Leadership Forum Classes.
  - ◆ Assisted with the upgrade of the City's eBenefits application for on-line employee benefits enrollments.
  - ◆ Managed the Human Resources Information Technology Strategy, including the PeopleSoft Candidate Gateway, Talent Acquisition Manager, and eManager program modules.
  - ◆ Managed a document management program for the department.
  - ◆ Conducted Employee and Supervisor Briefings to full time and part time staff to raise awareness and educate employees on employment and employee relations laws and policies.
- *Provide a competitive and financially responsive compensation and benefits program:*
- ◆ Conducted 2008 & 2009 salary surveys of local and national public employers.
  - ◆ Conducted a senior management salary survey.
  - ◆ Developed and distributed "Employee Benefits" statements.
  - ◆ Managed a web-based, rewards, and recognition program.
  - ◆ Negotiated and implemented a new dental agreement and stop loss coverage for the City's Self-Funded Group Health Care Benefits Plan.
  - ◆ Researched and implemented cost-saving strategies connected to controlling health care expenses, including implementing a premium Health Insurance discount for non-tobacco users.
- *Prevent human and economic loss:*
- ◆ Random breath alcohol & drug testing met federal requirements to ensure the public safety and reduce or eliminate the use of drugs and alcohol in the workplace. Administered thirteen random breath alcohol tests and fifty-nine drug screen tests.
  - ◆ Promoted safety awareness through the 2008 Mid-year Safety Event. This event led the effort of reducing injuries, human suffering, and reducing financial cost.
  - ◆ Began a quarterly Defensive Driving Program for employees with preventable vehicle incidents and new hires which included evaluations of drivers behind the wheel to reduce frequency of accidents.
  - ◆ Coordinated mandatory Department of Transportation physical qualification testing for all commercial drivers. Developed and implemented an ergonomic program to reduce back/shoulder injuries through increased safety awareness and hand/wrist/arm injuries through workstation design.
  - ◆ Utilized Alternate Duty/Work Conditioning Program to control workers' compensation indemnity cost.
  - ◆ Established and maintained a strong "Safety Culture" throughout the City by focusing on safety awareness, training and accountability.
    - Reduced injury/illness frequency rate 8%.
    - Reduced vehicular frequency rate by 33%.
    - Reduced injury/illness severity rate by 50%
    - Reduced lost time incident rate by 4%.
    - Reduced lost time hours by 44%.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Employee turnover rate	5.70%	5.75%	5.75%
Employees rating the City's benefit package satisfactory or above:	95%	95%	95%
Workforce that represents diverse populations:	8.32%	8.3%	9.5%
Personnel problems/issues resolved without a formal filing:	100%	100%	100%
Percent of cases resolved:	90%	100%	100%
·In-house	50%	80%	80%
·By outside agency	40%	20%	20%
Average number of days from recruitment until hiring:			
·Management	99	60	60
·Commissioned	60	30	30
·Firefighters/Paramedics	54	60	60
·Non-commissioned	56	60	60
Injury/Illness severity rate:	\$0.03	\$0.08	\$0.04
Workers' compensation cost per \$100 of payroll:	\$0.24	\$0.75	\$0.40
Eligible workforce participating in training/development activities:	67%	100%	100%
Eligible employees participating in wellness program:	82%	82%	70%
Ratio of dollars spent on health claims from wellness participants compared with non-participants:	\$1.82:\$1	\$1:\$1.50	\$1:\$1.50
<b>EFFICIENCY/WORKLOAD MEASURES</b>			
Average benefit cost per employee (per payroll dollar):			
·Commissioned Employees	\$0.34	\$0.40	\$0.46
·Fire Safety Employees	\$0.46	\$0.43	\$0.55
·All other	\$0.40	\$0.45	\$0.45
Full-time employees receiving benefits:	872	889	900
·Commissioned Employees	259	255	260
·Fire Safety Employees	146	146	146
·All other	467	488	494
Number of vacancies filled:			
·Management	11	3	3
·Commissioned	26	10	15
·Firefighters/Paramedics	7	4	3
·Non-commissioned	56	60	60
·Part-time/temporary	532	350	350



**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,443,609	\$1,489,814	\$1,327,302
Commodities	20,240	29,925	28,345
Contractual	310,035	434,171	391,701
Capital Outlay	187	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,774,071</u></b>	<b><u>\$1,953,910</u></b>	<b><u>\$1,747,348</u></b>

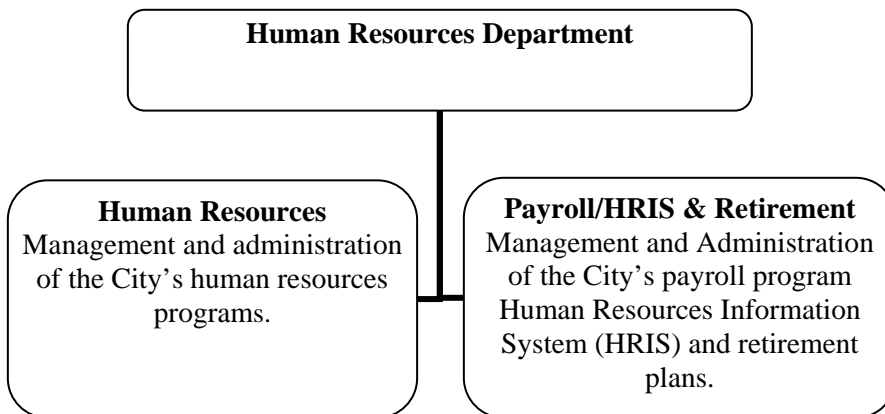
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Director, Human Resources	1	1	1
Mgr, Employee Relations & EEO	1	1	1
Manager, Personnel Services	1	1	1
Benefits Coordinator	1	1	1
Compensation Specialist, Sr.	1	1	1
Employee Relations Specialist	1	1	1
Employment Specialist	1	1	0
Human Resources Assistant, Sr	2	2	2
Human Resources Representative	1	1	1
Secretary, Executive	1	1	1
<b>Total Full-time Employees:</b>	<b><u>11</u></b>	<b><u>11</u></b>	<b><u>10</u></b>
<b>Part-Time</b>			
On Trak Students	0.52	0.38	0.00
Training & Development Specialist	1.00	1.00	1.00
Safety & Loss Prevention Admin.	0.96	0.96	0.96
<b>Total Part-time Employees:</b>	<b><u>2.48</u></b>	<b><u>2.34</u></b>	<b><u>1.96</u></b>

**PROGRAM DESCRIPTION**

The Payroll/HRIS & Retirement Plans Divisions administer the City payroll, retirement and deferred compensation programs.

**HUMAN RESOURCES -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To administer the City's payroll program, provide retirement plans, and design and oversee the maintenance of the information contained within the City's Human Resources Information System (HRIS) by:*

- ❖ *Preparing, distributing and documenting all payroll, direct deposits and payroll tax disbursements,*
- ❖ *Providing staff support of all retirement and deferred compensation programs and*
- ❖ *Providing technical support to HRIS users.*

**AGENCY LOCATOR**

**Finance,  
Administration and  
Economic Development**  
Human Resources  
Human  
Resources  
Payroll/ HRIS ◀

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Payroll/HRIS and Retirement Plans Divisions in 2010:

- *Preparing, disbursing, and documenting all payroll checks, direct deposits, and payroll tax disbursements:*
  - ◆ Report accurate tax information to federal, state, and local taxing authorities. Provide City management with salary and benefits reports for the 2010/2011 budget and planning responsibilities.
- *Providing retirement and deferred compensation programs:*
  - ◆ Provide employees with information necessary to set retirement income goals.
- *Providing technical and administrative support to HRIS users:*
  - ◆ Implement eCompensation and eCompensation Manager into the human resources information system in order to gain greater compensation tracking efficiencies.
  - ◆ Analyze and implement HRIS workflow processes. Research strategies to redesign and streamline current processes.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Payroll/Retirement/HRIS Division include:

- *Preparing, disbursing, and documenting all payroll checks, direct deposits, and payroll tax disbursements:*
  - ◆ Successfully administered a \$59,340,434 payroll including the production of 27,822 pay vouchers and 4,389 payroll checks.
- *Providing retirement and deferred compensation programs:*
  - ◆ Coordinated and provided staff support for the \$29.7 million Municipal Employees Pension Plan.
  - ◆ Coordinated and provided staff support for the \$38.3 million Police Department Retirement Plan.
  - ◆ Coordinated and provided staff support for the \$13.4 million Fire Department Retirement Plan.
  - ◆ Coordinated and provided staff support for the \$8.9 million ING Deferred Compensation Plan.
  - ◆ Coordinated and provided staff support for the \$8.6 million ICMA Deferred Compensation Plan.
  - ◆ Provided staff support for the Kansas Public Employees Retirement System.
- *Providing technical and administrative support to HRIS users:*
  - ◆ Enhanced employee self-service by upgrading the online open enrollment eBenefits module.
  - ◆ Continued implementation of the Human Resources Information System Strategic Plan by enhancing the PeopleSoft Candidate Gateway and Talent Acquisition Manager modules.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of pay disbursements issued accurately:	96%	96%	96%
<b>WORKLOAD MEASURES</b>			
Number of employment records maintained:	16,794	17,500	17,500
Number of self-service users:	1,066	1,060	1,100
Total number of payroll disbursements issued:	32,211	32,000	32,500
Total amount of all disbursements:	\$59,340,434	\$58,423,553	\$60,468,377

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$585,998	\$619,041	\$611,725
Commodities	13,525	18,100	15,315
Contractual	8,781	28,770	22,445
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$608,304</u></b>	<b><u>\$665,911</u></b>	<b><u>\$649,485</u></b>

**PERSONNEL (full-time equivalent):**

	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
<b>Full-Time</b>			
Mgr, Payroll, HRIS & Admin	1	1	1
Manager, Retirement Plans	1	1	1
Payroll Coordinator	1	1	1
Retirement Plans Assistant, Sr	1	1	1
HRIS/Payroll Specialist	1	1	1
Records Technician	1	1	1
<b>Total Full-time Employees:</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>
<b>Part-Time</b>			
Payroll Assistant	0.55	0.55	0.55
<b>Total Part-time Employees:</b>	<b><u>0.55</u></b>	<b><u>0.55</u></b>	<b><u>0.55</u></b>
<b>TOTAL FTEs</b>	<b><u>6.55</u></b>	<b><u>6.55</u></b>	<b><u>6.55</u></b>



# PUBLIC SAFETY

**GOAL:** Provide protection and security for life and property that allow for freedom of movement, tranquility in the community and peace of mind for the continuance of a high quality of life.

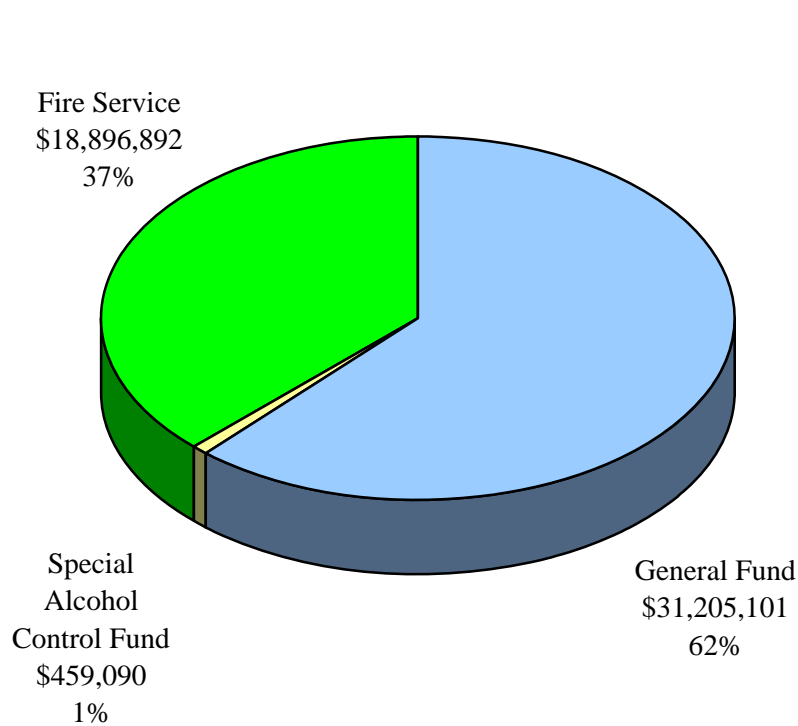
**COST CENTERS:**

- Police Administration
- Tactical Operations Bureau
- Special Services Bureau
- Administrative Bureau
  
- Fire Administration
- Fire Operations
- Fire Prevention
- Fire Support Services
- Fire Training
- Fire Training Center

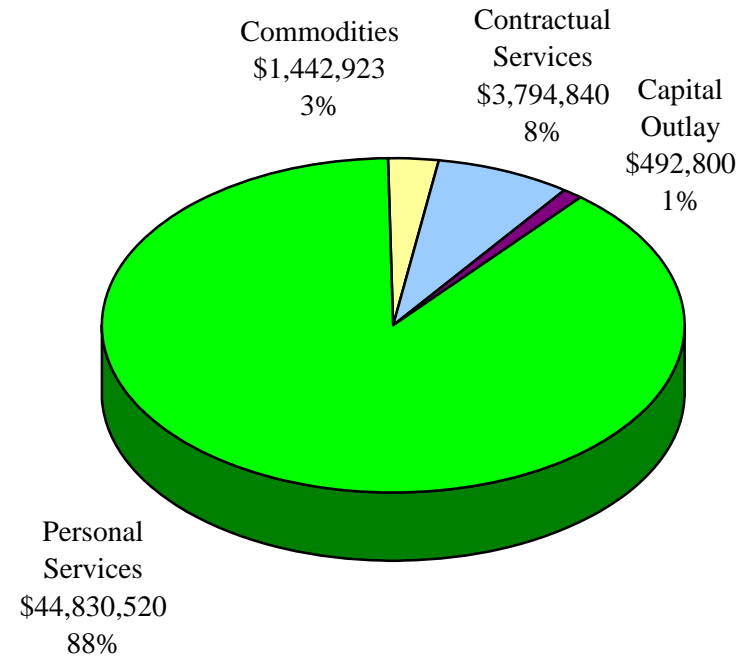
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# 2010 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2010 Expenditures = \$50,561,083



FUNDS

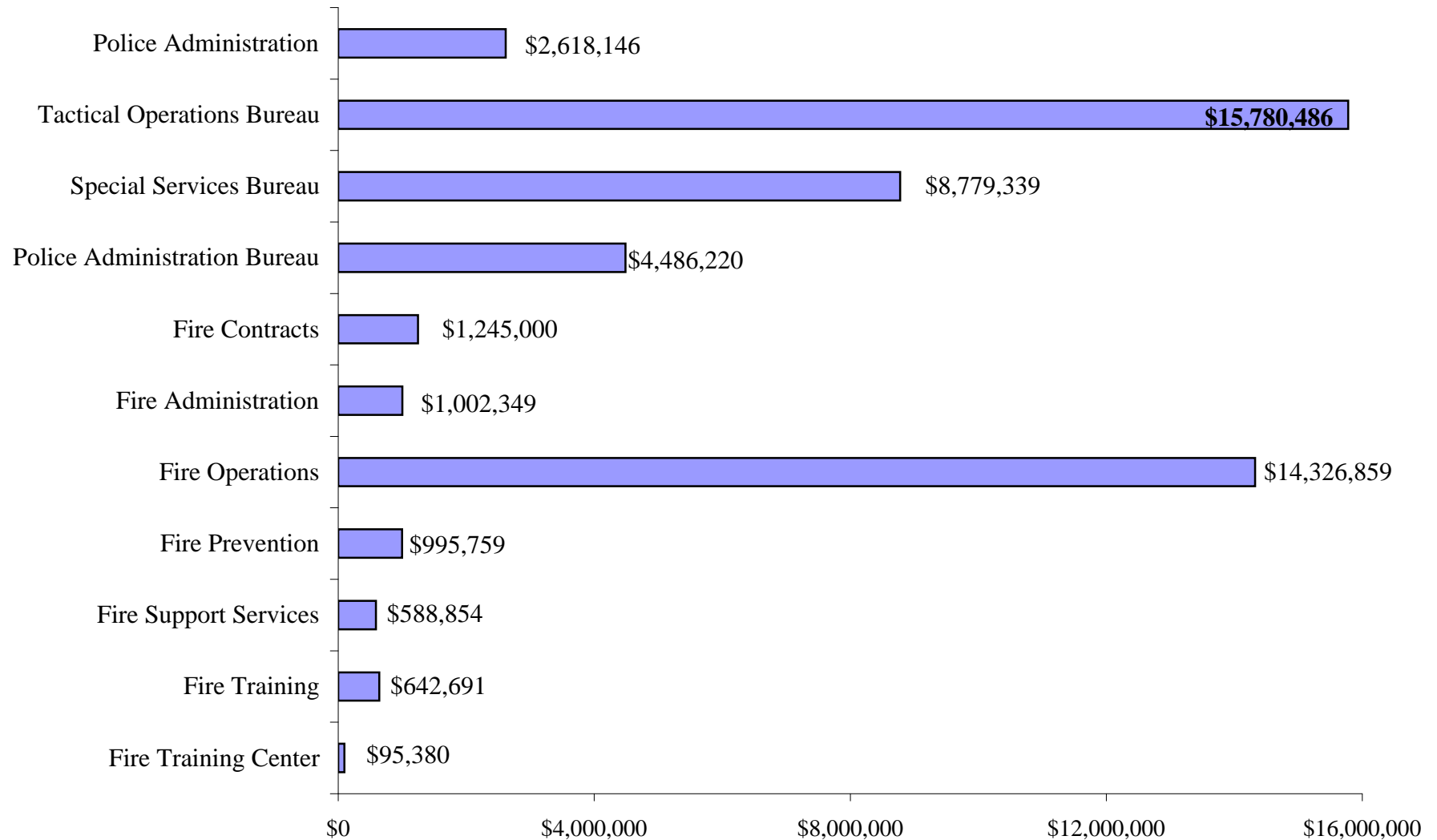


EXPENDITURE TYPE

*Public Safety Goal Area*

# 2010 OPERATING AND CONTRACTUAL EXPENDITURES

## Public Safety Goal Area





**PROGRAM DESCRIPTION**

The Police Administration is responsible for overseeing the operations of the Overland Park Police Department and for providing Homeland Security and Emergency Management functions for the City.

The Homeland Security and Emergency Management functions include threat assessment & risk remediation, responsibility for analyzing and assessing risks and developing response plans for private and public venues and events, which include but are not limited to: natural disasters, crowd control issues, preparation and response to terrorism attacks, dignitary protection, private and public risk and threat assessments, private and public asset protection.

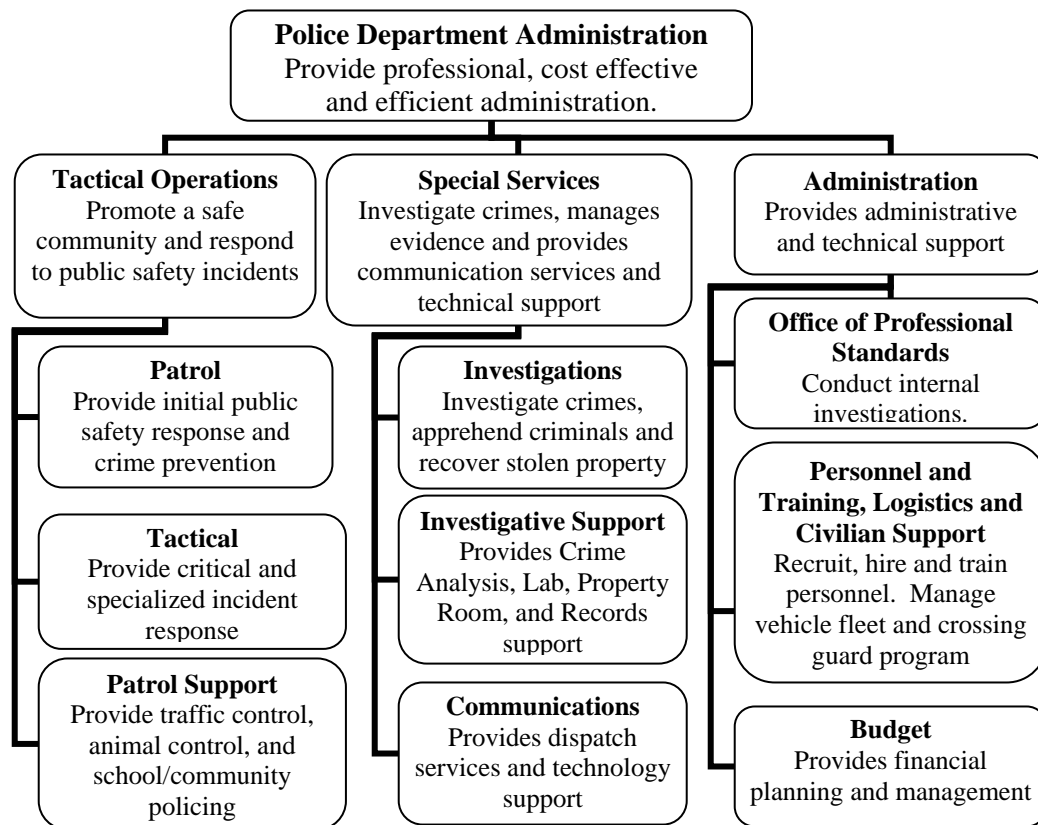
The Emergency Management function coordinates the City's and the Department's role in regional preparation and response to Emergency Management and Homeland Security matters.

**MISSION STATEMENT**

*Our first and highest priority is the safety and welfare of the citizens of the Overland Park community and the men and women who protect them.*

*The Police Administration continues to:*

- ❖ *Efficiently and effectively manage the department.*
- ❖ *Provide coordinated Homeland Security & Emergency services.*

**POLICE DEPARTMENT - ORGANIZATIONAL CHART****AGENCY LOCATOR****Public Safety**

Police

*Police Administration* ←

*Tactical Operations*

*Bureau*

*Special Services Bureau*

*Administration Bureau*

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Police Administration in 2010:

➤ *Efficiently and effectively managing the Department:*

- ◆ Provide appropriate police protection taking into account changing socio-economic, cultural and racial demographics.
- ◆ Work within the fiscal framework of the City Manager's initiatives, both short-term and long term.
- ◆ Establish the organization as information driven, strategically positioned and tactically flexible.
- ◆ Develop new policing strategies.
- ◆ Equip the Department with an enhanced technological capability.
- ◆ Improve the quality and sophistication of supervision of each level.
- ◆ Maintain positive Council and citizen relationships.
- ◆ Continue developing partnerships.
- ◆ Complete, implement and/or distribute the Operations Plan for the Department, CM's Performance Measures quarterly report and Benchmark cities survey and analysis.
- ◆ Develop a comprehensive strategy and capability for crisis intervention, homeland security, dignitary protection and natural disasters.
- ◆ Coordinate the City's Emergency Management function with all City Departments to include:
  - Maintain a functional and up-to-date Emergency Operations Plan (EOP).
  - Conduct citywide disaster training exercises, which list measurable objectives.
  - Maintain a functioning storm warning coverage capability from stationary sirens.
  - Maintain a functional Command & Control Center.
  - Maintain a Citywide flood management program.
  - Participate in Johnson County Emergency Management and Mid-America Regional Council's Emergency Management Committees and sub-committees.
- ◆ Develop and enhance the Department's capability to respond to civil disturbance, crowd control, and special events.
- ◆ Participate in Mid-America Regional Council's Homeland Security Committee and sub-committees.
- ◆ Continue close liaison with Fire Department's Special Operations Chief regarding hazardous materials and weapons of mass destruction (WMD) incidents.
- ◆ Participate in a regional effort to provide a regional response capability for a WMD event.
- ◆ Develop and enhance the Department's capability to assess risks to private and public structures through risk analysis evaluations and remediation planning.
- ◆ Enhance leadership skills of senior staff.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Police Administration include:

➤ *Efficiently and effectively managing the Department:*

- ◆ Comprehensive resource deployment strategy plan was designed for the Department:
  - Continued reorganizing of the Police Department for better utilization of staff and line personnel after conducting a comprehensive analysis of staffing and scheduling.
  - Scheduled officer assignments daily and hourly consistent with crime analysis in the City for crime suppression.
  - Continued work on the Police Technology Program and numerous other initiatives to transform the Department into an information-driven organization.
- ◆ Enhanced leadership capabilities of Police Department Staff:
  - Provided leadership opportunities for all supervisors to enhance leadership capabilities.
- ◆ Establishment of significant criminal intelligence gathering capability:
  - Continued OPPD detective assignment to the Regional Computer Forensics Laboratory.
  - Improved data dissemination capabilities to Patrol and other Divisions/personnel within the Police Department.
  - Participation by assignment of Crime Analyst to Regional Terrorism Early Warning Analysis Center.
  - Continue work on the Remote Alarm Verification Electronic Network (RAVEN) project.
- ◆ Developed a comprehensive strategy and capability for Crisis Intervention, Homeland Security, Dignitary Protection and Natural Disasters:
  - Assigned responsibilities for Homeland Security, dignitary protection, civil disturbances and response to natural disasters to this Division.
  - Participated as a standing Director on the Board of Directors for the Heartland Joint Terrorism Task Force.
- ◆ Continued development of partnerships:
  - Met frequently with members of El Centro, Jewish Community Center and NAACP Chapters to continue the good working relationships with these diverse community organizations to enhance relationships with citizens in our community.
  - Maintained Intergraph partnership with the Johnson County Sheriff's Department and Leawood, Shawnee, Prairie Village and Olathe Police Departments.
  - Worked with FBI as board member of the Joint Terrorism Task Force.
  - Expanded the Officer of Professional Standards Unit to include Internal Affairs and Policies Sections as well as Inspections.

➤ *Homeland Security & Emergency Management related function accomplishments:*

- ◆ Coordinated a federal grant to enhance a critical infrastructure site within the City.
- ◆ Coordinated federal equipment grants acquiring new audio forensic equipment.
- ◆ Maintained pandemic medical supplies.
- ◆ Coordination of WMD training for tactical response team.
- ◆ Coordination of City's Storm Warning Siren Enhancement and Replacement Program. In 2009, four sirens were added within the City.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Number of Citizens Served Per Officer	646	666	673
Number of Officers Per 1,000 Citizens	1.55	1.5	1.5
Number of complaints regarding police services	84	80	90
Number of substantiated complaints	17	15	18
Police Events Per Officer	608	630	635

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$2,470,088	\$2,245,164	\$2,268,036
Commodities	16,495	4,800	4,500
Contractual	290,388	198,270	345,610
Capital Outlay	9,023	30,000	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$2,785,994</u></b>	<b><u>\$2,478,234</u></b>	<b><u>\$2,618,146</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Chief of Police	1	1	1
Police Major	1	0	0
Police Captain	0	1	1
Police Lieutenant	1	0	0
Executive Police Officer	1	1	1
Police Officer	4	0	0
Crime Analyst	1	0	0
Secretary, Executive	1	1	1
<b>Total Full-time Employees:</b>	<b><u>10</u></b>	<b><u>4</u></b>	<b><u>4</u></b>
<b>Part-Time</b>			
Administrative Assistant	0.00	0.00	0.85
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.85</u></b>
<b>TOTAL FTEs</b>	<b><u>10.00</u></b>	<b><u>4.00</u></b>	<b><u>4.85</u></b>

**PROGRAM DESCRIPTION**

The Tactical Operations Bureau consists of three major divisions, the Patrol Division, the Tactical Division, and the Patrol Support Division.

The Patrol Division is comprised of three patrol sections; day, evening, and midnight sections. They are responsible for the initial response to all requests for public safety related services and enforcement.

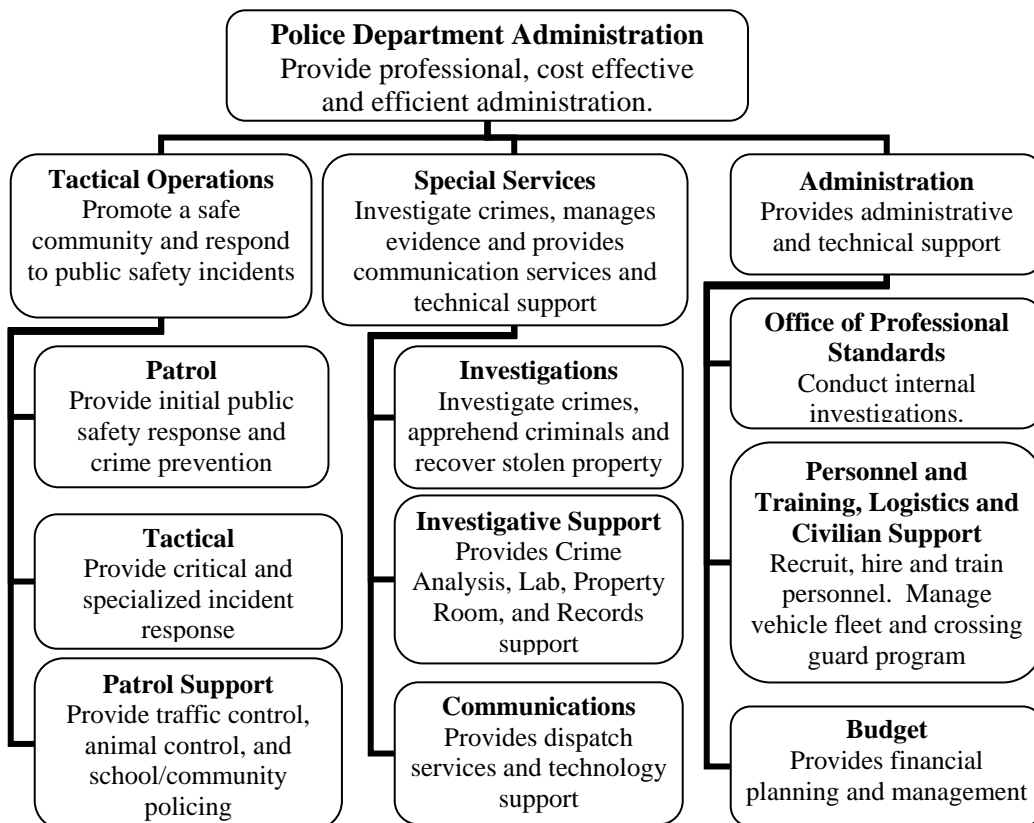
The Tactical (TAC) Division provides support to the Patrol Division by answering calls for service and strategically directing resources to address citywide public safety concerns. The TAC Division also includes special units that maintain a high level of readiness that will facilitate quick and effective police response to a wide range of situations. The special units include; Canine, EOD, SWAT, Dive, and Negotiations.

The Patrol Support Division is comprised of two sections; the traffic section, which includes the animal control unit and the DARE/SRO/COPPS section. Traffic safety includes enforcing traffic laws, investigating accidents, and providing support for special events, such as parades, marathons and escorts. Animal control includes enforcing laws and investigating incidents with domesticated pets and wild animals. The DARE/SRO/COPPS section includes the Community Oriented Policing Unit, the School Resource Unit and the DARE unit.

**MISSION STATEMENT**

*To promote a safe community and to respond to major incidents and disasters by:*

- ❖ *Responding to events and calls for service;*
- ❖ *Interdicting and enforcing laws;*
- ❖ *Investigating incidents;*
- ❖ *Preventing and reporting crime; and*
- ❖ *Provide a safe environment for vehicular and pedestrian traffic.*

**POLICE DEPARTMENT - ORGANIZATIONAL CHART****AGENCY LOCATOR****Public Safety**

Police

*Police Administration*

*Tactical Operations*

*Bureau* ←

*Special Services Bureau*

*Administration Bureau*

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the TAC Division in 2010:

- *Responding to events and calls for service:*
  - ◆ Maintain a well-trained and equipped Explosive Ordinance Disposal (EOD) team.
  - ◆ Maintain a well-trained and equipped Dive and Fast Water Rescue Team.
  - ◆ Develop and enhance the Department's capability to respond to civil disturbance, crowd control, dignitary protection, and special events.
  - ◆ Maintain a well-trained and equipped Response Team.
  - ◆ Maintain a well-trained and equipped group of individuals to be able to respond to an event regarding hazardous materials and weapons of mass destruction (WMD) incidents.
  - ◆ Participate in a regional effort to provide a regional response capability for a WMD event.

The City of Overland Park's work plan contains several items that will direct the efforts of the Patrol Division in 2010:

- *Interdicting:*
  - ◆ The Patrol Division's two main program goals for 2010 are to suppress and reduce crime and to reduce injury accidents.
  - ◆ The Patrol Division takes an active role in patrolling parks, hiking and biking trails and other public access areas in order to provide safety and enjoyment for the citizens who use these areas.
- *Reporting and preventing crime:*
  - ◆ Maximize the strategic deployment of Patrol Division resources to more effectively and efficiently address crime trends and traffic issues, while utilizing our combined intelligence efforts to address the problems in our community.
- *Responding to events and calls for service:*
  - ◆ The Patrol Division will continue to expand upon the use of the Intergraph in-car computer technology to enhance the efficiency and information sharing capability of the patrol officers.

The City of Overland Park's work plan contains several items that will direct the efforts of the Patrol Support Division in 2010:

- *Responding to events and calls for service and provide a safe environment for vehicular and pedestrian traffic:*
  - ◆ Traffic Unit: Investigate at least 50% of the reported traffic accidents in the City. Maintain and/or reduce the incidence of accidents at the top 10 identified high accident locations. Conduct DUI enforcement and investigate traffic complaints on thoroughfares.
  - ◆ Assist with special event management, including parades, runs, funerals, and civic events.
  - ◆ Maintain a safe environment for citizens and their domesticated animals.
  - ◆ Drug Awareness, Resistance and Education (DARE) – Conduct educational programs aimed at drug and alcohol avoidance. Be available as a criminal justice system resource for the elementary schools in the City.
  - ◆ School Resource Officers (SRO) – Provide crime education, prevention, interdiction, investigation, and other related services to middle and high schools in the City.
- *Interdicting:*
  - ◆ Community Oriented Policing Program Section (COPPs) – Maintain active crime prevention and community education programs, and implement measures in the Neighborhood Conservation Areas and apartment communities. Maintain a high level of participation in the Crime-Free Multi-housing Program.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the TAC Division include:

- *Responding to events and calls for service:*
  - ◆ The TAC Division took approximately 6,000 calls for service, completed approximately 700 reports, and made 412 arrests in 2008.
  - ◆ In 2008, TAC had 6 Dive Team activations. SWAT had 19 team activations. EOD Unit was activated 36 times.
  - ◆ TAC Division Canine Unit conducted 77 drug searches, 28 bomb searches, 13 building searches, 18 area searches or tracks, 5 article searches, 6 school locker searches, and conducted 9 demonstrations for the general public. During the course of that work their efforts resulted in 43 narcotic finds, 5 suspect apprehensions, and 0 suspects were bitten.

Recent accomplishments of the Patrol Division include:

- *Interdicting:*
  - ◆ An emphasis on traffic violation enforcement at high accident locations and in traffic complaint areas through the combined efforts of the Patrol, TAC Division and Patrol Support Division, led to an 11.93% reduction in the overall traffic accident rate for 2008 as compared to 2007. The 2008 injury accident rate was also reduced by 7.18% compared to 2007.
  - ◆ The Patrol Division, Patrol Support Division and TAC Division worked together to aggressively attack the problem of drag racing in Overland Park. The efforts resulted in fewer calls about drag racing in the city and even led to several on-line posting on street racing websites to avoid Overland Park because of the increased enforcement and no tolerance of drag racing.
  - ◆ An increased effort by the Patrol Division Midnight Shift and Traffic Safety Unit to arrest intoxicated drivers resulted in an 8% increase in the number of DUI arrests over 2007.
- *Reporting and preventing crime:*
  - ◆ Increased presence and enforcement activities in deployment areas throughout the City have resulted in reducing criminal activity.
  - ◆ Strategic deployment played a large part in reducing several part I crimes including auto burglary, down 12.1%, and auto theft, down 13.6%. All major overall crime categories were down from 2007 results including Part I violent crimes down 3.2%, Part I non-violent down 4.4% and Part II crimes down 3.5%.

Recent accomplishments of the Traffic Safety Unit include:

- *Responding to events and calls for service:*
  - ◆ The Traffic Unit worked 53% of the accidents in the City in 2008.
  - ◆ Overall, enforcement of hazardous violations was up 19%.
  - ◆ DUI enforcement was up 8%.
  - ◆ DUI-related crashes were down 5%.
  - ◆ Traffic crashes were down almost 12% in 2008.

Recent accomplishments of the Patrol Support Division include:

- *Responding to events and calls for service:*
  - ◆ School-based officers continue to support the Patrol Division and Traffic Safety Unit on days when school is not in session. This allows Patrol officers to receive required training while still maintaining appropriate street staffing levels and without incurring overtime. It also assists the Traffic Unit in meeting its goals of crash investigations and enforcement.
- *Interdicting:*
  - ◆ Community policing and school-based officers supported the Detective Division by handling investigations arising from incidents occurring in or related to schools and apartment communities.
  - ◆ The Community Oriented Policing Program Section (COPPS) provided a significant presence at Oak Park Mall during the holiday season.
  - ◆ The COPPS Unit, working on chronic apartment community problems in cooperation with apartment managers, initiated 259 evictions which resulted in 88 completed evictions (34%).
  - ◆ The COPPS Unit, working to improve quality of life issues in apartment communities, attempted service on 203 warrants, arresting 53 people (26%).
  - ◆ The COPPS unit maintained the Crime Free Multi-Housing Program in 64 Apartment Communities.
  - ◆ The School Resource Units have a presence in nine high schools and nine middle/junior high schools. They provided 637 presentations made nearly 300 arrests and conducted over 2,000 counseling/interventions.
  - ◆ The DARE officers provided alcohol, drug, gang, and bullying educational services to 12 public and five parochial elementary schools.

## PERFORMANCE INDICATORS

Measure	2008 Actual	2009 Projected	2010 Target
<b>EFFECTIVENESS MEASURES</b>			
Percent of sirens that operated when tested	97%	98%	99%
Number of Part 1 crimes reported per 1,000 population:			
·Violent crime	1.77	1.76	1.80
·Property crime	24.01	22.36	25.00
Number of reported crimes per 1,000 population	60.40	56.20	60.00
Percent of Priority 1 calls responded to in 5 minutes or less.	40%	36%	36%
Average time from receipt of call until dispatch	1.38	1.5	1.5 min
Percent of telephone calls answered within:			
·10 seconds	99%	97%	97%
·20 seconds	100%	100%	100%
Percent change in accident rate for:			
·Fatality accidents	16.7%	0.0%	0.0%
·Injury accidents	-7.2%	15.0%	0.0%
·Non-injury accidents	-12.6%	-15.0%	0.0%
·Alcohol-involved accidents	-6.0%	-10.0%	0.0%
·Pedestrian accidents	-4.8%	0.0%	0.0%



<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Number of sworn Patrol officers per 1,000 population	0.5	0.5	0.5
Number of dispatched calls for Patrol officers	116,886	114,000	118,000
Number of arrests made by Patrol officers	5,071	5,600	5,700
Number of reports taken by Patrol officers	16,098	17,000	17,000
Number of dispatched calls per dispatch FTE	8,484	10,000	11,500
Number of 911 calls received	81,768	85,000	90,000
Number of :			
·Fatality accidents	7	7	7
·Injury accidents	544	626	626
·Non-injury accidents	4,135	3,515	3,515
·Alcohol-involved accidents	205	184	184
·Pedestrian accidents	20	19	19
Number of students per SRO	1,294	1,294	1,294
Number of apartment units per officer	88	88	88
Total number of students served by SROs	18,121	18,121	18,121
Total number of apartment units served	22,972	22,972	22,972
Incidents involving students: (per school year)			
·Violent crimes per 100 students	1.00	0.70	0.75
·Property crimes per 100 students	0.84	0.85	1.00
Incidents involving apartment units:			
·Violent crimes per 100 apartment units	0.24	0.25	0.25
·Property crimes per 100 apartment units	3.03	3.00	3.00

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$14,069,609	\$15,179,282	\$15,163,831
Commodities	47,471	49,650	35,675
Contractual	356,698	400,430	258,980
Capital Outlay	27,970	470,475	322,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$14,501,748</u></b>	<b><u>\$16,099,837</u></b>	<b><u>\$15,780,486</u></b>

<b>Special Alcohol Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$366,620	\$406,284	\$417,990
Commodities	16,912	26,300	26,300
Contractual	9,946	15,130	14,800
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$393,478</u></b>	<b><u>\$447,714</u></b>	<b><u>\$459,090</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Police Lieutenant Colonel	1	1	1
Police Major	2	3	3
Police Captain	5	4	4
Police Captain-Evening Shift	0	1	1
Police Captain-Midnight Shift	0	1	1
Police Lieutenant	3	3	3
Police Sergeant	18	19	19
DARE Police Sergeant**	1	1	1
DARE Police Officer**	4	4	4
Police Officer	129	152	149
Supervisor, Animal Control	0	1	1
Animal Control Officer II	3	2	4
Animal Control Officer I	3	3	1
<b>Total Full-time Employees:</b>	<b><u>169</u></b>	<b><u>195</u></b>	<b><u>192</u></b>
<b>Part-Time</b>			
Parking Enforcement/Motorist Asst.	0.00	0.00	2.15
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>2.15</u></b>
<b>TOTAL FTEs</b>	<b><u>169.00</u></b>	<b><u>195.00</u></b>	<b><u>194.15</u></b>

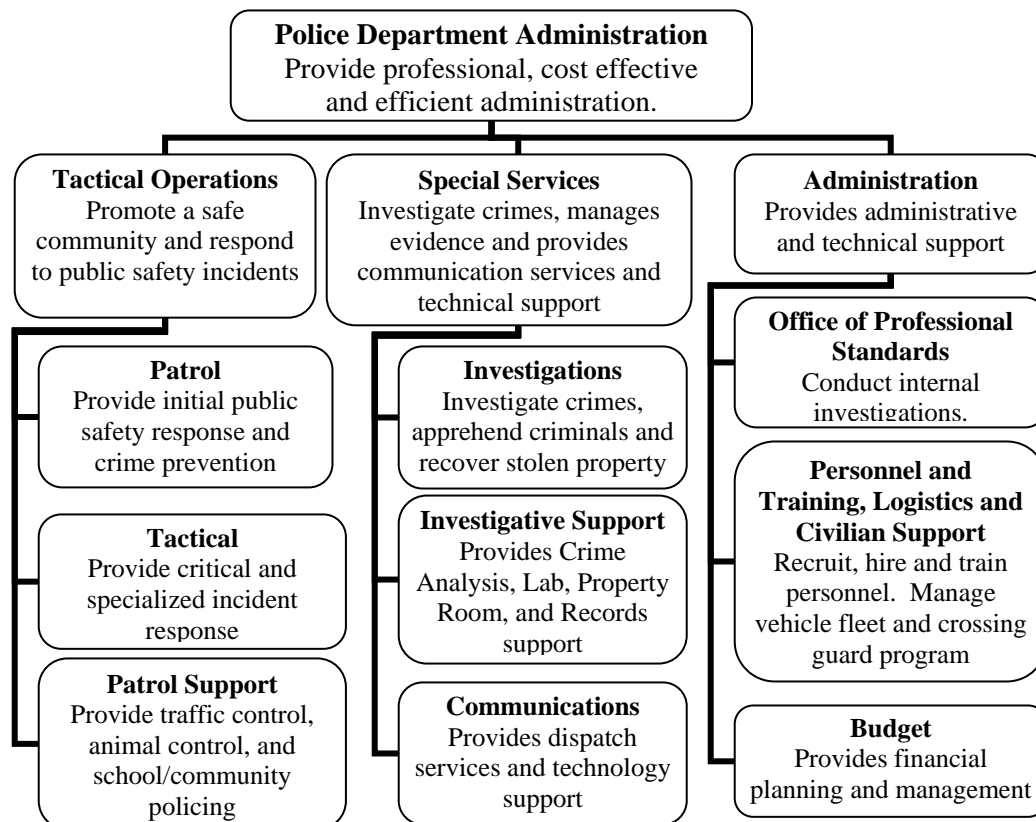
**PROGRAM DESCRIPTION**

The Special Services Bureau consists of three major divisions: Investigations, Investigative Support, and Communications.

The Investigations Division is comprised of the Criminal Investigation Section, Intelligence Section, and the Cyber Crimes Unit. The Criminal Investigation Section is responsible for prompt and effective investigation of all crimes not cleared by the Patrol Division. The Intelligence section and Cyber Crime Unit is responsible for gathering, analyzing, and disseminating intelligence information; investigating internet crimes against children, crimes perpetrated on the internet, and tracking internet activity by terrorist and hate groups.

The Investigative Support Division is comprised of three Units. The Property Unit ensures a proper chain of custody is maintained for all items submitted to, stored in, and checked out of the Property Room, and it coordinates the Evidence Technicians. The Records Unit coordinates submitted police reports and their subsequent dissemination, and it oversees operation of the Photo Lab. Crime Analysis Unit reviews police reports, gathers, analyzes and disseminates crime data and develops various administrative and statistical reports.

The Communications Division is comprised of two sections – Police Communications (Dispatch) and Police Technology. Police dispatchers receive administrative and 9-1-1 calls and dispatch appropriate resources to the calls for service. The Technology division oversees general operations of Intergraph, researches and implements police technology, troubleshoots current technology issues, and coordinates technology projects department wide.

**POLICE DEPARTMENT - ORGANIZATIONAL CHART****MISSION STATEMENT**

*Provide a safe community and environment by:*

- ❖ *Performing high-quality investigations and achieving a high crime clearance rate;*
- ❖ *Identifying and apprehending suspects and criminal offenders;*
- ❖ *Maintaining custody of property and analyzing evidence;*
- ❖ *Promote safe neighborhoods through partnerships, education and enforcement, and;*
- ❖ *Providing communications, administration and technological support to the Department.*

**AGENCY LOCATOR****Public Safety**

Police

*Police Administration*

*Tactical Operations*

*Bureau*

*Special Services*

*Bureau* ←

*Administration Bureau*

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Detectives Division in 2010:

- *Performing high-quality investigations and achieving a high crime clearance rate:*
  - ◆ Maintain a clearance rate for violent crimes of at least the average of the last three years.
  - ◆ Maintain a clearance rate for property crimes of at least the average of the last three years.
  - ◆ Maintain a clearance rate of at least the average of the last three years for fraud and forgery crimes.
- *Identifying and apprehending suspects and criminal offenders:*
  - ◆ Maintain a sophisticated information and intelligence gathering capability in reference to ongoing criminal initiatives and enterprises.
  - ◆ Maintain a sophisticated intelligence data capability.
  - ◆ Maintain a sophisticated system of information and intelligence dissemination.
  - ◆ Identify, converse with and develop cases on internet child predators including those who view and share child pornography.
  - ◆ Identify stolen property that shows up for sale on the internet.
  - ◆ Develop resources that will enable us to gather intelligence on hate groups, terrorists, prostitutes, juvenile crimes, and other criminal enterprises utilizing the internet.
  - ◆ Maintain an active and effective narcotics investigation and enforcement program by concentrating on users and street-level dealers.

The City of Overland Park's work plan contains several items that will direct the efforts of the Investigation Support Division in 2010:

- *Maintaining custody of all recovered property and evidence:*
  - ◆ Ensure a property management and handling system which accounts for 100% of recovered property and evidence submissions to, and their storage in, the Property Room.
  - ◆ Appropriately complete returns of recovered items to their rightful owner or dispose of unclaimed items in a timely manner.
  - ◆ Maintain and verify Property Room inventories and integrity by appropriately conducting inventories, audits and procedural reviews.

The City of Overland Park's work plan contains several items that will direct the efforts of the Communications and Technology Division in 2010.

- *Providing communications, administration and technological support to the Department:*
  - ◆ The Technology Section will continue work with the Information Technology (IT) Department to introduce lobby kiosks at police facilities to enhance the ability to provide police service 24 hours a day, 7 days a week with minimal wait times.
  - ◆ Work with IT and Police Department intelligence units to bring Overland Park online with the Emerging Threat Analysis Capability (ETAC) RMS based intelligence software, linking the major agencies of Greater Kansas City, Missouri.
  - ◆ Work to increase the number of private and public remote camera viewing capabilities.
  - ◆ Coordinate and facilitate the maintenance and upgrade of appropriate Intergraph systems.
  - ◆ Work with Information Technology to identify a replacement product for the "Communicator" (reverse 911) that includes the capability to contact wireless devices.
  - ◆ Work with Homeland Security Section to upgrade technology in the Mobile Command Post.
  - ◆ Answer in the timeliest manner possible all calls for public safety services through administrative and 9-1-1 calls.
  - ◆ Dispatch units to handle calls.
  - ◆ Operate and maintain the City's Public Safety 800 MHz Radio System and complete the FCC mandated frequency rebanding process.

- ◆ Work with Information Technology to implement an online police reporting system.
- ◆ Work with Information Technology to complete training on and utilize effectively the new OPCares system.
- ◆ Work with Information Technology to update and improve the physical tracking of property in the Police Property Room using portable bar code scanner technology.

## 2008-2009 PROGRAM ACCOMPLISHMENTS

Recent accomplishments of the Investigations Division include:

- *Performing high-quality investigations and achieving a high crime clearance rate:*
  - ◆ Detectives in the Criminal Investigation Section were able to reach most goals set for 2008 regarding case clearance. The three-year average for violent crimes was 72.5%. Detectives cleared 77.2% of all violent crimes, which was an increase of 4.7%. The three-year average for property crimes clearances was 27.8%. Detectives cleared 22.1% of all property crimes, which was a decrease of 5.7%. The dollar value of recovered stolen property in 2008 was \$2,542,138, down 31% from 2007.
  - ◆ The Vice Unit was tasked with combating internet promotion of illicit prostitution via Internet websites. In 2008 there were 57 perpetrators arrested in Vice Stings. The Overland Park PD Vice Unit also worked on several joint Vice Stings with surrounding jurisdictions and made arrests of 69 perpetrators. Additionally, 4 Cyber Crimes cases were opened as a result of these arrests.
  - ◆ The Cyber Crimes Unit had arrested 19 persons for distributing child pornography and 5 cases were referred to the Federal Cyber Crimes Task Force
  - ◆ The Vice Unit processed 442 Massage applications in 2008. Of which, 8 were determined to be incomplete, 3 applications were denied and 1 application suspended pending additional documentation.
  - ◆ The Narcotics Unit developed 27 new confidential informants in 2008. The Narcotics Unit served 15 search warrants as a result of drug buys and trashings. The Narcotics Unit arrested 26 individuals for felony drug possession/distribution for selling/distributing narcotics.

Recent accomplishments of the Investigation Support Division include:

- *Maintaining custody of property and analyzing evidence*
  - ◆ Items processed in Crime Lab that were turned into property:
    - 2008 Crime Lab statistics are about 30% lower than 2007 statistics because two full-time Crime Lab Officers were reassigned for 12 weeks during 2008. Both Officers were instrumental in moving about 170,000 items from the old Scafe Property Room to the new Tomahawk Ridge Community Center Property Room.
    - In 2008, the Crime Lab processed 833 items submitted for latent print processing by other officers. The total items processed does not include the 1,471 items Crime Lab Officers collected at their own scenes and returned to the Crime Lab for follow-up processing, which is an increase from the approximately 500 items returned to the Crime Lab in 2007.
    - Crime Scene Call Outs: Crime Lab Officers responded to 214 Crime Scenes 19 Major Crime Scene Call Outs in 2008.
    - Recovered Stolen Auto Processing: Crime Lab Officers processed 168 recovered Stolen Autos in 2008.
    - AFIS Hits/CODIS Hits/DNA Matches: Crime Lab Officers had 249 AFIS Fingerprint hits in 2008, which is an increase from the approximately 100 AFIS Fingerprint hits in 2007. Additionally there were, 2 CODIS hits and an additional 10 DNA matches in 2008.
    - Training: The Crime Lab Unit provided a Basic Evidence Technician Training Class, Post Academy Training for all three classes graduating from the Police Academy in 2008.

Additionally an Evidence Collection Session was presented at the Police Academy and a Property Packaging Session was taught during 2008 In-Service Training.

- ◆ Fingerprint Lab
  - 97 people were identified during Automated Fingerprint Identification System computer searches after these individuals attempted to conceal their true identity at the time of their arrest.
  - 140 fingerprints from crime scenes with no known suspect were identified by AFIS computer searches.
  - Additionally, in late 2008, the AFIS latent print system's search capabilities were enhanced to allow for searches of latent palm prints.
- ◆ Property
  - While all Property Room items were relocated to the Tomahawk Ridge Property Room in 2007, considerable efforts were expended unpacking the relocated items in 2008.

Recent accomplishments of the Communications and Technology Division include:

- ◆ Technology Section
  - Received notification that we have been awarded a \$77,000 JAG grant for the purchase of rooftop wireless video camera equipment cooperatively with the City of Olathe, KS.
  - Have contracted Advanced Public Safety and worked with Information Technology to begin implementation of an electronic ticketing system that will go online in the first quarter of 2009.
  - Researched online reporting vendors in conjunction with Information Technology.
  - Coordinated the evaluation, bids, and purchase of several pieces of replacement equipment for various divisions in the Police Department.
  - Worked with Information Technology to implement and train personnel on the use of the new OPCares system.
  - Worked with Information Technology to support the updated video equipment that has been installed throughout various City facilities.
  - Supported other Divisions, particularly the Detective Division with specialized surveillance technology.
  - Supported other Divisions by providing analog and digital video forensics services as well as audio forensics services.
- ◆ Communications Section
  - Received calls for service through administrative and 9-1-1 calls:
    - Dispatchers answered 81,768 9-1-1 calls in 2008.
    - Dispatchers answered 185,137 administrative calls in 2008.
  - Dispatched units to handle calls:
    - Dispatchers dispatched approximately 54,000 calls for service in 2008.
  - Monitored police events
    - Dispatchers monitored a total of 127,262 police events in 2008.
  - Operated and maintained City's 800 MHz Public Safety Radio System.
  - Radio rebanding
    - Through meetings and negotiations, have been working to finalize radio rebanding as required by the Federal Communications Commission.
  - Radio system
    - Continued discussions with Johnson County regarding joining their 700 MHz radio system in 2015.
    - Initiated plans to upgrade our existing 800 MHz radio system, including replacing significant portions of the integral radio system's computer network.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of crimes cleared:			
·Part 1 Violent crime	86.3%	70.0%	70.0%
·Part 1 Property crime	33.2%	30.0%	32.0%
·Domestic violence	97.2%	95.0%	95.0%
Percent of cases cleared by arrest	34.0%	35.0%	35.0%
Percent of stolen property recovered	34.7%	35.0%	35.0%
Percent of evidence available at trial	100%	100%	100%
<b>WORKLOAD MEASURES</b>			
Part 1 Offenses per detective FTE	191	225	235
Number of investigations assigned:			
·Part 1 Violent crime	246	205	205
·Part 1 Property crime	3,568	3,750	3,875
·Part II crime	2,515	2,400	2,400
·Domestic violence	873	850	850
Number of property items recorded	12,940	13,500	14,500

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$6,574,099	\$7,710,353	\$7,512,074
Commodities	87,082	89,425	85,100
Contractual	256,212	848,875	684,075
Capital Outlay	103,804	55,762	39,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$7,021,197</u></b>	<b><u>\$8,704,415</u></b>	<b><u>\$8,320,249</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Police Lieutenant Colonel	1	1	1
Police Major	2	3	3
Police Captain	3	3	3
Police Sergeant	6	5	5
Manager, Crime Analysis Unit	1	1	1
Mgr, Crime Lab/Property Unit	1	0	0
Supervisor, Property Unit	1	1	1
Supv, Police Dispatch	0	0	3
Supv, Tactical Operations	0	3	0
Police Officer	58	36	38
Computer Forensic Specialist	1	1	1
Crime Analyst	2	2	2
Crime Analyst, Senior	4	5	5
Latent Print Examiner	1	1	1
Police Dispatcher, Senior	0	0	7
Police Dispatcher	0	0	10
Administrative Assistant	1	7	7
Property Control Clerk	3	3	3
Tactical Operations Spec. Sr.	0	8	0
Tactical Operations Specialist	0	9	0
<b>Total Full-time Employees:</b>	<b><u>85</u></b>	<b><u>89</u></b>	<b><u>91</u></b>
<b>Part-Time</b>			
Administrative Assistant	0.00	0.10	0.00
Emergency Communications Operator	0.00	0.67	1.39
Tactical Operation Specialist	0.00	0.24	0.00
Police Intern	0.00	0.10	0.00
Microfilm Clerk	0.00	0.43	0.00
Property Control Clerk	0.00	0.14	0.14
Police Photographer	0.90	0.63	0.63
<b>Total Part-time Employees:</b>	<b><u>0.90</u></b>	<b><u>2.31</u></b>	<b><u>2.16</u></b>
<b>TOTAL FTEs</b>	<b><u>85.90</u></b>	<b><u>91.31</u></b>	<b><u>93.16</u></b>



**PROGRAM DESCRIPTION**

The Administration Bureau consists of three major divisions; the Budget Division, Personnel and Training, Logistics and Civilian Support Division, and the Office of Professional Standards (OPS) Division.

The Budget Division oversees the financial and grant writing management of the department, fixed asset inventory maintenance, uniform and equipment issuance, invoice payments and tracking, and administration of the alarm program.

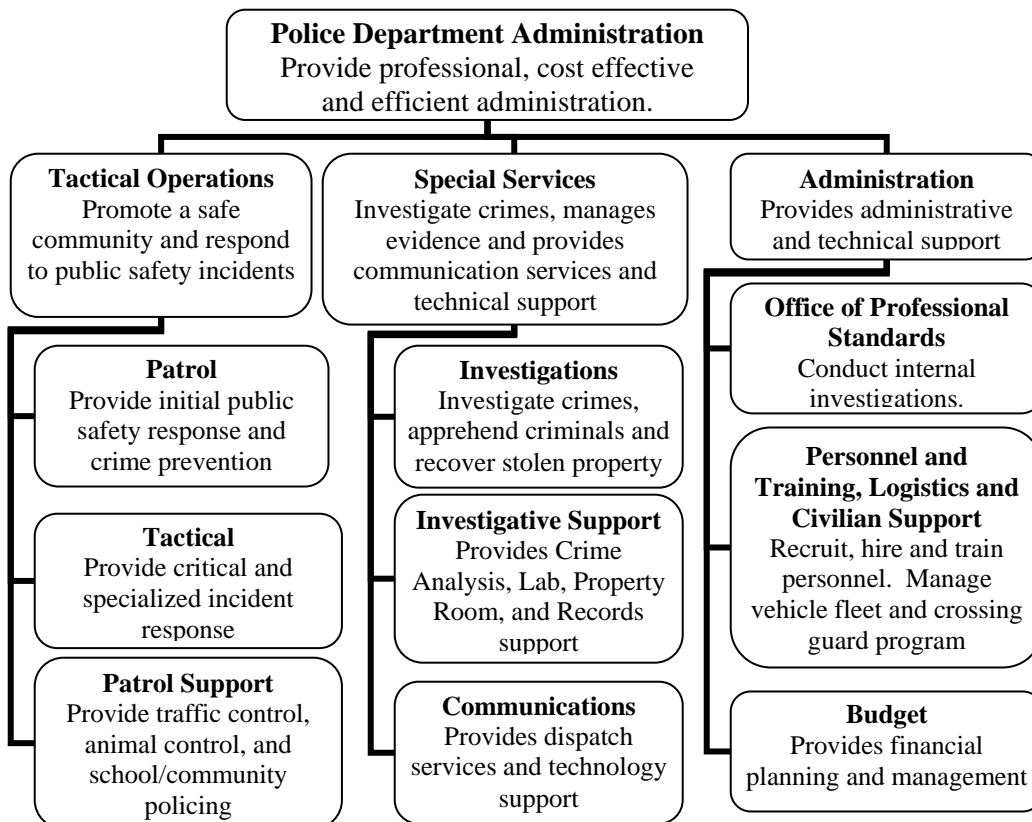
The Training and Personnel, Logistics and Civilian Support Division is responsible for recruiting, hiring process, promotional processes, oversight for all personnel actions, training of personnel, coordination of police academy, field training officer program, oversight of tow companies and compliance with City Ordinance, management of the vehicle fleet, (maintenance, replacement, installation of equipment, etc.) logistical coordination of personnel transfers and the crossing guard program.

The OPS Division is responsible for conducting internal investigations, conducting annual inspections of sections in the police department, implementation of the evaluation process, maintenance and oversight for all policies, to include an annual review.

**MISSION STATEMENT**

*To maintain a fiscally responsible department; a high quality work force emphasizing diversity, competence and productivity; and a technology productive department by:*

- ❖ *Maintaining and administering sound fiscal policies,*
- ❖ *Providing administrative and managerial support, and*
- ❖ *Administering an effective personnel selection process and an ongoing professional development program.*

**POLICE DEPARTMENT - ORGANIZATIONAL CHART****AGENCY LOCATOR****Public Safety**

Police  
*Police Administration*  
*Tactical Operations*  
*Bureau*  
*Special Services Bureau*  
*Administration*  
*Bureau* ←

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Administration Bureau in 2010.

- *Administering an effective personnel selection process and an ongoing professional development program:*
  - ◆ Provide departmental training in compliance with Federal, State, and City requirements.
  - ◆ Design training tracts which encompass Department needs and individual career objectives.
  - ◆ Evaluate and improve the recruitment, selection, and promotion processes.
  - ◆ Partner in the implementation of the Police Department's revised electronic performance evaluation system.
  - ◆ Support Civil Service Commission functions related to hiring, promotions, and discipline of police officers.
- *Maintaining and administering sound fiscal policies:*
  - ◆ Properly prepare and submit all annual budget documents.
  - ◆ Actively pursue grant funding, and properly prepare and submit all grant reports in a timely manner.
  - ◆ Maintain fiscal responsibility throughout the entire Police Department by assisting, and providing guidance and expertise in the purchase of goods and services, payment of invoices, and safeguarding of department assets.
  - ◆ Process alarms in a timely and accurate manner.
  - ◆ Educate residential and commercial users on how to use their security systems responsibly.
- *Providing administrative and managerial support:*
  - ◆ Maintain the Police, Planning and IT Department's vehicle fleets.
  - ◆ Manage the logistical needs of the Police Department.
  - ◆ Complete reformatting of Written Directives into paragraph and bullet form.
  - ◆ Expand the AIM System to include performance tracking information on sick leave usage and on duty accidents.
  - ◆ Resume auditing responsibilities for ABSTRAT.
  - ◆ Cross train members of Internal Affairs and Policy Units.
  - ◆ Monitor safety compliance and provide training to promote a safe working environment.
  - ◆ Conduct inspections of divisions and units within the Department.
  - ◆ Conduct thorough and timely investigations of citizen complaints.
  - ◆ Review and update Written Directives.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Administration Bureau include:

- *Administering an effective personnel selection process and an ongoing professional development program:*
  - ◆ Recruiting and Hiring Activities - Attended 47 career fairs in 2008. These fairs, coupled with advertisements via the Internet and newspapers, resulted in the hiring of 25 new police officers using the on-line hiring process.
  - ◆ Over 370 police applicants were processed during 2008.
  - ◆ Recruited and hired 6 full time Dispatch civilian positions during 2008.
  - ◆ Coordinated and conducted promotional processes for Major, Captain, Lieutenant and Sergeant.
  - ◆ Training - All police officers received at least the minimum 40 hours of required training.
  - ◆ Established a leadership development program and supervisory career track.
  - ◆ Enhanced Field Training and Evaluation Program through competitive selection process and advanced training.
  - ◆ Conducted training and implemented the Electronic Control Device (ECD) force option.
  - ◆ Effectively managed our current staff of Police Volunteers.
- *Providing administrative and managerial support:*
  - ◆ Brought Administrative Investigative Management (AIM) system on line to track complaints and use of force incidents.
  - ◆ Completed first round of Early Intervention Alerts for complaints and use of force through the AIM System.
  - ◆ Completed Staff Inspections of Patrol Division, Technology, Records, Communications and Crime Lab Sections.
  - ◆ Coordinated implementation of new evaluation system.
  - ◆ Refined a system to handle logistics of moving/transferring personnel within the Department to minimize disruption for other City departments.
  - ◆ Managed and reported on 9 active grants with a combined award amount of \$1,240,657.
  - ◆ Audited and inventoried fixed assets throughout the Police Department to ensure that these assets were properly accounted for.
  - ◆ During 2008, processed 6,147 false alarms and added 1,071 new alarm permits.
  - ◆ During 2008, held five alarm prevention classes and educated 65 attendees on methods to prevent false alarms from occurring and how to be a responsible security system user.
  - ◆ During 2008, assessed \$84,400 for 703 alarm penalty fees and collected 854 alarm penalty fees totaling \$103,375.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Average number of officer vacancies	6.1	6	<8
Average number of days from hire date until completion of Field Training and Evaluation Program	231	225	230
Officers meeting state compliance training standard	100%	100%	100%
Sergeants/captains trained within 30 days of promotions	100%	100%	100%
Recruits graduating from the Academy	100%	100%	100%
Retention rate of recruits 1 year after Academy graduation	75%	75%	75%
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Cost per recruit	\$70,137	\$67,084	\$69,000
Number of recruits	24	15	12

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$3,109,621	\$2,757,761	\$3,180,377
Commodities	891,995	689,393	648,393
Contractual	1,255,221	659,230	621,450
Capital Outlay	56,545	144,251	36,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$5,313,382</u></b>	<b><u>\$4,250,635</u></b>	<b><u>\$4,486,220</u></b>

**PERSONNEL (full-time equivalent):**

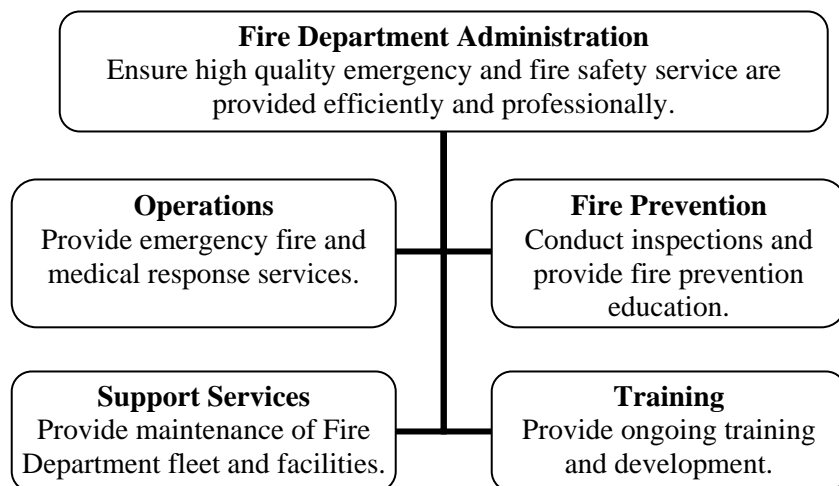
<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Police Lieutenant Colonel	1	1	1
Police Major	3	1	1
Police Captain	2	2	2
Police Lieutenant	0	1	1
Admin, Police Fiscal Mgmt	1	1	1
Manager, Police Personnel	1	1	1
Mgr, Fleet Oprs & Civ Sup Svcs	1	1	1
Police Sergeant	1	1	1
Police Officer	12	15	15
Supervisor Tactical Operations	3	0	0
Civilian Support Assistant	1	0	0
Crime Analyst	1	1	1
Computer Forensic Specialist	1	0	0
Inventory Control Clerk	0	0	1
Tactical Operations Spec. Sr.	9	0	0
Tactical Operations Specialist	8	0	0
Administrative Assistant	10	4	3
<b>Total Full-time Employees:</b>	<b><u>55</u></b>	<b><u>29</u></b>	<b><u>29</u></b>
<b>Part-Time</b>			
Administrative Clerk	0.00	0.00	0.66
Fleet Services Attendant	0.00	0.00	2.09
Mail Clerk	0.00	0.00	0.70
School Crossing Guards	17.40	17.40	9.72
School Crossing Guard Coordinator	0.00	0.00	0.62
Tactical Operations Specialist	0.78	0.00	0.00
Microfilm Clerk	0.63	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>18.81</u></b>	<b><u>17.40</u></b>	<b><u>13.79</u></b>
<b>TOTAL FTEs</b>	<b><u><u>73.81</u></u></b>	<b><u><u>46.40</u></u></b>	<b><u><u>42.79</u></u></b>

**PROGRAM DESCRIPTION**

Fire Administration is responsible for ensuring that the Overland Park Fire Department (OPFD) is fulfilling its mission to the citizens and patrons of Overland Park. This division constantly evaluates the effectiveness of service delivery and the costs associated with delivering fire protection and emergency medical services.

Fire Administration communicates the philosophies and mission of the Fire Department to employees to empower employees to use their skills and abilities to their maximum potential.

**FIRE DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To provide  
emergency and  
safety services to the  
community of the  
highest quality  
efficiently and  
professionally by:*

- ❖ *Providing  
effective  
leadership,  
management  
and  
administrative  
support to all  
areas of the  
department.*

**AGENCY LOCATOR****Public Safety**

Fire  
Administration ←  
Operations  
Prevention  
Support Services  
Training

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Fire Administration Division in 2010:

- *Provide leadership, management and administrative support to the Fire Department:*
  - ◆ Maintain highly valued services to internal and external customers. Performance measures will be utilized to assist in gauging effectiveness. The division will adjust accordingly to the changing and growing needs of the citizens. Measures include response times, patient contact times, code save rates, and injury rates.
  - ◆ In support of the Fire Department's mission, the Training Division will continue to develop employees. The Fire Services Division will ensure the fleet and equipment are in a state of readiness to respond. Measures include fire & EMS training hours, officer development program delivery, and employee retention within the probationary year.
  - ◆ To enhance the quality of life in Overland Park, the Prevention Division will strive to prevent the occurrence of fire and injury through education and code enforcement. The unique opportunity to maximize goals in this area exists with the reallocation of resources between the Fire Department and the Planning and Development Services Department's Building Safety Division. Measures include both commercial and residential fire loss, number of inspections conducted, business compliance rate, public education deliveries, and demographics of the program's audience.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Fire Administration include:

- *Provide leadership, management and administrative support to the Fire Department:*
  - ◆ The Department continued to meet the needs of a growing community. Operational call load exceeded 1,360 calls a month.
  - ◆ OPFD has contributed to the overall quality of life to the citizens and patrons of Overland Park. Overland Park citizens have ranked OPFD high in service satisfaction.
  - ◆ Accomplished the 2008 fire department budget expenses at \$99.57 per capita.
  - ◆ Provided support to 158 full-time and 6 volunteer employees through: new hire academies, continuing education and training, physical fitness initiatives.
  - ◆ Applied for and received a Federal Emergency Management Agency Grant for the replacement of the department's Self-Contained Breathing Apparatus in the amount of \$263,619.
  - ◆ Placed an additional Advanced Life Support Ambulance in service to operate during the peak demand hours Monday through Friday. Placed Squad 41 in service to respond to Fire and EMS calls during peak demand hours Monday through Friday.
  - ◆ Developed strong partnerships in leadership positions within our county and regional fire service professional organizations, as well as the Mid-America Regional Council (MARC).
  - ◆ Unveiled the Strategic Plan website to focus our organization on servant based leadership.
  - ◆ Produced media releases educating the entire metro area on fire and injury prevention.
  - ◆ Hosted annual Special Needs Day at the Fire Training Center. This year's event attracted more than 600, which includes children with special needs and their family members.
  - ◆ Hosted the fourth annual Camp Inferno. Last year's camp had maximum attendance. The Camp Inferno model was selected to the National League of Cities "City Showcase" and was featured on NBC's Today Show. Battalion Chief Julie Harper was recognized as an Everyday Super Hero at the Kansas City Speaking of Women's Health Conference in October for her leadership role in the camp.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of fees bills that were collected:			
·EMS	72%	71%	71%
·Media	100%	90%	90%
·Contract training	132%	90%	90%
·Facility rental	100%	90%	90%
·Miscellaneous	89%	90%	90%
Department Operating Cost Per Capita	\$99.57	<\$99	<\$99

**EXPENDITURES:**

<b>Fire Service Fund (Outside Contracts)</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	795,962	1,262,000	1,245,000
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$795,962</u></b>	<b><u>\$1,262,000</u></b>	<b><u>\$1,245,000</u></b>
<b>Fire Service Fund (Fire Administration)</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$773,710	\$762,275	\$732,864
Commodities	121,139	176,008	142,675
Contractual	105,234	116,613	126,810
Capital Outlay	26,632	8,625	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,026,715</u></b>	<b><u>\$1,063,521</u></b>	<b><u>\$1,002,349</u></b>

**PERSONNEL (full-time equivalent):**

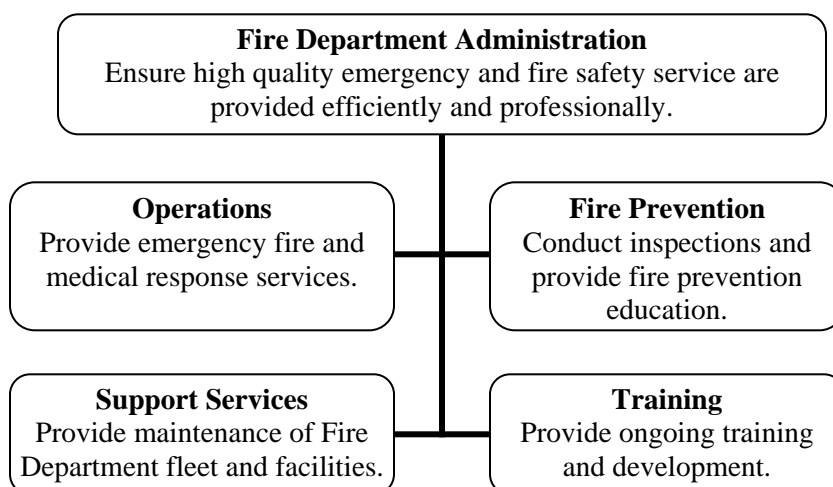
<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Fire Chief	1	1	1
Deputy Fire Chief	1	1	1
Deputy Chief of Admin Services	1	1	1
Manager, Media	1	1	1
Administrative Clerk	1	1	1
Administrative Assistant	1	1	1
<b>Total Full-time Employees:</b>	<b><u>6</u></b>	<b><u>6</u></b>	<b><u>6</u></b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>TOTAL FTEs</b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>	<b><u>6.00</u></b>



**PROGRAM DESCRIPTION**

The Fire Operations Division provides emergency fire and medical response services to the citizens and patrons of Overland Park. In addition, non-emergency calls for service are provided when the request falls within the scope of Overland Park Fire Department's (OPFD) mission. Special operation services are provided in the areas of hazardous materials, water rescues and high-angle rescue.

**FIRE DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To prevent the loss of life and property by:*

- ❖ *Providing timely and effective fire suppression, EMS and Special Operations response and mitigation.*

**AGENCY LOCATOR****Public Safety**

Fire  
Administration  
Operations ←  
Prevention  
Support Services  
Training

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Fire Operations Division in 2010.

- *Providing timely and effective fire suppression, EMS and Special Operations response and mitigation:*
  - ◆ Ensure performance standards are met for the services provided:
    - Emergency response times of less than five minutes 80% of the time.
    - Non-emergency response times of less than ten minutes 95% of the time.
    - Minimize accident and injury rates.
  - ◆ Optimize the flexible deployment strategy to improve response performance and efficiency. Reduce automatic tandem resource responses on fire and EMS where appropriate.
  - ◆ Maximize technology, processes and equipment to respond and more efficiently mitigate fire, emergency medical and special operations incidents.
  - ◆ Monitor countywide advanced life support re-deployment initiated in 2009. Ensure that deployment adjustments improve EMS performance and efficiency throughout Johnson County, without compromise to improved performance for Overland Park.
  - ◆ Develop and implement collaborative strategies with neighboring jurisdictions that maintain or improve service delivery as municipal and/or district borders change. Revisit and make appropriate adjustments to the 1993 Johnson County Inter-local (Mutual Aid) Agreement for improved system efficiency.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Fire Operations Division include:

- *Providing timely and effective fire suppression, EMS and Special Operations response and mitigation:*
  - ◆ Responded to 16,324 calls for service, including 12,836 requests for EMS aid.
  - ◆ Improved reaction (chute) time average for the sixth consecutive year. The emergency response time (drive time) average in 2008 was 4:16.
  - ◆ Reduction the average ambulance on-scene time for trauma related incidents.
  - ◆ Cardiac arrest patient save rates continue to improve with the application of continuous compression CPR process changes.
  - ◆ Working in concert with Johnson County Med-Act, OPFD initiated the transition of the Overland Park Medical Director to a role of greater county uniformity and influence. The Medical Director now jointly serves several interdependent fire and EMS agencies for a more efficient and clear continuum of medical oversight.
  - ◆ Implemented flexible deployment strategies to calls-for-service to targeted regions and/or time periods of peak demand. Placed an additional OPFD/Med-Act Partnership ambulance into service from 7:30 AM to 5:30 PM on weekdays and placed a two-person pickup chassis "squad" resource into service during targeted time periods to improve EMS and fire call response performance.
  - ◆ Continued environmental sampling and data collection during various stages of firefighting operations. This study will help to determine if existing practices for the use and maintenance of personal protective equipment are appropriate. Studies that identify combustion by-products such as cyanide have led to the implementation of improved smoke-inhalation treatment protocols for civilians and emergency responders locally and worldwide.
  - ◆ Placed a new ambulance into service that incorporates advanced safety features for the on-board technician, passenger, and driver within a unit that is visibly striking to alert on-coming traffic and to provide a safer roadside presence. This design improvement is expected to have a positive impact on both safety and patient care efficiency during transport.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Average response time within Overland Park (minutes):			
·Emergency (Code 1)	4:16	4:10	4:10
·Non-emergency (Code 2)	5:14	5:05	5:00
Emergency responses within 5 minutes or less within the City	75%	76%	80%
Number of Civilian fire injuries	6	4	<5
Number of Civilian fire deaths	4	2	0
Percent of cardiac arrest patients delivered to hospital with a pulse	29%	29%	29%

**WORKLOAD MEASURES**

Number of runs:			
·Structure fires	163	176	190
·Total fire incidents	3,488	3,236	3,500
·EMS	12,836	12,872	13,500
·HAZMAT	404	464	500

**EXPENDITURES:**

<b>Fire Service Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$13,852,263	\$13,555,894	\$13,892,824
Commodities	166,823	195,165	180,715
Contractual	195,832	212,455	200,520
Capital Outlay	130,415	156,750	52,800
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$14,345,333</u></b>	<b><u>\$14,120,264</u></b>	<b><u>\$14,326,859</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Battalion Chief	6	6	6
Special Operations Chief	1	1	1
EMS Chief	1	1	1
Captains	15	15	15
Lieutenant	14	14	14
Fire Medic	28	28	28
Firefighter	56	56	56
Paramedic	15	15	15
<b>Total Full-time Employees:</b>	<b><u>136</u></b>	<b><u>136</u></b>	<b><u>136</u></b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>TOTAL FTEs</b>	<b><u>136.00</u></b>	<b><u>136.00</u></b>	<b><u>136.00</u></b>

**PROGRAM DESCRIPTION**

The Fire Department Prevention Division conducts fire and life safety inspections on all existing buildings and structures within the Department's first response area. The Prevention Division, along with the Planning and Development Service Department's Building Safety Division, also conducts plan reviews and performs acceptance testing on buildings under construction, focusing on tactical response issues.

The Prevention Division delivers public education programs to over 37,000 people annually in all age groups, in many businesses, home's associations, and most of the City's schools. An assortment of programs are taught, including fire safety, home safety, career exploration, disaster preparedness, and responses to other emergencies that may occur in the home, business, and school environment.

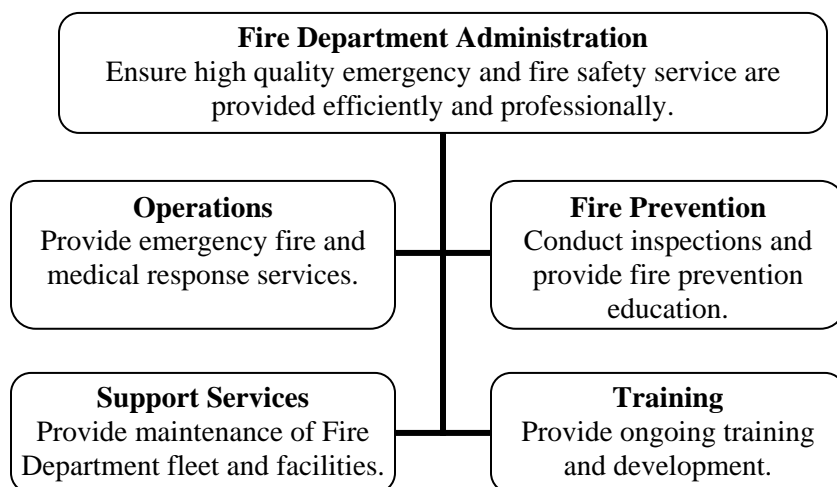
The Prevention Division also conducts fire investigations to determine the origin and cause of all fires and to learn better ways to prevent accidental fires through public education and safer building construction.

**MISSION STATEMENT**

*To preserve the life, safety and welfare of the citizens and property within the City of Overland Park by:*

❖ *Providing code management, safety inspections and education services to the community.*

**FIRE DEPARTMENT -  
ORGANIZATIONAL CHART**

**AGENCY LOCATOR****Public Safety**

Fire  
Administration  
Operations  
Prevention ◀  
Support Services  
Training

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Fire Prevention Division in 2010:

- *Providing code management, safety inspections and education services to the community:*
  - ◆ Perform annual fire inspections on properties, as required by ordinance.
  - ◆ Maintain or reduce the average number of reinspections per property
  - ◆ Maintain at least an average of fifty inspections per inspector per month
  - ◆ Implement self inspection program in certain properties
  - ◆ Complete evaluation of Public Education program.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Fire Prevention Division include:

- *Providing code management, safety inspections and education services to the community:*
  - ◆ The Prevention Division delivered public education programs to approximately 24,000 people in all age groups, in many businesses, home's associations, and most of the City's schools. An assortment of programs were taught, including fire safety, home safety, career exploration, disaster preparedness, and responses to other emergencies that may occur in the home, business, and school environment.
  - ◆ An extensive audit was conducted in 2008 evaluating the public education programs. Our high risk audiences are being identified and programs developed in an attempt to reduce fire fatalities and injuries to citizens.
  - ◆ Continued the Juvenile Firesetter Intervention Program. The youth enrolled in the firesetter program range in age from 3-18, are from all socio-economic and ethnic groups, and are coming from all areas of the City. These children are equally divided between being court-mandated and voluntarily enrolled in the program.
  - ◆ The average Fire Inspection visit per business dropped from 2 to 1.5 in 2008, due in part to the fee for reinspection service program initiated in 2007.

**PERFORMANCE INDICATORS**

<u>Measure</u>	<u>2008 Actual</u>	<u>2009 Projected</u>	<u>2010 Target</u>
<b>EFFECTIVENESS MEASURES</b>			
Average number of inspections per business:	1.5	1.3	1.4
<b>WORKLOAD MEASURES</b>			
Number of businesses inspected:	2,449	2,500	2,500
Number of plans reviewed:	11	50	10
Number of final inspections conducted:	145	250	40
Total number of education programs per year:	450	650	650
Total number of people educated per year:	24,598	38,000	15,000

**EXPENDITURES:**

<b>Fire Service Fund</b>	<u><b>2008 Actual</b></u>	<u><b>2009 Budget</b></u>	<u><b>2010 Budget</b></u>
Personal Services	\$879,140	\$921,430	\$933,309
Commodities	5,288	14,265	11,265
Contractual	19,754	28,715	28,985
Capital Outlay	0	0	22,200
Transfers/Others	0	0	0
<b>TOTAL</b>	<u><u>\$904,182</u></u>	<u><u>\$964,410</u></u>	<u><u>\$995,759</u></u>

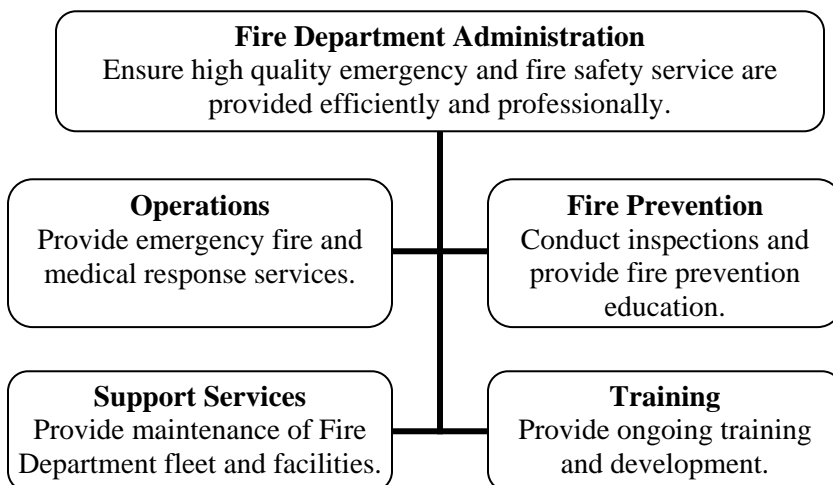
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<u><b>2008 Budget</b></u>	<u><b>2009 Budget</b></u>	<u><b>2010 Budget</b></u>
Fire Prevention Chief	1	1	1
Supervisor, Fire Inspection	1	1	1
Public Education Specialist	2	2	2
Fire Plans Examiner, Senior	1	1	1
Fire Inspector	5	3	3
Fire Inspector II	0	1	0
Fire Inspector I	0	0	1
Administrative Assistant	1	1	1
<b>Total Full-time Employees:</b>	<u><b>11</b></u>	<u><b>10</b></u>	<u><b>10</b></u>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<u><b>0.00</b></u>	<u><b>0.00</b></u>	<u><b>0.00</b></u>
<b>TOTAL FTEs</b>	<u><b>11.00</b></u>	<u><b>10.00</b></u>	<u><b>10.00</b></u>

**PROGRAM DESCRIPTION**

The Fire Support Services Division of the Fire Department provides for the upkeep of the fleet, facilities, and equipment. Responsibilities include writing the specifications for equipment and vehicles and purchasing station supplies, equipment, vehicles and trucks.

**FIRE DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To support Fire  
Department*

*operations by:*

- ❖ *Providing  
well-  
maintained  
facilities,*
- ❖ *Assuring fleet  
availability  
and*
- ❖ *Purchasing  
equipment and  
supplies.*

**AGENCY LOCATOR****Public Safety**

Fire

*Administration*

*Operations*

*Prevention*

*Support Services* ←

*Training*

**2009 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Fire Support Services Division in 2010:

- *Providing well-maintained facilities, assuring fleet availability and purchasing equipment and supplies:*
  - ◆ Provide proper service for all department vehicles by scheduling preventative maintenance, repairs, pump and aerial certifications, and safety inspections.
  - ◆ Inspect all facilities quarterly to assure they meet safety standards.
  - ◆ Acquire and prepare new vehicles including Quint 43 and one ambulance.
  - ◆ Replace tools and equipment as scheduled and directed by operations.
  - ◆ Provide necessary equipment for new employees. Assess and replace equipment as needed.
  - ◆ Assess and update personal protective equipment (PPE) for firefighters and paramedics to maintain various standards.
  - ◆ Work with Facilities Management to ensure that Fire Department buildings are well maintained.
  - ◆ Work with Facilities Management to plan for future projects including kitchen remodeling, concrete replacement, roof repairs, and painting.
  - ◆ Maintain the inventory management system to track all equipment.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Fire Support Services Division include:

- *Providing well-maintained facilities, assuring fleet availability and purchasing equipment and supplies:*
  - ◆ Purchased and placed in service new fire truck and equipment to replace Truck 44. Purchased, equipped, and placed in service new Squad 4. Replaced BC 46 vehicle and equipment.
  - ◆ Worked with Public Works Department to maintain all fire department vehicles in 2008 and 2009. Worked with dealers as needed for special repairs and warranty issues.
  - ◆ Reviewed specifications for bunker gear. Purchased bunker gear for new employees and purchased bunker gear as budgeted to maintain proper condition for current employees.
  - ◆ Working with facilities to plan a kitchen remodel at fire station 2.
  - ◆ Worked with city engineers to begin planning replacement of fire station 5.



**PERFORMANCE INDICATORS**

<u>Measure</u>	<u>2008 Actual</u>	<u>2009 Projected</u>	<u>2010 Target</u>
<b>EFFECTIVENESS MEASURES</b>			
Operational Readiness of Fleet:	100%	100%	100%
Preventive maintenance completed as scheduled:			
·Fire apparatus	100%	100%	100%
·Ambulances	100%	100%	100%
·Staff vehicles	100%	100%	100%
<b>WORKLOAD MEASURES</b>			
Number maintained:			
·Fire apparatus	16	16	17
·Ambulances	5	5	5
·Staff vehicles	25	20	20

**EXPENDITURES:**

<b>Fire Service Fund</b>	<u><b>2008 Actual</b></u>	<u><b>2009 Budget</b></u>	<u><b>2010 Budget</b></u>
Personal Services	\$169,647	\$172,877	\$176,869
Commodities	251,008	210,000	210,300
Contractual	205,045	206,715	201,685
Capital Outlay	33,863	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<u><u>\$659,563</u></u>	<u><u>\$589,592</u></u>	<u><u>\$588,854</u></u>

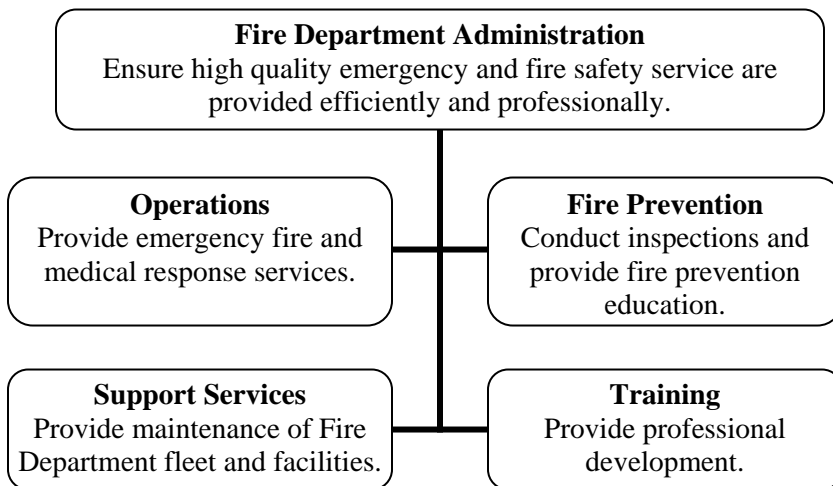
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<u><b>2008 Budget</b></u>	<u><b>2009 Budget</b></u>	<u><b>2010 Budget</b></u>
Services Battalion Chief	1	1	1
<b>Total Full-time Employees:</b>	<u><b>1</b></u>	<u><b>1</b></u>	<u><b>1</b></u>
<b>Part-Time</b>			
Support Services Tech	0.75	0.75	0.75
<b>Total Part-time Employees:</b>	<u><b>0.75</b></u>	<u><b>0.75</b></u>	<u><b>0.75</b></u>
<b>TOTAL FTEs</b>	<u><u><b>1.75</b></u></u>	<u><u><b>1.75</b></u></u>	<u><u><b>1.75</b></u></u>

**PROGRAM DESCRIPTION**

The Fire Training Division is responsible for providing internal training for Overland Park Fire Department employees.

**FIRE DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To change, modify or improve firefighting and EMS skills by:*

- ❖ *Providing effective professional development and training that meets the needs of all personnel in the Department.*
- ❖ *Provide leadership development in all aspects of our organization.*

**AGENCY LOCATOR****Public Safety**

Fire

Administration

Operations

Prevention

Support Services

Training ◀

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Fire Training Division in 2010:

- *Providing effective professional development and training that meets the needs of professional personnel in the Department:*
  - ◆ Provide officer development for senior firefighters.
  - ◆ Provide professional development of training division staff.
  - ◆ Provide executive level leadership opportunities for chief officers.
  - ◆ Provide command and control simulations for company and chief officers.
  - ◆ Provide a training program for acting officers.
  - ◆ Provide training in areas of technical rescue that include further development of team member skills and the necessary support skills for the remaining members of the department.
  - ◆ Provide training for new employees, as needed.
  - ◆ Maintain firefighting and emergency medical skills and certifications of current employees.
  - ◆ Continue to develop a comprehensive training program for the Fire Department.
  - ◆ Maintain the infrastructure of the current facilities.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Fire Training Division include:

- *Providing effective professional development and training that meets the needs of professional personnel in the Department:*
  - ◆ Hosted a National Fire Academy Regional Delivery for Command and Control of Target Hazards.
  - ◆ Sponsored training by national expert on ventilation techniques, John Mittendorf.
  - ◆ Developed a workshop for Preparing for the Lieutenant Promotional Assessment
  - ◆ Received approval from the Senior Staff of the Career Development Plan.
  - ◆ Revised the OPFD Fire Officer I curriculum.
  - ◆ Conducted technician level training for hazardous materials and boat operations.
  - ◆ Hosted eleven sessions of night drills with eight county agencies participating and 589 responders attending.
  - ◆ 74% compliance with the ISO training requirements.
  - ◆ Conducted Firefighter & Paramedic recruit academies in 2008.
  - ◆ Provided counseling for shift members wishing to pursue their college degree.
  - ◆ Participated in the revision of the County High Rise training curriculum and assisted in the delivery of the program to over 250 officers in the county.
  - ◆ Provided computer simulations in the OPFD Command Training Center.
  - ◆ Provide curriculum support to the Public Education Division.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Firefighters meeting or exceeding NFPA firefighter competencies:	100%	100%	100%
Percent of EMTs/Paramedics maintaining their state certification:	100%	100%	100%
Academy recruits graduating from the academy:	100%	100%	100%
Academy recruits completing probation:	100%	100%	100%
<b>WORKLOAD MEASURES</b>			
Number of training courses:			
·Overland Park Fire Department	364	350	250
·All other	285	150	150
Number of instructional hours:			
·Overland Park Fire Department	177,886	95,200	95,200
Average number of participants per course	21	14	12

**EXPENDITURES:**

<b>Fire Service Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$501,387	\$548,256	\$552,346
Commodities	21,733	28,000	28,000
Contractual	90,502	73,460	41,545
Capital Outlay	0	0	20,800
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$613,622</u></b>	<b><u>\$649,716</u></b>	<b><u>\$642,691</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Training Chief	1	1	1
Training Officer	3	2	2
ALS Training Officer	0	1	1
Administrative Assistant	1	1	1
<b>Total Full-time Employees:</b>	<b><u>5</u></b>	<b><u>5</u></b>	<b><u>5</u></b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>
<b>TOTAL FTEs</b>	<b><u>5.00</u></b>	<b><u>5.00</u></b>	<b><u>5.00</u></b>

**PROGRAM DESCRIPTION**

The Fire Training Center Division is responsible for the Overland Park Fire Training Center and provides external training for industrial clients by the Overland Park Fire Department.

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Fire Training Center Division in 2010:

- *Provide training for external clients that includes:*
  - ◆ Incipient and structural brigade training for industrial fire brigades.
  - ◆ Confined space and high-angle rescue.
  - ◆ Hazardous materials mitigation and response techniques.
  - ◆ CPR and first aid for citizens.
  - ◆ Seminar speakers.
  - ◆ Fire extinguisher training for private industry at the Training Center and on-site.
  - ◆ C.E.R.T training programs to private and citizen groups.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Fire Training Center Division include:

- *Provide external training for industrial client that included:*
  - ◆ Customized contract fire brigade training with industry clients.
  - ◆ Provided site-specific training in confined space, high-angle and hazardous materials.
  - ◆ Provided specialized training in trench rescue to the industry.
  - ◆ ACLS training for health care providers.
  - ◆ Bi-monthly CPR programs in heart saver, health care provider and first aid.
  - ◆ Seminars using nationally recognized experts
  - ◆ Delivered CERT and fire extinguisher training to citizens and private industry and business.
  - ◆ Continued client training to private industry in the metropolitan area.

**EXPENDITURES:**

<b>Fire Service Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	52,512	70,000	70,000
Contractual	23,026	25,770	25,380
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$75,538</u></b>	<b><u>\$95,770</u></b>	<b><u>\$95,380</u></b>

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## PUBLIC WORKS

**GOAL:** Construct, manage and operate a stormwater, street and highway system, which is cost effective, safe, efficient, well maintained, compatible with the environment and visually pleasing.

**COST CENTERS:**

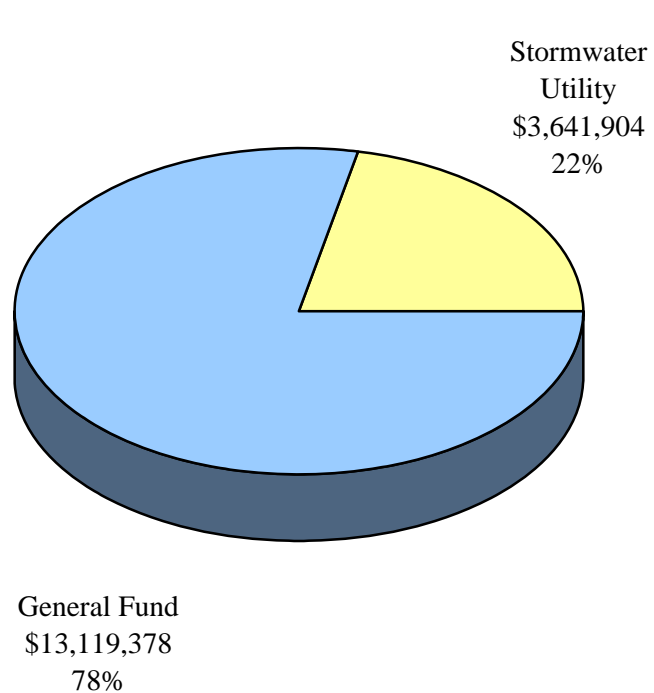
- Public Works Administration
- Street Engineering and Construction
- Stormwater Engineering
- Traffic Services
- Traffic Maintenance
- Street Maintenance
- Stormwater Maintenance

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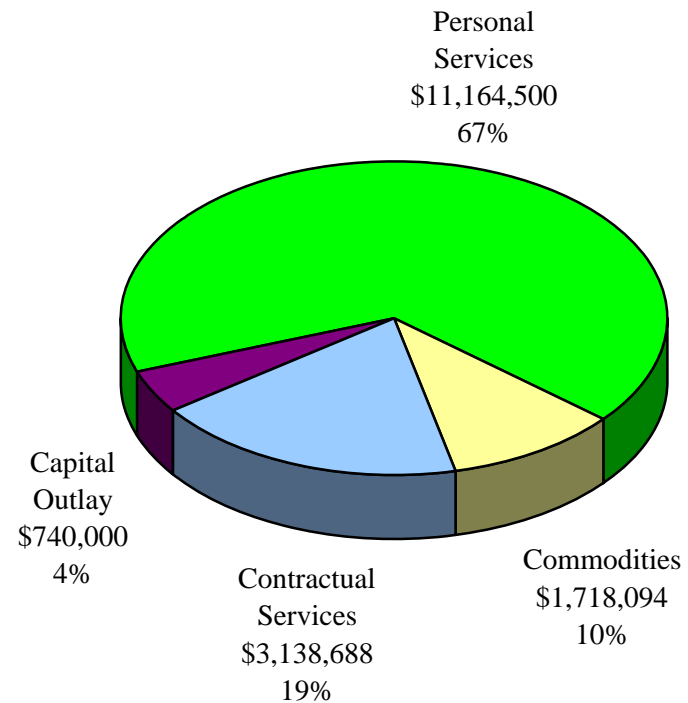


# 2010 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2010 Expenditures = \$16,761,282



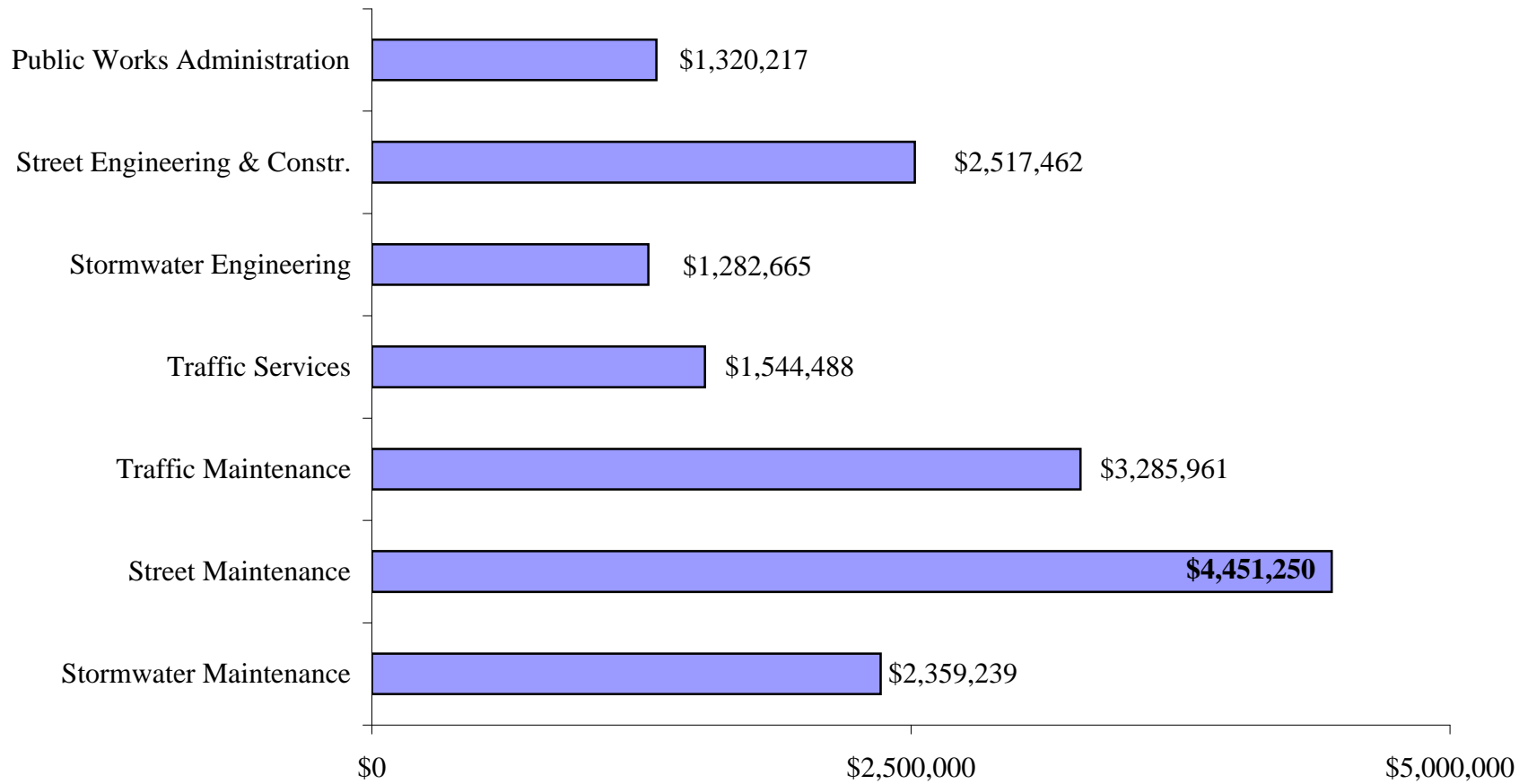
FUND



EXPENDITURE TYPE

*Public Works Goal Area*

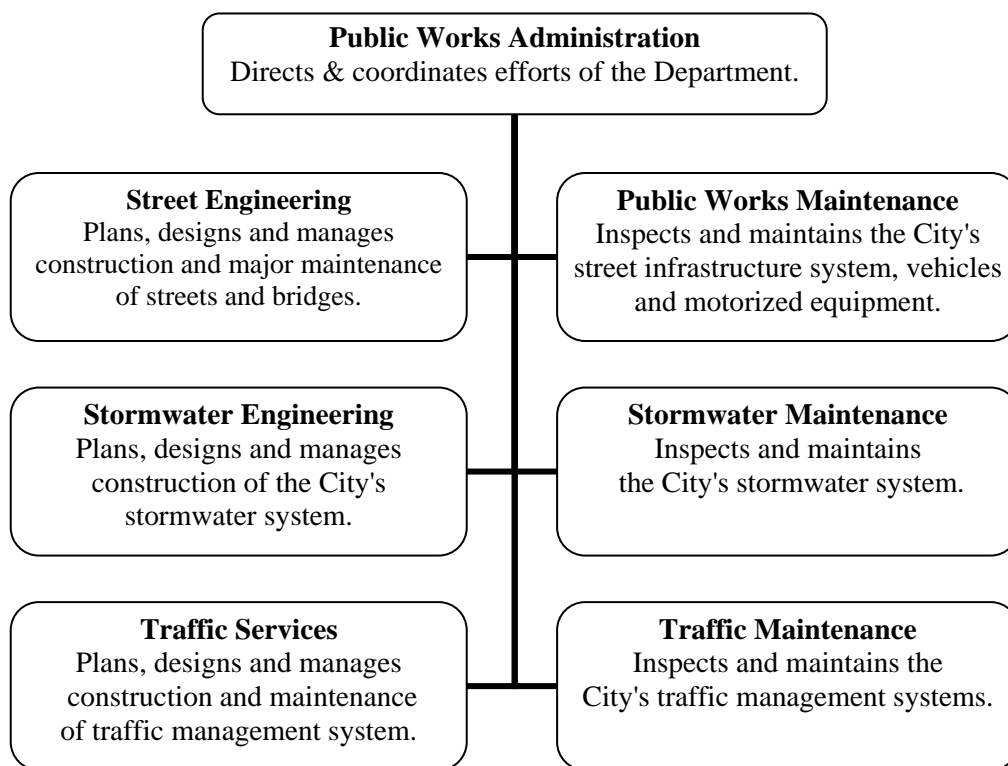
# 2010 OPERATING AND CONTRACTUAL EXPENDITURES Public Works Goal Area



**PROGRAM DESCRIPTION**

Public Works Administration directs and coordinates the Department's six work areas. It is responsible for providing the leadership and vision necessary to fulfill the objectives of the Department's mission statement as it is appropriate to the role played by each area.

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, goods and stormwater that are:*

- ❖ *Safe: Enforce practices that prevent loss and injury among the public and employees,*
- ❖ *Convenient: Promote an ethic of superior customer service in the delivery of public service,*
- ❖ *Beneficial: Develop policies to protect and enhance the City's transportation systems and*
- ❖ *Reliable: Continuously improve systems and operations for efficiency, dependability and consistency.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration ←  
Street Engineering  
Stormwater Engineering  
Traffic Services  
Traffic Maintenance  
PW Maintenance  
Stormwater Maintenance

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Public Works Administration Division in 2010:

- *Promote an ethic of superior customer service and continuous improvement in the delivery of public services:*
  - ◆ Respond effectively to the 2009 American Recovery and Reinvestment Act economic stimulus opportunities by adjusting our operation to take advantage of any stimulus funding for KDOT or city projects.
  - ◆ Provide support to short and long term Vision Metcalf initiatives.
  - ◆ Update the departments management manual (WIKI) and project procedures manual (project management) to incorporate changes and new methods, policies, and procedures for improving operations and service efficiencies.
  - ◆ Continue bi-monthly briefing sessions with the Public Works Committee consisting of departmental activity updates, review of Governing Body policies and future policy initiatives.
  - ◆ Continue to focus on cost-effective business practices including asset management and activity based costing. Make more effective use of our asset and work management systems to better track our performance and to assist us in improving our operations; have periodic operational reviews; and determine the most cost-effective mix of in-house vs. contract operations.
  - ◆ Expand public communication efforts to inform and gain feedback from citizens utilizing the City's website, OP Cares system, e-news, timely mailings, and involvement with contractors to be responsive.
  - ◆ Complete the automated vehicle location (AVL) project so that all front line snow plow trucks have AVL equipment, and modify our snow operations to integrate AVL data into the dispatching operations.
  - ◆ Continue to find and recruit snow plow drivers from other city departments to reduce reliance on volunteers and contractors. Enhance our operator training program for new drivers, and determine the optimum truck inventory to support operations in a responsive, yet cost-effective manner.
  - ◆ Implement the initiatives of the Environmental Task group and take other steps to more effectively manage the environmental impact of Public Works operations.
  - ◆ Modify our training program to consider the recommendations of the training strategic planning subcommittee, update and combine the various departmental training policies into one comprehensive departmental policy.
  - ◆ Continue to work toward American Public Works Association reaccreditation. Ensure that all substantially complete practices are fully compliant; reinforce the use and upkeep of the departmental operations manual.
  - ◆ Oversee the 2009/2010 implementation of the new recycled asphalt pavement asphaltic concrete specification.
- *Integrate the City's organizational values Department-wide through leadership development:*
  - ◆ Conduct quarterly leadership training forums with supervisory staff within the Department.
  - ◆ Continue to develop and recognize leadership in non-supervisory staff through training sessions, selected courses, cross-training and work-based learning opportunities.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Public Works Administration Division include:

- *Promote an ethic of superior customer service and continuous improvement in the delivery of public services:*
  - ◆ Reviewed, updated, and implemented improvements to infrastructure asset inventory tracking and assessment systems (E1, Tool Watch, CAMP).
  - ◆ Reviewed and updated Department policies, standard operating procedures, and converted the on-line manual to a WIKI format to improve staff's ability to maintain and add information.
  - ◆ Successfully implemented a pilot AVL project and developed the software and systems necessary for the full deployment of AVL on snow plows and street sweepers.
  - ◆ Upgraded the fueling system and its operating software.
  - ◆ Upgraded several departmental server computers, including the conversion of the departmental file server to a virtual server for improved disaster recovery.
  - ◆ Developed interfaces between the Citizen Request System and GBA Master Series to allow the consolidation of requests from all departments and sources.
  - ◆ Implemented ICMA Performance measurements to benchmark performance against other cities.
  - ◆ Evaluated an automated video and laser road rating system by evaluating over 100 lane miles of thoroughfare roads and comparing those results against PAVER evaluations.
  - ◆ Upgraded the storm sewer video inspection system to newer software and hardware to improve the interoperability with GIS and asset management systems.
- *Integrate the City's organizational values Department-wide through leadership development:*
  - ◆ Completed an employee-led process to review and update the Department's mission, vision, values statements and strategic plan.
  - ◆ Coordinated, arranged and scheduled training of professional activities for employees.
  - ◆ Expanded internal communications efforts through OPNET, department newsletters, and employee meetings to provide timely and increased information with regards to employees, events, goals and programs.

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,164,018	\$1,276,146	\$1,189,533
Commodities	26,780	36,671	34,964
Contractual	62,282	106,105	95,720
Capital Outlay	3,477	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,256,557</u></b>	<b><u>\$1,418,922</u></b>	<b><u>\$1,320,217</u></b>

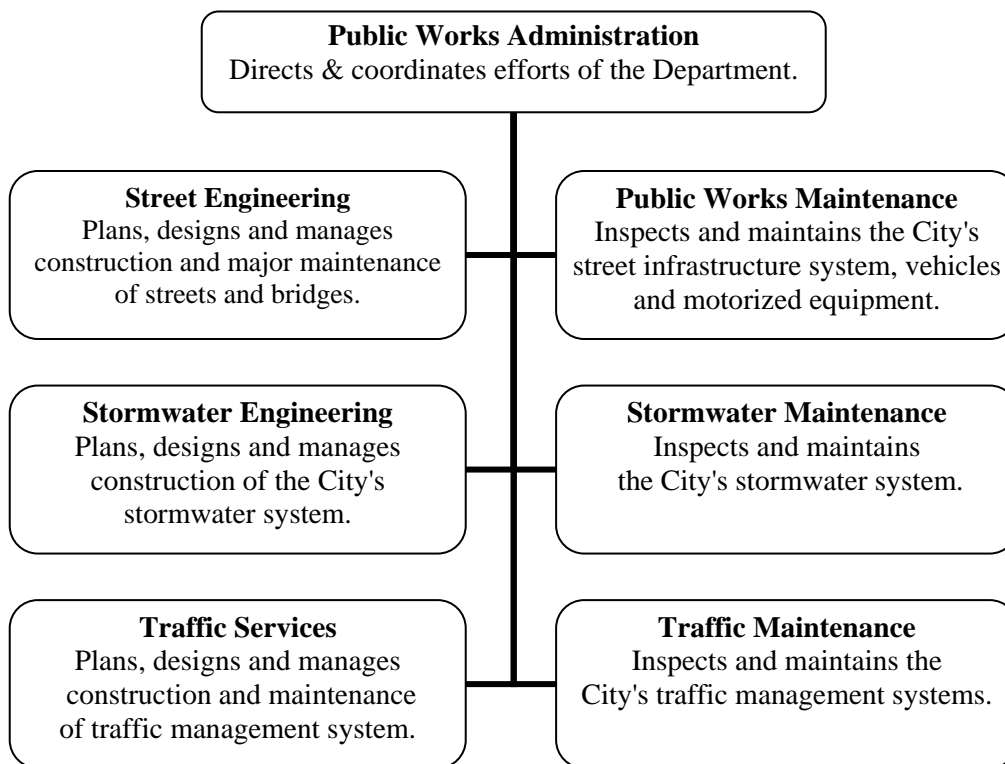
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Director, Public Works	1	1	1
Mgr, Technical & Admin Svcs	1	1	1
Supv, Admin & Logistical Svcs	1	1	1
Assistant to the Director	0	0	1
Engineering Systems Specialist	1	1	1
Engineering Operations Specialist	1	1	1
Management Analyst	1	1	0
Contract Specialist	2	2	2
Staff Assistant	1	1	1
Work Mgmt Systems Admin	1	1	1
Administrative Assistant	3	3	3
<b>Total Full-time Employees:</b>	<b><u>13</u></b>	<b><u>13</u></b>	<b><u>13</u></b>
<b>Part-Time</b>			
Civil Engineer	0.14	0.08	0.00
<b>Total Part-time Employees:</b>	<b><u>0.14</u></b>	<b><u>0.08</u></b>	<b><u>0.00</u></b>
<b>TOTAL FTEs</b>	<b><u>13.14</u></b>	<b><u>13.08</u></b>	<b><u>13.00</u></b>

**PROGRAM DESCRIPTION**

Street Engineering and Construction is responsible for planning, designing and managing infrastructure construction and for the major maintenance of streets, bridges and storm sewer systems.

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, goods and stormwater that are:*

- ❖ *Safe: Use and enforce proper design and construction for roadway safety,*
- ❖ *Convenient: Reduce disruptions to the motoring public due to roadway conditions,*
- ❖ *Beneficial: Determine improvements system-wide consistent with present and future demands and*
- ❖ *Reliable: Utilize best design and construction practices for long-term infrastructure performance.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration  
Street Engineering ◀  
Stormwater Engineering  
Traffic Services  
Traffic Maintenance  
PW Maintenance  
Stormwater Maintenance

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Street Engineering and Construction Division in 2010:

- *Reduce disruptions to the motoring public due to roadway conditions by upholding proper design and construction standards:*
  - ◆ Continue the construction of the US 69, 75<sup>th</sup> St. to I-435 project with KDOT.
  - ◆ Complete the widening of College Boulevard from US 69 to Pflumm.
  - ◆ Begin the widening of Antioch Road from I-435 to 119<sup>th</sup> Street
- *Implement improvements system-wide consistent with present and future demands, and conduct activity to prolong long-term infrastructure performance:*
  - ◆ Complete all scheduled streets in the 2010 Street Improvement [Overlay] Programs for residential and thoroughfare streets.
  - ◆ Execute the 2010 Microsurfacing Program.
  - ◆ Execute the 2010 Residential Street Program which includes the previously ineligible streets.
- *Utilize best design and construction practices for long-term infrastructure performance:*
  - ◆ Continue to provide a lead role in facility project construction management/maintenance.
  - ◆ Construct a new Fire Station Five after conclusion of negotiations with developer.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Street Engineering and Construction Division include:

- *Determine improvements system-wide consistent with present and future demands, and conduct activity to prolong long-term infrastructure performance:*
  - ◆ Completed construction of the I-435 and Antioch interchange
  - ◆ Began the widening of College Boulevard, US 69 to Pflumm
  - ◆ Completed the widening of Antioch, 151<sup>st</sup> Street to 167<sup>th</sup> Street
  - ◆ Completed construction of the Overland Park Soccer Complex
  - ◆ Completed the widening of Nall from 143<sup>rd</sup> Street to 159<sup>th</sup> Street.
  - ◆ Completed the construction of the 132<sup>nd</sup> Street Overpass over US 69.
  - ◆ Completed the widening of Metcalf Avenue from 99<sup>th</sup> Street to 103<sup>rd</sup> Street.
  - ◆ Completed the widening of 143<sup>rd</sup> Street from Antioch Road to Metcalf Avenue.
  - ◆ Completed the annual Street Improvement Program [residential and thoroughfare overlay] for all streets scheduled for 2008 and 2009.
  - ◆ Completed the Residential Street Programs for 2008 and 2009.
  - ◆ Completed the 2008 and 2009 microsurfacing programs.
  - ◆ Completed construction of the Sheraton Hotel Radio Room
  - ◆ Completed the 2008 biennial bridge inspection program.
  - ◆ Completed the reconstruction of the OP Convention center parking lot.
  - ◆ Completed the remodeling of the Sheraton Hotel.
  - ◆ Completed construction of the bridge replacement [box culvert] at 95<sup>th</sup> Street and Foster.
  - ◆ Completed road improvements in the newly annexed area.



**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of CIP project contracts completed on schedule:	100%	80%	80%
Average cost change of fixed scope projects during construction:			
·CIP	0.2%	2.0%	2.0%
·Major Maintenance	8.8%	2.0%	2.0%
Percent of citizens in street maintenance project areas reporting that they are satisfied or very satisfied with:			
·Completed project	81%	75%	80%
·City staff customer service	84%	90%	90%
·Contractor's attitude and responsiveness	88%	80%	80%
·Information provided about the project	87%	75%	75%
·Quality of work	81%	75%	75%
·Cleanliness and upkeep of work area	86%	80%	80%
·Inconvenience experienced during work	77%	80%	80%
Percent of citizens in construction project areas reporting that they are satisfied or very satisfied with:			
·Completed project	NA	85%	80%
·City staff attitude and responsiveness	NA	85%	85%
·Construction worker's attitude and responsiveness	NA	85%	85%
·Information provided about the project	NA	75%	75%
·Quality of work	NA	80%	80%
·Cleanliness and upkeep of work area	NA	80%	80%
·Inconvenience experienced during work	NA	80%	80%
<b>WORKLOAD MEASURES</b>			
Number of right-of-way permits issued:	1,073	1,100,000	140,000
Dollar value of fees collected for right-of-way permits	\$83,980	\$90,000	\$100,000
Number of street projects managed for:			
·New construction	44	40	40
·Maintenance	5	10	10

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$2,272,044	\$2,451,665	\$2,358,871
Commodities	44,457	44,940	45,765
Contractual	78,292	137,898	112,826
Capital Outlay	4,991	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$2,399,784</b>	<b>\$2,634,503</b>	<b>\$2,517,462</b>

<b>1-8 Cent Sales Tax Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	4,755,363	7,252,000	6,395,000
<b>TOTAL</b>	<b><u>\$4,755,363</u></b>	<b><u>\$7,252,000</u></b>	<b><u>\$6,395,000</u></b>

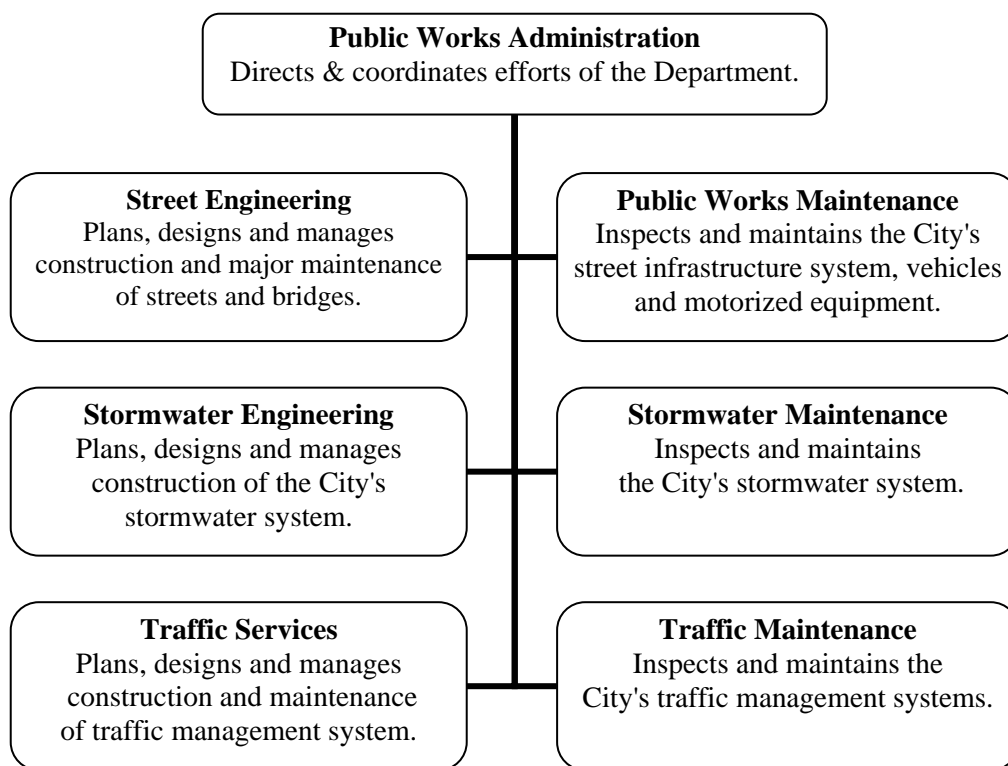
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
City Engineer	1	1	1
Assistant City Engineer	1	1	1
Supv., Construction Insp-PW	1	1	1
Supervisory Civil Engineer	1	1	1
Civil Engineer, Senior	3	3	1
Civil Engineer II	1	1	3
Civil Engineer I	1	2	2
Construction Inspector, Senior	5	2	4
Construction Inspector II	2	3	1
Construction Inspector I	0	2	2
Engineering Technician, Senior	6	6	6
Right-of-Way Coordinator	1	1	1
<b>Total Full-time Employees:</b>	<b><u>23</u></b>	<b><u>24</u></b>	<b><u>24</u></b>
<b>Part-Time</b>			
Engineering Technician II	0.69	0.60	0.30
Engineering Intern	1.59	1.59	1.42
<b>Total Part-time Employees:</b>	<b><u>2.28</u></b>	<b><u>2.19</u></b>	<b><u>1.72</u></b>

**PROGRAM DESCRIPTION**

Stormwater Engineering is responsible for managing the conveyance of stormwater throughout the City. This task involves the planning, designing, construction and major maintenance management of infrastructure and stream improvements. Stormwater Engineering is also responsible for the environmental impact of stormwater runoff as it flows into area rivers and streams. This task is accomplished through evaluating and conducting stormwater studies and implementing programs to protect and enhance water quality. In addition, the operation and maintenance of the City's ALERT flood warning system falls under the Stormwater Engineering Division's responsibilities.

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, goods and stormwater that are:*

- ❖ *Safe: Protect the public from urban flooding and reduce pollutant levels in stormwater runoff,*
- ❖ *Convenient: Conduct proactive public outreach regarding City-wide floodplain and stormwater issues,*
- ❖ *Beneficial: Evaluate the impact of the City's stormwater policies to anticipate and avoid future problems and*
- ❖ *Reliable: Seek industry best practices to determine enhancements.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration  
Street Engineering  
Stormwater Engineering ➡  
Traffic Services  
Traffic Maintenance  
PW Maintenance  
Stormwater Maintenance

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Stormwater Engineering Division in 2010:

- *Protect the public from urban flooding, and reduce pollutant levels in stormwater runoff:*
  - ◆ Complete the design and construction of storm drainage upgrades at various locations as part of the 2010 Major Storm Repair Program and the 2010 Residential Street Program.
  - ◆ Plan for future storm drainage and bank erosion protection projects, including conceptual engineering, budget planning, neighborhood outreach, innovative techniques and recommendations to the Governing Body. Increase the backlog of eligible and deliver-ready projects for the 2010 to 2015 period.
  - ◆ Begin implementing the first year of a new 5-year permit cycle of the Clean Water Act National Pollutant Discharge Elimination System (NPDES) permit and look for innovative ways to protect water resources and stormwater quality.
  - ◆ Assist the Planning and Development Services Division in implementing new development controls for stormwater quality and strengthening erosion and sediment control activities.
  - ◆ Continue upgrades to the Johnson County and Overland Park floodwarning systems, including the addition of the Turkey Creek, Mill Creek and Little Mill Creek River watershed to the automated threat recognition system. Fully transition from the testing phase to the production phase of the ALERT-2 flood warning system.
- *Conduct proactive public outreach regarding citywide floodplain and stormwater issues:*
  - ◆ Achieve greater awareness by Overland Park residents on the importance of environmental and stream protection concerns, including upgrades to our website and outreach program. Continue to increase the circulation of the "EcoConnect" email newsletter.
  - ◆ Continue our partnerships with MARC, Johnson County, local schools, and other interested groups and clubs to expand education on water quality and environmental sustainability.
  - ◆ Continue operations of the City's ALERT flood warning system, including the use of the new flood decision support systems.
  - ◆ Join the Federal Emergency Management Agencies "Community Rating System" program which rewards cities with proactive flood control programs by extending discounts on flood insurance premiums to our residents.
  - ◆ Increase the successful application of the Stormwater Pollution Ordinance, including advanced training of internal staff on pollution response and abatement.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Stormwater Engineering Division include:

- *Protect the public from urban flooding, and reduce pollutant levels in stormwater runoff:*
  - ◆ Adopted an ordinance effective March 1, 2008, which provides for the cleaning and treatment of stormwater from new development sites. Treatment options include wetlands, extended detention ponds, porous pavements, bioretention cells, natural drainage paths, etc. Assisted the Planning and Development Services Division in implementing the first two years of stormwater treatment requirements for new development, including updates to technical standards.

- ◆ Successfully completed the final year of our first Clean Water Act NPDES 5-year permit and began developing a water quality action plan to accompany the next 5-year permit. Supported the development of City-wide Sustainability Operations Plan.
  - ◆ Completed construction of the Indian Creek Flood Control project, Roe to Mission Road and a bank stabilization project in the Wycklow subdivision next to Indian Creek. Design began on a bank stabilization project in Nottingham Estates subdivision along a tributary of Indian Creek.
  - ◆ Completed design and began construction of storm drainage upgrades in the vicinity of 71st to 74th Street, between Reeds and Maple Drive. Completed the Saddle Hills Storm Drainage project. Completed major storm sewer upgrades in conjunction with the 2009 Residential Street program and completed design of additional upgrades as part of the 2010 Residential Streets Programs. .
  - ◆ Completed the reconstruction of the concrete ditchliner in the Tuileries subdivision near 107th and Barkley. Completed the 2008 and 2009 major stormwater maintenance projects, which addressed metal pipe and box culvert replacements at five locations: Merriam Lane and Hadley, 93<sup>rd</sup> and Hardy, 100<sup>th</sup> Place and Foster, 99<sup>th</sup> and Roe, and 97<sup>th</sup> Street from Roe to Catalina. Acquired and demolished a house in the floodplain at 99th Street near Metcalf.
  - ◆ Constructed an innovative bioretention cell at the Parks Headquarters and Overland Park Recycling Center, as well as installing stormwater treatment units at the Youth Soccer Park, under a research and development program with Johnson County Stormwater. Monitoring results from these locations and two other bioretention cells will be used to guide future designs.
  - ◆ Completed the adoption of new floodplain maps in August 2009. Assisted residents in working with insurance and classification issues under the new maps. These maps documented new floodplains for the Blue River, Wolf Creek, Coffee Creek, Negro Creek, Indian Creek, Brush Creek and Turkey Creek
  - ◆ Completed significant upgrades to the Johnson County and Overland Park floodwarning systems, including the addition of the Indian Creek and Blue River watershed to the automated threat recognition system. Much of this work is performed under agreement with the Johnson County Stormwater Management Program. The Overland Park, Johnson County, and KCMO ALERT flood warning systems presently operate on a single input and output frequency. There are over 120 sites in the system, including those in the KCMO area. The City has started the test-implementation to move to a dual frequency repeater system (ALERT-2) to alleviate channel contention. Lastly, the City received an ITS grant to integrate the flood warning system into the Traffic Operations Center, provide connectivity to KC Scout, and provide redundancy for emergency operations.
  - ◆ Consolidated updates to inventories of storm sewer and stream buffer inventory. Began creating expanded tools and databases to assist in management of the City's storm drainage assets.
- *Conduct proactive public outreach regarding citywide floodplain and stormwater issues:*
- ◆ Continued to provide personal field visits to citizens with drainage or stormwater concerns. Individualized response was provided to over 175 residents in 2008. Provided a seminar on basement flooding at the annual home remodeling workshop sponsored by Building Safety.
  - ◆ Partnered with the Deanna Rose Farmstead to host the 2<sup>nd</sup> annual "Green Scene" environmental fair for families in June 2008, attended by over 3,000 people.
  - ◆ Launched "Eco-Connect", a new and enhanced version of our monthly environmental newsletter, with a circulation of 1,000 as of December 2008.
  - ◆ Provided presentations to classrooms and small group meetings, such as Earth Day celebrations, libraries, school classrooms, and local homes associations.
  - ◆ Supported the Blue River Watershed Association (BRWA) in their water quality education efforts at local schools.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of citizen concerns addressed:	100%	90%	90%
Percent of NPDES permit water quality goals met on schedule:	100%	90%	100%
Percent of project contracts completed by original contract date:			
· CIP	100%	90%	90%
· Major Maintenance	100%	90%	90%
<b>WORKLOAD MEASURES</b>			
Citizen complaints and inquiries concerning storm water problems:	175	75	120
Number of water quality presentations given:	27	16	20
Number of stormwater projects managed:			
·CIP	7	8	10
·Major Maintenance	4	2	2

**EXPENDITURES:**

<b>Stormwater Utility Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$737,827	\$676,042	\$763,738
Commodities	8,087	8,100	8,200
Contractual	176,192	516,027	510,727
Capital Outlay	378	1,900	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$922,484</u></b>	<b><u>\$1,202,069</u></b>	<b><u>\$1,282,665</u></b>

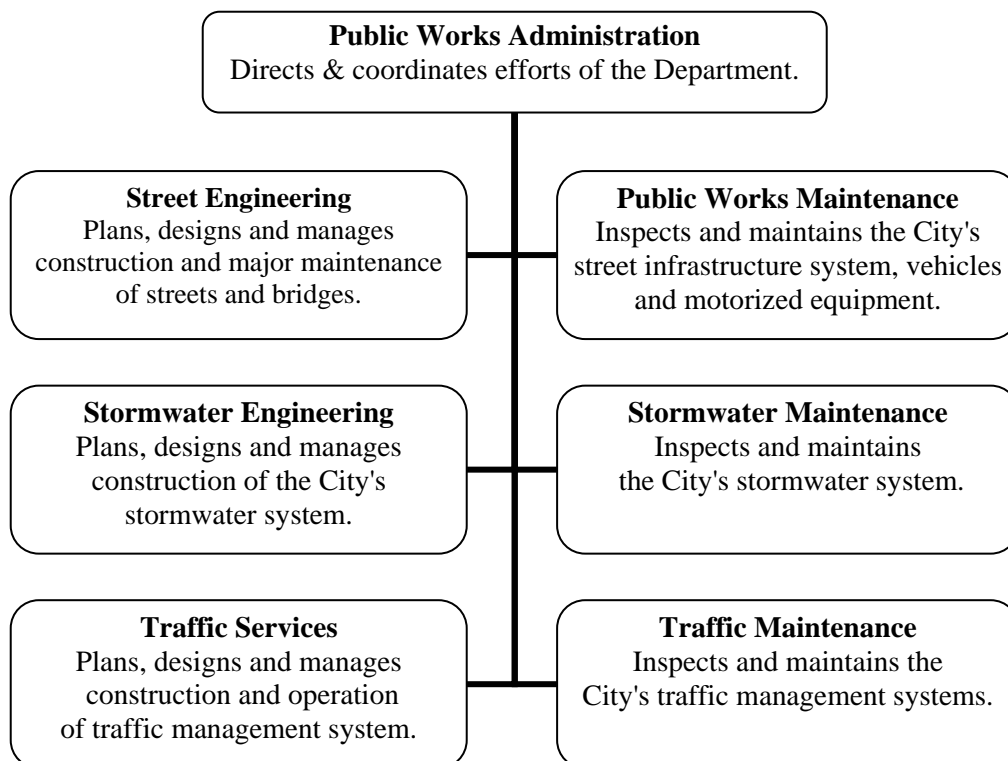
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Supervisory Civil Engineer	1	1	1
Civil Engineer II	1	1	2
Civil Engineer I	1	1	0
Construction Inspector II	1	1	1
Engineering Technician, Senior	1	1	1
Engineering Technician II	1	1	1
Water Quality Coordinator	0	0	1
Water Quality Specialist	1	1	0
<b>Total Full-time Employees:</b>	<b><u>7</u></b>	<b><u>7</u></b>	<b><u>7</u></b>
<b>Part-Time</b>			
Engineering Intern	0.88	0.75	0.38
<b>Total Part-time Employees:</b>	<b><u>0.88</u></b>	<b><u>0.75</u></b>	<b><u>0.38</u></b>
<b>TOTAL FTEs</b>	<b><u>7.88</u></b>	<b><u>7.75</u></b>	<b><u>7.38</u></b>

**PROGRAM DESCRIPTION**

The Traffic Services Division is responsible for planning, designing and managing the City's traffic flow. These tasks are accomplished through the installation and operation of traffic control devices on public streets throughout the City.

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, goods, and stormwater that are:*

- ❖ *Safe: Meet recognized standards for and promote innovations in traffic safety policy and practices,*
- ❖ *Convenient: Optimize efficient traffic flow throughout the City,*
- ❖ *Beneficial: Promote multi-modal transportation choices and*
- ❖ *Reliable: Ensure the operational readiness of the City's transportation technology network.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration  
Street Engineering  
Stormwater Engineering  
Traffic Services ➡  
Traffic Maintenance  
PW Maintenance  
Stormwater Maintenance

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Traffic Services Division in 2010:

- *Optimize efficient traffic flow throughout the City:*
  - ◆ Install approximately ten additional closed-circuit television cameras to increase the monitoring capabilities of the Overland Park Traffic Control System (OPTCS).
  - ◆ Complete fiber installation projects on 103<sup>rd</sup> Street, Marty to Nall; Frontage Road, 87<sup>th</sup> to Farley; Antioch, College Blvd to 115<sup>th</sup> Street; and Antioch, 119<sup>th</sup> Street to 123<sup>rd</sup> Street;
  - ◆ Enhance the Overland Park Traffic Website to provide citizens with additional traffic information such as incident locations and motorist information;
  - ◆ Continue the Citywide migration to updated signal controllers, which provide enhanced technological capabilities.
  - ◆ Install additional dynamic message signs (DMS) near freeway locations.
  - ◆ Work closely with Johnson County Transit to implement Bus Rapid Transit along the Metcalf corridor.
  - ◆ Promote bicycle usage as a viable modal choice by participating in "Bike to Work Week" in May and designate certain routes in OP as bike routes.
  - ◆ Expand the Safe Routes to School Program.
  - ◆ Develop a more robust set of transportation system performance measures to determine how well traffic is flowing in OP compared to other similar cities.
  - ◆ Deploy the dynamic trailblazer signs along College Blvd using the ITS Set-Aside grant from KDOT.
- *Meet recognized standards for and promote innovation in traffic safety policy and practices:*
  - ◆ Create grassroots support for legalizing the use of cameras to prosecute red-light running offenses and establish a protocol for dealing with the issue using home-rule authority.
  - ◆ Utilize the Citywide traffic calming policy to address citizens' concerns about neighborhood traffic flow, congestion management and safety, and advocate for funding in the CIP process.
  - ◆ Promote awareness of roundabouts and advocate for more to be installed in new developments and at existing intersections.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Traffic Services Division include:

- *Optimize efficient traffic flow throughout the City:*
  - ◆ Approximately 66 closed-circuit television (CCTV) cameras have been installed to increase the monitoring capabilities of the Overland Park Traffic Control System (OPTCS).
  - ◆ Fiber installation projects were completed on College from US 69 to Roe, on Roe from College to 103<sup>rd</sup> Street, and on 119<sup>th</sup> Street from Pflumm to Antioch.
  - ◆ The Overland Park Traffic Website continues to provide citizens with additional traffic information such as streaming video from our CCTV cameras. Additional CCTV cameras were added and incident information is available on the website. The number of streaming video cameras was increased from 15 to 25.



- ◆ Continuing to work with the new traffic signal central software (TranSuite) that was brought on-line in 2006-07 to control the signal system and traffic signals. New updates/modules have been added through the Operation GreenLight project.
  - ◆ Added several new 2070 model controllers to enhance the ability to work with the TranSuite software. As of 12/31/2008, 168 model 2070 controllers were deployed out of 252 signalized intersections.
- *Meet recognized standards for and promote innovation in traffic safety policy and practice:*
- ◆ Gained City Council approval of a traffic calming program for both residential and collector streets in 2008.
  - ◆ Continued to advocate for statewide enabling legislation for red light running cameras.
  - ◆ Helped host the National Roundabout Conference where over 400 professionals from across the US and several other countries gathered to discuss all aspects of roundabout design and construction.
- *Ensure the operational readiness of the City's transportation technology network:*
- ◆ Made additional hardware installations and facility and field component connections to OPTCS to protect against data loss and improve communication effectiveness. This consisted of installing several miles of fiber optic cable and closed-circuit television cameras.
  - ◆ Added compressed natural gas generators and battery backup at critical traffic management locations to ensure operation of traffic signals and ITS hardware during power outages. The city now has some form of standby capability at 69 signalized intersections (CNG generator, battery backup or the ability to plug in an external generator).
  - ◆ Secured funding commitments in the CIP for the completion of the OPTCS upgrade by 2010.
  - ◆ Initiated grant process with KDOT for enhancements to the OPTCS system including a tie-in with the KC Scout freeway management system, integration of our traffic system with the police dispatch system, installation of a traffic adaptive signal system and deployment of trailblazer signage along College Boulevard.

## PERFORMANCE INDICATORS

Measure	2008 Actual	2009 Projected	2010 Target
<b>EFFECTIVENESS MEASURES</b>			
Percent of citizens rating the roadways as safe or very safe:	NA	NA	75%
Percent of citizens reporting that they are satisfied or very satisfied with the flow of traffic/congestion management:	NA	NA	75%
Number of traffic accidents:			
·Fatality	7	8	0
·Accident with injuries	830	900	900
·Accident with no injuries	4,166	4,500	4,000

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>WORKLOAD MEASURES</b>			
Number of engineering plans prepared:			
·In House	17	15	15
·Contract	46	50	50
Number of Capital Projects managed:	29	30	30
Number of citizen requests:			
·Assigned for investigation	259	250	300
· Investigation completed	189	125	250
Number of speed surveys conducted:	8	25	100

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$1,269,137	\$1,397,409	\$1,350,803
Commodities	13,579	20,750	19,375
Contractual	99,999	220,090	164,310
Capital Outlay	3,650	0	10,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$1,386,365</b>	<b>\$1,638,249</b>	<b>\$1,544,488</b>

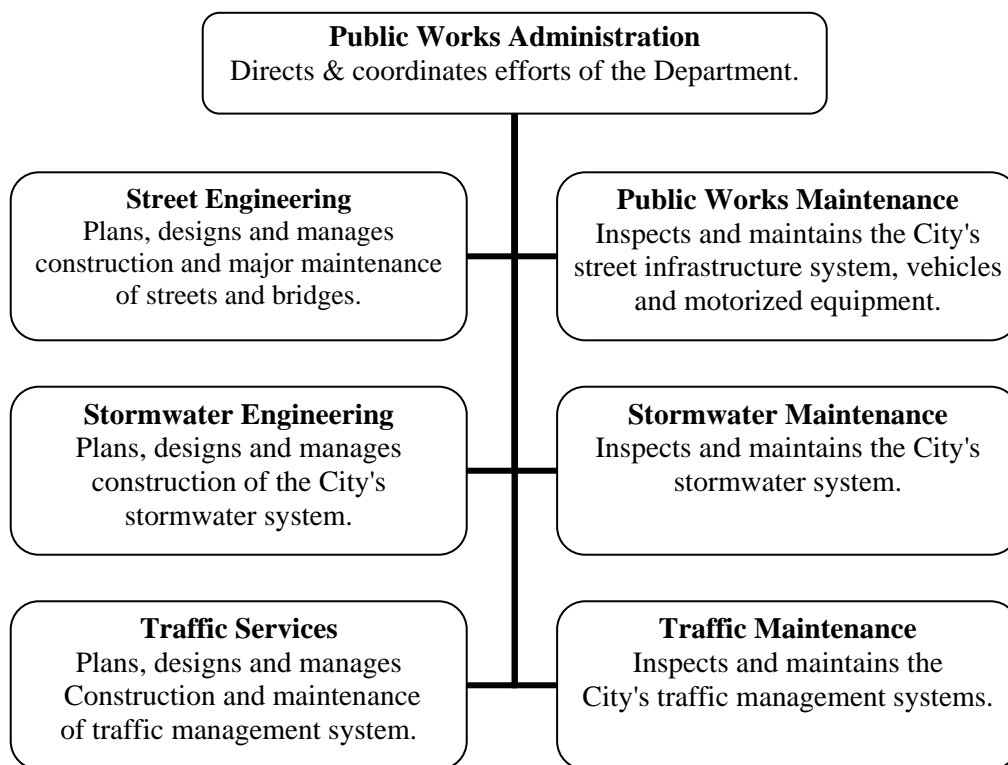
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
City Traffic Engineer	1	1	1
Asst City Traffic Engineer	0	1	1
Supervisory Civil Engineer	2	1	1
Civil Engineer, Senior	1	1	2
Civil Engineer II	2	1	0
Civil Engineer I	0	1	1
Traffic Engineering Tech, Sr	4	4	3
Traffic Engineering Technician	1	1	2
Trans. Project Inspector Sr	0	1	2
Trans. Project Inspector II	2	1	0
Trans. Project Inspector I	1	1	1
<b>Total Full-time Employees:</b>	<b>14</b>	<b>14</b>	<b>14</b>
<b>Part-Time</b>			
Traffic Engineering Technician	0.29	0.29	0.12
Safe Routes Program Coordinator	0.00	0.00	0.38
Engineering Intern	0.58	0.58	0.00
<b>Total Part-time Employees:</b>	<b>0.87</b>	<b>0.87</b>	<b>0.50</b>
<b>TOTAL FTEs</b>	<b>14.87</b>	<b>14.87</b>	<b>14.50</b>

**PROGRAM DESCRIPTION**

Traffic Maintenance is responsible for inspecting and maintaining the traffic control and traffic management systems. System elements include approximately 250 traffic signals and their associated communications system, and traffic management devices, such as video cameras; over 30,000 traffic signs, many pavement markings and more than 13,650 streetlights. The traffic maintenance Division conducts activities to comply with the Manual on Uniform Traffic Control Devices (MUTCD).

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, goods, and stormwater that are:*

- ❖ *Safe: Plan for and maintain traffic system elements to ensure for safe movement of vehicles and pedestrians throughout the City.*
- ❖ *Convenient: Prompt response to service requests for repairs, timely replacement or upgrade of elements, and programmed traffic system improvements.*
- ❖ *Beneficial: Dependable operation, efficient and safe navigation for citizens and economic vitality of City.*
- ❖ *Reliable: Monitor the City's traffic infrastructure assets.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration  
Street Engineering  
Stormwater Engineering  
Traffic Services  
Traffic Maintenance ◀  
PW Maintenance  
Stormwater Maintenance

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Traffic Maintenance Division in 2010:

- *Plan for and maintain traffic system elements to ensure for safe movement of vehicles and pedestrians throughout the City:*
  - ◆ Systematically replace the video detection systems at 10% of the 99 intersections detected by peak video equipment.
  - ◆ Conduct sign retro-reflectivity audits and replace all noncompliant signs.
  - ◆ Continue major traffic maintenance projects including a signal modification/upgrade at Roe & Lamar in conjunction with the College Blvd. fiber communications project.
- *Monitor the City's traffic infrastructure assets:*
  - ◆ Continue development of an effective asset management program for traffic infrastructure.
  - ◆ Direct staff resources towards continuing current traffic sign inventory and mapping activities.
  - ◆ Direct staff resources towards verifying the location, condition and operation of all KCPL leased streetlights. This verification effort is done every year.
  - ◆ Direct staff resources towards continuing to inspect all traffic signs for adequate reflectivity.
  - ◆ Direct staff resources to continue mapping of the City's streetlight system.
- *Dependable operation, efficient and safe navigation for citizens and economic vitality of City:*
  - ◆ Continue converting yellow traffic signal indications to Light Emitting Diodes (LEDs). The energy efficiency and longer-lasting qualities of LEDs, as compared to incandescent light bulbs, will reduce the City's maintenance and utility costs.
  - ◆ Continue the systematic replacement of the pedestrian walk activation buttons with the piezo electric pressure sensitive activation system. The current buttons are prone to freeze up in cold, wet conditions. The piezo has no moving parts and eliminates icing conditions.
  - ◆ Work with the Police and other departments and agencies to plan and implement the traffic control measures for scheduled special events.
  - ◆ Implement a sign maintenance program that is compliant with the "Manual on Uniform Traffic Control Devices" regulations effective January 22<sup>nd</sup>, 2008.
  - ◆ Continue upgrading signal controllers to the newer 2070 computer model technology.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Traffic Maintenance Division include:

- *Plan for and maintain traffic system elements to ensure for safe movement of vehicles and pedestrians throughout the City.*
  - ◆ Assisted Traffic Engineering with the installation and adjustment of new traffic signals and replacement of obsolete controllers.
  - ◆ Coordinated with Traffic Engineering on the expansion and adjustment of video detection and traffic observation cameras.
  - ◆ Developed and executed a major traffic system maintenance program.

- *Prompt response to service requests for repairs, timely replacement or upgrade of elements, and programmed traffic system improvements.*
  - ◆ Continued to respond to traffic signal, street light, and traffic sign problems and repair or replace malfunctioning or damaged units.
  - ◆ Annually replaced mast arm signal poles damaged by vehicles.
  - ◆ Bring signs to acceptable retro reflectivity levels as outlined in the 2003 MUTCD. Targeted date in the MUTCD is 2015. Overland Park's goal is December 31<sup>st</sup>, 2009.
  - ◆ Replaced signal controller cabinets on an annual basis.
  - ◆ Continued the upgrade of 50 signal controllers with newer 2070 model computer hardware. As of 12/31/08, 168 controllers have been replaced.
- *Monitor the City's traffic infrastructure assets.*
  - ◆ Continued updating and expanding streetlight inventory and asset management system.
  - ◆ Completed the annual pavement markings renewal program.
  - ◆ Continued replacing older and smaller street name signs with larger and more legible ones, and added/replaced signs in the newly annexed area.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of citizens rating quality of street lighting repair and maintenance as good or very good:	NA	80%	85%
Percent of street light maintenance requests completed within three working days:	62%	75%	80%
<b>WORKLOAD MEASURES</b>			
Number of traffic signal repairs:	4,306	3,000	3,200
Number of street light repairs:	3,049	3,300	3,400

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$1,290,952	\$1,351,040	\$1,321,756
Commodities	524,083	641,570	652,900
Contractual	1,278,642	1,351,496	1,311,305
Capital Outlay	269,549	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$3,363,226</b>	<b>\$3,344,106</b>	<b>\$3,285,961</b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Supervisor, Public Works Maintenance	2	2	2
Traffic Signal Specialist	4	4	4
Street Lighting Technician	4	4	4
Traffic Control Technician, Senior	2	2	2
Traffic Control Technician	2	2	2
Maintenance Worker, Senior	2	3	3
Maintenance Worker	1	0	0
<b>Total Full-time Employees:</b>	<b><u>17</u></b>	<b><u>17</u></b>	<b><u>17</u></b>
<b>Part-Time</b>			
Public Works Laborer	0.69	0.50	0.00
Administrative Assistant	0.50	0.50	0.95
<b>Total Part-time Employees:</b>	<b><u>1.19</u></b>	<b><u>1.00</u></b>	<b><u>0.95</u></b>
<b>TOTAL FTEs</b>	<b><u>18.19</u></b>	<b><u>18.00</u></b>	<b><u>17.95</u></b>

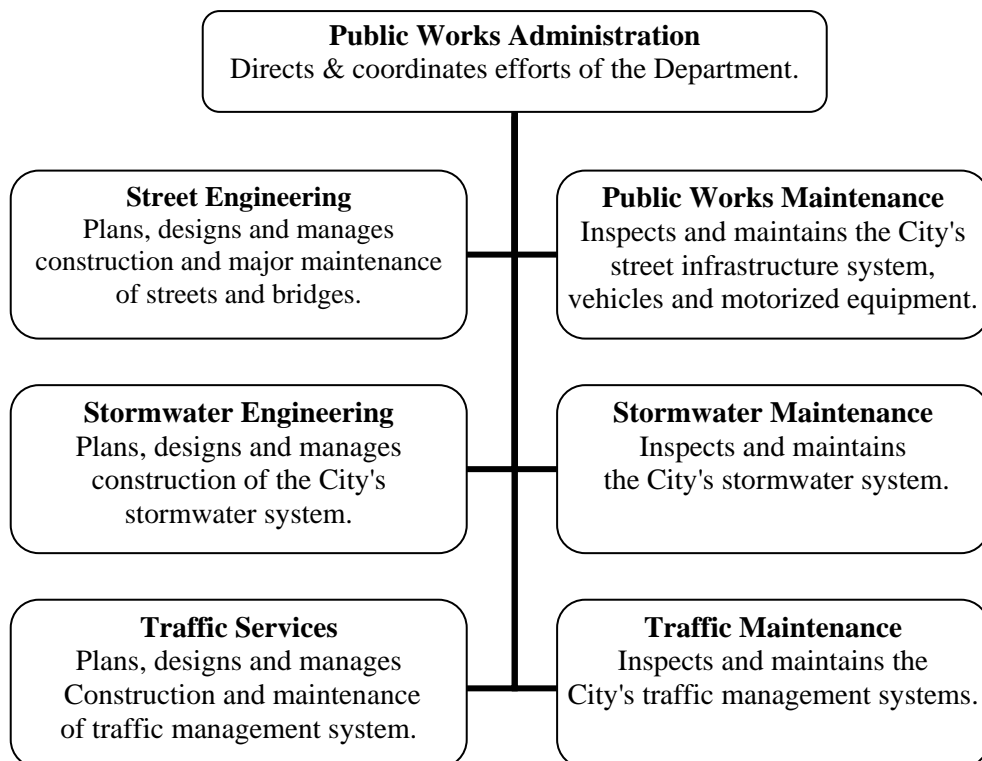
**PROGRAM DESCRIPTION**

Public Works Maintenance is responsible for maintenance of the City's street infrastructure and maintenance of City vehicles and motorized equipment.

Street Maintenance inspects and maintains streets, sidewalks, and curbs in the City's transportation infrastructure system in a safe and reliable condition. In addition, it is responsible for public safety related operations on the traffic infrastructure system, such as snow and ice removal. Elements of the infrastructure include 1,700 lane miles of roads, 750 miles of sidewalks and 1,350 miles of curb.

Public Works Maintenance also provides maintenance to more than 250 vehicles and motorized equipment units for Public Works, Fire and several other departments. It also oversees the City's fueling systems.

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, good, and stormwater that are:*

- ❖ *Safe: Inspect and maintain the transportation infrastructure to ensure safe travel throughout the City,*
- ❖ *Convenient: Establish open communication and prompt response to the public concerning maintenance issues,*
- ❖ *Beneficial: Preserve the utility and longevity of the City's transportation infrastructure to sustain its economic prosperity and*
- ❖ *Reliable: Provide timely, reliable and cost-effective procurement, maintenance and repair of street infrastructure, vehicles and mobile equipment.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration  
Street Engineering  
Stormwater Engineering  
Traffic Services  
Traffic Maintenance  
PW Maintenance ◀  
Stormwater Maintenance

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Public Works Maintenance Division in 2010.

- *Preserve the utility and longevity of the City's transportation infrastructure in a cost-effective manner.*
  - ◆ Continue to increase year-round preventative street maintenance activities performed by City staff, such as pothole repair, major asphalt repair, wide crack repair, and crack sealing.
  - ◆ Successfully complete the 2010 Street Maintenance Program.
- *Inspect and maintain the transportation infrastructure to ensure safe travel throughout the City.*
  - ◆ Direct staff resources towards follow-up repairs to certain deficiencies noted on the sidewalk inventory and assessment program.
  - ◆ Continue regular systematic inspections of city streets to determine overall condition and identify specific problems that need attention this year.
  - ◆ Provide a responsive and efficient snow and ice control program.
- *Provide timely, reliable and cost-effective procurement, maintenance and repair of street infrastructure, vehicles and mobile equipment.*
  - ◆ Perform preventive maintenance including safety inspections on all department and other participating departments' vehicles in accordance with established standards and schedules
  - ◆ Repair breakdowns and return vehicles to service with a high degree of reliability and promptness by priority guidelines
  - ◆ Prepare specifications on all new vehicles and mobile equipment that best meet missions of the user departments

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Public Works Maintenance Division include:

- *Inspect and maintain the transportation infrastructure to ensure safe travel throughout the City.*
  - ◆ Added 100 new lane miles to the snow removal program, revised all routes for improved efficiency, responsiveness and effectiveness. Created two new routes in the south part of the City due to annexation and development. Devised two new "Super Routes" on the widest arterial streets.
  - ◆ Continued the sidewalk inventory and assessment program and follow-up repairs both by city crews and contractors.
  - ◆ Began providing services and making improvements in newly annexed areas.
- *Preserve the utility and longevity of the City's transportation infrastructure in a cost-effective manner.*
  - ◆ Increased year-round preventative street maintenance activities performed by the City, such as asphalt repair and crack sealing. Acquired large pavement milling machine and new asphalt paver to facilitate in-house repairs and maintenance.
  - ◆ Continued to retrofit sidewalk ramps to comply with American's with Disability Act standards.
  - ◆ Successfully completed the 2008 street maintenance programs within budget and accomplished all planned activities and goals.



- *Respond to routine and emergency requests in a timely and professional manner.*
  - ◆ Successfully executed the 2008-2009 snow program including new procedures and measures to reduce salt usage.
  - ◆ Mill and patch potholes and other distresses in the street system.
  - ◆ On an annual basis repaired sidewalk locations where a two- inch or greater tripping hazard existed; used grinding machines to repair locations where less than two- inch tripping hazards existed.
  - ◆ Successfully completed 450 widecrack repairs on the City's residential streets.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of street pavement with a condition rating index of 70 or higher:			
·Thoroughfares	44%	70%	70%
·Collector and residential streets	81%	80%	80%
Percent of street curbs with a curb condition index rating of 80 or higher:			
·Thoroughfares	52%	70%	70%
·Collector and residential streets	67%	65%	70%
Average days to complete pothole repair from time of report:	3	5	3
Average operational readiness of fleet:	95%	95%	95%
<b>WORKLOAD MEASURES</b>			
Lane miles of microsurface completed:	404	175	125
Number of pothole repairs made:	7,332	7,000	7,000
Number of lane miles of street overlay:			
·Residential	-	4	3
·Thoroughfare	11	18	35
Number of vehicle work orders completed:			
·Scheduled preventive maintenance	486	500	500
·Repair	1,842	2,900	2,900

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$2,786,400	\$2,996,832	\$2,896,195
Commodities	1,339,027	671,940	675,825
Contractual	635,560	542,045	469,230
Capital Outlay	502,974	547,500	410,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$5,263,961</u></b>	<b><u>\$4,758,317</u></b>	<b><u>\$4,451,250</u></b>

<b>Special Street and Highway Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	4,765,000	4,775,000	4,500,000
<b>TOTAL</b>	<b><u>\$4,765,000</u></b>	<b><u>\$4,775,000</u></b>	<b><u>\$4,500,000</u></b>

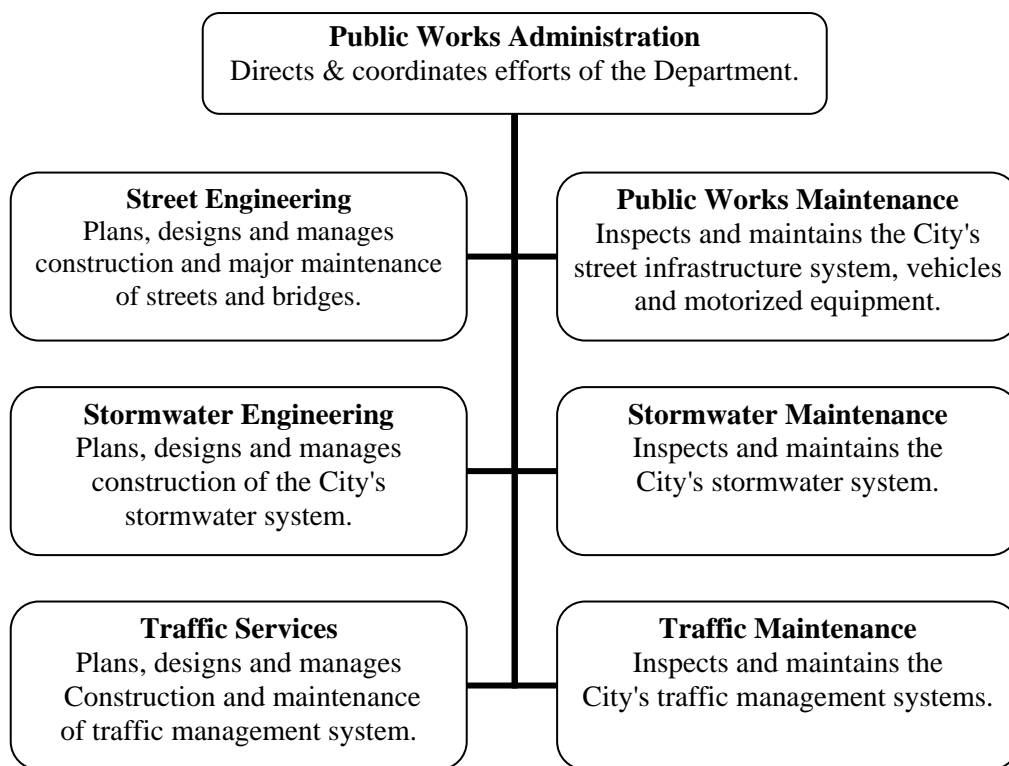
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Mgr, Maintenance Operations	1	1	1
Supt, Public Works	1	1	1
Supv, Public Works Maintenance	2	2	2
Supv, PW Fleet Maintenance	1	1	1
Construction Specialist	2	2	2
Engineering Technician, Senior	0	0	2
Engineering Technician II	2	2	0
Equipment Mechanic, Senior	0	2	2
Equipment Mechanic	5	3	3
Equipment Operator	4	4	4
Fleet Analyst	1	1	1
Inventory Control Specialist	1	1	1
Maintenance Crew Leader	2	2	2
Maintenance Worker, Senior	6	8	8
Maintenance Worker	11	11	10
Administrative Assistant	2	2	2
<b>Total Full-time Employees:</b>	<b><u>41</u></b>	<b><u>43</u></b>	<b><u>42</u></b>
<b>Part-Time</b>			
Parts Room Attendant	0.50	0.50	0.47
Public Works Laborer	1.44	1.00	0.87
Maintenance Worker	2.03	2.00	0.87
Administrative Assistant	0.50	0.50	0.00
<b>Total Part-time Employees:</b>	<b><u>4.47</u></b>	<b><u>4.00</u></b>	<b><u>2.21</u></b>
<b>TOTAL FTEs</b>	<b><u>45.47</u></b>	<b><u>47.00</u></b>	<b><u>44.21</u></b>

**PROGRAM DESCRIPTION**

Stormwater Maintenance is responsible for inspecting and maintaining the stormwater runoff collection and conveyance system in a safe and clean condition. System elements include curb inlets, area inlets, junction boxes, pipe, and roadway ditches. Maintenance activities are conducted to comply with the Federal Clean Water Act, specifically Phase II of the National Pollutant Discharge Elimination System (NPDES). Maintains and implements the flood management program.

**PUBLIC WORKS -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To contribute to the highest possible quality of life in the City by providing systems for the movement of people, goods and stormwater that are:*

- ❖ *Safe: Determine improvements system-wide consistent with present and future demands and conduct activity to prolong long-term infrastructure performance,*
- ❖ *Convenient: Accommodate service requests from the public concerning stormwater system maintenance and repairs,*
- ❖ *Beneficial: Inspect and repair for adequate conveyance as designed to minimize flooding and damage to public and private property and*
- ❖ *Reliable: Manage assets, conduct inspections and complete repairs to ensure system integrity and function.*

**AGENCY LOCATOR****Public Works**

Public Works  
Administration  
Street Engineering  
Stormwater Engineering  
Traffic Services  
Traffic Maintenance  
PW Maintenance  
Stormwater Maintenance ➡

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Stormwater Maintenance Division in 2010.

- *Accommodate service requests from the public concerning stormwater system maintenance and repairs.*
  - ◆ Collect better performance and operational data by installing an automatic vehicle location module in the City's street sweepers that will track route completion and monitor sweeper activity.
- *Manage assets, conduct inspections and complete repairs to ensure system integrity and function.*
  - ◆ Complete the 2010 bi-annual bridge inventory/condition assessment for development of annual bridge maintenance program.
  - ◆ Continue systematic video inspections of storm sewer network.
  - ◆ Continue the inlet inspection program.
  - ◆ Continue annual inspection of box culverts
  - ◆ Establish and execute best management practices for National Pollutant Discharge Elimination System (NPDES) Phase II compliance.
  - ◆ Develop procedures and record practices to develop a Standard Operating Procedures manual.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Stormwater Maintenance Division include:

- *Manage assets, conduct inspections and complete repairs to ensure system integrity and function.*
  - ◆ Establish and execute best management practices for NPDES Phase II compliance.
  - ◆ Inspected over 360 box culverts.
  - ◆ Inspected 1,700 stormwater structures to check their integrity and operational effectiveness.
  - ◆ Conducted a preliminary illicit discharge detection program.
  - ◆ Removed many cubic yards of sediment from streamways to improve flow and mitigate flooding.
  - ◆ Repaired 85 stormwater structures.
  - ◆ Removed silt and debris from 16 box culverts.
  - ◆ Removed debris from 348 structures.
  - ◆ Cleaned out leaves from over 5,000 curb inlet throats.
  - ◆ Participated in several public education programs.
  - ◆ Assisted the Engineering Division in the continued updating of the storm sewer atlas.
  - ◆ Completed the annual comprehensive box culvert inspection.
  - ◆ Camera crews inspected and videoed over 250,000 linear feet of storm sewer pipe.
  - ◆ Completed at least 5 culvert installation projects
  - ◆ Ditched more than 90,000 Sq. Ft. of roadside for improved drainage
  - ◆ Constructed an industrial truck pre-wash facility at the Blue Valley Maintenance Facility complying with environmental standards.
- *Accommodate service requests from the public concerning stormwater system maintenance and repair.*
  - ◆ Refined street sweeping routines to maximize litter removal on thoroughfares, and improve the effectiveness of our street sweeping activities. Sweepers removed 6,225 cubic yards of debris and swept 17,044 miles of roadway.

- *Determine improvements system-wide consistent with present and future demands, and conduct activity to prolong long-term infrastructure performance.*
  - ◆ Replaced many storm sewer inlets as part of the street overlay program.
  - ◆ Inspected and made improvements to newly annexed areas.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of stormwater system inspected per year in accordance with established schedule:			
·Storm inlets	10%	10%	10%
·Stormwater pipes	10%	5%	5%
·Box culverts	100%	100%	100%
·Bridges (bi-annual)	100%	100%	100%
Percent of citizens with storm water drainage requests and inquiries rating service as good or very good:			
·Resolution or proposed resolution of problem	NA	90%	90%
·City staff attitude and responsiveness	NA	90%	90%
<b>WORKLOAD MEASURES</b>			
Number of storm water maintenance requests:	75	100	125
Number of storm sewer system inspections:			
·Safety grates (includes clean-out)	460	750	800
·Storm inlets	1,740	6,500	6,600
·Box culverts	333	400	400
·Bridges (bi-annual)	134	NA	132
Number of storm sewer system repairs:			
·Ditch grading (square feet)	94,495	10,000	9,000
·Culvert pipes installed	4	3	5
·Curb inlet repair	75	160	150
·Junction box repair	3	25	25
·Underdrains installed (lineal feet)	0	500	550
·Storm water pipe repaired (each)	6	18	20
·Sump pump connections	10	8	10
Miles of street sweeping performed:	17,044	20,000	28,000

**EXPENDITURES:**

<b>Stormwater Utility Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,183,127	\$1,246,850	\$1,283,604
Commodities	289,561	230,020	281,065
Contractual	131,065	531,795	474,570
Capital Outlay	182,303	122,000	320,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,786,056</u></b>	<b><u>\$2,130,665</u></b>	<b><u>\$2,359,239</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Supv, Public Works Maintenance	2	2	2
Construction Specialist	2	2	2
Equipment Operator	2	2	2
Video Inspection Technician	1	1	1
Maintenance Worker, Senior	5	5	6
Maintenance Worker	1	2	2
Sweeper Operator	4	4	4
<b>Total Full-time Employees:</b>	<b><u>17</u></b>	<b><u>18</u></b>	<b><u>19</u></b>
<b>Part-Time</b>			
Public Works Laborer	0.00	0.00	0.48
Maintenance Worker	0.54	0.50	0.87
Part-Room Clerk	0.00	0.00	0.48
<b>Total Part-time Employees:</b>	<b><u>0.54</u></b>	<b><u>0.50</u></b>	<b><u>1.83</u></b>
<b>TOTAL FTEs</b>	<b><u>17.54</u></b>	<b><u>18.50</u></b>	<b><u>20.83</u></b>

# COMMUNITY DEVELOPMENT



**GOAL:** To provide and promote the highest quality of life for the citizens of Overland Park by seeking the proper and most effective use of land, natural resources and human resources; by effectively administering public services that enhance health, safety and welfare; and by facilitating desirable living, working, economic and leisure opportunities for all citizens.

**COST CENTERS:**

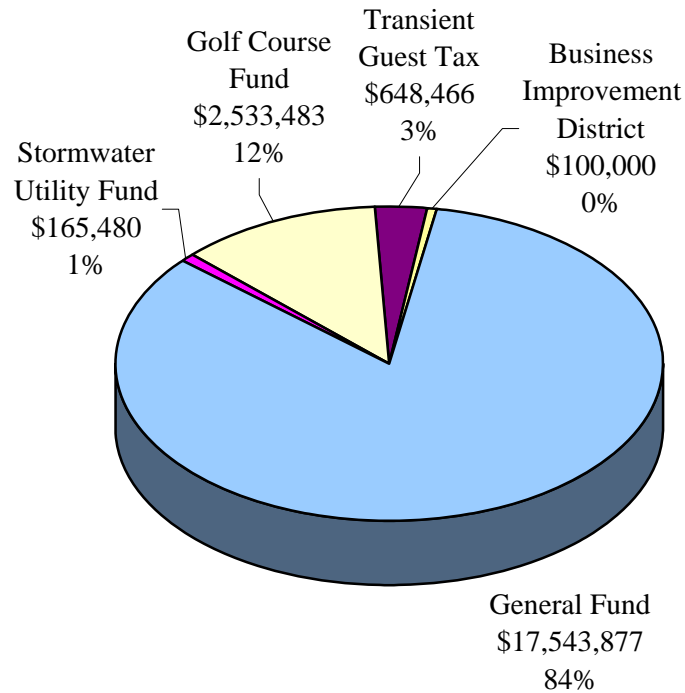
- Parks and Recreation Administration
- Parks and Forestry
- Arboretum/Botanical Garden
- Leisure Services
- Community Centers
- Arts Commission
- Golf Courses & Farmstead
- Aquatics
- Soccer Complex
  
- Planning and Development Services
- Community Planning
- Building Safety
- Engineering Services

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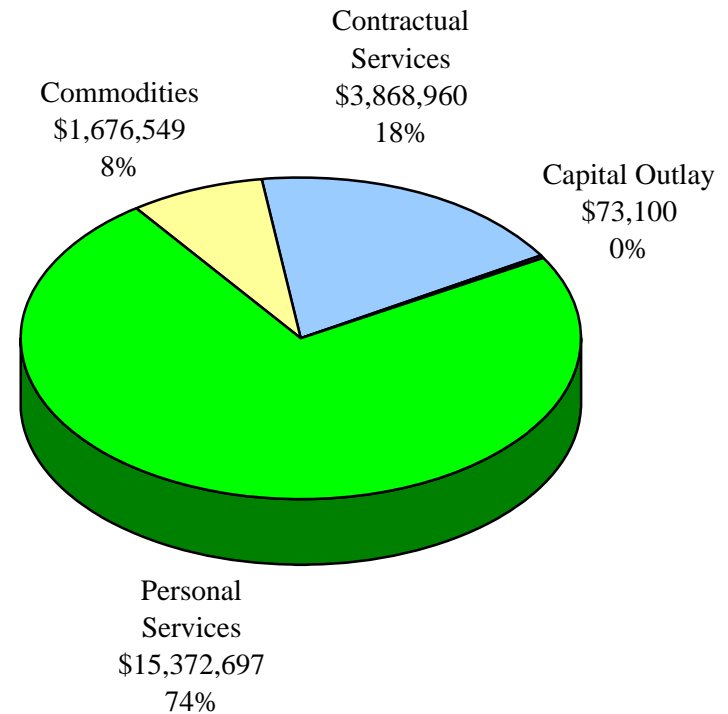


# 2010 CITY OPERATING AND CONTRACTUAL EXPENDITURES BY FUND AND MAJOR PURPOSE

2010 Expenditures = \$20,991,306



**FUNDS**

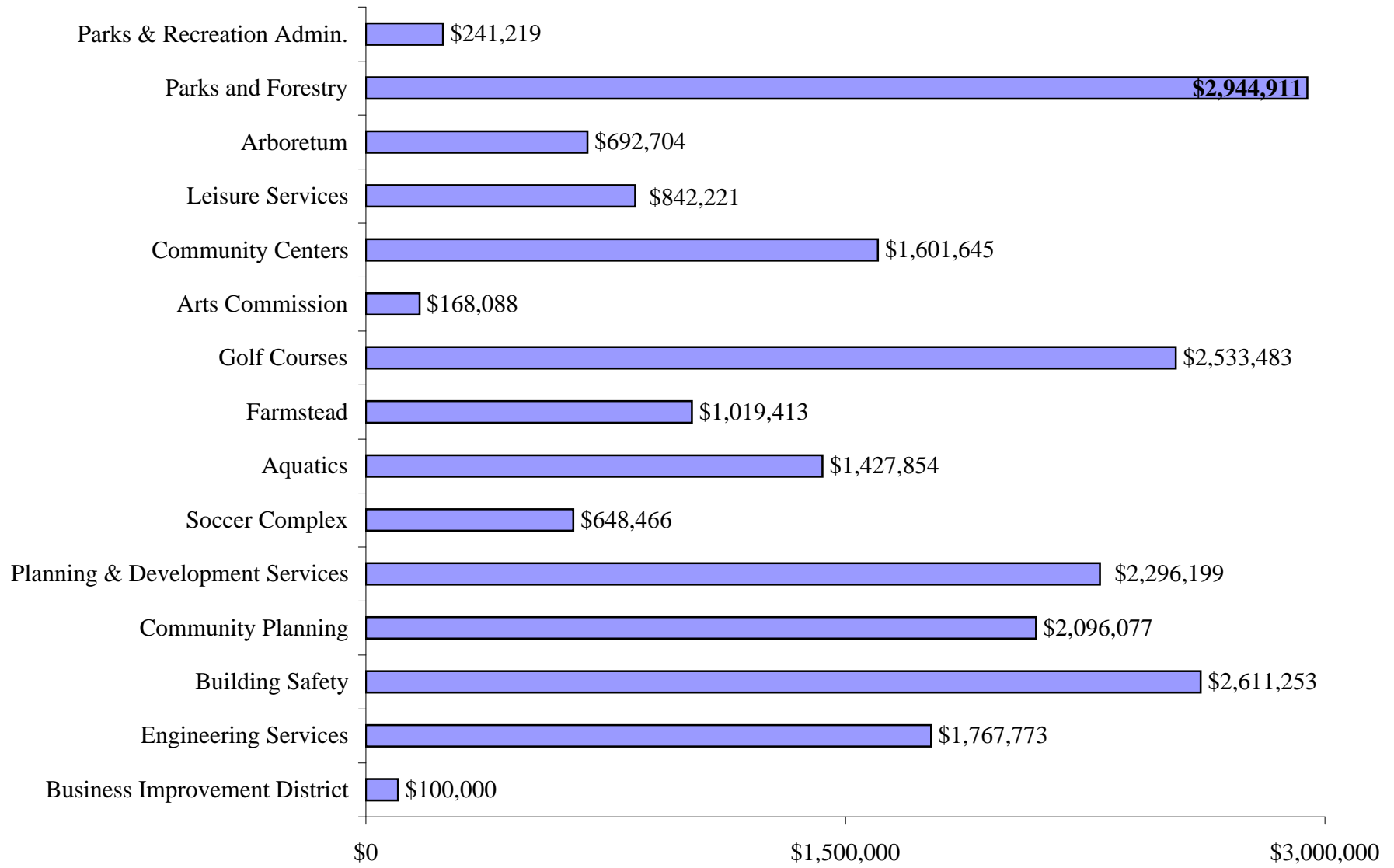


**EXPENDITURE TYPE**

*Community Development Goal Area*

# 2010 OPERATING AND CONTRACTUAL EXPENDITURES

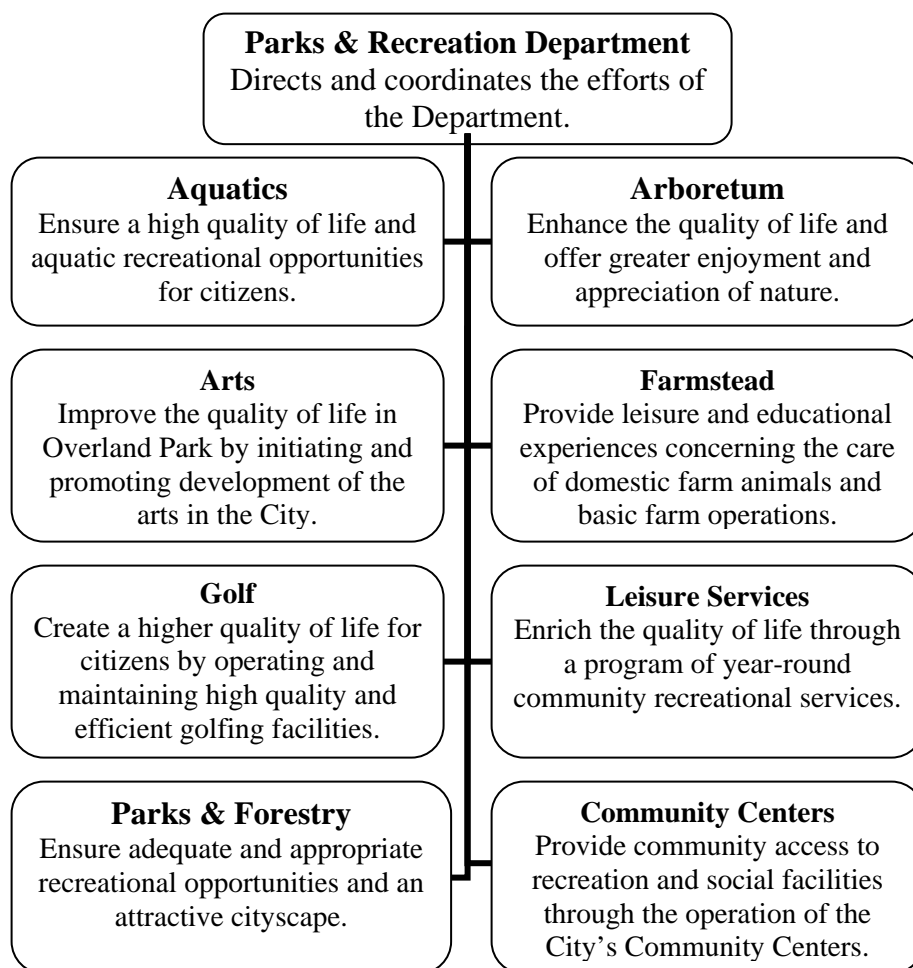
## Community Development Goal Area



**PROGRAM DESCRIPTION**

Parks and Recreation Administration plans, directs and coordinates the efforts of the Parks and Recreation Department in an effort to ensure that all park users and customers have an enjoyable experience at City parks and facilities.

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To direct and coordinate the efforts of the Parks and Recreation Department in such a way that all park and recreation users and customers have a good time and enjoy their experience at all City parks and facilities by:*

- ❖ *Providing administrative support to the Parks and Recreation Department and*
- ❖ *Promoting a high quality of life.*

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration ◀  
Parks & Forestry  
Arboretum  
Leisure Services  
Community Centers  
Arts  
Golf  
Farmstead  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Parks and Recreation Administration Division in 2010:

- *Provide administrative support and oversight to the Department:*
  - ◆ Monitor the design and construction of various gardens and improvements at the Arboretum.
  - ◆ Monitor the first full years of operations at the Overland Park Soccer Complex.
  - ◆ Monitor the landscape maintenance of Metcalf from 99<sup>th</sup> Street to 103<sup>rd</sup> Street.
  - ◆ Monitor the progress of all park improvements and bike trail construction projects.
  - ◆ Monitor and observe major park and recreation operations such as golf courses, farmstead, community centers, swimming pools, parks maintenance, snow removal, tree trimming, emergency operations, etc.
  - ◆ Attend and observe major events sponsored or conducted by the Parks and Recreation Department.
  - ◆ Monitor and manage the overall Parks and Recreation budget and capital improvement program.
  - ◆ Monitor and support the Arts and Recreation Foundation of Overland Park and the related Friend's Groups.
- *Promote a high quality of life:*
  - ◆ Continue to lead in promoting an environment of change, which will increase efficiencies and cost effectiveness on a department level and a citywide level.
  - ◆ Support, communicate and promote the Overland Park Leadership Model.
  - ◆ Continue to develop and implement actions for increasing information and communication to Parks and Recreation employees.
  - ◆ Ensure full compliance with all safety and environmental compliance policies and regulations throughout the Department.
  - ◆ Support and provide leadership for increasing awareness and activity regarding the environment and greening the City.
  - ◆ Support all training and activities to assure preparedness to respond to emergency operations.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of Parks and Recreation Administration include:

- *Provide administrative support and oversight to the Department:*
  - ◆ Final design and construction of Stonegate Pool completed and approved.
  - ◆ Completed construction of the soccer complex.
  - ◆ Completed design and started construction of the entry building at the farmstead.
  - ◆ Started construction of the replacement of the slides at Tomahawk Ridge Community Center.
  - ◆ Completed the landscaping of Metcalf from 99<sup>th</sup> to 103<sup>rd</sup>.
  - ◆ Constructed the Cohen Iris Garden and Phase 2 of the Welcome Garden at the Arboretum.
  - ◆ Completed the final conceptual design and started fund raising for the train garden at the arboretum.
  - ◆ Completed construction of the new maintenance building at the arboretum.
  - ◆ Supported, promoted and communicated the new Overland Park Leadership Model.
  - ◆ Completed the design and routing of sanitary sewers for the Arboretum and Kemper Farm.
  - ◆ Completed NIMS training and increased preparedness to respond to emergency operations.

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$207,312	\$225,764	\$198,939
Commodities	58	400	400
Contractual	55,197	54,300	41,880
Capital Outlay	0	67,500	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$262,567</u></b>	<b><u>\$347,964</u></b>	<b><u>\$241,219</u></b>

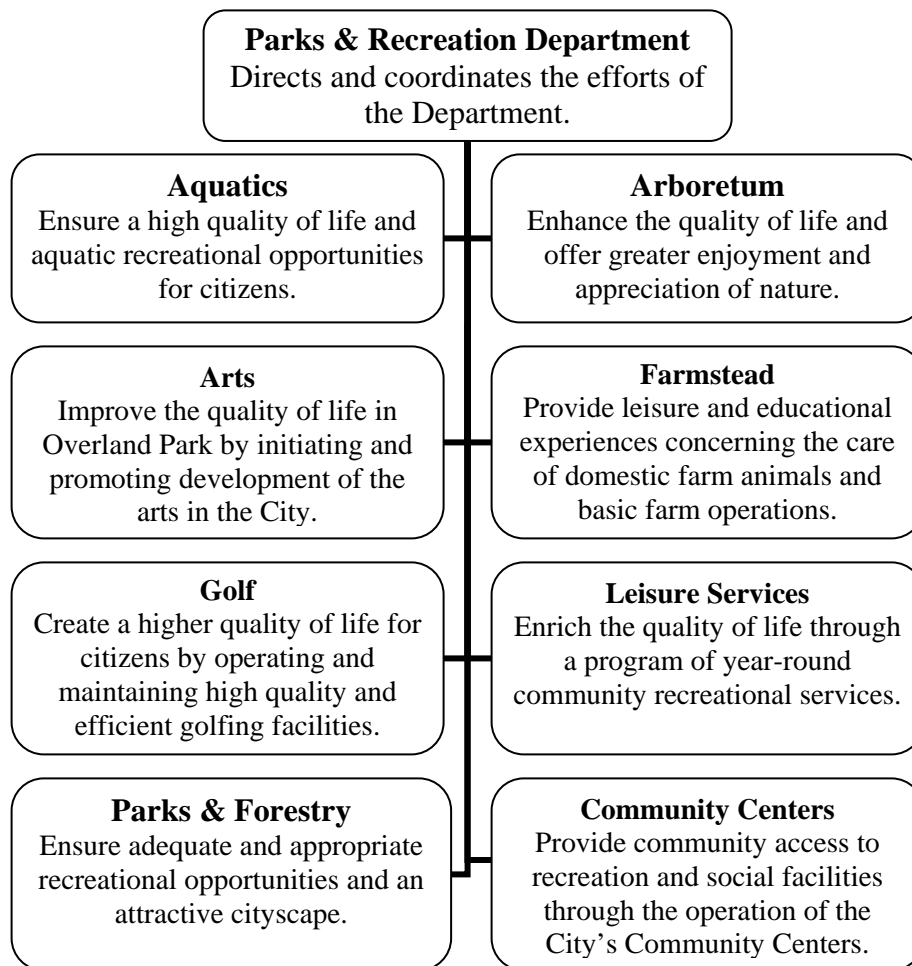
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Director of Parks and Recreation	1	1	1
<b>Total Full-time Employees:</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>1</u></b>
<b>Part-Time</b>			
Secretary	0.88	0.88	0.88
<b>Total Part-time Employees:</b>	<b><u>0.88</u></b>	<b><u>0.88</u></b>	<b><u>0.88</u></b>
<b>TOTAL FTEs</b>	<b><u>1.88</u></b>	<b><u>1.88</u></b>	<b><u>1.88</u></b>

**PROGRAM DESCRIPTION**

The Parks and Forestry Division is responsible for maintaining and improving parks, recreational areas, public grounds, islands, easements and all facilities located on these sites. High levels of maintenance and constant improvements insure adequate and appropriate recreational opportunities and an attractive Cityscape for the well-being, enjoyment and pleasure of the citizens of Overland Park, thereby providing a higher quality of life.

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To ensure adequate and appropriate recreational opportunities and an attractive Cityscape for the well-being, enjoyment and pleasure of Overland Park citizens by:*

- ❖ *Maintaining and improving parks, recreation areas, public grounds, islands, easements and all facilities located on these sites.*

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry ◀  
Arboretum  
Leisure Services  
Community Centers  
Arts  
Golf  
Farmstead  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Parks and Forestry Division in 2010:

- *Maintain and improve parks, recreation areas, public grounds, islands, easements and all facilities located on these sites:*
  - ◆ Achieve a 90% or greater satisfaction rating on selected park surveys of residents and patrons.
  - ◆ Construct new bike/hike trail links at several parks and greenway linkages.
  - ◆ Replace and repair sections of the older bike/hike trails to improve alignment and drainage.
  - ◆ Perform seeding, grading and drainage improvements at various parks.
  - ◆ Replace at least one wood chip fall surface with poured-in-place mat of recycled rubber chips.
  - ◆ Acquire land and construct Greenway Linkage bike/hike trails.
  - ◆ Construct Picnic Shelter at Cobblestone Park.
  - ◆ Make repairs and improve park shelters and structures at various parks.
  - ◆ Conduct preliminary engineering services for restrooms at Roe Park.
  - ◆ Dredge cove portions of Kingston Lake.
  - ◆ Resurface tennis and basketball courts at various parks.
  - ◆ Rejuvenate landscaping at City Hall and several fire stations.
  - ◆ Complete landscape improvements on College Boulevard.
  - ◆ Plant trees and shrubs in parks and greenways.
  - ◆ Improve pool facilities including floors, signage, shade structures, counters and walkways.
  - ◆ Repair shelters and park structures to include painting, roofing, doors and fixtures.
  - ◆ Renovate various planter beds and flowerbeds using shrubs, grasses and perennials.
  - ◆ Complete cool season grass/weed spraying on buffalo grass islands.
  - ◆ Contract for street and park tree trimming resulting in over 2,000 trees trimmed.
  - ◆ Slurry seal and stripe various park parking lots.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Parks and Forestry Division include:

- *Maintain and improve parks, recreation areas, public grounds, islands, easements and all facilities located on these sites:*
  - ◆ Completed Greenway Linkage bike/hike trail construction along 141<sup>st</sup> and 139<sup>th</sup> Streets.
  - ◆ Completed Metcalf Landscape Improvements.
  - ◆ Install pedestrian bridges at Deerbrook Park, Millers Woods, Amesbury Lake Park and Nottingham South Park.
  - ◆ Completed landscaping at Brampton Place greenway linkage.
  - ◆ Renovated Molamphy Park fountain.
  - ◆ Renovated Young's Park, Indian Valley Park and Maple Hills Park ball fields.
  - ◆ Completed bio-retention cells at South Lake Park.
  - ◆ Added pet waste stations along Indian Creek and Tomahawk Creek bike/hike trail.
  - ◆ Reconstructed parking lot at Antioch Acres Park.
  - ◆ Installed new playground at Maple Hills Park.

- ◆ Constructed new low-water crossing at Green Meadows Park.
- ◆ Sandblasted, painted and replaced guttering at Bluejacket Pool, Young's Pool & Marty Pool.
- ◆ Installed shade structures and climbing wall at Roe Pool.
- ◆ Constructed retaining wall at Nottingham Forest Park.
- ◆ Completed demolition of former Overland Park Community Center and plans for Osage Park.
- ◆ Reconstructed retaining wall at Osage Park.
- ◆ Renovated memorial walk at City Hall.
- ◆ Installed electrical service to Corporate Woods Founders Park shelter.
- ◆ Constructed entry and gate walls at Arboretum.
- ◆ Completed landscaping at Tomahawk Ridge Community Center and Antioch Justice Center.
- ◆ Installed interpretive signage at Sapling Grove Park.
- ◆ Upgraded Downtown Overland Park Clocktower electrical and lights.
- ◆ Installed sculpture at Korean War Memorial and sculpture base at 103<sup>rd</sup> and Metcalf.
- ◆ Completed Switzer landscaping.
- ◆ Renovated landscaping at Farmers Market parking lot and installed irrigation.
- ◆ Constructed picnic shelters at Roe Park and Shannon Valley Park.
- ◆ Renovated and added irrigation at Sanders Justice Center.
- ◆ Installed electrical service to Arboretum Welcoming Garden and LED low voltage lights at entrance.
- ◆ Reconstructed and/or overlaid over two miles of bike/hike trails in various parks.
- ◆ Installed park benches at various locations along the Indian Creek and Tomahawk Creek bike/hike trails.
- ◆ Assisted Arboretum with improvement projects.
- ◆ Assisted with Fall Festival and other Downtown Overland Park events.
- ◆ Achieved Tree City USA designation for 30th consecutive year and Growth Award for 18<sup>th</sup> consecutive year.
- ◆ Held Arbor Day celebration to include tree planting, seedling giveaway, school program, and poster contest.
- ◆ Coordinated July 4th fireworks display.
- ◆ Presented landscape excellence awards to four local businesses.
- ◆ Planted over 1,075 trees and shrubs in park areas, greenway linkages, and rights-of-way.
- ◆ Maintained over 80 park areas (over 1,450 acres) at various maintenance intensities, including turf care, tree care, and facility maintenance.
- ◆ Maintained over 300 acres of islands and easements and mowed over 50 miles of rural roadways.
- ◆ Maintained nearly 62 miles of bike/hike trails.
- ◆ Inspected and maintained 52 playgrounds, 13 restrooms and 21 irrigation systems.
- ◆ Expanded sample areas for street tree inventory using GPS/GIS technology to determine the environmental and monetary benefits of street trees.
- ◆ Pruned over 2,300 street trees and park trees.
- ◆ Contracted maintenance administrative site landscape beds and grounds.
- ◆ Chipped over 2,500 holiday trees to be used for mulch.



**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of adjacent property owners rating maintenance of parks as good or very good:			
·City crews	100%	90%	90%
·Contract crews	85%	90%	90%
Percent of reservation customers of park facilities rating the following as good or very good:			
·Hours of operation	100%	90%	90%
·Shelter condition	100%	90%	90%
·Shelter and park clear of debris	0%	90%	90%
·Trash receptacles empty	100%	90%	90%
·Grass mowed	100%	90%	90%
·Cleanliness of restrooms	100%	90%	90%
·Staff helpfulness	100%	90%	90%
·Timeliness of permit	100%	90%	90%
Percent of residents rating the following as good or very good:			
·Quality of turf	85%	90%	90%
·Turf height (frequency of mowing)	84%	90%	90%
·Trash pick-up, amount of ground litter)	90%	90%	90%
·Condition of amenities	92%	90%	90%
·Signage	84%	90%	90%
·Response to damage reports and vandalism	89%	90%	90%
·Security of park area, use of lighting, patrol	95%	90%	90%
·Overall quality	88%	90%	90%
<b>WORKLOAD MEASURES</b>			
Number of acres of park area maintained:	1,450	1,450	1,460
Number of acres of island and easements maintained:	332	332	334
Number of flower beds maintained:	33	32	32
Number inspected and maintained:			
·Restrooms/Park Shelters	13	14	14
·Playground units and fitness courses	52	53	53
·Miles of park and stream way bike/hike trails	37	37	38
·Miles of Greenway Linkage bike/hike trails	27	26	27
·Irrigation systems	21	21	23
·Soccer Fields	9	12	12
·Basketball Courts	9	10	10
·Baseball/Softball Fields	11	15	15

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,734,646	\$1,847,192	\$1,809,598
Commodities	341,793	318,125	336,600
Contractual	705,064	771,158	747,713
Capital Outlay	186,102	140,625	51,000
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$2,967,605</u></b>	<b><u>\$3,077,100</u></b>	<b><u>\$2,944,911</u></b>
 <b>Special Parks and Recreation Fund</b>	 <b><u>2008 Actual</u></b>	 <b><u>2009 Budget</u></b>	 <b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	0	0	0
Capital Outlay	0	0	0
Transfers/Others	1,268,372	1,670,000	1,200,000
<b>TOTAL</b>	<b><u>\$1,268,372</u></b>	<b><u>\$1,670,000</u></b>	<b><u>\$1,200,000</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Manager, Parks & Forestry	1	1	1
Supervisor, Parks Maintenance	3	3	3
Forester	1	1	1
Equipment Mechanic, Senior	1	1	1
Parks Facilities Technician II	3	3	3
Park Attendant, Senior	5	5	5
Park Attendant II	6	8	7
Park Attendant I	4	2	3
<b>Total Full-time Employees:</b>	<b><u>24</u></b>	<b><u>24</u></b>	<b><u>24</u></b>
<b>Part-Time</b>			
Laborer, Parks and Recreation	6.90	6.90	6.90
<b>Total Part-time Employees:</b>	<b><u>6.90</u></b>	<b><u>6.90</u></b>	<b><u>6.90</u></b>
 <b>TOTAL FTEs</b>	 <b><u>30.90</u></b>	 <b><u>30.90</u></b>	 <b><u>30.90</u></b>

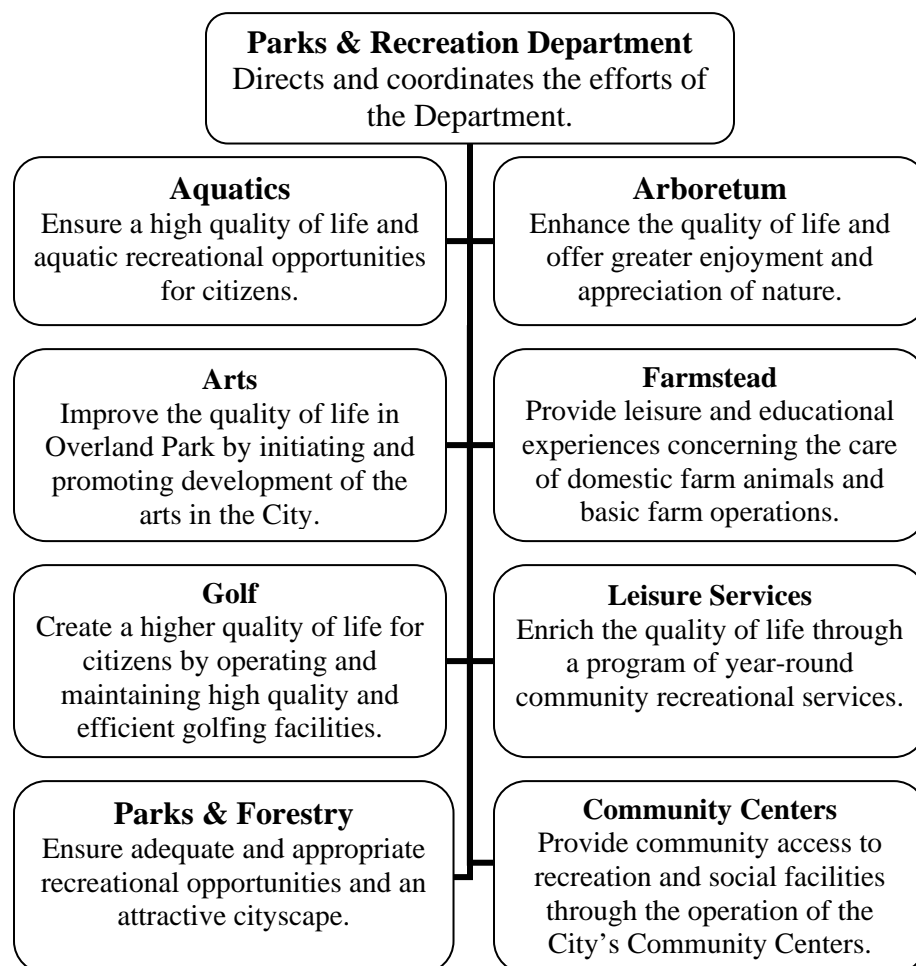
**PROGRAM DESCRIPTION**

The Arboretum and Botanical Gardens were founded to keep Overland Park at the forefront of environmental and ecological issues. As a leader of environmentally sound community development, the City's goal for the Arboretum is for it to become an educational, recreational and cultural resource for the entire Kansas City region.

The Arboretum is located on 300 ecologically diverse acres in southern Johnson County. Eight different ecosystems have been identified on the site, including rare plant species. Hiking trails wind their way through the Arboretum.

About 85 percent of the property is dedicated for the preservation and restoration of natural ecosystems. The remaining portion includes traditional botanical gardens, the Environmental Education Visitors Center (EEVC), maintenance facilities and space for a future conservatory and visitors' center.

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To enhance the quality of life and offer greater enjoyment and appreciation of nature by:*

- ❖ *Preserving and developing flora and fauna,*
- ❖ *Presenting environmental education programs, nature studies and plant displays,*
- ❖ *Developing cultural and educational facilities and*
- ❖ *Providing passive experiences and open green spaces.*

**AGENCY LOCATOR**

**Community  
Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum ◀  
Leisure Services  
Arts  
Golf  
Farmstead  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Arboretum Division in 2010.

- *Preserving and developing flora and fauna; presenting environmental education programs, nature studies and plant displays; developing cultural and educational facilities; and providing passive experiences and open green spaces:*
  - ◆ Complete the installation of new informational and educational signage throughout the Arboretum and Botanical Gardens.
  - ◆ Complete construction of Phase 2 of the Welcome Garden.
  - ◆ Complete construction of the Cohen Iris Garden.
  - ◆ Assist the Friends of the Arboretum (FOTA) with planning and operating their events through staff and volunteer support.
  - ◆ Continue to develop the Prairie Restoration Project.
  - ◆ Host the 2009 Greater Kansas City Iris Society activities in the Cohen Iris Garden.
  - ◆ Continue to add plants to all gardens and landscaped areas.
  - ◆ Design deer control to protect the garden plantings.
  - ◆ Expand educational programming through classes and tours.
  - ◆ Expand recycling efforts and contribute to City's "green" initiative.
  - ◆ Provided staff support and assistance for the second annual Stems Fundraising Event.
  - ◆ Continue to exhibit and maintain sculptures in the gardens.
  - ◆ Repair and establish groundcover on Margaret's Pond dam.
  - ◆ Complete landscape work around the new maintenance building.
  - ◆ Continue "*Adopt a Garden*" volunteer program.
  - ◆ Continue installation of automatic irrigation where needed.
  - ◆ Continue to add color to gardens through development of annual beds and containers.
  - ◆ Monitor the design and installation of sanitary sewers by Johnson County Wastewater across the Arboretum and Kemper Farm.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Arboretum Division include:

- *Preserving and developing flora and fauna; presenting environmental education programs, nature studies and plant displays; developing cultural and educational facilities; and providing passive experiences and open green spaces:*
  - ◆ Began construction of Phase Two of the Welcoming Garden in December 2008.
  - ◆ Planted 30,000 spring flowering bulbs during the fall of 2008 for Spring 2009 display.
  - ◆ Hosted 33 weddings and provided 919 visitors with guided tours in 2008. Nineteen scout troops visited the Arboretum in 2008.
  - ◆ Enhanced Lakeside Amphitheater, Entrance, Ailie's Glade and Byrds Grove with large planters.
  - ◆ Planted over 20,000 annual flowers grown by volunteers in our own greenhouse in 2008 and 2009.
  - ◆ Continued cleanup and weed control of the Prairie Restoration project on the south end of the Arboretum. Hayed 70 acres of prairie in July 2008.
  - ◆ Seeded additional 110 acres of pasture into prairie in 2008. The 110 acres are located on the Kemper Farm.
  - ◆ Completed the construction of a new maintenance building of approximately 6,400 sq. ft.

- ◆ “*Adopt a Garden*” program for recruiting corporate volunteers enlisted 3 corporations to assist in garden maintenance in 2008. Individual garden volunteers were assigned to 5 garden teams in 2008 – all contributing a total of 6,456 volunteer hours.
- ◆ Maintained four miles of trails. Wood chips from Parks department tree crew were used to mulch the trails.
- ◆ Arboretum attendance for 2008 totaled 104,246.
- ◆ Assisted FOTA with Spring Plant Sale, Photo Contest, Plein Aire Painting event, Membership event, Senior Art Exhibit, Walk to benefit SIDS, Arts in the Arboretum and expanded Luminary Walk in 2008.
- ◆ Assisted FOTA in development, transportation and set-up of two “Flower, Lawn, and Garden” promotional and informational exhibits in 2008.
- ◆ Added plantings in all garden areas.
- ◆ Hosted Arts and Recreation Foundation of Overland Park’s fundraising event in June 2008.
- ◆ Began detailed design process for the Train Garden.
- ◆ Completed design phase of the Cohen Iris Garden in 2008. Construction begun January 2009.
- ◆ Completed design of utilities and infrastructure for future garden areas.
- ◆ Supported the K-State Master Gardeners in their work in the Monet Garden.
- ◆ Reassessed Wolf Creek Water Rights with Kansas Department of Agriculture
- ◆ Cooperated with Johnson County Wastewater to plan installation of sanitary and lateral sewer lines.
- ◆ Cooperated with Greater Kansas City Iris Society to plant nearly 500 varieties of Iris in preparation for their 2009 National Convention.
- ◆ Hosted invitation-only Sculpture Exhibit in 2008 with 4 local galleries and selected artists.
- ◆ Continued Legacy Garden reforestation and re-landscaping the Legacy Grape Bower.

## PERFORMANCE INDICATORS

Measure	2008 Actual	2009 Projected	2010 Target
<b>EFFECTIVENESS MEASURES</b>			
Percent of visitors indicating they are satisfied with the following:			
·Appearance of entrance, walkways, and buildings	97%	95%	95%
·Cleanliness of facilities and restrooms	97%	95%	95%
·Staff friendliness and assistance	93%	95%	95%
·Grounds and gardens	93%	95%	95%
·Trail System	96%	95%	95%
·Identification and directional signage	83%	95%	95%
·Overall arboretum and botanical gardens	95%	95%	95%
<b>WORKLOAD MEASURES</b>			
Miles of nature trails maintained and monitored:	6	6	6
Estimated number of visitors:	104,246	100,000	110,000
Number of plants identified by botanical and common name:	540	540	550
Number of volunteer hours worked:	18,576	12,000	13,000

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$397,509	\$448,134	\$458,944
Commodities	69,620	75,153	106,350
Contractual	101,137	127,300	127,410
Capital Outlay	33,623	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$601,889</u></b>	<b><u>\$650,587</u></b>	<b><u>\$692,704</u></b>

**PERSONNEL (full-time equivalent):**

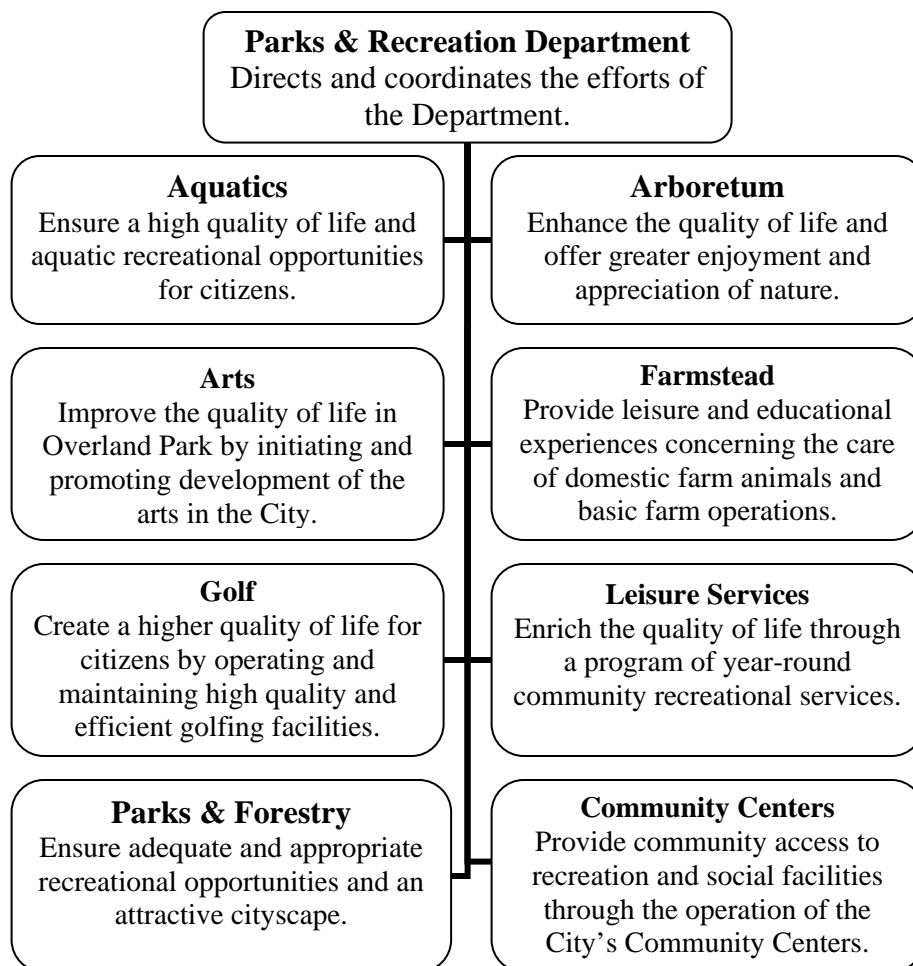
<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Supv, Arboretum/Botanical Gard	1	1	1
Horticulturist	1	1	1
Park Attendant I	1	1	1
Park Attendant II	1	1	1
<b>Total Full-time Employees:</b>	<b><u>4</u></b>	<b><u>4</u></b>	<b><u>4</u></b>
<b>Part-Time</b>			
Laborer, Arboretum	6.20	6.20	5.63
Gardner I	0.00	0.00	1.51
Volunteer Coordinator	0.72	0.72	0.72
Laborer, Kemper Farm Tenant	1.30	1.30	0.00
Café Attendant	0.00	0.00	0.73
<b>Total Part-time Employees:</b>	<b><u>8.22</u></b>	<b><u>8.22</u></b>	<b><u>8.59</u></b>
<b>TOTAL FTEs</b>	<b><u>12.22</u></b>	<b><u>12.22</u></b>	<b><u>12.59</u></b>

**PROGRAM DESCRIPTION**

The Leisure Services Division is responsible for providing and promoting a year-round program of community recreational services to enrich citizens' quality of life.

This division directly sponsors programs desired by the citizens when services can best be offered by the City. When services can best be offered by other organizations with City resources or facilities, the City co-sponsors programs.

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To enrich the quality of life through a program of year-round community recreational services by:*

- ❖ *Providing cultural, educational, physical, social and personal enrichment activities and events for citizens through leagues, classes, and special events.*

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Leisure Services ◀  
Community Center  
Arts  
Golf Course  
Farmstead  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Leisure Services Division in 2010.

- *Providing cultural, educational, physical, social and personal enrichment activities and events for citizens through leagues, classes, and special events.*
  - ◆ Monitor the successful operation of the Matt Ross and Tomahawk Ridge Community Centers.
  - ◆ Achieve 80-90% success with biometric scan check-in system at our recreation facilities.
  - ◆ Give ongoing support to the Soccer Complex operations.
  - ◆ Support the CLASS recreational software point of sale system at the Soccer Complex.
  - ◆ Maintain the online Farmstead Tours system for the public to use.
  - ◆ Monitor league play, tennis programs and field allocations.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Leisure Services Division include:

- *Providing cultural, educational, physical, social and personal enrichment activities and events for citizens through leagues, classes, and special events.*
  - ◆ Completed successful upgrade of the CLASS recreation software program.
  - ◆ Established at our Community Centers a biometric check-in system for our members.
  - ◆ Created the reservation system for the Soccer Complex in the CLASS software.
  - ◆ Hosted the State of Kansas Hershey Track Meet, which was a 2-day event. This meet brought in competitor's ages 8 to 14 from around Kansas. An estimated 100 rooms were booked in Overland Park for this event.
  - ◆ Continue cooperation use of the CLASS recreation software to allow registrations for Fire Department CPR classes for the public and health care professionals.
  - ◆ Successfully coordinated use of outdoor athletic fields for youth soccer and softball while three fields were being renovated.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of program participants rating the following as good or very good:			
·Overall Program Rating	94%	98%	98%
·Instructor knowledge	93%	98%	98%
·Rate Affordability	98%	98%	98%
·Location	94%	98%	98%



<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Rate of program cost recovery:			
·Fitness programs	2593%	400%	400%
·Adult Softball Leagues	169%	170%	170%
·Adult Basketball Leagues	127%	125%	125%
·Adult Volleyball Leagues	115%	115%	115%
·Community Center classes	115%	110%	110%
Number of adult athletic league participants:	3,140	3,250	3,250
Number of event rentals of city facilities:	24,461	25,000	25,000

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$593,039	\$668,680	\$639,776
Commodities	27,952	28,620	31,850
Contractual	134,917	188,645	170,595
Capital Outlay	-981	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$754,927</b>	<b>\$885,945</b>	<b>\$842,221</b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Manager, Leisure Services	1	1	1
Supervisor, Recreation	2	2	2
Supervisor, Fitness	1	1	1
Customer Service Rep., Sr.	1	1	1
Customer Service Rep	2	2	2
Administrative Assistant	1	1	1
<b>Total Full-time Employees:</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Part-Time</b>			
Clerk/Typist	0.24	0.24	0.48
Concession Attendant	0.43	0.43	0.00
Recreation Leader I	0.38	0.38	0.07
Recreation Leader II	0.19	0.19	0.31
Special Activities Instructor	0.27	0.27	0.20
Volleyball Official	0.46	0.46	0.00
<b>Total Part-time Employees:</b>	<b>1.97</b>	<b>1.97</b>	<b>1.06</b>
<b>TOTAL FTEs</b>	<b>9.97</b>	<b>9.97</b>	<b>9.06</b>

**PROGRAM DESCRIPTION**

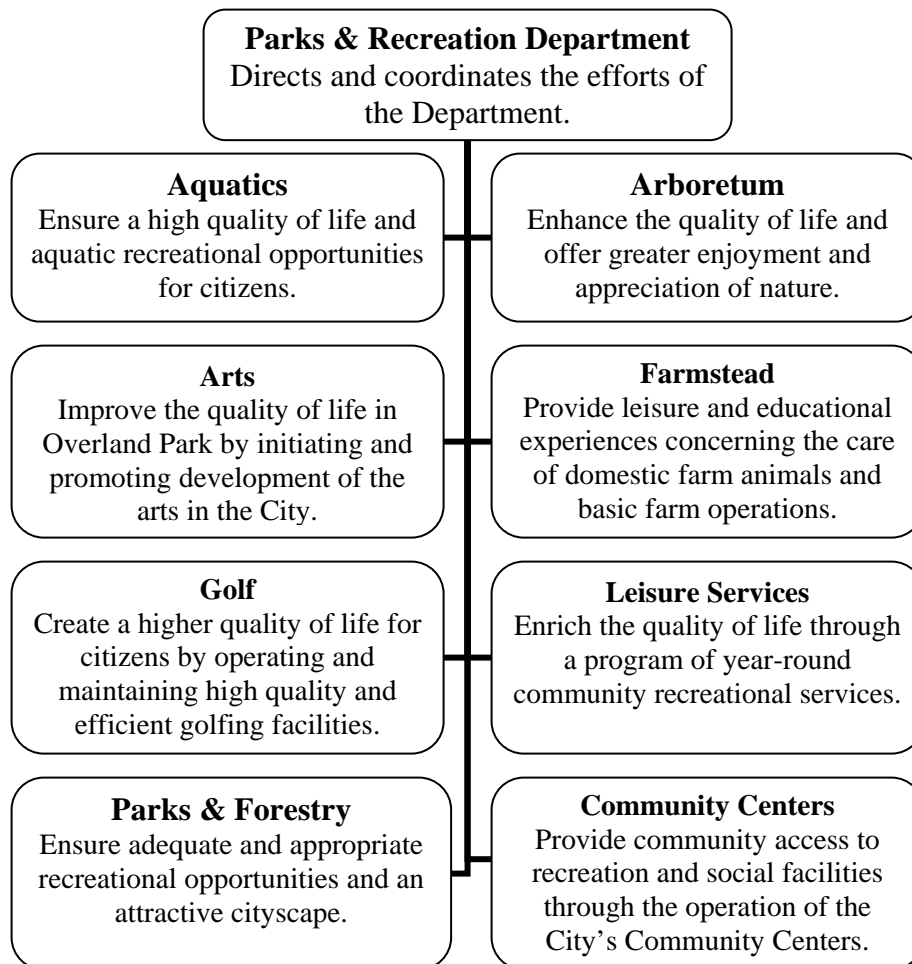
The Community Centers Division is responsible for providing and promoting a year-round program of community recreational services to enrich citizens' quality of life through the operation of the City's community centers.

**MISSION STATEMENT**

*To enrich the quality of life through a program of year-round community recreational services by:*

- ❖ *Providing cultural, educational, physical, social and personal enrichment through the operation of facilities for physical activity, recreation and rental by citizens.*

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Leisure Services  
Community Centers ◀  
Arts  
Golf Course  
Farmstead  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Leisure Services Division in 2010.

- *Providing cultural, educational, physical, social and personal enrichment through the operation of facilities for physical activity, recreation and rental by citizens.*
  - ◆ Develop partnerships with local hospitals for use of the therapy pools in the Matt Ross Community Center (MRCC).
  - ◆ Operate the Matt Ross and Tomahawk Ridge Community Centers and recover 100% of direct operating costs.
  - ◆ Operate the Matt Ross and Tomahawk Ridge Community Centers to allow for a 10% increase in the retention rate for all members.
  - ◆ Achieve a 10% increase in the occupancy rate in rental spaces at both community centers during evening and weekend hours.
  - ◆ Establish a youth programming plan that provides a recreation outlet for young members.
  - ◆ Develop a year- long marketing plan to help with memberships, rentals and programs at the community centers.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Leisure Services Division include:

- *Providing cultural, educational, physical, social and personal enrichment through the operation of facilities for physical activity, recreation and rental by citizens.*
  - ◆ Successfully reopened and operated the expanded Tomahawk Ridge Community Center (TRCC).
  - ◆ Successfully developed a partnership with Coventry/Advantra that has given more than 400 annual memberships to their clients at no charge to the client.
  - ◆ Successfully developed and implemented a radio advertising plan for the fourth quarter of the year to raise awareness and sell memberships at both community centers.
  - ◆ Exceeded revenue goals for MRCC by 36%.
  - ◆ Met revenue projections at TRCC.
  - ◆ Held 968 birthday parties at MRCC.

**PERFORMANCE INDICATORS**

Measure	2008 Actual	2009 Projected	2010 Target
<b>EFFECTIVENESS MEASURES</b>			
Percent of Community Center rental patrons rating the following as good or very good:			
·Appearance of the room	100%	98%	98%
·Set-up of tables , chairs, equipment	100%	98%	98%
·Overall facility rating	100%	98%	98%

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Number of visitations at Community Centers:			
·Matt Ross Community Center	343,682	350,000	350,000
·Tomahawk Ridge Community Center	116,181	118,000	118,000
Number of event rentals at community centers:			
·Matt Ross Community Center	13,641	14,000	14,000
·Tomahawk Ridge Community Center	4,464	4,500	4,500

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$1,216,223	\$1,411,959	\$1,354,899
Commodities	130,444	93,625	99,275
Contractual	130,792	157,391	147,471
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$1,477,459</b>	<b>\$1,662,975</b>	<b>\$1,601,645</b>

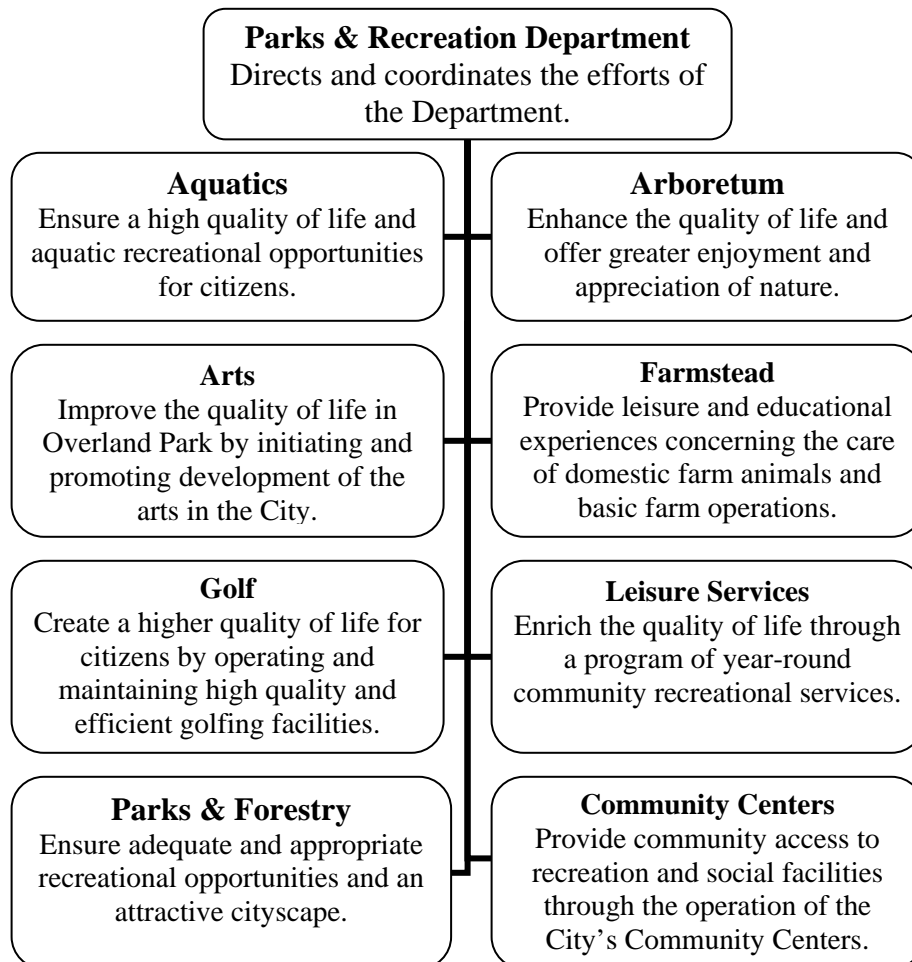
**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Community Center Manager	1	1	1
Community Center Supervisor	1	1	1
Marketing Coordinator	1	1	1
<b>Total Full-time Employees:</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Part-Time</b>			
Asst. Community Center Supervisor	0.00	5.77	6.49
Building Attendant	23.70	20.96	18.75
Building Supervisor	3.61	0.00	0.00
Asst. Fitness Supervisor	0.00	1.15	1.15
Fitness Instructors	3.77	3.77	2.79
Personal Trainer	0.00	0.48	0.46
Lifeguard	6.35	9.12	11.59
Swim Lesson Manager	0.38	0.38	0.72
Pool Manager	1.27	1.85	1.92
Senior Pool Manager	1.44	0.94	0.53
<b>Total Part-time Employees:</b>	<b>40.52</b>	<b>44.42</b>	<b>44.40</b>
<b>TOTAL FTEs</b>	<b>43.52</b>	<b>47.42</b>	<b>47.40</b>

**PROGRAM DESCRIPTION**

The Arts Division is responsible for initiating and promoting development of the Arts in Overland Park. This division produces events and provides services designed to expose and involve the local public in the arts and create an improved quality of life in Overland Park.

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To improve the quality of life in Overland Park by:*

- ❖ *Initiating and promoting development of the arts in the City and*
- ❖ *Producing events and providing services and activities designed to access, expose and involve the local public in the arts.*
- ❖ *Managing the process for and installations of public art.*

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Leisure Services  
Arts ←  
Golf Course  
Farmstead  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Arts Division in 2010.

- *Initiate and promote development of the Arts in the City:*
  - ◆ Continue to increase involvement of the Friends of Overland Park Arts (FOA) volunteers.
  - ◆ Continue to manage the public art master plan process and the installation of associated art.
- *Provide events, services and activities designed to access, expose and involve the local public in the arts through:*
  - ◆ Events, services and activities such as concerts, classes, festivals and exhibitions.
    - Continue to improve cost per capita ratio.
    - Continue to increase attendance.
    - Continue to increase public awareness of the arts.
    - Continue to incorporate corporate participation.
    - Continue volunteer participation.
    - Expand youth programming.
  - ◆ Continue to operate year round art shows in space provided at the Overland Park Convention Center with specific efforts to increase:
    - Entry fee revenues.
    - Number of artists vying for exhibition space.
    - Continue corporate sponsorships and art sales.
    - Publicity exposure.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Arts Division include:

- *Initiating and promoting development of the Arts in the City:*
  - ◆ Successful installation of Pierced Sky sculpture at 103<sup>rd</sup> and Metcalf.
  - ◆ Continued successful operation of the Arboretum Sculpture Exhibition (ASE).
    - Creation of a cooperative relationship with Johnson County Community College (JCCC) for inclusion of students in the ASE.
  - ◆ Increased to six annual art exhibitions at the Art at the Center Gallery in the Overland Park Convention Center continue to provide a free public art experience, including:
    - An annual invitational or touring exhibition. In 2008 hosted the National Geographic photographs of the Flint Hills. In 2009 hosted the Alzheimer's Art Therapy Exhibition.
    - The Student Exhibition coordinated with three school districts.
  - ◆ Creation of a cooperative relationship with JCCC for a public art installation by a new sculptor.
  - ◆ Conducts docent tours of the public art for area groups and individuals.
- *Providing events, services and activities designed to access, expose and involve the local public in the arts:*
  - ◆ Successful operation of events:
    - Summer concert series Music in the Park attendance for 2008 was up 10% over 2007 to 7,059 individuals attending the 14 event series.
    - Juried Art Exhibition, Lecture and Reception.
    - Sculpture Exhibition.
    - Fall Festival 25,000 estimated attendance with more than 200 vendors for 2008.
      - Two corporate vendors were involved as sponsors for this event making it possible to advertise in broadcast media.
    - Halloween Family ConcertFest in conjunction with JCCC Brown & Gold.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of citizens reporting that they are satisfied or very satisfied with arts/cultural programs provided by the City:	NA	93%	93%
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Average event cost per attendee:			
·Music in the Park	NA	\$2.50	\$2.50
·OP Civic Band	NA	\$2.50	\$2.50
·OP Orchestra series	NA	\$1.50	\$1.50
Number of performing arts events produced:			
·Music in the Park	NA	6	6
·Overland Park Band	1	6	6
·Overland Park orchestra	1	4	4
Number of performing arts attendees:			
·Music in the Park	NA	3,500	3,500
·Overland Park Band	250	5,000	5,000
·Overland Park orchestra	500	4,000	4,000

**EXPENDITURES:**

<b>General Fund</b>	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Personal Services	\$81,947	\$84,822	\$84,483
Commodities	5,111	6,915	7,490
Contractual	69,282	77,372	76,115
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b>\$156,340</b>	<b>\$169,109</b>	<b>\$168,088</b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>
Arts Coordinator	1	1	1
<b>Total Full-time Employees:</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Part-Time</b>			
None	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>TOTAL FTEs</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**PROGRAM DESCRIPTION**

The Golf Course Division is responsible for operating and maintaining 54 holes of high-quality and efficient golfing facilities at St. Andrews and Overland Park Golf Courses to ensure golfing opportunities for the residents of Overland Park, thereby offering a higher quality of life for the citizens.

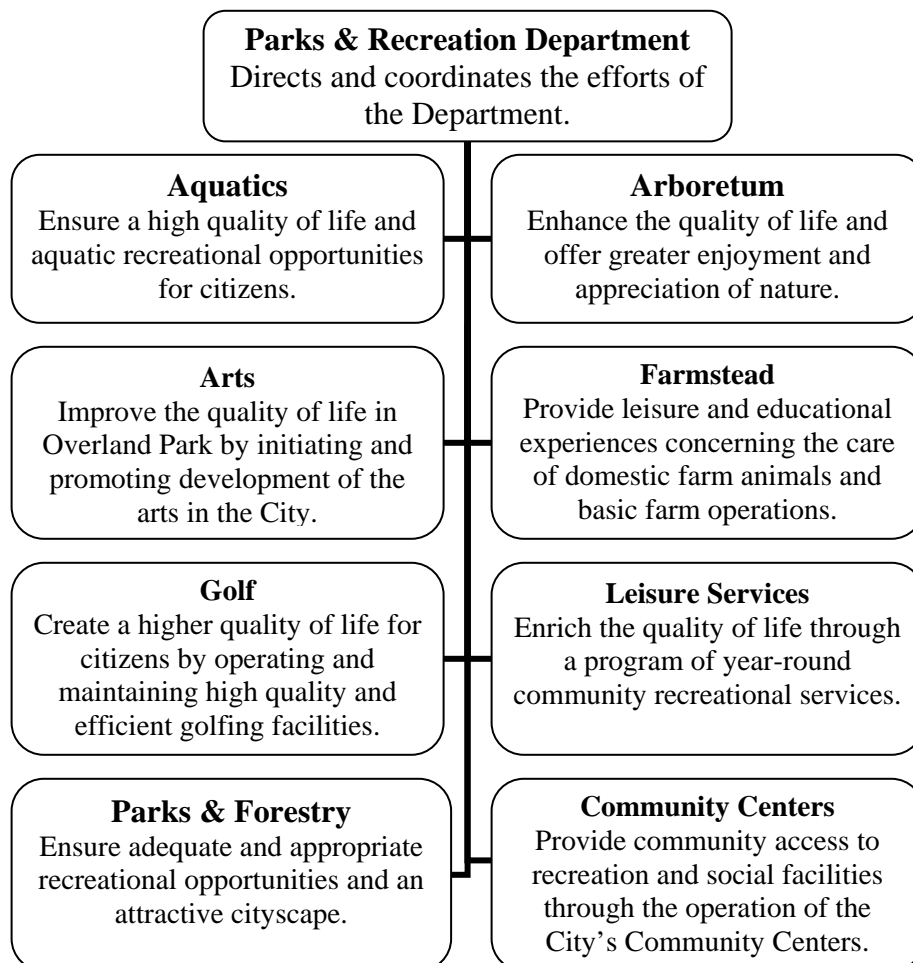
At the same time, the courses generate revenue to pay all budgeted operating costs, capital improvements, golf course debt retirement and administrative overhead each year while remaining fee competitive with other public golf courses within the Kansas City Metropolitan Area.

**MISSION STATEMENT**

*To create a higher quality of life for citizens of Overland Park by:*

- ❖ *Operating and maintaining 54 holes of high-quality and efficient golfing facilities in an environmentally sensitive manner.*

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Leisure Services  
Arts  
Golf Course ◀  
Farmstead  
Aquatics  
Soccer Complex



**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Golf Course Division in 2010.

- *Operate and maintain 54 holes of high quality and efficient golfing facilities in an environmentally sensitive manner:*
  - ◆ Maintain a fees and charges program that will support golf course maintenance and improvements and that will, with normal climatic conditions, provide high-quality playing conditions.
  - ◆ Achieve a fees and charges program that will produce sufficient revenue to offset 100% of the budgeted operating costs, capital improvements, golf course debt retirement on Westlinks Golf Course and overhead administrative costs.
  - ◆ Achieve a golf course monitoring and marshaling program that will limit the time needed to play 18 holes of golf to 4 hours and 48 minutes or less.
  - ◆ Achieve a golf league program during May, June, July and August that will result in accommodating at least 100 leagues with a minimum of 1,800 participants weekly.
  - ◆ Achieve a program for renting and scheduling the Highlands Room at St. Andrews Golf Course Clubhouse that will result in a minimum of 120 community meetings and events involving seminars, weddings, parties, golf leagues, golf tournaments, etc.
  - ◆ Complete various golf course improvements identified in the seven year Capital Improvement Plan developed and approved by the Golf Course Advisory Committee.
  - ◆ Develop and implement environmental programs that will recognize the city golf courses as environmental leaders in the community.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Golf Course Division include:

- *Operate and maintain 54 holes of high quality and efficient golfing facilities in an environmentally sensitive manner:*
  - ◆ 146,431 rounds of golf were played.
  - ◆ 5,201 patron members.
  - ◆ 90% of the rounds of golf played at the golf courses were completed in less than 4 hours and 48 minutes.
  - ◆ Preparing facilities to convert to electric vehicles.
  - ◆ Replaced vehicle fleet with fuel efficient hybrids.
  - ◆ Remodeled the Driving Range at Overland Park Golf Course.
  - ◆ Installed aeration system with fountain in the south lake at Overland Park Golf course to improve water quality.
  - ◆ Performed bunker renovation.
  - ◆ Installed Irrigation and pump station upgrades at St. Andrews.
  - ◆ Added landscape improvement on the corner of 135<sup>th</sup> & Nieman Road.
  - ◆ Tree maintenance and replacement program.
  - ◆ Dredged the pond near hole #8 at Westlinks Golf Course to improve water quality.
  - ◆ Worked on environmental initiatives to reduce operating cost and energy consumption.
  - ◆ Carpet replaced at St. Andrews.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of 18 hole rounds completed in 4 hours and 48 minutes or less:			
·April 1 - October 31 (In Season)	NA	90%	90%
·October 31 - April 1 (Off Season)	89%	90%	90%
Percent of golfers rating the following as good or very good:			
·Green fee prices	94%	95%	95%
·Course maintenance	99%	95%	95%
·Overall rating of golf courses	98%	95%	95%
Percent of citizens reporting that they are satisfied or very satisfied with the City golf courses:	98%	95%	95%
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Rate of total costs recovered:	100%	100%	100%
Cost to golfer per round of golf:	\$21.73	\$24.77	\$25.79
Cost to City per round of golf:	\$0.00	\$0.00	\$0.00
Number of golf patrons served:	5,201	5,000	5,000
Number of rounds played:	146,431	140,000	140,000
Number of acres maintained:	462	462	462
Square feet of buildings maintained:	54,980	54,980	54,980
Total golf revenue:	\$ 3,181,747	\$ 3,350,000	\$ 3,350,000

**EXPENDITURES:**

<b>Golf Course Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,206,233	\$1,390,932	\$1,349,939
Commodities	482,031	396,750	383,500
Contractual	821,358	790,064	800,044
Capital Outlay	76,144	6,000	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$2,585,766</u></b>	<b><u>\$2,583,746</u></b>	<b><u>\$2,533,483</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Manager, Golf Course Operation	1	1	1
Superintendent, Golf Course	2	2	2
Asst. Supt., Golf Course	3	3	3
Golf Course Attendant, Senior	2	2	1
Golf Course Attendant II	5	5	8
Golf Course Attendant I	2	2	0
Administrative Assistant	1	1	1
<b>Total Full-time Employees:</b>	<b><u>16</u></b>	<b><u>16</u></b>	<b><u>16</u></b>
<b>Part-Time</b>			
Clerk Typist	0.77	0.77	0.77
Laborer, Golf Course	8.17	8.17	8.17
<b>Total Part-time Employees:</b>	<b><u>8.94</u></b>	<b><u>8.94</u></b>	<b><u>8.94</u></b>
<b>TOTAL FTEs</b>	<b><u>24.94</u></b>	<b><u>24.94</u></b>	<b><u>24.94</u></b>

**PROGRAM DESCRIPTION**

The Deanna Rose Children's Farmstead is a 12-acre park. It has farm animals, birds-of-prey, vegetable and flower gardens, nature trails, a one-room country schoolhouse, a dairy barn, an old-time fishing pond, horse drawn wagon rides, pony rides, pedal tractor track, bottle fed goats a Native American Indian encampment, the Prairie Playground and gem mining for children.

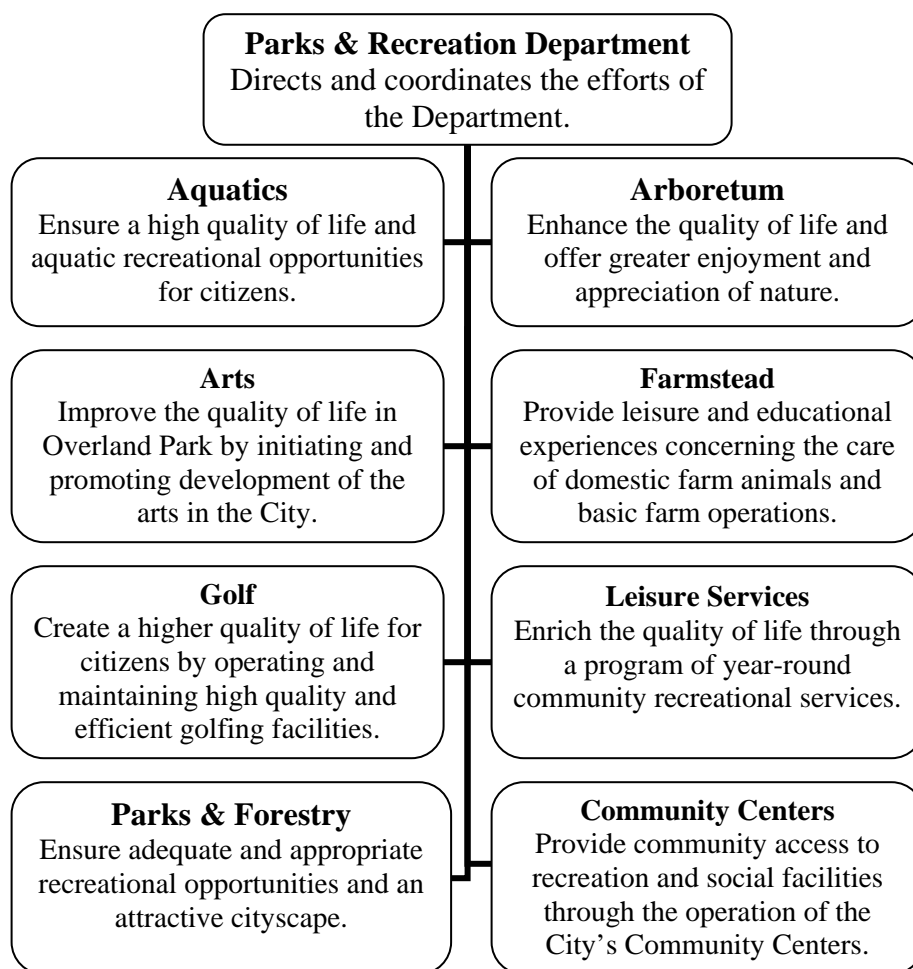
The Farmstead Division is responsible for operating and maintaining the 12-acre reproduction of a 1900s Kansas farm, which provides appropriate leisure and educational experiences concerning the care of domestic farm animals and basic farm operations, thereby enriching the quality of life for participants of all ages.

**MISSION STATEMENT**

*To provide leisure and educational experiences concerning the care of domestic farm animals and basic farm operations by:*

- ❖ *Operating and maintaining an authentic miniature reproduction of a 1900s Kansas farm of approximately 12 acres.*

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Community Centers  
Leisure Services  
Arts  
Golf  
Farmstead ←  
Aquatics  
Soccer Complex

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Farmstead Division in 2010.

- *Operate and maintain a reproduction of a 1900s Kansas farm with approximately 12 acres:*
  - ◆ Achieve a program of maintenance and operation, which will accommodate 400,000 visitors during the season.
  - ◆ Achieve an educational program that will expose the public to at least ten different kinds of domestic farm animals, along with reproductions of available Kansas wildlife.
  - ◆ Achieve a program that will accommodate 6,000 children from preschool through third-grade and provide them with a professional guided tour of the Farmstead.
  - ◆ Achieve a Capital Improvements Program in 2010 for the following improvements:
    - Construction of the Observation Silo is scheduled to begin as soon as outside funds are secured.
    - Reforestation and landscaping, which will include annual flowerbeds, additional trees, and shrubs in various selected areas and selected planters and planter beds.
    - Reseeding or resodding of all pens and turf areas.
    - Farmstead expansion and improvements including signage, fences, buildings, addition of small relics and antiques and new displays.
    - Continue the restoration of buildings and the addition of farm artifacts.
  - ◆ Achieve a concession operations program that will provide prompt, courteous and efficient service, high quality, reasonably priced food and revenue that will result in a net profit of \$50,000.
  - ◆ Achieve an environmental program that exceeds local, state and federal regulations.
  - ◆ Achieve a dairy barn program that will expose the public to where and how milk gets to their tables. This will be done through live animals, Audio/Visual exhibits and educational activities. This program will allow up close exposure to dairy cattle, including a webcam and live milking of cows.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Farmstead Division include:

- ◆ Visitors totaled 418,761.
- ◆ We had 7,352 tour visitors.
- ◆ 2008 itemized revenue includes: Feed Machines - \$74,896, Donation Boxes - \$42,909, Wagon Rides - \$58,152, Fishing Pond - \$62,262, Birthday Parties - \$34,410, Mining Exhibit - \$90,236, Goat Bottle Feeding - \$52,192
- ◆ Special Events include: Pet Pals, Farm Fest, Dairy Days, Chicken Run, Safety Day, Fishing Tournament, Apple Fest, Pumpkin Hollow, Farmstead Stampede, Night of the Living Farm with 5,983 visitors in four nights.
- ◆ Dairy Barn for 2008 featured live milking twice daily, as well as installation of the "Pippi Cam".

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of visitor rating the following as good or very good:			
·Staff friendliness and assistance	96%	96%	95%
·Facility (landscaping, maintenance & cleanliness)	96%	96%	95%
·Overall rating of Farmstead experience	96%	96%	95%
<b>WORKLOAD MEASURES</b>			
Total number of Farmstead visitors:	418,761	47,500	47,500
Number of guided tours provided:	7,352	7,000	7,000
Total Farmstead operating and maintenance expenditures:	\$1,125,265	\$1,006,000	\$1,100,000
Total Farmstead revenue generated:	\$760,689	\$843,000	\$800,000

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$714,535	\$1,037,999	\$675,254
Commodities	231,526	567,175	192,455
Contractual	182,913	219,914	151,704
Capital Outlay	20	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,128,994</u></b>	<b><u>\$1,825,088</u></b>	<b><u>\$1,019,413</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Superintendent, Farmstead	1	1	1
Supv, Maintenance & Const	1	1	1
Supv., Concession Operations	1	1	1
Animal Care Specialist	1	1	1
Parks Facilities Technician I	1	1	1
Farmstead Attendant	0	3	0
<b>Total Full-time Employees:</b>	<b><u>5</u></b>	<b><u>8</u></b>	<b><u>5</u></b>
<b>Part-Time</b>			
Contract Program Coordinator	1.00	1.00	1.00
Contract Dairy Barn Coordinator	1.00	1.00	1.00
Volunteer Coordinator	0.00	0.48	0.40
Concession Attendant	2.69	8.92	2.36
Gardner	0.00	0.48	0.48
Laborer, Farmstead	6.63	7.87	5.53
School Marm	0.72	0.72	0.94
Tour Guide	0.77	0.72	1.11
<b>Total Part-time Employees:</b>	<b><u>12.81</u></b>	<b><u>21.19</u></b>	<b><u>12.82</u></b>
<b>TOTAL FTEs</b>	<b><u>17.81</u></b>	<b><u>29.19</u></b>	<b><u>17.82</u></b>

**PROGRAM DESCRIPTION**

The City of Overland Park operates six swimming pools.

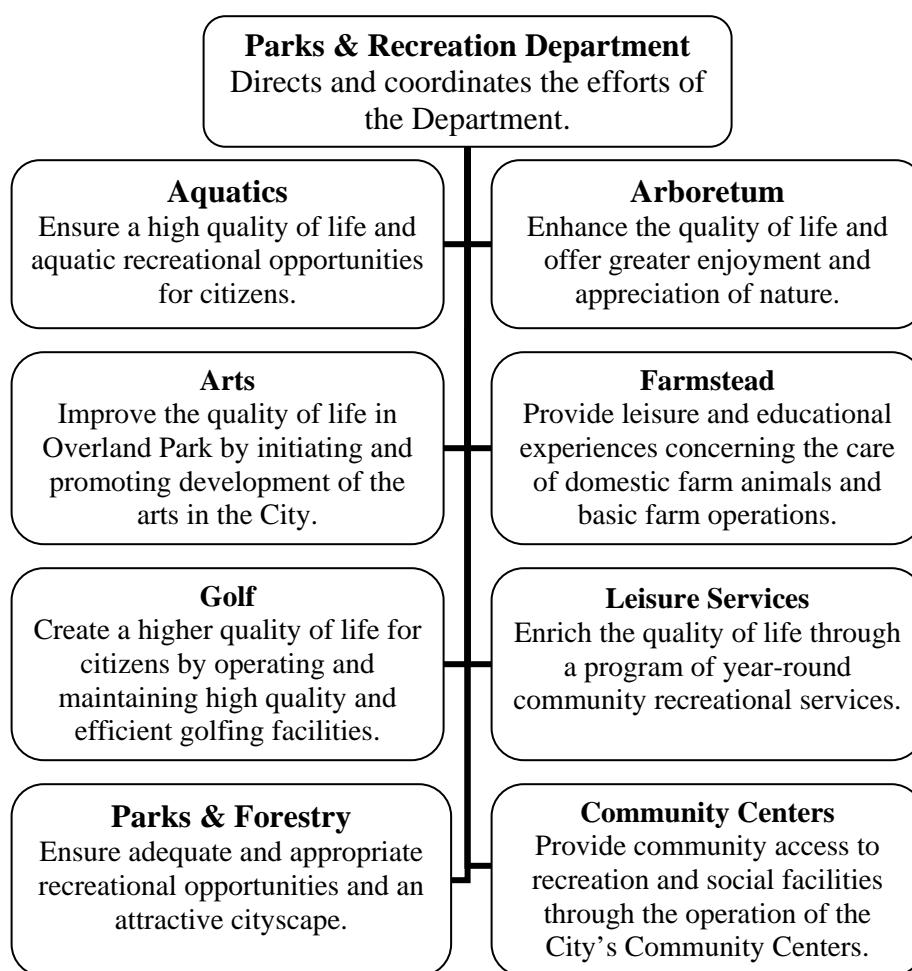
The Aquatics Division is responsible for operating and maintaining Young's, Roe, Bluejacket, Stonegate, Marty, and Tomahawk Ridge swimming pools in a manner which ensures high-quality aquatic recreational opportunities and provides a high quality of life for the citizens of Overland Park.

**MISSION STATEMENT**

*To ensure a high quality of life for citizens and aquatic recreational opportunities by:*

- ❖ *Safely and efficiently operating and maintaining the City's swimming pools.*

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**AGENCY LOCATOR****Community Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Leisure Services  
Community Centers  
Arts  
Golf  
Farmstead  
Aquatics ◀  
Soccer Complex



**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Aquatics Division in 2010.

- *Safely and efficiently operate and maintain the City's swimming pools while providing a fun family environment for the citizens of Overland Park.*
  - ◆ No serious injuries or incidents to the patrons or employees.
  - ◆ Increase registration for and revenue from swimming lessons by 3%.
  - ◆ Score with passing marks on all Starguard audits.
  - ◆ Receive an overall public satisfaction rating of 95% on surveys.
  - ◆ Increase the return rate of employees by 4%.
  - ◆ Increase our environment friendly approach to operations.
  - ◆ Successful operation of indoor facility at the Matt Ross Community Center.
  - ◆ Special event operations at Matt Ross Community Center and outdoor pools.
  - ◆ Increase success of employee recognition program.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Aquatics Division include:

- *Safely and efficiently operate and maintain the City's swimming pools while providing a fun family environment for the citizens of Overland Park.*
  - ◆ No serious injuries to patrons or employees during the 2008 season.
  - ◆ Improved general appearance of staff and facilities by improving uniform appearance, providing new equipment, and updating policies and manuals.
  - ◆ Increased employee ownership of programs and facilities by rewarding great service and work.
  - ◆ Public survey satisfaction rating of 96%.
  - ◆ Successfully designed Stonegate and Highland View pools. Construction began on Stonegate Pool and the replacement of the slides at Tomahawk Ridge Aquatic Center.
  - ◆ Exceeded expectations of Starguard on two seasonal reviews.
  - ◆ Successful implementation and operation of indoor swimming lesson program.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of pool customers rating the following as good or very good:			
·Cleanliness and condition of pool facility	96%	97%	97%
·Staff friendliness and performance	97%	97%	97%
Percent of participating parents rating the following swim lesson elements as good or very good:			
·Child learned intended skills	97%	97%	97%
·Child enjoyed the class	99%	97%	97%
·Class challenged child	97%	97%	97%
·Would recommend program to friend	98%	97%	97%
<b>EFFICIENCY / WORKLOAD MEASURES</b>			
Cost to City per participant:			
·Swimming lessons	-\$7.26	\$7.60	\$7.60
·Recreational Swimmers	\$3.17	\$2.30	\$2.30
Percent of operating costs recovered:	58%	58%	58%
Number of program participants:			
·Recreational swimmers	171,554	200,000	200,000
·Swim instruction	2,667	3,000	3,000
Number of pool memberships:	3,201	3,200	3,200
Number of daily fee pool admissions:	61,765	62,500	62,500
Total revenue generated:	\$737,790	\$775,000	\$775,000
Total pool operating expenditures:	\$1,263,832	\$1,305,000	\$1,305,000

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$851,220	\$1,040,758	\$972,543
Commodities	167,576	229,550	224,650
Contractual	217,917	227,481	230,661
Capital Outlay	28,845	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,265,558</u></b>	<b><u>\$1,497,789</u></b>	<b><u>\$1,427,854</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Aquatics Supervisor	1	1	1
Assistant Aquatics Supervisor	1	1	1
<b>Total Full-time Employees:</b>	<b><u>2</u></b>	<b><u>2</u></b>	<b><u>2</u></b>
<b>Part-Time</b>			
Administrative Clerk	0.77	0.77	0.77
Head Swim Coach	0.06	0.10	0.19
Head Dive Coach	0.06	0.10	0.06
Assistant Swim Coach	0.19	0.14	0.14
Assistant Dive Coach	0.05	0.07	0.06
Laborer, Aquatics	1.15	0.00	0.05
Lifeguard I	5.77	10.29	9.15
Lifeguard II	8.17	6.14	4.82
Lifeguard III	6.80	8.02	7.21
Lifeguard IV	0.00	0.00	0.00
Lifeguard, Senior	2.98	3.70	2.88
Lifeguard Manager	0.38	0.38	0.38
Swim Lesson Manager	0.36	0.38	0.38
Swim Lesson Instructor	0.00	0.00	0.48
Pool Cashier	9.14	9.50	6.73
Pool Manager	2.40	2.72	1.92
Pool Manager, Senior	1.06	1.22	1.20
Concession Operations Manager	0.38	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>39.72</u></b>	<b><u>43.53</u></b>	<b><u>36.42</u></b>
<b>TOTAL FTEs</b>	<b><u>41.72</u></b>	<b><u>45.53</u></b>	<b><u>38.42</u></b>

**PROGRAM DESCRIPTION**

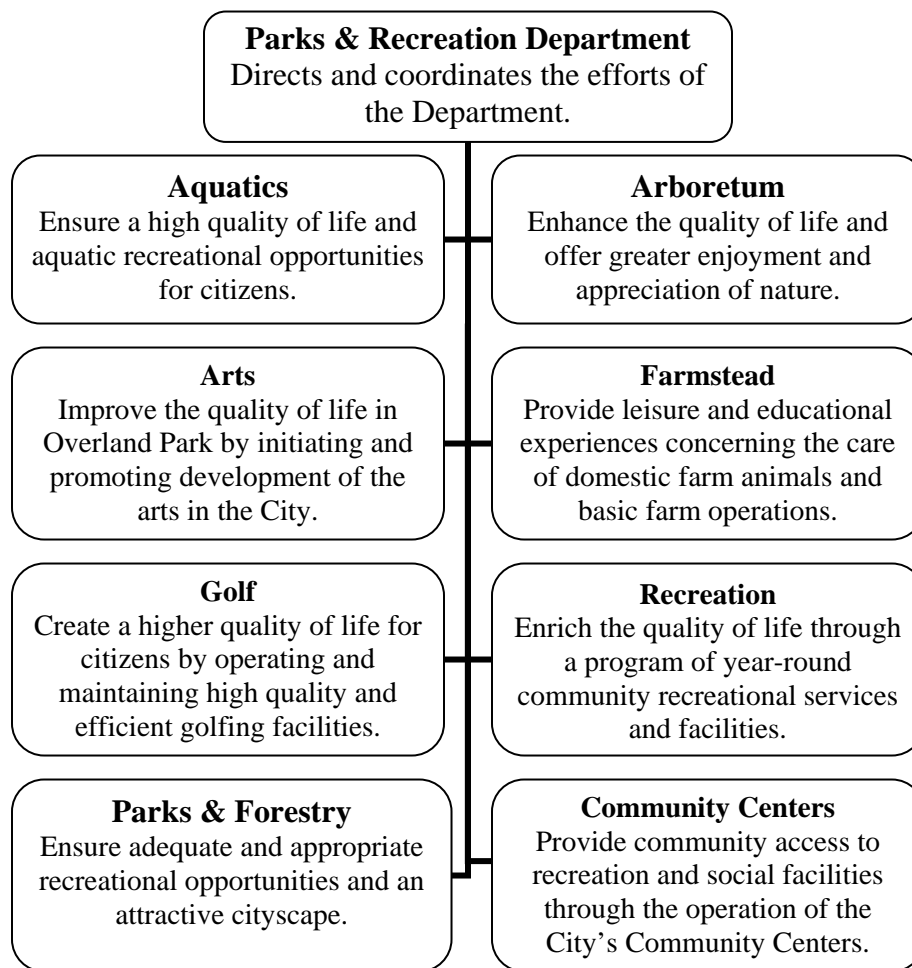
Construction completed in 2009, the Overland Park Soccer Complex's first full year of operations is 2010.

The complex, located at 135th and Switzer, serves local soccer teams and host local, regional and national tournaments.

The facility includes:

- Twelve (12) tournament quality fields;
- Lighted fields for night use;
- A multi-purpose building, complete with staff, tournament and first-aid offices, locker rooms, 100 person meeting room;
- Three (3) concession areas;
- Tennis and basketball courts, skate park and
- New parking spaces for soccer and the Deanna Rose Children's Farmstead.

**PARKS AND RECREATION DEPARTMENT -  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To enhance the  
quality of life by :*

- ❖ *Constructing  
and operating  
a tournament-  
quality soccer  
complex.*

**AGENCY LOCATOR**

**Community  
Development**

Parks and Recreation  
Administration  
Parks & Forestry  
Arboretum  
Leisure Services  
Arts  
Golf  
Farmstead  
Aquatics  
Soccer Complex ➡

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Soccer Complex Division in 2010.

- *To enhance the quality of life by constructing and operating a tournament-quality soccer complex:*
  - ◆ Continue to develop and expand partnerships with local, regional and national soccer organizations.
  - ◆ Continue to develop opportunities to host other sports (i.e. lacrosse, rugby, etc) tournaments and/or games.
  - ◆ Continue to fill weekday and weekend hours through practices, camps/clinics, league games and tournaments.
  - ◆ Assess and refine processes and procedures, including field maintenance, equipment set-up, rental prices, scheduling/permitting procedures, field reservation/allocation procedures, etc.
  - ◆ Assess hotel tracking system and ensure room night/visitor night goals are being met.
  - ◆ Continue to market complex to local, regional and national tournaments for 2010 and beyond.
  - ◆ Pursue and secure partnerships with local, regional and national sponsors that generate a minimum of \$200,000 in sponsor/advertising revenue.
  - ◆ Continue to develop and/or begin execution of OP branded national tournament.
  - ◆ Continue to evaluate and refine food and beverage operation.
  - ◆ Finalize tournament agreements on remaining available weekends.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Soccer Complex Division include:

- *To enhance the quality of life by constructing and operating a tournament quality-soccer complex:*
  - ◆ Completed grading and site preparation of soccer complex in summer of 2008.
  - ◆ Began site construction, including infrastructure, fields in fall of 2008.
  - ◆ Finalized building design and received approval to begin construction of field house and concession building in winter of 2009.
  - ◆ Started equipment procurement process, including issuing bids for goals, golf carts/maintenance vehicles, concession equipment and scoreboards.
  - ◆ Hired sponsorship sales group to identify, evaluate and secure local, regional and national sponsors.
  - ◆ Secured food and beverage operator to administer food services via concession locations.
  - ◆ Introduced Soccer Complex to local, regional and national soccer community via marketing and public relations efforts.
  - ◆ Completed field use agreements with local soccer organizations for practices, camps/clinics, games and tournaments.
  - ◆ Secured agreements to host six tournaments held by local and regional organizers for 2009.
  - ◆ Began process to host non-soccer events; i.e. lacrosse, to showcase complex's multi-purpose capabilities.
  - ◆ Worked towards finalizing tenants' agreements to occupy space in multi-purpose field house.

**EXPENDITURES:**

<b>Soccer Operations Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$75,469	\$205,991	\$305,396
Commodities	0	98,150	48,850
Contractual	4,289	130,440	294,220
Capital Outlay	253	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$80,011</u></b>	<b><u>\$434,581</u></b>	<b><u>\$648,466</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Soccer Complex Manager	1	1	1
Soccer Complex Supervisor	0	1	1
<b>Total Full-time Employees:</b>	<b><u>1</u></b>	<b><u>2</u></b>	<b><u>2</u></b>
<b>Part-Time</b>			
Concession Attendant	0.00	2.00	0.00
Laborer	0.00	0.97	5.77
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>2.97</u></b>	<b><u>5.77</u></b>
<b>TOTAL FTEs</b>	<b><u>1.00</u></b>	<b><u>4.97</u></b>	<b><u>7.77</u></b>

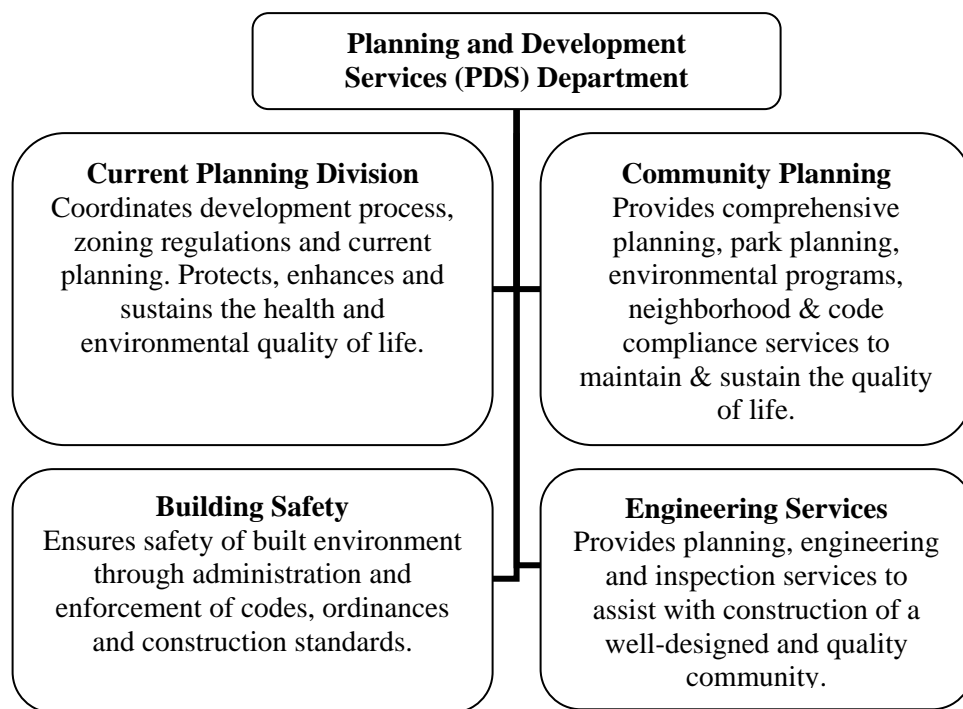
**PROGRAM DESCRIPTION**

The Planning and Development Services Department is a partner in planning, developing, enhancing and sustaining our community. Department administration, housing and social service programs, zoning regulation and compliance, current planning, and Geographic Information Services are all services provided by the Planning and Development Services Department.

Housing and social service programs are managed and executed to sustain our community and provide assistance to citizens as required. Zoning regulation and compliance helps maintain a high quality of life and high property values for the citizens of Overland Park by insuring compliance with all development and zoning regulations. Current planning is responsible for expeditiously reviewing and responding to all inquiries, applications and studies dealing with current planning, zoning, and land development to achieve a well-designed, quality community in accordance with adopted codes, ordinances, resolutions and policies.

These programs strive to ensure that all resources of the community are preserved, developed and managed consistently in accordance with city policies to promote the highest quality of life for present and future citizens.

**PLANNING AND DEVELOPMENT SERVICES DEPARTMENT-  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To maintain an attractive, safe and functional built environment, maintain quality neighborhoods, ensure that development meets the standards set by policy makers, and protect and enhance health and environment by:*

- ❖ *Providing administrative support to all aspects of the development process,*
- ❖ *Promoting community building activities,*
- ❖ *Reviewing development proposals for compliance in a fair and consistent manner and*
- ❖ *Educating about and enforce zoning and property maintenance ordinances,*
- ❖ *Providing health information, education, enforcement activity and services.*

**AGENCY LOCATOR**

**Community Development**  
Planning and Development Services  
**PDS** ←  
*Community Planning*  
*Building Safety*  
*Engineering Services*

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Planning and Development Services Department in 2010:

- *Promote an ethic of excellent customer service and continuous improvement in providing services:*
  - ◆ Provide customer feedback as a factor in evaluating and measuring services.
  - ◆ Develop and execute quality public information strategies to improve citizen knowledge and engagement in community and development processes and actions.
  - ◆ Integrate leadership training throughout the organization.
  - ◆ Develop 2010 performance metrics that improve overall process.
- *Direct and manage the City's development process:*
  - ◆ Institutionalize the use of Knowledge Link to attach all cases to Tidemark for more effective access to development information.
  - ◆ Provide the necessary support to the Vision Metcalf implementation plan.
  - ◆ Meet all established standards for development application review.
  - ◆ Complete update to the City's design guidelines
  - ◆ Complete the development of a form based code for Downtown Overland Park
- *Provide GIS support to City activities:*
  - ◆ Improve the City's mapping function on the website.
  - ◆ Use GIS technology to create efficiencies and effectiveness throughout the City.
- *Provide activities and support to community housing initiatives and neighborhoods:*
  - ◆ Develop and execute the 2010 Community Block Development Grant Program.
  - ◆ Coordinate with Johnson County and non-profit organizations in providing housing assistance to our citizens.
  - ◆ Complete the Neighborhood Preservation Program.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Current Planning Services Divisions include:

- *Direct and manage the City's development process:*
  - ◆ Led the Vision Metcalf Study culminating with the final presentation in February 2008.
  - ◆ Created a zoning district summary for all twenty-six (26) zoning districts.
  - ◆ Initiate an update to the City's design guidelines.
- *Provide activities and support to community housing initiatives and neighborhoods:*
  - ◆ Invested over \$200,000 in housing rehabilitation projects through the HOME program.
  - ◆ Received and managed over \$600,000 annually in the CDBG Program.
  - ◆ Participated in two Fair Housing Workshops focused on landlords and tenants.
  - ◆ Completed the Affordability Housing Study for 2000 to 2007
  - ◆ Developed and implemented the Neighborhood Preservation Program Grant



- *Provide GIS support to City activities:*
- ◆ Updated the City's Tidemark application.
  - ◆ Updated the City's internet/GIS mapping services

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of Development center customers who agree or strongly agree that:			
· They received the service they needed	96%	95%	95%
· Information was clearly explained	96%	95%	95%
· Staff was adequately trained to answer my questions	96%	95%	95%
· Staff was respectful of my needs	96%	95%	95%
Development Center customers rating service as good or excellent:	96%	97%	95%
<b>WORKLOAD MEASURES</b>			
Number of applications filed	517	350	350
Number of reviews conducted	659	500	500

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$3,434,437	\$1,981,549	\$1,838,512
Commodities	107,471	64,139	61,690
Contractual	916,107	429,996	395,997
Capital Outlay	74,934	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$4,532,949</u></b>	<b><u>\$2,475,684</u></b>	<b><u>\$2,296,199</u></b>
<b>Business Improvement District</b>			
	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$0	\$0
Commodities	0	0	0
Contractual	80,001	100,000	100,000
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$80,001</u></b>	<b><u>\$100,000</u></b>	<b><u>\$100,000</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Planning & Development Services Director	1	1	1
Current Planning Manager	1	1	1
Community Planning & Services Manager	1	0	0
GIS & Support Services Manager	0	0	1
GIS/Zoning Enforcement Administrator	1	1	0
Management Services Administrator	1	1	1
Section Manager of Community Services	1	0	0
Section Supervisor of Code Enforcement	1	0	0
Planner, Senior	3	1	2
Planner	4	3	2
Management Assistant	1	1	1
GIS Analyst	3	2	2
GIS Specialist	1	1	0
GIS Associate	1	1	1
Planning Technician	1	1	1
Enforcement Specialist II	1	0	0
Environmental Specialist, Senior	1	0	0
Environmental Specialist II	1	0	1
Environmental Specialist I	7	0	0
Senior Engineering Technician	1	1	1
Executive Secretary	1	1	1
Special Projects Coordinator	1	0	0
Customer Service Representative	1	1	1
Administrative Support Supervisor	1	0	0
Administrative Assistant	6	3	3
Administrative Clerk	0	0	0
<b>Total Full-time Employees:</b>	<b><u>42</u></b>	<b><u>20</u></b>	<b><u>20</u></b>
<b>Part-Time</b>			
Administrative Clerk	1.73	0.00	0.00
Assistant Planner	0.50	0.00	0.00
Enforcement Specialist I	0.67	0.00	0.00
GIS Analyst	0.67	0.67	0.67
Records Technician	0.00	0.79	0.00
Program Coordinator	0.53	0.53	0.53
Sr. Program Assistant	0.00	0.00	0.00
<b>Total Part-time Employees:</b>	<b><u>4.10</u></b>	<b><u>1.99</u></b>	<b><u>1.20</u></b>
<b>TOTAL FTEs</b>	<b><u>46.1</u></b>	<b><u>21.99</u></b>	<b><u>21.20</u></b>

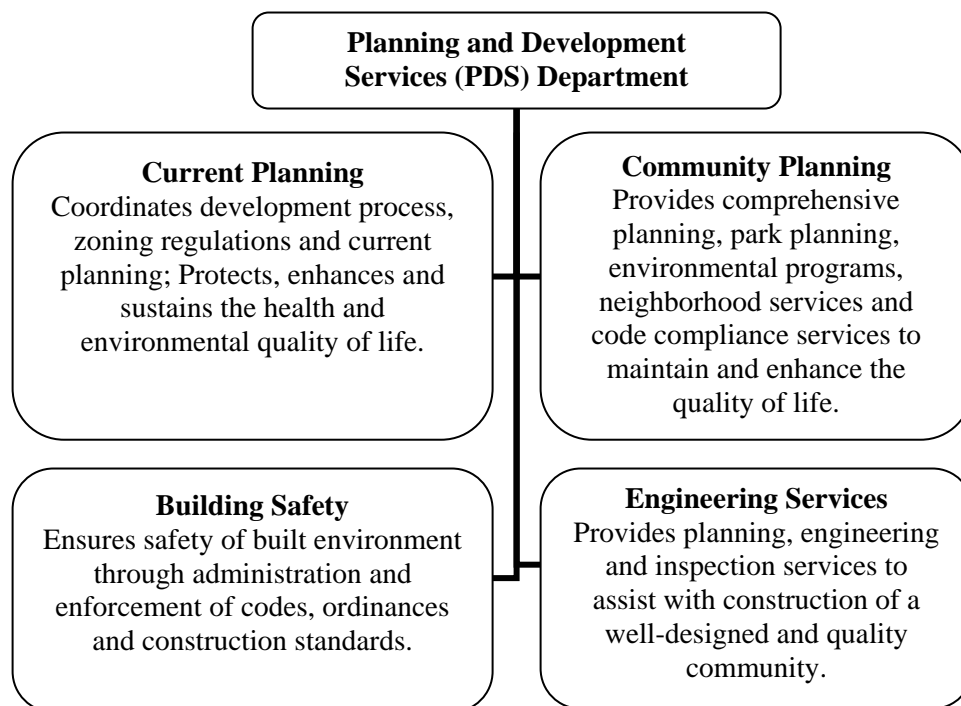
**PROGRAM DESCRIPTION**

The Community Planning and Services (CPS) Division is part of the Planning and Development Services Department, and has the responsibility for the comprehensive planning, park planning, environmental programs, neighborhood support programs, and code compliance programs. The CPS Division has two sections: Community Planning and Community Services.

The Community Planning Section deals with the City's comprehensive plan (Master Plan), demographic and Census information and analysis, and related GIS mapping.

The Community Services Section deals with various environmental programs including curbside recycling, drop-off recycling, electronic recycling, and streamway cleanup. The Community Services Section also includes the Neighborhood Conservation Program, and extensive code compliance services in several areas including exterior property maintenance, zoning compliance, nuisance abatement, food service inspection and licensing, pool and spa permitting as well as follow-up on health-related complaints, and rental property registration.

**PLANNING AND DEVELOPMENT SERVICES DEPARTMENT-  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To maintain an attractive, safe and functional built environment, maintain quality neighborhoods, ensure that development meets the standards set by policy makers, and protect and enhance health and environment by:*

- ❖ *Providing administrative support to all aspects of the development process,*
- ❖ *Promoting community building activities,*
- ❖ *Reviewing development proposals for compliance in a fair and consistent manner and*
- ❖ *Educating about and enforce zoning and property maintenance ordinances,*
- ❖ *Providing health information, education, enforcement activity and services.*

**AGENCY LOCATOR**

**Community Development**  
 Planning and  
 Development Services  
 PDS  
 Community Planning ◀  
 Building Safety  
 Engineering Services

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Community Planning and Services (CPS) Division in 2010:

- *Direct and manage the City's long-range planning process:*
  - ◆ Complete the 2010 update the City's comprehensive plan (Master Plan) to ensure that it continues to reflect current City land use policy and up-to-date information useful in directing future land development, including both new and redevelopment, and providing the facilities and services needed to serve that development. Provide the necessary long-range planning support to the Vision Metcalf implementation plan.
  - ◆ Provide the necessary long-range planning support to the Vision Metcalf implementation plan.
  - ◆ Updated the City's comprehensive plan (Master Plan) to ensure that it reflects current City land use policy and up-to-date information for directing future land development.
  - ◆ Work with the Mid-America Regional Council and other jurisdictions in developing a multi-jurisdictional plan for a multi-use trail and cross connections along and near Turkey Creek through Johnson and Wyandotte Counties.
  - ◆ Publish the 2010 Annual Development Report.
- *Educate the public about and enforce community standards:*
  - ◆ Review city ordinances pertaining to property maintenance, nuisances, and related code requirements in order to consolidate and codify the various requirements into a single standardized code.
  - ◆ Conduct three unannounced inspections at 95% of the food service establishments in the City.
  - ◆ Conduct annual inspections of all public and semi-public swimming pools and saunas.
- *Provide activities to promote environmental awareness and create a sustainable community:*
  - ◆ Conduct an electronic recycling event.
  - ◆ Conduct a citywide volunteer streamway clean-up.
  - ◆ Work with other communities in northeast Johnson County, to develop a plan for a new drop-off recycling center that would be easily accessible to citizens in the northern part of the City and would be of comparable capacity to the new drop-off recycling center at 119<sup>th</sup> Street and Hardy.
  - ◆ Execute the annual large-item trash pickup for approximately half of the City,
  - ◆ Complete the work of the Solid Waste Management Task Force to manage and monitor solid waste management issues in the City including developing recommendations that would enhance the current curb-side recycling program, maintain the current drop-off recycling center, serve any future drop-off recycling center and provide for yard waste management.
  - ◆ Coordinate the investigation and response to all illicit stormwater discharge complaints.
- *Provide activities and support to neighborhoods:*
  - ◆ Continue to support the Neighborhood Conservation Program (NCP) including the work of the NCP Executive Committee. Review and provide recommendations to modify and enhance the City's Neighborhood Conservation Program (NCP).
  - ◆ Continue to update and expand the set of Neighborhood Indicators which are used to assess the state of the City's neighborhoods, particularly those involved in the Neighborhood Conservation Program (NCP).
  - ◆ Continue to implement the approved recommendations from the Rental Property Subcommittee.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Community Planning and Services Division include:

- *Direct and manage the City's long-range planning process:*
  - ◆ Incorporated Vision Metcalf as part of a special mid-year amendment process to the City's comprehensive plan (Master Plan).
  - ◆ Provided extensive staff support in developing the Service Plan for the 2008 annexation.
  - ◆ Worked with a 17-member West Aubry Study Area Citizen Task Force to develop a new future land use plan and set of land use goals for the recently annexed 8.35-square mile area of western Aubry Township.
- *Educate the public about and enforce community standards:*
  - ◆ Consolidated the functions of Neighborhood Preservation, Health and Environment, and Long-Range Planning into the new Community Planning and Services Division. Included in this consolidation was a significant cross-training program for all inspectors/enforcement specialists.
  - ◆ Established the portable office concept for all Environment Specialists vehicles to allow staff full access of information needed to retrieve, enter, and printout cases and reports in the field.
  - ◆ Established a recreation vehicle policy for the City and initiated enforcement processes.
  - ◆ Expanded the ability to both enter and pay online permit fees to include pool permits, restaurant permits, and code enforcement work orders.
  - ◆ Established a rental property registration program for all single-family, duplex, and tri-plex rental units.
  - ◆ Developed and implemented a new automated tracking and reporting system for pool service inspections; implemented the Virginia Graeme Baker Act in city procedures.
- *Provide activities to promote environmental awareness and create a sustainable community:*
  - ◆ Conducted 2008 & 2009 electronic recycling event and several paper shredding events.
  - ◆ Executed citywide volunteer streamway clean-up programs.
  - ◆ Established a new recycling drop-off center accessible to citizens in the southern part of the City located at 119<sup>th</sup> Street and Hardy.
  - ◆ Executed large-item trash pickups (alternate years) for residents east and west of Antioch.
  - ◆ Coordinated the investigation and response to several illicit stormwater discharge complaints.
  - ◆ Established a no-smoking policy/ordinance in the City.
  - ◆ Established the Solid Waste Task Force.
- *Provide activities and support to neighborhoods:*
  - ◆ Through the Neighborhood Conservation Program (NCP), provided support to more than 30 older neighborhoods to establish and run their voluntary organizations.
  - ◆ Supported the work of the NCP Executive Committee.
  - ◆ Established a Rental Properties Study Committee to follow up on several concerns raised during the City Council policy discussion of establishing a more pro-active approach to code enforcement and the rental registration program to more effectively deal with single-family, duplex and triplex homes in City neighborhoods.
  - ◆ Updated and expanded a set of Neighborhood Indicators which could be used in better assessing the state of the City's neighborhoods, particularly those involved in the Neighborhood Conservation Program (NCP).
  - ◆ Developed a citizen information guide that explains the City's development process and how citizens and neighborhoods can be involved in the process.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of Neighborhood Conservation Program (NCP) officers, steering committee members, and block representatives rating services by the NCP staff as good or very good:	91%	90%	90%
Percent of parcels with recurrence of:			
· Same violation	6%	4%	5%
· Different violation	28%	25%	25%
Percent of Neighborhood Preservation complainants rating satisfaction as satisfied or very satisfied:	98%	95%	95%
Percent of routine food service establishment inspections with no critical violations:	47%	25%	25%
Percent of food service operators rating the inspectors level of food safety practices and ordinances knowledgeable or very knowledgeable:	84%	90%	95%
Percent of food establishments with recurrence of same violation:	17%	50%	25%
Tons of refuse diverted from landfill through curbside recycling:	13,534	11,000	11,000
<b>WORKLOAD MEASURES</b>			
Number of neighborhood organizations supported:	33	34	36
Number of NCP newsletters created, printed and distributed:	12	30	20

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$1,712,992	\$1,712,268
Commodities	0	61,936	62,119
Contractual	0	322,399	321,690
Capital Outlay	0	0	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$0</u></b>	<b><u>\$2,097,327</u></b>	<b><u>\$2,096,077</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Mgr, Community Plng & Svcs	0	1	1
Section Mgr, Community Svcs	0	1	1
Supervisor, Code Enforcement	0	1	1
Planner, Senior (Long Range)	0	1	1
Planner, Neighborhood	0	1	1
Planner, Park	0	1	1
GIS Analyst	0	1	0
Special Projects Coordinator	0	1	1
Environmental Programs Coord	0	0	1
Environmental Specialist, Sr	0	1	1
Environmental Specialist II	0	2	2
Environmental Specialist I	0	7	6
Supv, Administrative Support	0	1	1
Administrative Assistant	0	3	0
Customer Service Rep., Sr.	0	0	3
<b>Total Full-time Employees:</b>	<b><u>0</u></b>	<b><u>22</u></b>	<b><u>21</u></b>
<b>Part-Time</b>			
Administrative Clerk	0.00	1.59	1.00
Assistant Planner	0.00	0.91	0.16
Enforcement Specialist	0.00	0.00	0.20
<b>Total Part-time Employees:</b>	<b><u>0.00</u></b>	<b><u>2.50</u></b>	<b><u>1.36</u></b>
<b>TOTAL FTEs</b>	<b><u>0.00</u></b>	<b><u>24.50</u></b>	<b><u>22.36</u></b>

**PROGRAM DESCRIPTION**

The Building Safety Division of the Planning and Development Services Department ensures public safety, welfare and trust relating to the built environment within the City of Overland Park through the administration and regulation of construction safety codes, ordinances and construction standards.

Primary functions of this division include plan review, inspections and permit services. Additional support programs include emergency response and code development, which involves participation in national events dealing with the creation of regulatory codes for adoption, training and certification of technical staff, research of alternative methods and materials and providing staff support to elected and appointed officials.

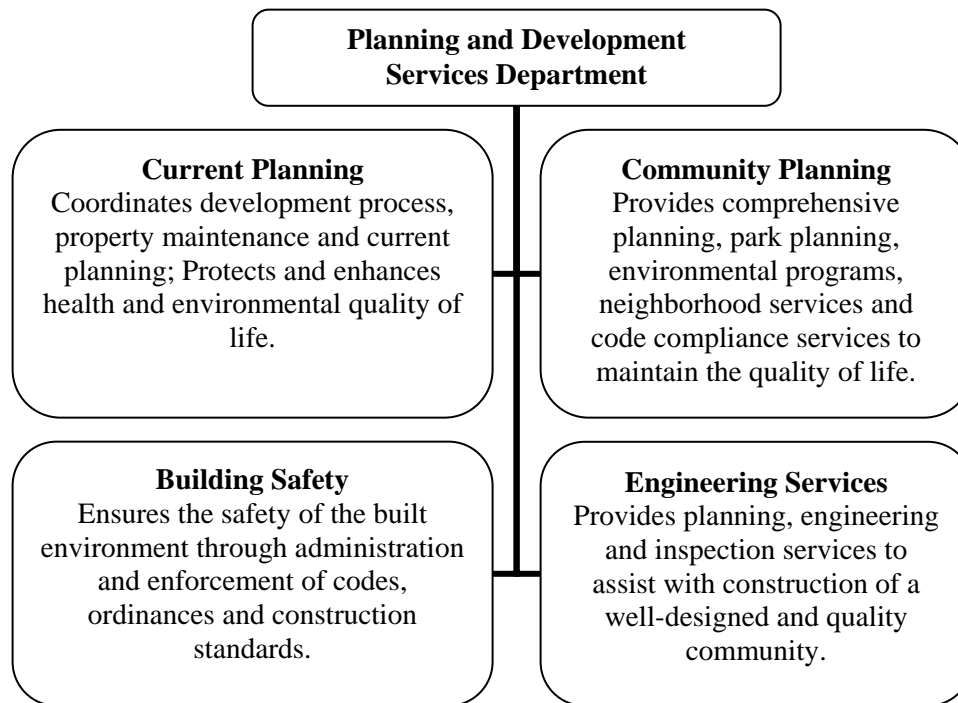
Community outreach programs include participation in emergency response efforts and public information efforts such as website management and participation in and creation of workshops and shows.

**MISSION STATEMENT**

*To ensure public safety and a high level of code compliance by:*

- ❖ *Administering and enforcing codes, ordinances and construction standards,*
- ❖ *Fair and consistent application of code and*
- ❖ *Emphasizing quality service delivery and response.*

**Building Safety**  
**PLANNING AND DEVELOPMENT SERVICES DEPARTMENT-**  
**ORGANIZATIONAL CHART**

**AGENCY LOCATOR**

**Community Development**  
 Planning and Development Services  
*PDS*  
*Neighborhood Planning*  
*Building Safety* ←  
*Engineering Services*



**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Building Safety Division in 2010:

- *Administer and enforce codes, ordinances and standards:*
  - ◆ Successfully meet established benchmarks related to performance measurements for plan review, inspections, and building permit issuance, and the City's elevator and product tank, and internal property maintenance programs.
  - ◆ Initiate enforcement and training on the 2009 family of International Codes.
  - ◆ Increase and manage fees to obtain a cost recovery rate as directed by the City Council for services in order to maintain current trends, and in accordance with City Council direction. Report the status of efforts related to fees to the Community Development Committee.
  - ◆ Provide sufficient training to all staff in order to maintain skill sets; recognize contemporary trends related to codes, enforcement, public relations, customer service delivery administration, in order to gain sufficient continuing education units (CEUs) to maintain certifications.
  - ◆ Execute technical duties with a high level of quality in order to provide the proper oversight of all projects in a timely manner according to City and Department goals.
  - ◆ Initiate research and evaluation of programs for the purpose of including sustainable design and environmental oversight in accordance with adopted regulations and national trends.
  - ◆ Continue to participate in national activities related to code development, national policy and administration.
  - ◆ Continue to participate in the Department's on-going compliance with our NPDES Permit and EPA's rules and regulations regarding erosion and sediment control and post treatment of stormwater.
- *Emergency preparedness and response:*
  - ◆ Participate in the City's Emergency Management Committee.
  - ◆ Carry out duties as-needed related to emergency preparedness and response.
  - ◆ Participate in the Kansas Disaster Rapid Assessment Program as requested.
  - ◆ Develop and maintain Overland Park's mitigation data plan and subsequent action plans as approved by the State of Kansas and Overland Park's Governing Body.
- *Community Outreach Efforts:*
  - ◆ Sponsor an information booth at a minimum of one trade show.
  - ◆ Assist in providing administrative support to the Johnson County Licensing Training Program.
  - ◆ Sponsor Overland Park's annual Home Renovation workshop.
  - ◆ Sponsor activities related to National Building Safety Week.
  - ◆ Connect with the local community by providing at least three newsletters during the year.
- *Emphasize quality service delivery and response:*
  - ◆ Continue to pursue delivery of services utilizing technology such as electronic plan review and additional permits that can be obtained on line.
  - ◆ Maintain Building Safety website with the most current accurate information related to Building Safety.
  - ◆ Expand the roster of contractors currently enrolled in and using the on-line development center.
  - ◆ Participate in the City's new citizen response system, "OPCares."

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Building Safety Division include:

- *Administer and enforce codes, ordinances and standards:*
  - ◆ Issued 3,468 building permits for 2,894,731 square feet of new construction in 2008.
  - ◆ Conducted 22,340 inspections in 2008.
  - ◆ Conducted 3,092 plan reviews in 2008, of which 1,482 were front counter reviews. Conducted 850 property maintenance inspections for 300 cases.
  - ◆ Successful implementation of new fee structure for permits and plan review based on construction valuation versus square footage. This included calculations based on 75% cost recovery which is the second of three phases of increases to the cost recovery target.
  - ◆ Fourteen (14) new elevators were put into service within the city limits. These will be included in the annual elevator inspection program.
  - ◆ Enhanced our erosion and sediment control program wherein every permit for one and two family dwelling is inspected at least every 14 days for compliance.
  - ◆ Completed a workload analysis for the Building Safety Division.
  - ◆ Conducted 57 pre-construction permits between contractors, owners, architects and staff members to facilitate mutual understanding of code requirements, conditions, inspections, etc.
  - ◆ Developed the City's Emergency Hazard Mitigation plan.
  - ◆ Building Safety staff participated in the Johnson County Contractor Licensing Training Program.
- *Fair and consistent application of code:*
  - ◆ Members of the Building Safety Division participated in the national code change hearings. This included participation in discussions related to fire suppression for single family dwellings.
  - ◆ Continued to assist the Overland Park Fire Prevention Division in conducting fire prevention inspections. Two Multi-Discipline Inspectors conducted fire inspections on 225 facilities which resulted in 256 inspections.
  - ◆ Created five new inspections to address interior environmental and energy issues regulated by the adopted codes.
- *Emphasize quality service delivery and response:*
  - ◆ Implemented and maintained a Building Safety Web site.
  - ◆ Participated in the Emergency Management Committee, and played an integral role in the development of the City's emergency operations plan.
  - ◆ Held the fourth annual Home Renovation Workshop with attendance exceeding 800.
  - ◆ Participated in several trade shows and expos including the Home Builders Show at Bartle Hall.
- *Emergency Preparedness and Response:*
  - ◆ The entire Building Safety division participated in training and certification in the National Incident Management System (NIMS).
  - ◆ Continued certification and participation in the Kansas Disaster Rapid Damage Assessment Program.
  - ◆ Participated in mutual aid efforts to assist Chapman, Kansas immediately following the tornado.
  - ◆ Building safety took the lead on the collection of the emergency hazard mitigation data required by the County.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of Building Safety plan review customers who "Agree" or "Strongly Agree" that staff helped guide them through the plan review process:	85%	90%	90%
<b>WORKLOAD MEASURES</b>			
Number of Building Safety inspections completed per FTE:	608	500	500
Number of construction plans reviewed			
· Building Permits	2,636	2,750	2,750
Number of construction permits issued:	3,468	3,500	3,500
Dollar value of construction permits issued:	\$333,463,751	\$275,000,000	\$275,000,000

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$2,334,805	\$2,433,456	\$2,339,753
Commodities	60,498	82,493	78,250
Contractual	122,557	220,410	193,250
Capital Outlay	27,714	12,750	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$2,545,574</u></b>	<b><u>\$2,749,109</u></b>	<b><u>\$2,611,253</u></b>

**PERSONNEL (full-time equivalent):**

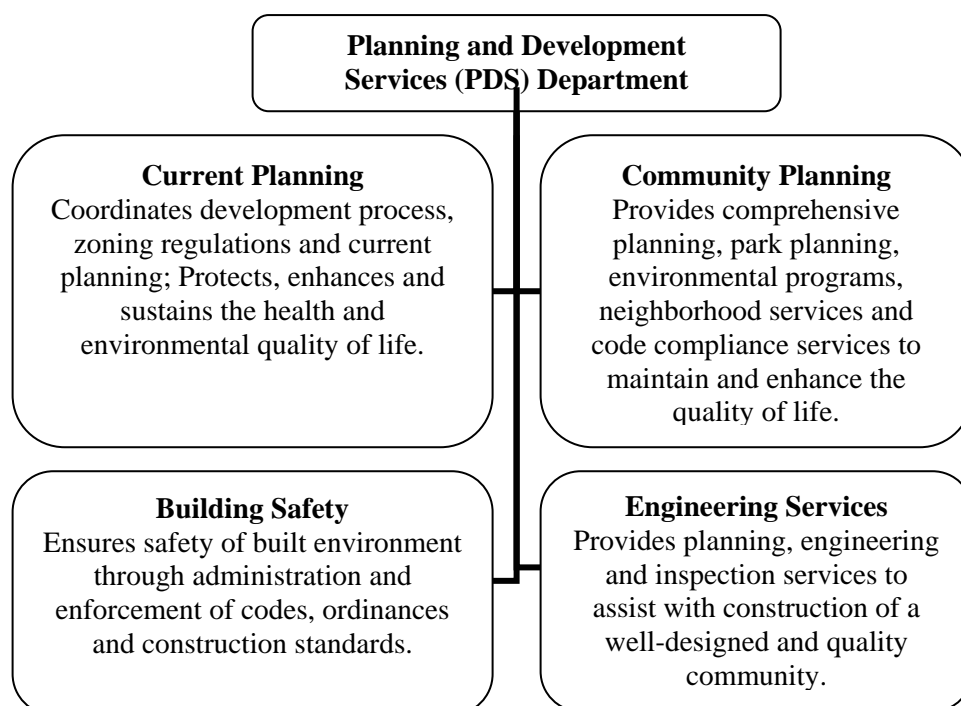
<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Codes Administrator	1	1	1
Assistant Codes Administrator	2	1	1
Supervisor, Permit Services and Support	1	1	1
Building Safety Team Supervisor	0	2	2
Plans Examiner, Senior	5	2	2
Plans Examiner	3	3	3
Building Inspector, Systems	2	2	1
Multi-Disciplined Inspector, Senior	2	2	2
Multi-Disciplined Inspector II	3	3	3
Multi-Disciplined Inspector I	2	2	2
Management Assistant	1	1	1
Development Coordinator	1	1	1
Permit/Customer Services Rep, Senior	4	3	3
Permit/Customer Services Rep	1	2	2
Administrative Assistant	2	1	1
<b>Total Full-time Employees:</b>	<b><u>30</u></b>	<b><u>27</u></b>	<b><u>26</u></b>
<b>Part-Time</b>			
Inspector	0.53	0.53	0.50
Records Technician	0.00	0.00	0.60
Enforcement Specialist	0.00	0.53	0.50
<b>Total Part-time Employees:</b>	<b><u>0.53</u></b>	<b><u>1.06</u></b>	<b><u>1.60</u></b>
<b>TOTAL FTEs</b>	<b><u>30.53</u></b>	<b><u>28.06</u></b>	<b><u>27.60</u></b>

**PROGRAM DESCRIPTION**

The Engineering Services Division of the Planning and Development Services Department provides engineering and inspection services to assist developers and property owners in constructing a well-designed and quality community by complying with the Municipal Code, the City's standards and policies, good engineering practices, maintenance of safe conditions and protection of private and public property.

Services include response to citizen inquiries; review of engineering plans for private development projects; review of site plans and plot plans; inspection for compliance with approved plans; engineering and transportation planning support to City Planning Commission, City Council Committees and other boards; floodplain management; enforcement of storm water treatment facility standards; maintenance of City records; and processing of easements, deeds, variances, bonds and certain permits.

**PLANNING AND DEVELOPMENT SERVICES DEPARTMENT-  
ORGANIZATIONAL CHART**

**MISSION STATEMENT**

*To assist developers in constructing a well-designed and quality community by:*

- ❖ *Providing planning, engineering and inspection services and*
- ❖ *Ensuring compliance with the Municipal Code, the City's standards and policies, good engineering practices, maintenance of safe conditions and protection of private and public property.*

**AGENCY LOCATOR**

**Community Development**  
Planning and  
Development Services  
*PDS*  
*Neighborhood Planning*  
*Building Safety*  
*Engineering Services* ◀

**2010 PROGRAM GOALS**

The City of Overland Park's work plan contains several items that will direct the efforts of the Engineering Services Division in 2010:

- *Ensure compliance with the Municipal Code, the City's standards and policies, good engineering practices, maintenance of safe conditions and protection of private and public property:*
  - ◆ Meet established City and Department benchmarks relating to time and quality of review for development applications.
  - ◆ Implement new stormwater quality regulations for new development and redevelopment projects.
- *Provide planning, engineering and inspection services:*
  - ◆ Provide technical engineering support for the Vision Metcalf implementation phase.
  - ◆ Complete FEMA's Community Rating System (CRS) process to obtain a flood insurance discount for all Overland Park citizens.
  - ◆ Update the City's Standards and Specifications for Post Construction Best Management Practices (BMPs), Storm Water Treatment Facilities and Erosion Control.
  - ◆ Update the stormwater detention map in GIS and propose revisions to the City's Storm Water Detention Design Criteria.
  - ◆ Update the City's travel demand model to enhance traffic projection capabilities and improve usability.

**2008-2009 PROGRAM ACCOMPLISHMENTS**

Recent accomplishments of the Engineering Services Division include:

- *Ensure compliance with the Municipal Code, the City's standards and policies, good engineering practices, maintenance of safe conditions and protection of private and public property:*
  - ◆ Met established benchmarks relating to time and quality of review for development applications.
  - ◆ Continued incremental enforcement of new erosion and sediment control permit and inspection requirements, which resulted from federally mandated NPDES requirements.
  - ◆ Began implementation of the City's new stormwater treatment ordinance for new development and redevelopment projects.
  - ◆ Implemented a program to track citizen concerns using Tidemark that interfaces with the new Citizen Request System, OPCares.
- *Provide planning, engineering services:*
  - ◆ Assisted Public Works staff in managing a consulting engineering contract to complete a storm water study for three watersheds which have a high potential for infill development.
  - ◆ Completed work which resulted in adopting a stormwater treatment ordinance to bring the City into compliance with the National Pollutant Discharge Elimination System (NPDES).
  - ◆ Provided technical support for Vision Metcalf Study, which concluded in 2008.
  - ◆ Represented the City on the South Metro Connection Study, a coordinated effort to investigate potential corridor locations and facility types for a connection between US 69 and US 71.
  - ◆ Completed the submittal, audit and application process for FEMA's Community Rating System (CRS), which will qualify all Overland Park citizens for a flood insurance rate discount when the process is completed in 2010.
  - ◆ Participated in the City's transit study for the Metcalf Corridor in cooperation with Johnson County and the City of Mission.

**PERFORMANCE INDICATORS**

<b>Measure</b>	<b>2008 Actual</b>	<b>2009 Projected</b>	<b>2010 Target</b>
<b>EFFECTIVENESS MEASURES</b>			
Percent of Engineering Services plan review customers who "Agree" or "Strongly Agree" that staff helped guide them through the plan review process:	94%	90%	90%
<b>WORKLOAD MEASURES</b>			
Number of construction plans reviewed			
• Public Improvement Permits	330	150	150

**EXPENDITURES:**

<b>General Fund</b>	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$1,514,093	\$1,585,203	\$1,468,788
Commodities	28,068	44,505	43,070
Contractual	169,060	78,030	68,335
Capital Outlay	2,435	12,750	22,100
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$1,713,656</u></b>	<b><u>\$1,720,488</u></b>	<b><u>\$1,602,293</u></b>
<b>Stormwater Fund</b>			
	<b><u>2008 Actual</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Personal Services	\$0	\$156,564	\$163,605
Commodities	0	0	0
Contractual	0	2,000	1,875
Capital Outlay	0	3,000	0
Transfers/Others	0	0	0
<b>TOTAL</b>	<b><u>\$0</u></b>	<b><u>\$161,564</u></b>	<b><u>\$165,480</u></b>

**PERSONNEL (full-time equivalent):**

<b>Full-Time</b>	<b><u>2008 Budget</u></b>	<b><u>2009 Budget</u></b>	<b><u>2010 Budget</u></b>
Asst. Director, Plng & Dev Svc	1	1	1
Supervisory Civil Engineer	1	2	2
Planner, Transportation Sr.	1	1	1
Principal Engineer	1	1	0
Civil Engineer, Senior	1	0	1
Civil Engineer II	2	2	2
Civil Engineer I	1	1	0
Engineering Technician, Senior	2	2	2
Construction Inspector, Senior	2	2	1
Construction Inspector II	4	4	4
Construction Inspector I	0	0	1
Stormwater Treatment Engr, Sr*	0	1	1
Erosion & Sediment Control Coordinator*	1	1	1
<b>Total Full-time Employees:</b>	<b><u>17</u></b>	<b><u>18</u></b>	<b><u>17</u></b>
<b>Part-Time</b>			
Engineering Aide	1.33	1.20	1.00
<b>Total Part-time Employees:</b>	<b><u>1.33</u></b>	<b><u>1.2</u></b>	<b><u>1.00</u></b>
<b>TOTAL FTEs</b>	<b><u>18.33</u></b>	<b><u>19.20</u></b>	<b><u>18.00</u></b>

\* Stormwater positions are funded out of the Stormwater Utility Fund. All other positions listed are funded in the General Fund.



**CITY OF OVERLAND PARK**

**2010-2014**

**CAPITAL IMPROVEMENTS PROGRAM**

**Adopted**  
**August 17, 2009**



**2010-2014**  
**CAPITAL IMPROVEMENTS PROGRAM**  
Adopted August 17, 2009

GOVERNING BODY

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**COUNCIL PRESIDENT**

Fred Spears

**CITY COUNCIL**

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Terry Happer Scheier

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Bill Ebel

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James D. Cox

**DIRECTOR OF PUBLIC WORKS**

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**CITY ATTORNEY**

Robert J. Watson

**CHIEF OF POLICE**

John M. Douglass

**DIRECTOR OF FIRE SERVICES**

Bryan Dehner

**DIRECTOR OF INFORMATION  
TECHNOLOGY**

Vicki Ireys

**MUNICIPAL COURT JUDGE**

Karen Arnold-Burger

**DIRECTOR OF HUMAN RESOURCES**

Robert L. Jones

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# **CAPITAL IMPROVEMENTS PROGRAM GOAL & OBJECTIVES**

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## **CAPITAL IMPROVEMENTS PROGRAM GOAL**

The goal of Overland Park's Capital Improvements Program (CIP) is to forecast future public improvements and facilities in the City and to provide data concerning need, cost, timing, funding sources, budget impacts and alternatives. The goal is pursued with the following objectives.

## **CAPITAL IMPROVEMENTS PROGRAM OBJECTIVES**

1. Utilize the objectives of the Master Plan and the recommendations of the Goals for Overland Park Task Force when reviewing and updating the CIP program.
2. Integrate the CIP budget into the Operating Budget in order to provide a comprehensive financial plan for accomplishing the goals of Overland Park.
3. Execute the CIP budgetary process in a manner that will provide the Governing Body with an opportunity to respond to community needs.
4. Ensure that all decisions and actions will assist in maintaining the City's triple-A bond ratings.
5. Leverage City resources against available federal, state and county funds in such a manner that the present and future citizens of Overland Park will be provided with the highest level of services and facilities without adverse financial impacts in the future.
6. For improvement districts consisting of 100% special assessments, financing will comply with the 10-year debt retirement schedule as outlined in Resolution No. 2381. For all street and storm drainage projects with City funds involved, financing will be limited to a maximum debt retirement schedule of 10 years. For all other projects, the City will analyze financial and economic data in order to determine the most effective and cost efficient method of financing.

## **FINANCIAL PLANNING STANDARDS AND MEASURES USED IN CAPITAL PLAN DEVELOPMENT**

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Several financial standards and measures have been developed as a basis for evaluating the financial soundness of the five-year capital plan. These standards and measures, described below, serve as guidelines in scheduling and balancing the composite of financing methods for projects included in the plan and serve as guidelines for the issuance of debt.

### **FINANCIAL STANDARDS**

#### **PERCENTAGE OF ENDING CASH TO OPERATING EXPENDITURES      Above 13%**

DESCRIPTION: The General Fund's unreserved undesignated fund balance divided by the General Fund's operating expenditures (excluding transfers). (Source of standard – staff.)

#### **PERCENTAGE OF P.A.Y.G. TO CITY FUNDS      45% to 55%**

DESCRIPTION: The amount of pay-as-you-go funding used to finance capital improvements projects divided by the total amount of the City funds financing the Capital Improvements Program (CIP). (Source of standard – staff.)

#### **PERCENTAGE OF DEBT TO CITY FUNDS      45% to 55%**

DESCRIPTION: The amount of the City's general obligation debt incurred to fund capital improvements projects divided by the total amount of the City funds used to finance capital improvements projects. (Source of standard – staff.)

#### **TOTAL DIRECT DEBT PER CAPITA      \$675**

DESCRIPTION: The amount of per capita direct-bonded debt (debt for which the City has pledged its full faith and credit) issued by the City. (Source of standard - Moody's Investors Service.)

#### **PERCENTAGE OF DIRECT AND OVERLAPPING DEBT TO MARKET VALUE OF TANGIBLE PROPERTY      4% to 5%**

DESCRIPTION: The City's direct-bonded debt and overlapping debt as a percentage of estimated market valuation of property within the City. (Source of standard - Moody's Investors Service.)

#### **PERCENTAGE OF DEBT SERVICE COST TO GENERAL FUND OPERATING EXPENDITURES      Less than 25%**

DESCRIPTION: The City's annual payments to the Bond & Interest Fund for debt service cost divided by total operating expenditures (excluding transfers) of the General Fund. (Source of standard - I.C.M.A.)

#### **MILL LEVY EQUIVALENT OF B & I TRANSFER      4 Mills**

DESCRIPTION: The mill levy required to replace the General Fund's annual transfer to the Bond & Interest Fund. These monies are used to pay annual principal and interest payments on the City's maturing general obligation debt. (Source of standard – staff.)

**PERCENTAGE OF OPERATING BUDGET TO CITY FUNDING  
OF THE CIP**

**45% to 55%**

DESCRIPTION: The current General Fund Operating Budget divided by the total City funds financing the five-year CIP and the General Fund Operating Budget. (Source of standard – staff.)

**PERCENTAGE OF CITY FUNDS FINANCING THE CIP TO THE  
OPERATING BUDGET**

**45% to 55%**

DESCRIPTION: The amount of City funds used to finance the five-year CIP divided by the current General Fund Operating Budget and the total City funds financing the CIP. (Source of standard – staff.)

**FINANCIAL MEASURES**

**PERCENTAGE OF OPERATING EXPENDITURES TO  
CURRENT GENERAL FUND REVENUES**

**85%**

DESCRIPTION: The amount of the projected General Fund operating expenditures divided by the projected current General Fund revenues. (Source of standard – staff.)

**PERCENTAGE OF MAINTENANCE EXPENDITURES TO  
CURRENT GENERAL FUND REVENUES**

**2%**

DESCRIPTION: The amount of projected infrastructure and facility maintenance expenditures divided by the projected current General Fund revenues. (Source of standard – staff.)

**PERCENTAGE OF CAPITAL EXPENDITURES TO  
CURRENT GENERAL FUND REVENUES**

**13%**

DESCRIPTION: The amount of City funds used to finance the five-year CIP divided by the projected current General Fund revenues. (Source of standard – staff.)

## **POLICY FOR MAKING CHANGES IN THE CIP**

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Any substantial capital project added after adoption of the CIP will require an amendment and will affect cash flows, future CIP capability and mill levy projections.

1. If the capital improvement request is less than \$75,000, the amendment process is as follows:
  - a. Upon receipt of a capital improvement request, the request shall be forwarded to the appropriate goal area committee for consideration.
  - b. If the goal area committee decides to fund the request, the goal area committee will identify possible funding sources and/or possible project(s) to be substituted for the requested project.
  - c. The staff will incorporate the project amendment into the current CIP as directed by the goal area committee and inform the Governing Body of the goal area committee's action.
2. If the capital improvement request is \$75,000 or more, the amendment process is as follows:
  - a. Upon receipt of a capital improvement request, the request shall be forwarded to the appropriate goal area committee for consideration.
  - b. The goal area committee shall review the proposed project and determine whether or not to recommend the requested amendment. If recommended, the goal area committee will also identify a funding source (or sources) and/or projects to be substituted or rescheduled to accommodate the requested project. The goal area committee will report its recommendation to the Governing Body. Prior to consideration of this recommendation by the Governing Body, the goal area committee's recommendation will be forwarded to the Finance, Administration and Economic Development (FAED) Committee for review.
  - c. The FAED Committee will review the recommendation of the goal area committee and evaluate the impact the recommended project's inclusion in the CIP will have on the overall financial plan and established financial standards. FAED Committee will report this information and any comments regarding the goal area committee's recommendation to the Governing Body for final consideration.
  - d. The Governing Body will consider information regarding the proposed amendment and the recommendations from the goal area and FAED committees. If the requested amendment is approved by the Governing Body, the staff will incorporate the proposed changes into the current CIP.

## CAPITAL PROJECT EXPENDITURES BY CATEGORY

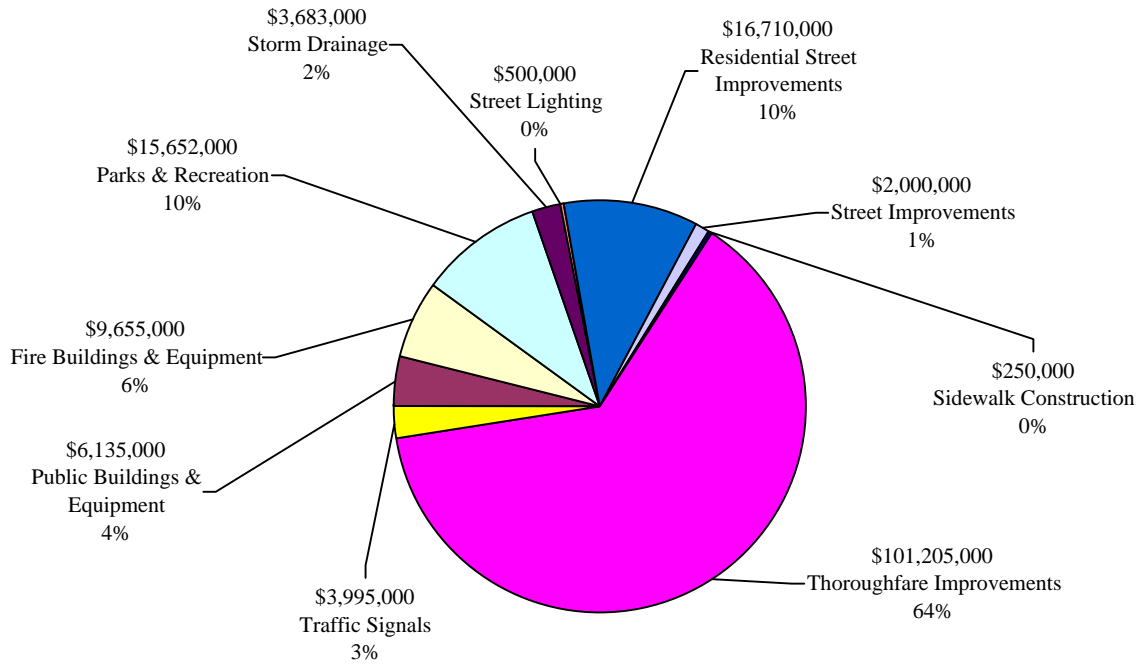
### 1999 - 2008

	Total 1999	Total 2000	Total 2001	Total 2002	Total 2003	Total 2004	Total 2005	Total 2006	Total 2007	Total 2008	Total All Years	Combined Total
<b>Downtown Improvements</b>	\$ 0	\$ 16,420	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 16,420	0.0%
<b>Neighborhood Enhancements</b>	439,797	29,810	0	0	0	0	0	0	0	0	469,607	0.1%
<b>Park and Recreation</b>	2,906,941	1,287,845	2,132,759	4,179,983	1,833,322	942,113	1,686,463	1,517,766	8,437,907	19,487,430	44,412,529	7.2%
<b>Storm Drainage</b>	3,543,441	831,127	681,712	1,255,164	2,278,365	2,228,877	4,289,302	3,303,671	1,971,826	5,559,511	25,942,996	4.2%
<b>Street Lighting</b>	366,056	160,617	193,988	93,495	31,696	261,068	182,786	907,528	20,794	605	2,218,633	0.4%
<b>Sidewalk Construction</b>	0	59,751	95,672	99,009	0	29,713	0	0	0	0	284,145	0.0%
<b>Curb Construction and Replacement</b>	62,373	0	0	0	0	0	0	0	0	0	62,373	0.0%
<b>Traffic Signals</b>	471,636	693,767	853,902	808,592	290,030	493,215	959,039	1,109,583	2,428,685	1,615,436	9,723,885	1.6%
<b>Street Improvements</b>	24,597,561	36,297,449	28,279,989	40,344,467	34,677,417	34,931,661	50,621,329	46,630,334	49,693,246	56,245,603	402,319,056	65.5%
<b>Public Buildings</b>	14,103,798	6,104,068	22,876,346	27,117,429	3,659,534	296,330	2,842,139	13,657,248	17,333,791	2,967,664	110,958,347	18.1%
<b>Bridge Repair/Replacement</b>	662,081	287,850	73,813	66,236	4,045	63,987	0	0	0	0	1,158,012	0.2%
<b>Fire Equipment</b>	567,675	43,367	330,633	380,741	322,663	608,585	0	0	0	0	2,253,664	0.4%
<b>Public Equipment</b>	17,851	123,164	2,508,667	2,390,815	1,146,397	554,528	2,525,634	1,969,692	2,039,579	1,278,031	14,554,358	2.4%
<b>Radio Trunking System</b>	0	0	0	0	0	0	0	0	0	0	0	0.0%
	<u>\$ 47,739,210</u>	<u>\$ 45,935,235</u>	<u>\$ 58,027,481</u>	<u>\$ 76,735,931</u>	<u>\$ 44,243,469</u>	<u>\$ 40,410,077</u>	<u>\$ 63,106,692</u>	<u>\$ 69,095,822</u>	<u>\$ 81,925,828</u>	<u>\$ 87,154,280</u>	<u>\$ 614,374,025</u>	<u>100%</u>



## 2010-2014 Capital Improvements Programs

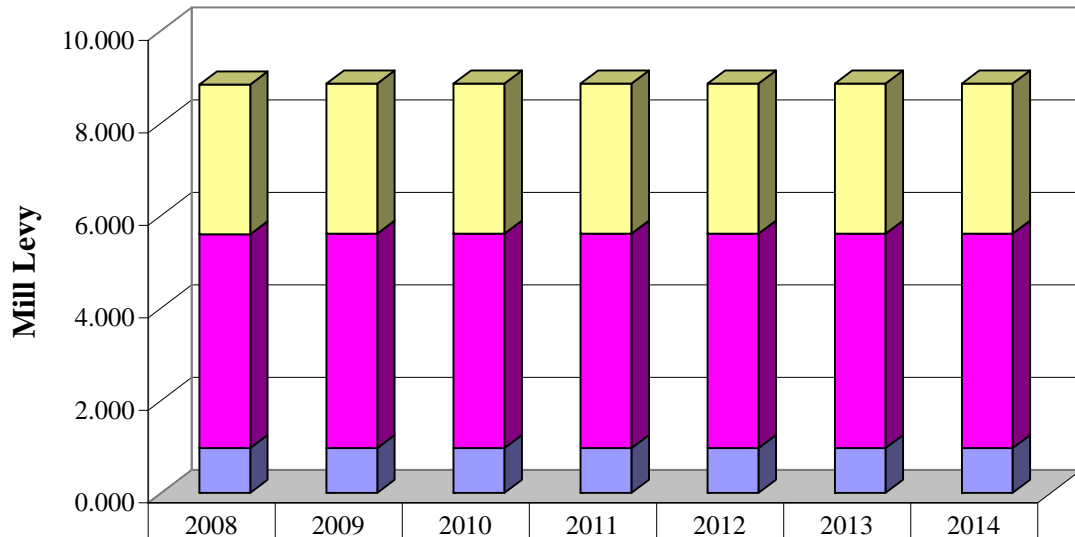
### Project Cost by Category



2010-2014 CIP = \$159,785,000

## PROJECTED MILL LEVY RATES

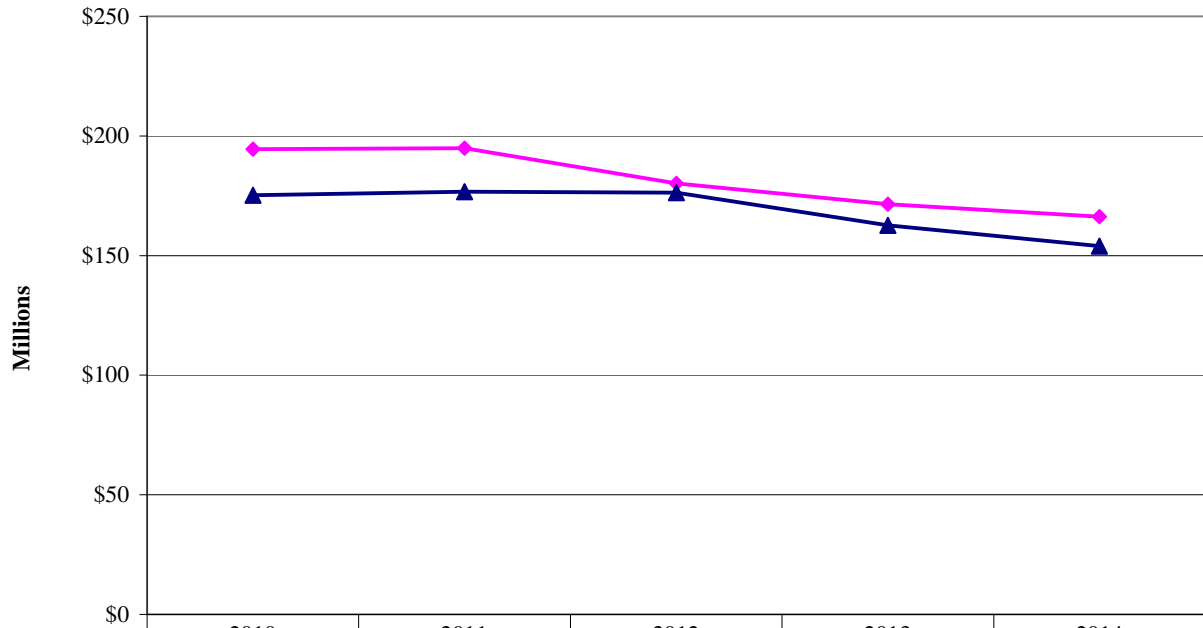
### 2010-2014 Capital Improvements Program



General Fund	3.238	3.245	3.245	3.245	3.245	3.245	3.245
Fire Service Fund	4.627	4.638	4.638	4.638	4.638	4.638	4.638
Stormwater Utility Fund	0.967	0.969	0.969	0.969	0.969	0.969	0.969

## ANNUAL OUTSTANDING DEBT

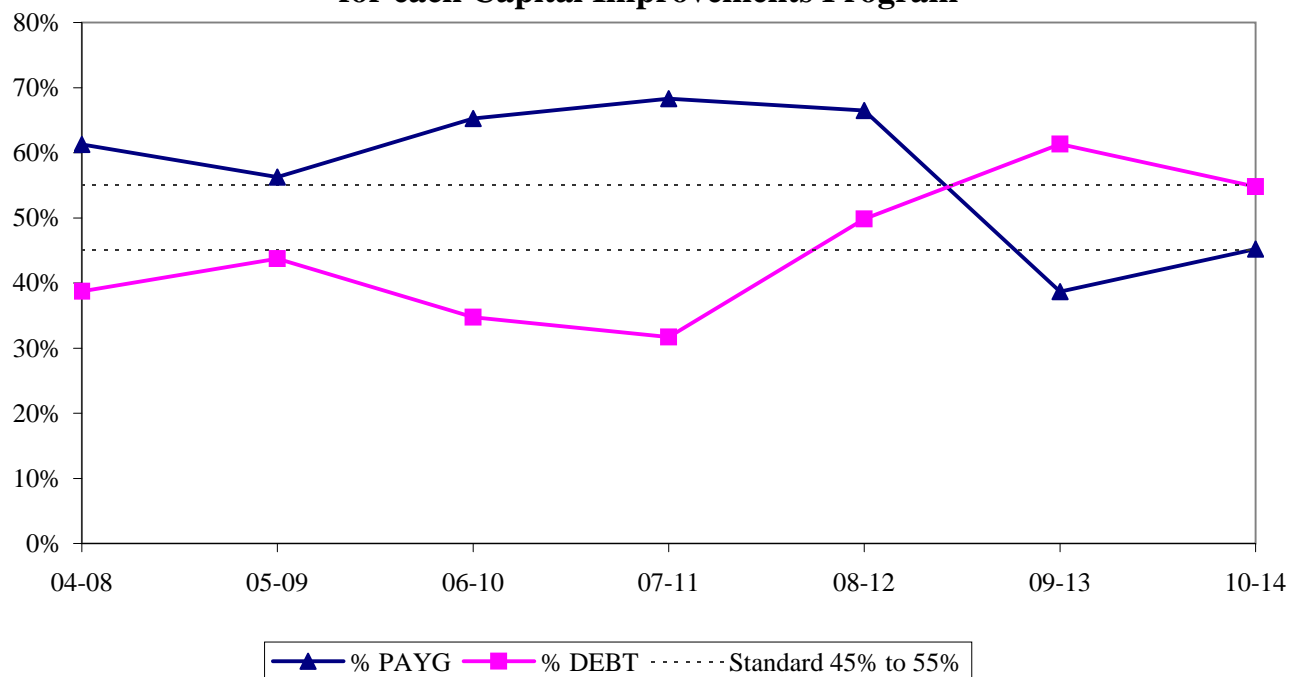
### 2010-2014 Capital Improvements Program



	2010	2011	2012	2013	2014
◆ Projected Debt	\$194.44	\$194.82	\$180.22	\$171.47	\$166.20
▲ Existing Debt	\$175.26	\$176.72	\$176.35	\$162.61	\$154.02

## PERCENT OF DEBT AND P.A.Y.G. TO TOTAL CITY-FUNDED PROJECTS

### for each Capital Improvements Program



**2010-2014 Capital Improvements Program  
Projects with a 2009 Finance Year**

2010	FUNDING SOURCES						TOTAL
	City at Large Funding	Sales Tax	Developer Sources	Inter- governmentl	Dedicated Revenue	Private	
<b>Public Equipment</b>							
PE-0835 2010 Police Technology	480,000	0	0	0	0	0	<b>480,000</b>
PE-0843 2010 Software Licenses	50,000	0	0	0	0	0	<b>50,000</b>
PE-0842 2010 Network Technology	100,000	0	0	0	0	0	<b>100,000</b>
<b>Fire Service-Public Buildings</b>							
FB-1253 Fire Station #5	6,245,000	0	0	0	0	0	<b>6,245,000</b>
<b>Fire Service-Public Equipment</b>							
FE-0963 2010 Ambulance Replacement	190,000	0	0	0	0	0	<b>190,000</b>
FE-0964 2010 Fire Truck Replacement - Aerial	600,000	0	0	0	0	0	<b>600,000</b>
FE-1254 2010 Self-Contained Breathing Apparatus Replacement	575,000	0	0	0	0	0	<b>575,000</b>
<b>Parks &amp; Recreation</b>							
PR-0836 2010 Public Art	50,000	0	0	0	0	50,000	<b>100,000</b>
PR-0837 2010 Small Improvement Projects	0	0	0	0	100,000	0	<b>100,000</b>
PR-0838 2010 Park Improvements	0	0	0	0	575,000	0	<b>575,000</b>
PR-0839 2010 Golf Course Improvements	0	0	0	0	500,000	0	<b>500,000</b>
PR-1171 Erickson Rose Garden	115,000	0	0	0	0	500,000	<b>615,000</b>
PR-1172 Botanical Garden Grading, Utilities & Infrastructure Improve.	800,000	0	0	0	0	0	<b>800,000</b>
<b>Storm Drainage</b>							
SD-1160 Flood Warning - Decision Support Services	0	0	0	113,000	0	0	<b>113,000</b>
SD-0828 2010 Storm Drainage Improvements-Unspecified Locations	0	0	0	0	105,000	0	<b>105,000</b>
SD-0859 2010 Preliminary Engineering Studies (Stormwater)	0	0	0	120,000	80,000	0	<b>200,000</b>
<b>Streetlighting</b>							
SL-0829 2010 Streetlighting	0	100,000	0	0	0	0	<b>100,000</b>
<b>Residential Street Program</b>							
SR-0841 2010 Residential Street Program	1,775,000	1,635,000	0	740,000	420,000	0	<b>4,570,000</b>
SR-0968 2010 CDBG Program	0	0	0	350,000	0	0	<b>350,000</b>
<b>Sidewalk Construction</b>							
SW-0827 2010 New Sidewalk Construction	0	50,000	0	0	0	0	<b>50,000</b>
<b>Thoroughfare Non-Excise Tax</b>							
TH-0870 159th Street - Antioch to Quivira	750,000	0	0	0	0	0	<b>750,000</b>
TH-0726 127th Street from Metcalf to Nall	0	0	0	3,000,000	0	0	<b>3,000,000</b>
TH-0853 Antioch Road, I-435 to 120th Terrace	7,065,000	3,180,000	205,000	1,000,000	0	0	<b>11,450,000</b>
TH-1268 159th: Switzer to Quivira	0	0	750,000	0	0	0	<b>750,000</b>
TH-0529A US 69 Widening: 75th Street to I-435	2,100,000	0	0	0	0	0	<b>2,100,000</b>
<b>Traffic Signals</b>							
TS-0833 2010 OPTCS - Phase 10	600,000	0	0	0	0	0	<b>600,000</b>
TS-0832 2010 Traffic Signal Installation, Modification, & Repair	600,000	0	80,000	0	0	0	<b>680,000</b>
	<b>22,095,000</b>	<b>4,965,000</b>	<b>1,035,000</b>	<b>5,323,000</b>	<b>1,780,000</b>	<b>550,000</b>	<b>35,748,000</b>

**City at Large Funding**

General Obligation Debt, Pay-as-You-Go and Equipment Reserve funding budgeted each year to for the improvements

**Sales Tax**

Funding from the current 1/8-cent sales tax for street, traffic & neighborhood improvements

**Developer Sources**

Excise Tax and Escrow Funds

**Intergovernmental Revenue**

Funds provided by other governmental entities, including adjacent cities for joint projects along city boundaries and Johnson County CARS funding, State of Kansas Department of Transportation funds and TEA21 (Transportation Equity Act of the 21st Century) funds allocated to each state and prioritized through the Mid-America Regional Council.

**Dedicated Revenue**

Dedicated funding includes: Special Assessments - Assessment to property owner relating to improvements

Stormwater Utility Funds - Property tax /user fee revenues earmarked stormwater management infrastructure improvements

Special Parks and Recreation Funds - Liquor tax revenue statutorily obligated to be spent on park services, programs & facilities

Golf Course Revenues - Funds raised through the operation of the City's golf courses that are available for capital improvements

**Private**

Funds raised through donations from individuals, organizations and corporations

**CITY OF OVERLAND PARK**

8/17/09

**2010-2014 Capital Improvement Program Standards**

**Staff Base Plan**

**SUMMARY OF RATIOS**

		<b>Standard</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2010 thru 2014</b>	<b>2009 thru 2013</b>
1. Percentage of General Fund Ending Cash to Operating Expenditures			48.8%	40.0%	35.5%	29.1%	27.3%	26.2%		17.5%
2. Percentage of P.A.Y.G. to Total Program	20% to 30% (1)		28.2%	27.5%	31.0%	46.0%	27.2%	30.4%	31.4%	27.2%
3. Percentage of P.A.Y.G. to City funds used to Finance Capital Imp. Projects	45% to 55% (1)		40.7%	35.7%	39.3%	71.9%	49.0%	45.4%	45.2%	38.7%
4. Percentage of Debt to Total Program	35% to 50% (1)		43.3%	49.6%	47.8%	18.0%	28.3%	36.5%	38.0%	43.3%
5. Percentage of Debt to City funds used to Finance Capital Imp. Projects	45% to 55% (1)		62.5%	64.3%	60.7%	28.1%	51.0%	54.6%	54.8%	61.3%
6. Total Direct Debt Per Capita	\$675 (3)		\$1,115	\$1,106	\$1,093	\$999	\$931	\$885		\$1,068
7. Percent of Direct and Overlapping Debt to Market Value of Tangible Property (4)	4% (3) - 5% (2)		3.70%	3.96%	4.08%	4.05%	3.94%	3.87%		3.16%
	<i>original:</i>									
8. Mill Levy Equivalent of B. & I. Transfer	6 Mills (1)		5.09	6.39	7.05	7.50	6.88	6.62		7.15
9. Percentage of Debt Service Cost to General Fund Operating Expenditures	Less than 20% to 25% (2)		19.7%	22.0%	23.8%	24.3%	22.9%	22.3%	23.1%	23.9%
10. Percentage 2010-2014 General City Funding allocated to CIP vs.	Less than 20%								20.8%	26.2%
11. Percentage 2010-2014 General City Funding allocated to to Operating Budget	Greater than 80%								79.2%	73.8%

**CITY OF OVERLAND PARK**

8/17/09

**2010-2014 Capital Improvement Program Standards**

<b>Staff Base Plan</b>									<b>2010 thru 2014</b>	<b>2009 thru 2013</b>
<b>SUMMARY OF RATIOS</b>	<b>Standard</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>			
12. Percentage of Operating Expenditures to General Fund Current Revenue	85%	82.1%	81.5%	78.8%	78.3%	77.6%	77.2%	78.6%		81.4%
13. Percentage of Maintenance Expenditures to General Fund Current Revenue	2%	4.0%	3.9%	2.7%	2.8%	3.4%	3.3%	3.2%		4.1%
14. Percentage of Capital Expenditures Expenditures to General Fund Current Revenue	13%	20.5%	17.8%	19.5%	20.3%	18.1%	17.7%	18.7%		18.4%
15. General Fund Transfer to Fire as a Percentage of General Fund Current Revenue		3.1%	3.2%	2.9%	2.9%	1.7%	1.9%	2.5%		1.5%

(1) Source: Staff

(2) Source: I.C.M.A.

(3) Source: Moody's Investor Service

(4) Assumes Overlapping Debt growth rate of 14% per year

**2010-2014 CIP**  
**2010-2014 Projects by Category**  
**August 17, 2009**

<b>Projects by Category &amp; Funding Source</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Total 2010/2014</b>	<b>Total 2009/2013</b>	<b>Increase/ Decrease</b>
<b>Bridge Replacement</b>									
GO Bonds							-	2,000,000	(2,000,000)
PAYG	805,000	-	-	-	-	-	-	257,000	(257,000)
1/8th Sales Tax							-		-
Escrow Funds							-		-
Storm Water Utility							-		-
Funds from Other Cities							-		-
Federal Transportation Funding							-		-
<b>Bridge Replacement Total</b>	<b>805,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,257,000</b>	<b>(2,257,000)</b>
<b>Fire Service-Public Buildings</b>									
20 yr GO Bonds		5,245,000					5,245,000		5,245,000
PAYG		-					-		-
Equipment Reserve Fund							-		-
Other Financing Sources		1,000,000					1,000,000		1,000,000
<b>Fire Service-Public Buildings Total</b>		<b>6,245,000</b>					<b>6,245,000</b>		<b>6,245,000</b>
<b>Fire Service-Public Equipment</b>									
Equipment Reserve Fund	1,285,000	1,102,000	690,000	690,000	-	665,000	3,147,000	3,170,000	(23,000)
Other Financing Sources		263,000					263,000		263,000
<b>Fire Service-Public Equipment Total</b>	<b>1,285,000</b>	<b>1,365,000</b>	<b>690,000</b>	<b>690,000</b>	<b>-</b>	<b>665,000</b>	<b>3,410,000</b>	<b>3,170,000</b>	<b>240,000</b>
<b>Public Buildings</b>									
GO Bonds	707,000	-	-	-	1,130,000	-	1,130,000	1,877,000	(747,000)
20 yr GO Bonds	-	-	-	-	-	-	-	550,000	(550,000)
PAYG	-	-	153,000	153,000	150,000	-	456,000	423,000	33,000
Storm Water Utility	8,500	-	153,000	153,000	-	-	306,000	298,000	8,000
Other Federal Financing	75,000	-	-	-	-	-	-		-
Other Financing Sources	24,500	-	-	-	-	-	-		-
<b>Public Buildings Total</b>	<b>815,000</b>	<b>-</b>	<b>306,000</b>	<b>306,000</b>	<b>1,280,000</b>	<b>-</b>	<b>1,892,000</b>	<b>3,148,000</b>	<b>(1,256,000)</b>
<b>Public Equipment</b>									
GO Bonds	-	-	-	-	-	-	-	2,745,000	(2,745,000)
PAYG	560,000	480,000	1,448,000	980,000	265,000	620,000	3,793,000	5,235,000	(1,442,000)
Equipment Reserve Fund	150,000	150,000	150,000	150,000	-	-	450,000	1,350,000	(900,000)
Private Contributions							-		0
Other Debt Financing							-		-
Other Financing Sources							-	605,000	(605,000)
<b>Public Equipment Total</b>	<b>710,000</b>	<b>630,000</b>	<b>1,598,000</b>	<b>1,130,000</b>	<b>265,000</b>	<b>620,000</b>	<b>4,243,000</b>	<b>9,935,000</b>	<b>(5,692,000)</b>

**2010-2014 CIP**  
**2010-2014 Projects by Category**  
**August 17, 2009**

<b>Projects by Category &amp; Funding Source</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Total 2010/2014</b>	<b>Total 2009/2013</b>	<b>Increase/Decrease</b>
<b>Parks &amp; Recreation</b>									
GO Bonds	379,000	800,000	-	1,820,000	600,000	-	3,220,000	3,220,000	-
20 yr GO Bonds	6,066,000	-	-	-	4,240,000	-	4,240,000	3,905,000	335,000
PAYG	495,000	165,000	50,000	50,000	50,000	50,000	365,000	1,276,000	(911,000)
Storm Water Utility							-	-	-
Johnson County Funds							-	-	-
KDOT							-	-	-
Special Parks & Rec	1,000,000	675,000	700,000	750,000	750,000	750,000	3,625,000	3,875,000	(250,000)
Private Contributions	1,227,000	550,000	50,000	50,000	1,002,000	50,000	1,702,000	2,780,000	(1,078,000)
Other Financing Sources							-	-	-
<b>Parks &amp; Recreation Total</b>	<b>9,167,000</b>	<b>2,190,000</b>	<b>800,000</b>	<b>2,670,000</b>	<b>6,642,000</b>	<b>850,000</b>	<b>13,152,000</b>	<b>15,056,000</b>	<b>(1,904,000)</b>
<b>Golf Course</b>									
Golf Revenue	477,000	500,000	500,000	500,000	500,000	500,000	2,500,000	1,683,000	817,000
<b>Golf Course Total</b>	<b>477,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>2,500,000</b>	<b>1,683,000</b>	<b>817,000</b>
<b>Storm Drainage</b>									
Special Assessments	1,446,000	-					-	140,000	(140,000)
Storm Water Utility	1,025,000	185,000	580,000	580,000	580,000	980,000	2,905,000	2,970,000	(65,000)
Johnson County Funds	3,700,000	233,000	185,000	120,000	120,000	120,000	778,000	2,674,000	(1,896,000)
KDOT	-	-	-	-	-	-	-	-	-
<b>Storm Drainage Total</b>	<b>6,171,000</b>	<b>418,000</b>	<b>765,000</b>	<b>700,000</b>	<b>700,000</b>	<b>1,100,000</b>	<b>3,683,000</b>	<b>5,784,000</b>	<b>(2,101,000)</b>
<b>Streetlighting</b>									
PAYG							-	-	-
1/8th Sales Tax	100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	-
Escrow Funds							-	-	-
Johnson County Funds							-	-	-
Other Financing Sources							-	-	-
<b>Streetlighting Total</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>
<b>Residential Street Program</b>									
GO Bonds	1,752,000	1,775,000	-	-	-	-	1,775,000	2,455,000	(680,000)
PAYG	164,000						-	-	-
1/8th Sales Tax	3,291,000	1,635,000	2,560,000	2,125,000	2,745,000	2,960,000	12,025,000	14,571,000	(2,546,000)
Storm Water Utility	1,020,000	420,000	-	-	-	-	420,000	1,340,000	(920,000)
Johnson County Funds	860,000	740,000	-	-	-	-	740,000	1,635,000	(895,000)
Funds from Other Cities	77,000	-	-	-	-	-	-	77,000	(77,000)
Community Dev Block Grant	524,241	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	-
Special Parks & Rec	0	0	0	0	0	0	0	-	0
<b>Residential Street Program Total</b>	<b>7,688,241</b>	<b>4,920,000</b>	<b>2,910,000</b>	<b>2,475,000</b>	<b>3,095,000</b>	<b>3,310,000</b>	<b>16,710,000</b>	<b>21,828,000</b>	<b>(5,118,000)</b>
<b>Sidewalk Construction &amp; Maintenance</b>									
PAYG							-	-	-
1/8th Sales Tax	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000	-
<b>Sidewalk Construction &amp; Maintenance Total</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>250,000</b>	<b>250,000</b>	<b>-</b>

**2010-2014 CIP**  
**2010-2014 Projects by Category**  
**August 17, 2009**

<b>Projects by Category &amp; Funding Source</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>Total 2010/2014</b>	<b>Total 2009/2013</b>	<b>Increase/ Decrease</b>
<b>Street Improvements</b>									
GO Bonds	2,973,000	-	2,000,000				2,000,000	4,000,000	(2,000,000)
20 yr GO Bonds							-		-
PAYG							-		-
Escrow Funds							-		-
Special Assessments							-		-
Johnson County Funds							-		-
KDOT							-		-
Federal Transportation Funding							-		-
Other Financing Sources	554,000						-		-
<b>Street Improvements Total</b>	<b>3,527,000</b>	<b>-</b>	<b>2,000,000</b>				<b>2,000,000</b>	<b>4,000,000</b>	<b>(2,000,000)</b>
<b>Thoroughfare Excise Tax</b>									
Excise Tax	1,250,000	750,000	2,795,000	3,350,000	3,500,000	3,515,000	13,910,000	17,100,000	(3,190,000)
<b>Thoroughfare Excise Tax Total</b>	<b>1,250,000</b>	<b>750,000</b>	<b>2,795,000</b>	<b>3,350,000</b>	<b>3,500,000</b>	<b>3,515,000</b>	<b>13,910,000</b>	<b>17,100,000</b>	<b>(3,190,000)</b>
<b>Thoroughfare Non-Excise Tax</b>									
GO Bonds	15,028,300	9,915,000	12,400,000	2,050,000	2,885,000	10,380,000	37,630,000	64,302,500	(26,672,500)
20 yr GO Bonds	505,000	-	3,700,000	-	-	1,800,000	5,500,000	12,045,000	(6,545,000)
PAYG	1,392,000	-	1,703,000	-	700,000	-	2,403,000	140,000	2,263,000
1/8th Sales Tax	2,000,000	3,180,000	2,300,000	3,000,000	2,023,000	2,865,000	13,368,000	15,420,000	(2,052,000)
Escrow Funds	261,700	205,000	15,000	-	-	-	220,000	-	220,000
Johnson County Funds	2,682,000	3,000,000	3,500,000	3,500,000	3,500,000	3,500,000	17,000,000	15,418,000	1,582,000
Eco Devo Sales Tax	3,555,000	-	-	-	-	-	-	4,100,000	-4100000
Funds from Other Cities	100,000	-	1,092,000	300,000	1,352,000	2,480,000	5,224,000	5,801,500	(577,500)
KDOT	-	-	-	-	-	-	-		-
Federal Transportation Funding	7,200,000	1,000,000	-	-	4,000,000	950,000	5,950,000	13,200,000	(7,250,000)
Private Contributions	-	-	-	-	-	-	-	4,660,000	-4660000
Other Financing Sources							-		-
<b>Thoroughfare Non-Excise Tax Total</b>	<b>32,724,000</b>	<b>17,300,000</b>	<b>24,710,000</b>	<b>8,850,000</b>	<b>14,460,000</b>	<b>21,975,000</b>	<b>87,295,000</b>	<b>135,087,000</b>	<b>(47,792,000)</b>
<b>Traffic Signals</b>									
PAYG	1,409,000	1,200,000	600,000	600,000	600,000	600,000	3,600,000	4,355,000	(755,000)
1/8th Sales Tax							-		-
Escrow Funds	75,000	80,000	75,000	80,000	80,000	80,000	395,000	390,000	5,000
Special Assessments	29,700						-		-
Johnson County Funds							-		-
Funds from Other Cities							-		-
KDOT							-		-
Federal Transportation Funding	396,000						-	180,000	(180,000)
Private Contributions							-		-
<b>Traffic Signals Total</b>	<b>1,909,700</b>	<b>1,280,000</b>	<b>675,000</b>	<b>680,000</b>	<b>680,000</b>	<b>680,000</b>	<b>3,995,000</b>	<b>4,925,000</b>	<b>(930,000)</b>
<b>Grand Total</b>	<b>66,678,941</b>	<b>35,748,000</b>	<b>37,899,000</b>	<b>21,501,000</b>	<b>31,272,000</b>	<b>33,365,000</b>	<b>159,785,000</b>	<b>224,723,000</b>	<b>(64,938,000)</b>



**2010-2014 CIP**  
**2010-2014 Projects by Funding Sources**  
**August 17, 2009**

	Total							Total	Increase/
Funding Source	2009	2010	2011	2012	2013	2014	2010/2014	2009/2013	Decrease
GO Bonds	20,839,300	12,490,000	14,400,000	3,870,000	4,615,000	10,380,000	45,755,000	80,599,500	(34,844,500)
20 yr GO Bonds	6,571,000	5,245,000	3,700,000	-	4,240,000	1,800,000	14,985,000	16,500,000	(1,515,000)
PAYG	4,825,000	1,845,000	3,954,000	1,783,000	1,765,000	1,270,000	10,617,000	11,686,000	(1,069,000)
Excise Tax	1,250,000	750,000	2,795,000	3,350,000	3,500,000	3,515,000	13,910,000	17,100,000	(3,190,000)
1/8th Sales Tax	5,441,000	4,965,000	5,010,000	5,275,000	4,918,000	5,975,000	26,143,000	30,741,000	(4,598,000)
Escrow Funds	336,700	285,000	90,000	80,000	80,000	80,000	615,000	390,000	225,000
Special Assessments	1,475,700	-	-	-	-	-	-	140,000	(140,000)
Storm Water Utility	2,053,500	605,000	733,000	733,000	580,000	980,000	3,631,000	4,608,000	(977,000)
Johnson County Funds	7,242,000	3,973,000	3,685,000	3,620,000	3,620,000	3,620,000	18,518,000	19,727,000	(1,209,000)
Eco Devo Sales Tax	3,555,000	-	-	-	-	-	-	4,100,000	(4,100,000)
Funds from Other Cities	177,000	-	1,092,000	300,000	1,352,000	2,480,000	5,224,000	5,878,500	(654,500)
KDOT	-	-	-	-	-	-	-	-	-
Federal Transportation Funding	7,596,000	1,000,000	-	-	4,000,000	950,000	5,950,000	13,380,000	(7,430,000)
Community Dev Block Grant	524,241	350,000	350,000	350,000	350,000	350,000	1,750,000	1,750,000	-
Other Federal Financing	75,000	-	-	-	-	-	-	-	-
Equipment Reserve Fund	1,435,000	1,252,000	840,000	840,000	-	665,000	3,597,000	4,520,000	(923,000)
Golf Revenue	477,000	500,000	500,000	500,000	500,000	500,000	2,500,000	1,683,000	817,000
Special Parks & Rec	1,000,000	675,000	700,000	750,000	750,000	750,000	3,625,000	3,875,000	(250,000)
Private Contributions	1,227,000	550,000	50,000	50,000	1,002,000	50,000	1,702,000	7,440,000	(5,738,000)
Other Debt Financing	-	-	-	-	-	-	-	-	-
Other Financing Sources	578,500	1,263,000	-	-	-	-	1,263,000	605,000	658,000
<b>Grand Total</b>	<b>66,678,941</b>	<b>35,748,000</b>	<b>37,899,000</b>	<b>21,501,000</b>	<b>31,272,000</b>	<b>33,365,000</b>	<b>159,785,000</b>	<b>224,723,000</b>	<b>(64,938,000)</b>

**General Fund - Debt**

Proposed Debt Issue	28,886,000	17,735,000	18,100,000	3,870,000	8,855,000	12,180,000	43,005,000	60,740,000	(17,735,000)
General Obligation:									
Five Yr. Maturities	-	-	-	-	-	-	-	-	-
Ten Yr. Maturities	20,839,300	12,490,000	14,400,000	3,870,000	4,615,000	10,380,000	33,265,000	45,755,000	(12,490,000)
Twenty Yr. Maturities	6,571,000	5,245,000	3,700,000	-	4,240,000	1,800,000	9,740,000	14,985,000	(5,245,000)
Special Assessment:									
Ten Yr. Maturities	1,475,700	-	-	-	-	-	-	-	0

Total General Fund & Fire Fund									
Debt Issue	28,886,000	17,735,000	18,100,000	3,870,000	8,855,000	12,180,000	43,005,000	60,740,000	(17,735,000)

## **2010-2014 Capital Improvements Program**

### **Key to Project Categories**

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**PUBLIC BUILDINGS** - The public building category accounts for remodeling and/or new construction of public facilities.

**FIRE BUILDINGS** - The public building category accounts for remodeling and/or new construction of public facilities for fire service.

**PUBLIC EQUIPMENT** - This public equipment category accounts for acquisition of major equipment and technology.

**FIRE EQUIPMENT** - The public equipment category accounts for acquisition of major equipment for fire service.

**PARKS AND RECREATION** – This category includes the acquisition and development of various parks, construction and renovation of recreational facilities (e.g., pools, community centers and the arboretum), on-going implementation of a 25-year development plan for construction of greenway linkages, park improvements based on recommendations of Citizens Advisory Committee on Parks and Recreation and golf course improvements.

**BRIDGE REPAIR AND REPLACEMENT** - This category accounts for bridge construction, replacement and repair projects on streets throughout the City.

**STREET LIGHTING** - This category accounts for street lighting improvements made in areas without streetlights, where the lighting level is not sufficient or where leased KCP&L lights need to be replaced. The Public Works staff identifies projects each year based on an assessment of needs and benefits.

**RESIDENTIAL STREET PROGRAM** - Each year the Public Works Committee identifies residential streets to be improved during the construction season. Eligible residential streets were identified and prioritized in 1998 based on set criteria, including adequate storm drainage. The 2010-2014 CIP adds reconstruction of residential and collector streets outside of the originally envisioned program areas.

**STREET IMPROVEMENT** - The street improvement category includes street improvements, intersection improvements and other types of non-thoroughfare street improvements.

**SIDEWALK CONSTRUCTION AND MAINTENANCE** - Sidewalk construction includes new construction of sidewalks in areas without existing sidewalks.

**THOROUGHFARE IMPROVEMENTS** - This category includes new construction, improvements and widening of designated thoroughfares throughout the City.

## **KEY TO PROJECT CATEGORIES - continued**

**TRAFFIC SIGNALS** - The traffic signal category includes installation of new signals at unsignaled intersections, replacement and upgrade of existing signals and interim improvements to signalization in anticipation of future construction, which will require installation of a more permanent signal and signalization of newly constructed thoroughfare street improvements. Maintenance costs for the traffic signal program are included as part of a targeted maintenance program.

**STORM DRAINAGE** - This category addresses stormwater management infrastructure improvements within the City. Infrastructure improvements are made based on the City's compliance with the National Pollutant Discharge Elimination System requirements, prioritized infrastructure improvement needs and petitions from property owners to correct storm drainage problems.

## 2010-2014 Capital Improvements Program

### Key to Funding Sources

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**GO - GENERAL OBLIGATION:** General obligation refers to the process of using long-term debt to finance the cost of a capital improvement. Prior to project planning and design, statutory authority must be established, and the Governing Body must adopt a resolution authorizing the improvement. GO debt is usually issued for 10 years.

**20GO – 20- YEAR GENERAL OBLIGATION:** General obligation refers to the process of using 20-year debt to finance the cost of a capital improvement. 20-year debt is typically used for land acquisition or facility construction. Prior to project planning and design, statutory authority must be established, and the Governing Body must adopt a resolution authorizing the improvement.

**PAYG - PAY AS YOU GO:** Funding budgeted each year in order to pay cash for the capital improvement. This fund is used in lieu of issuing general obligation bonds.

**EXCIS - EXCISE TAX:** Represents excise tax payments.

**1/8STX - 1/8-CENT SALES TAX:** Revenues from a Citywide, voter-approved 1/8-cent sales tax to finance a street improvement program targeted to fund improvements to residential streets and thoroughfares. The tax was originally approved in November of 1998 and went into effect in April of 1999. In 2003 and 2008, voters approved an extension of this tax for two additional five-year periods. The tax is currently set to sunset in March of 2014.

**ESC - ESCROW FUNDS:** Escrow funding paid by private developers or property owners to pay their portion of the project. This money is paid prior to the start of the project.

**UESC - UNSPECIFIED ESCROW FUNDS:** Escrow funds paid by private developers or property owners at the time of development. These funds are not tied to a specific project when paid.

**SA - SPECIAL ASSESSMENT:** Property owners benefited by improvements are charged all or a portion of the cost of the improvement, based on the type of project. In the case of a storm drainage project, property owners are assessed 4.5% of their total property and improvement valuation.

**SWU - STORMWATER UTILITY FUNDS:** Stormwater utility funding includes revenue generated from an ad valorem property tax dedicated to stormwater management and from a stormwater user fee paid by all property owners within the City. The user fee is based on the amount of impervious surface existing on each property.

**CTY – COUNTY FUNDS:** County funding includes both the CARS program and the Johnson County Storm Water Drainage program. The funding source for the drainage program is the County's 1/10 cent stormwater sales tax.

**EDSTX – COUNTY ECONOMIC DEVELOPMENT SALES TAX FUNDS:** The City's portion of revenues from a countywide 1/4-cent sales tax to support economic development and public safety.

## **KEY TO FUNDING SOURCES – continued**

**OCITY - OTHER CITY:** Funding from other cities. The cost of a capital improvement project which is constructed in conjunction with another city is shared with that city.

**KDOT - KANSAS DEPARTMENT OF TRANSPORTATION:** Represents state funding of system enhancements in accordance with the State's comprehensive transportation plan.

**TFED – FEDERAL TRANSPORTATION FUNDS:** Congress allocates federal transportation funds to each state, which distributes the funding. Prioritization of projects and funds in the Kansas City metropolitan area is done by the Mid-America Regional Council (MARC). This category also includes federal demonstration project funds.

**CDBG - COMMUNITY DEVELOPMENT BLOCK GRANT:** Funds from the City's CDBG entitlement appropriation are used to fund residential street improvement projects recommended by the CDBG Advisory Committee. Federal guidelines require that a minimum of 70% of these funds be spent on projects and programs that benefit low and moderate income persons within the community.

**OFED - OTHER FEDERAL FUNDING:** Funding from other federal sources, such as CMAQ (Congestion Management/Air Quality Program) funding.

**ERF - EQUIPMENT RESERVE FUND:** Represents funding available from the Equipment Reserve Fund. This fund was established to provide flexibility in meeting operational needs by providing a resource to stabilize Citywide equipment replacement in lieu of issuing short-term debt.

**RECV - RECOVERED COSTS:** Represents projects whose costs will be recovered through increased efficiencies, which result in a decrease in operating expenditures.

**GCR - GOLF COURSE REVENUE:** Golf Course revenues that exceed operating expenses (which include a computation for overhead) are used to make golf course improvements.

**SPR - SPECIAL PARKS AND RECREATION:** Revenue to this fund is provided by the liquor tax imposed on gross receipts of liquor sales by clubs, caterers and drinking establishments. One-third of the City's total revenue from this tax is required by state statute to be "expended only for the purchase, establishment, maintenance or expansion of park and recreational services, programs and facilities." Projects are recommended by the Citizens Advisory Committee for Parks and Recreation.

**PRIV - PRIVATE FUNDS:** These funds will be provided by private individuals, organizations and corporations to support specific projects.

**ODF - OTHER DEBT FINANCING:** Other debt financing refers to short-term debt financing of less than five years.

**OFIN - OTHER FINANCING:** Other financing refers to sources of funding that are not normally used in the context of the City's CIP planning.

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC BUILDINGS						
PB-0363A	<b>Community Center Land Acquisition</b> Acquisition of land for new Community Center located in downtown Overland Park. The land was acquired in 2004. One settlement is still pending.	No Change	2001	2006	2003	2,514,000 *GO20 0 *PAYG 0 *TFED 0 *ERF 0 *OFED  2004 0 *GO 486,000 *PAYG 0 *TFED 0 *ERF 0 *OFED
	Project Total					<u>3,000,000</u>
PB-0864	<b>Remodel Antioch Justice Center, Sanders Justice Center &amp; Tomahawk Ridge Community Center</b> Remodel existing facilities to move the property room from Antioch to TRCC; expanded leisure services at TRCC, move Neighborhood Services to Antioch; expand Municipal Court office space at Sanders; remodel space for the Police at Sanders; and create Police investigation facilities at Tomahawk. Project is complete and waiting on project closeout.	No Change	2005	2006	2005	0 *GO 85,000 *PAYG 0 *1/8STX 0 *TFED 0 *ERF 0 *OFED  2007 6,625,000 *GO 914,000 *PAYG 0 *1/8STX 0 *TFED 0 *ERF 0 *OFED [OFIN=2006 Operations Maint Funds] 240,000 *OFIN
	Project Total					<u>7,864,000</u>
PB-0363	<b>Community Center</b> Construction of a new Community Center in downtown Overland Park. The community center includes meeting rooms, exercise rooms, an indoor track, and an indoor pool. Project is complete and waiting on project closeout.	No Change	2005	2006	2005	0 *20GO 540,000 *PAYG 0 *1/8STX 0 *TFED 0 *ERF  2006 20,185,000 *20GO 0 *PAYG 0 *1/8STX 0 *TFED 0 *ERF
	Project Total					<u>20,725,000</u>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC BUILDINGS						
PB-0969	<b>Municipal Court Security Building Addition</b> <div>Small building addition on the front of Sanders Justice Center Municipal Court area. This addition houses a weapons screening area. A security plaza in front of the building addition is also included. Project is complete and waiting on project closeout.</div>	No Change	2005	2007	2007	540,000 *GO 249,000 *PAYG 0 *1/8STX 0 *SWU 0 *TFED 0 *ERF 0 *OFED
Project Total						789,000
PB-1089	<b>Blue Valley P.W. Maintenance Facility Improvements</b> <div>Construct wash facility and Pole Barn at BV PW facility. Construction complete and waiting on project closeout. (Operating Costs:\$25,000/yr)</div>	No Change	2006	2008	2007	0 *GO 198,000 *PAYG 0 *1/8STX 1,001,000 *SWU 0 *TFED 0 *ERF 0 *OFED
Project Total						1,199,000
PB-0846	<b>Dennis Garrett P.W. Pole Barn Construction</b> <div>Constructs 3-sided covered structure for storage of heavy equipment currently stored outside.</div>	Revised Cost	2007	2008	2008	0 *GO 178,000 *PAYG 0 *1/8STX 57,000 *SWU 0 *TFED 0 *ERF 0 *OFED
Project Total						235,000
PB-1121	<b>Overland Park Convention Center Parking Lot Reconstruction</b> <div>Reconstruction of existing parking lot which has deteriorated beyond feasible repair. Construction complete and waiting on project closeout.</div>	No Change	2008	2008	2008	0 *GO 0 *PAYG 0 *1/8STX 0 *SWU 0 *TEA21 0 *ERF 0 *OFED
					[OFIN= 2008 TGT Funds]	1,100,000 *OFIN
Project Total						1,100,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC BUILDINGS						
PB-0780	<b>Parks Headquarters Parking Lot Renovation</b> Reconstructs existing lot, including addition of driving lanes, building aprons and storm water control.	Revised Cost	2009	2009	2009	707,000 *GO 0 *PAYG 0 *1/8STX 8,500 *SWU 0 *TEA21 0 *ERF 75,000 *OFED 24,500 *OFIN 815,000
	Project Total			[OFIN = SMAC]		
PB-1071	<b>Police Firing Range Land Acquisition</b> Acquisition of approximately 25 acres of land to develop a firing range for officer training. Project removed. OPPD will continue to use private ranges for handgun qualification and certification.	Removed	TDB	TBD	TBD	0 *GO 0 *20GO 0 *PAYG 0 *1/8STX 0 *SWU 0 *TEA21 0 *ERF 0 *OFED 0
	Project Total					
PB-1040	<b>DGPW Contained Calcium Chloride Tank &amp; Dispensing System</b> Replace current fiberglass tank & mechanical dispensing system with a new concrete containment area. New area would provide a spill containment area. Liquid CaCl is used during snow/ice removal.	Revised Cost	2010	2011	2011	0 GO 153,000 PAYG 0 1/8STX 153,000 SWU 0 TEA21 0 ERF 0 OFED 306,000
	Project Total					
PB-1041	<b>BVPW Contained Calcium Chloride Tank &amp; Dispensing System</b> Replace current fiberglass tank & mechanical dispensing system with a new concrete containment area. New area will provide a spill containment area. Liquid CaCl is used during snow/ice removal.	Revised Cost	2012	2012	2012	0 GO 153,000 PAYG 0 1/8STX 153,000 SWU 0 TEA21 0 ERF 0 OFED 306,000
	Project Total					

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC BUILDINGS						
PB-0943	Sanders Justice Center Parking Lot Reconstruction	No Change	2012	2013	2013	1,130,000 GO 150,000 PAYG 0 1/8STX 0 SWU 0 TEA21 0 ERF 0 OFED
	Removal and replacement of SJC parking lot due to deterioration beyond feasible repair. Project also includes stairway from SJC to lower level parking lot.					
	Project Total					1,280,000
SUBTOTAL - PUBLIC BUILDINGS						1,130,000 GO 0 20GO 456,000 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 UESC 0 SA 306,000 SWU 0 CTY 0 EDSTX 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 0 ERF 0 RECV 0 GCR 0 SPR 0 PRIV 0 ODF 0 OFIN
						1,892,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
FIRE SERVICE FUND - PUBLIC BUILDINGS						
FB-0210	<b>Generator - Station 5</b> Purchase of back-up power generator for Station 5.	No Change	2005	2005	2005	0 *GO 0 *PAYG 34,000 *ERF 0 *RECV <u>34,000</u>
	Project Total					<u>34,000</u>
FB-0217	<b>Generator - Administrative Offices</b> Purchase of back-up power generator for the Administrative Offices.	No Change	2006	2006	2006	0 *GO 0 *PAYG 34,000 *ERF 0 *RECV <u>34,000</u>
	Project Total					<u>34,000</u>
FB-0874	<b>Access Security System for Fire Department Facilities</b> Replacement of current key/code security system with electronic card system to improve security.	No Change	2005	2006	2006	0 *GO 0 *PAYG 90,000 *ERF 0 *RECV <u>90,000</u>
	Project Total					<u>90,000</u>
FB-1253	<b>Relocate and Reconstruct Fire Station #5</b> Relocation of Fire Station #5. Amount is for land acquisition, design and construction. \$1M of OFIN is due to sale of existing station.	New	2009	2010	2010	0 GO 5,245,000 20GO 0 PAYG 0 ERF 0 RECV [OFIN= sale of existing Station #5] <u>1,000,000</u> OFIN <u>6,245,000</u>
	Project Total					<u>6,245,000</u>

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
FIRE SERVICE FUND - PUBLIC BUILDINGS						
SUBTOTAL						0 GO
FIRE SERVICE FUND - PUBLIC BUILDINGS						5,245,000 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						1,000,000 OFIN
						6,245,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-0505	<b>2005 Storm Siren Replacement</b> Year five of a five-year project to systematically replace older storm sirens throughout the City.	No Change	2005	2005	2005	0 *GO 0 *PAYG 0 *OFED 160,000 *ERF 0 *RECV 0 *ODF <u>160,000</u>
	Project Total					
PE-0868	<b>Geographic Information System (GIS) Spatial Database Engine</b> Enhanced data storage technology provides additional security and facilitates rapid retrieval and exchange of data.	No Change	2005	2005	2005	0 *GO 0 *PAYG 0 *OFED 50,000 *ERF 0 *RECV 0 *ODF <u>50,000</u>
	Project Total					
PE-1022	<b>2006 PeopleSoft Upgrade</b> Upgrade of the City's PeopleSoft Human Resources Software. Project was approved by the City Council in the fall of 2006, and is ongoing.	No Change	2007	2007	2007	0 *GO 350,000 *PAYG 0 *OFED 100,000 *ERF 0 *RECV 0 *ODF <u>450,000</u>
	Project Total					
PE-0469	<b>2007 Technology</b> Annual funding for improvements to Information Technology networks, systems and hardware.	No Change	2007	2007	2007	0 *GO 0 *PAYG 0 *OFED 210,000 *ERF 0 *RECV 0 *ODF <u>210,000</u>
	Project Total					
PE-0723	<b>2007 Fiber Deployment</b> Project funds installation fiber to serve the City's needs. Construction occurs during Everest's installation of its network within the City.	No Change	2006	2007	2007	0 *GO 50,000 *PAYG 0 *OFED 0 *ERF 0 *RECV 0 *ODF <u>50,000</u>
	Project Total					

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-0640	<b>2008 Network Technology</b> Annual funding for improvements to Information Technology network, systems and hardware.	No Change	2008	2008	2008	0 *GO 0 *PAYG 0 *OFED 180,000 *ERF 0 *RECV 0 *ODF <u>180,000</u>
	Project Total					<u>180,000</u>
PE-0642	<b>2008 Software Licenses</b> Annual funding for renewal of software licensing as needed.	No Change	2008	2008	2008	0 *GO 330,000 *PAYG 0 *OFED 0 *ERF 0 *RECV 0 *ODF <u>330,000</u>
	Project Total					<u>330,000</u>
PE-0682	<b>2008 Police Technology</b> Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment based on the Police Department's estimates of replacement needs.	No Change	2008	2008	2008	0 *GO 0 *PAYG 0 *OFED 1,055,000 *ERF 0 *RECV 0 *ODF 0 *OFIN <u>1,055,000</u>
	Project Total					<u>1,055,000</u>
PE-1072	<b>2010 Oracle JD Edwards Enterprise One Financial System Upgrade</b> Upgrade of the City's JD Edwards Enterprise One Financial Software. By 2009, the version which the City is currently running will no longer be supported by Oracle. Project removed. IT believes 3rd party vendor can provided necessary support.	Removed	TBD	TBD	TBD	0 GO 0 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>0</u>
	Project Total					<u>0</u>
PE-0738	<b>2009 Network Technology</b> Annual funding for improvements to Information Technology network, systems and hardware.	Revised Cost	2009	2009	2009	0 *GO 0 *PAYG 0 *OFED 100,000 *ERF 0 *RECV 0 *ODF 0 *OFIN <u>100,000</u>
	Project Total					<u>100,000</u>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-0765	<div>2009 Software Licenses</div> <div>Annual funding for renewal of software licensing as needed.</div>	Revised Cost	2009	2009	2009	0 *GO 0 *PAYG 0 *OFED 50,000 *ERF 0 *RECV 0 *ODF 0 *OFIN <div>50,000</div>
	Project Total					
PE-0740	<div>2009 Police Technology</div> <div>Replacement and upgrade of Mobile Data Terminal &amp; Computer Aided Dispatch equipment based on the Police Department's estimates of replacement needs.</div>	Revised Cost	2009	2009	2009	0 *GO 260,000 *PAYG 0 *OFED 0 *ERF 0 *RECV 0 *ODF 0 *OFIN <div>260,000</div>
	Project Total					
PE-1073	<div>2009 Oracle PeopleSoft Human Resources Upgrade</div> <div>Upgrade of the City's PeopleSoft Human Resources Software. As of 2009, the version which the City is currently running is no longer supported by Oracle, thus necessitating an upgrade.</div>	No Change	2009	2009	2009	0 *GO 300,000 *PAYG 0 *OFED 0 *ERF 0 *RECV 0 *ODF 0 *OFIN <div>300,000</div>
	Project Total					
PE-0975	<div>Phone System Replacement - Phase I</div> <div>Phase 1 of 3 to replace the existing PBS phone system, originally installed in 1996 and no longer supported by the manufacturer. Project removed. Current system is stable and second-hand parts available if needed.</div>	Removed	TBD	TBD	TBD	0 GO 0 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <div>0</div>
	Project Total					

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-1164	<b>Police Radio System Replacement</b> Replacement of the 800MHz Radio System, which was purchased in 1994. The analog system does not comply with Federal Interoperability Standards, and several components of the system are no longer supported, thus difficult to repair due to lack of replacement components. Project has been delayed to outside of plan years (2015).	Removed	TBD	TBD	TBD	1,195,000 *GO 200,000 *PAYG 0 *OFED 0 *ERF 0 *RECV 0 *ODF 605,000 *OFIN 0 *PRIV
Project Total						2,000,000
PE-0842	<b>2010 Network Technology</b> Annual funding for improvements to Information Technology networks, systems and hardware.	No Change	2010	2010	2010	0 GO 0 PAYG 0 OFED 100,000 ERF 0 RECV 0 ODF 0 OFIN
Project Total						100,000
PE-0843	<b>2010 Software Licenses</b> Annual funding for renewal of software licensing as needed.	Revised Cost	2010	2010	2010	0 GO 0 PAYG 0 OFED 50,000 ERF 0 RECV 0 ODF 0 OFIN
Project Total						50,000
PE-0835	<b>2010 Police Technology</b> Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment based on the Police Department's estimates of replacement needs.	Revised Cost	2010	2010	2010	0 GO 480,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN
Project Total						480,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-1074	<b>2010 Core Switch Upgrade Gigabit Backbone</b> Upgrade of the core network switches for the City's network. Project will increase the speed of network communications across the City. Project removed.	Removed	TBD	TBD	TBD	0 GO 0 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <hr/> 0
	Project Total					<hr/> 0
PE-0976	<b>Phone System Replacement Phase 2 Installation</b> Phase 2 of 3 to replace the existing PBS phone system, originally installed in 1996 and is no longer supported by the manufacturer. Project removed. Current system is stable and second-hand parts available if needed.	Removed	TBD	TBD	TBD	0 GO 0 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <hr/> 0
	Project Total					<hr/> 0
PE-1070	<b>Police Mobile Digital Video (MDV) Camera Replacement</b> Replacement of MDV cameras and server purchased in 2006 (from the operating budget). PD plans to replace all at once, due to technology and training issues.	No Change	2011	2011	2011	0 GO 443,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <hr/> 443,000
	Project Total					<hr/> 443,000
PE-0965	<b>2011 Software Licenses</b> Annual funding for renewal of software licensing as needed.	Revised Cost	2011	2011	2011	0 GO 0 PAYG 0 OFED 50,000 ERF 0 RECV 0 ODF 0 OFIN <hr/> 50,000
	Project Total					<hr/> 50,000
PE-0966	<b>2011 Network Technology</b> Annual funding for improvements to Information Technology networks, systems and hardware.	Revised Cost	2011	2011	2011	0 GO 0 PAYG 0 OFED 100,000 ERF 0 RECV 0 ODF 0 OFIN <hr/> 100,000
	Project Total					<hr/> 100,000

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-0960	<b>2011 Police Technology</b> Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment based on the Police Department's assessments of needs.	Revised Cost	2011	2011	2011	0 GO 1,005,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>1,005,000</u>
	Project Total					
PE-0977	<b>Phone System Replacement Phase 3 Installation</b> Phase 3 of 3 to replace the existing PBS phone system, originally installed in 1996 and is no longer supported by the manufacturer. Project removed. Current system is stable and second-hand parts available if needed.	Removed	TBD	TBD	TBD	0 GO 0 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>0</u>
	Project Total					
PE-1075	<b>2012 Software Licenses</b> Annual funding for renewal of software licensing as needed.	Revised Cost	2012	2012	2012	0 GO 0 PAYG 0 OFED 50,000 ERF 0 RECV 0 ODF <u>50,000</u>
	Project Total					
PE-1076	<b>2012 Network Technology</b> Annual funding for improvements to Information Technology networks, systems and hardware.	No Change	2012	2012	2012	0 GO 0 PAYG 0 OFED 100,000 ERF 0 RECV 0 ODF 0 OFIN <u>100,000</u>
	Project Total					
PE-1062	<b>2012 Police Technology</b> Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment based on the Police Department's assessments of needs.	Revised Cost	2012	2012	2012	0 GO 980,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>980,000</u>
	Project Total					

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-1154	<b>2013 Police Technology</b> Annual program for replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment based on the Police Department's assessments of needs.	Revised Cost	2013	2013	2013	0 GO 165,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>165,000</u>
	Project Total					
PE-1161	<b>2013 Network Technology</b> Annual funding for improvements to Information Technology networks, systems and hardware.	Revised Cost	2013	2013	2013	0 GO 50,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF <u>50,000</u>
	Project Total					
PE-1162	<b>2013 Software Licenses</b> Annual funding for renewal of software licensing as needed.	Revised Cost	2013	2013	2013	0 GO 50,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>50,000</u>
	Project Total					
PE-1231	<b>2014 Police Technology</b> Replacement and upgrade of Mobile Data Terminal & Computer Aided Dispatch equipment based on the Police Department's assessments of needs.	New	2014	2014	2014	0 GO 470,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>470,000</u>
	Project Total					
PE-1232	<b>2014 Network Technology</b> Annual funding for improvements to Information Technology networks, systems and hardware.	New	2014	2014	2014	0 GO 100,000 PAYG 0 OFED 0 ERF 0 RECV 0 ODF 0 OFIN <u>100,000</u>
	Project Total					

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PUBLIC EQUIPMENT						
PE-1233	2014 Software Licenses	New	2014	2014	2014	0 GO
	Annual funding for renewal of software licensing as needed.					50,000 PAYG
						0 OFED
						0 ERF
						0 RECV
						0 ODF
						0 OFIN
	Project Total					50,000
SUBTOTAL						
PUBLIC EQUIPMENT						0 GO
						0 20GO
						3,793,000 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						450,000 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						4,243,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
FIRE SERVICE FUND - PUBLIC EQUIPMENT						
FE-0639	<div><b>Fire Truck - Aerial</b> Replacement of 1997 Pierce Aerial, fixed asset #14915.</div>	No Change	2007	2007	2007	0 *GO 0 *PAYG 0 *CTY 800,000 *ERF 0 *RECV 0 *OFIN <div>Project Total800,000</div>
FE-0451	<div><b>Hazardous Materials Utility Vehicle</b> Replace 1994 Freightliner Hazardous Materials Truck, fixed asset #11567.</div>	No Change	2008	2008	2008	0 *GO 0 *PAYG 0 *CTY 425,000 *ERF 0 *RECV 0 *OFIN <div>Project Total425,000</div>
FE-0633	<div><b>2008 Ambulance Replacement</b> Replacement of 2003 Ambulance, fixed asset #23769.</div>	No Change	2008	2008	2008	0 *GO 0 *PAYG 0 *CTY 164,000 *ERF 0 *RECV 0 *OFIN <div>Project Total164,000</div>
FE-0736	<div><b>2009 Fire Truck Replacement - Aerial</b> Replacement of 1999 Quint 43 Aerial, fixed asset #19191.</div>	No Change	2009	2009	2009	0 *GO 0 *PAYG 0 *CTY 650,000 *ERF 0 *RECV 0 *OFIN <div>Project Total650,000</div>
FE-0737	<div><b>2009 Ambulance Replacement</b> Replacement of 2003 Ambulance, fixed asset #24761, due to age, mileage and maintenance.</div>	No Change	2009	2009	2009	0 *GO 0 *PAYG 0 *CTY 185,000 *ERF 0 *RECV 0 *OFIN <div>Project Total185,000</div>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
FIRE SERVICE FUND - PUBLIC EQUIPMENT						
FE-1165	<b>Fire Technology - Radio Replacement</b> Replacement of 100+ radios and two repeaters. Johnson County is upgrading to a 700MHz system, therefore replacement will be necessary in order to continue the FD's use of the County's radio system.	No Change	2009	2009	2009	0 *GO 0 *PAYG 0 *CTY 450,000 *ERF 0 *RECV 0 *OFIN
	Project Total					450,000
FE-0963	<b>2010 Ambulance Replacement</b> Replacement of 2003 Ambulance, due to age, mileage and maintenance. Fixed asset #24762.	Revised Cost	2010	2010	2010	0 GO 0 PAYG 0 CTY 190,000 ERF 0 RECV 0 OFIN
	Project Total					190,000
FE-0964	<b>2010 Fire Truck Replacement - Aerial</b> Replacement of 1999 Q42 Aerial Truck due to age, mileage and maintenance. Fixed asset #19418.	Revised Cost	2010	2010	2010	0 GO 0 PAYG 0 CTY 600,000 ERF 0 RECV 0 OFIN
	Project Total					600,000
FE-1254	<b>2010 Self-Contained Breathing Apparatus (SCBA) Replacement</b> Replace decade old SCBA in order to meet updated safety standards and provide additional features.	New (revised funding)	2010	2010	2010	0 GO 0 PAYG 0 CTY 312,000 ERF 0 RECV [OFIN = Grant funding] 263,000 OFIN
	Project Total					575,000
FE-0961	<b>2011 Ambulance Replacement</b> Replacement of 2005 Ambulance, due to age, mileage and maintenance. Fixed asset #26444.	Revised Cost	2011	2011	2011	0 GO 0 PAYG 0 CTY 190,000 ERF 0 RECV 0 OFIN
	Project Total					190,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
FIRE SERVICE FUND - PUBLIC EQUIPMENT						
FE-0962	<b>2011 Fire Truck Replacement - Engine</b> Replacement of 2001 E-One Pumper due to age, mileage and maintenance. Fixed asset #21950.	Revised Cost	2011	2011	2011	0 GO 0 PAYG 0 CTY 500,000 ERF 0 RECV 0 OFIN
	Project Total					500,000
FE-1063	<b>2012 Ambulance Replacement</b> Replacement of 2006 Ambulance, due to age, mileage and maintenance. Fixed asset #27927.	Revised Cost	2012	2012	2012	0 GO 0 PAYG 0 CTY 190,000 ERF 0 RECV 0 OFIN
	Project Total					190,000
FE-1064	<b>2012 Fire Truck Replacement - Engine</b> Replacement of 2002 E-One Pumper due to age, mileage and maintenance. Fixed asset #23126.	Revised Cost	2012	2012	2012	0 GO 0 PAYG 0 CTY 500,000 ERF 0 RECV 0 OFIN
	Project Total					500,000
FE-1166	<b>2014 Fire Truck Replacement-E45</b> Replacement of 2003 E-One Pumper due to age, mileage and maintenance. Fixed asset #24656.	New	2014	2014	2014	0 GO 0 PAYG 0 CTY 475,000 ERF 0 RECV 0 OFIN
	Project Total					475,000
FE-1250	<b>2014 Ambulance Replacement</b> Replacement of 2008 Ambulance, due to age, mileage and maintenance. Fixed asset #34898.	New	2014	2014	2014	0 GO 0 PAYG 0 CTY 190,000 ERF 0 RECV 0 OFIN
	Project Total					190,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
FIRE SERVICE FUND - PUBLIC EQUIPMENT						
SUBTOTAL						0 GO
FIRE SERVICE FUND - PUBLIC EQUIPMENT						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						3,147,000 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						263,000 OFIN
						3,410,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Public Art						
PR-0755	<b>2008 Public Art</b> Funding for permanent art acquisition. The City will match up to \$50,000 of funding raised by Arts Commission.	No Change	2008	2008	2008	50,000 *PAYG 50,000 *PRIV 0 *OFIN
Project Total						100,000
PR-0756	<b>2009 Public Art</b> Funding for permanent art acquisition. The City will match up to \$50,000 of funding raised by Arts Commission.	No Change	2009	2009	2009	50,000 *PAYG 50,000 *PRIV 0 *OFIN
Project Total						100,000
PR-0836	<b>2010 Public Art</b> Funding for permanent art acquisition. The City will match up to \$50,000 of funding raised by Arts Commission.	No Change	2010	2010	2010	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						100,000
PR-0959	<b>2011 Public Art</b> Funding for permanent art acquisitions. The City will match up to \$50,000 of funding raised by Arts Commission.	No Change	2011	2011	2011	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						100,000
PR-1069	<b>2012 Public Art</b> Funding for permanent art acquisitions. The City will match up to \$50,000 of funding raised by Arts Commission.	No Change	2012	2012	2012	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						100,000
PR-1155	<b>2013 Public Art</b> Funding for permanent art acquisitions. The City will match up to \$50,000 of funding raised by Arts Commission.	No Change	2013	2013	2013	50,000 PAYG 50,000 PRIV 0 OFIN
Project Total						100,000

\*indicates project costs not included in plan totals



		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Public Art						
PR-1234	<b>2014 Public Art</b>	New	2014	2014	2014	50,000 PAYG
	Funding for permanent art acquisitions.					50,000 PRIV
	The City will match up to \$50,000 of funding raised by Arts Commission.					0 OFIN
	Project Total					100,000
SUBTOTAL						
						0 GO
PARKS & RECREATION: Public Art						0 20GO
						250,000 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						250,000 PRIV
						0 ODF
						0 OFIN
						500,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Bike-Hike Trails						
PR-0826	<b>Tomahawk Creek Bike/Hike Trail</b> Construction of 1.5 miles of bike/hike trail along Tomahawk Creek from Antioch to Metcalf.	No Change	2004	2005	2005	0 *PAYG 126,400 *CTY 594,600 *KDOT 180,000 *SPR <u>901,000</u>
Project Total						
PR-0431	<b>2007 Greenway Linkages</b> Ongoing construction of greenway linkage trail system.	No Change	2007	2007	2007	0 *PAYG 0 *OFED 60,000 *SPR <u>60,000</u>
Project Total						
PR-0627	<b>2008 Greenway Linkages</b> Ongoing construction of greenway linkage trail system.	No Change	2008	2008	2008	0 *PAYG 0 *OFED 60,000 *SPR <u>60,000</u>
Project Total						
PR-0728	<b>2009 Greenway Linkages</b> Ongoing construction of greenway linkage trail system.	No Change	2009	2009	2009	0 *PAYG 0 *OFED 60,000 *SPR <u>60,000</u>
Project Total						
PR-1067	<b>Turkey Creek Bike/Hike Trail</b> Construction of a 1.25 mile long trail along Turkey Creek between Antioch and Metcalf. Due to bank stabilization issues, significant work needs to be performed to construct this trail. Due to its location, this trail would not be linked initially to the Johnson County trail system. Due to not linking with other trails and the high cost of construction, state/federal grants have not been awarded to this project.	No Change	2011	2012	2012	1,820,000 GO 0 PAYG 0 1/8STX 0 OFED 0 SPR <u>1,820,000</u>
Project Total						

**NOTE: Beginning in 2010, annual greenway linkage construction has been incorporated into the annual park improvements projects.**

Project Number	Project Description	Adopted 2010-2014 CIP				2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	
PARKS & RECREATION: Bike-Hike Trails						
SUBTOTAL						1,820,000 GO
PARKS & RECREATION: Bike-Hike Trails						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>1,820,000</u>

Project Number	Project Description	Adopted 2010-2014 CIP					2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year		
PARKS & RECREATION: Arboretum & Kemper Farm							
PR-0504	<b>Arboretum Maintenance Facility</b> Construction of Maintenance Facility at Arboretum. Construction is complete and project bonded in 2009.  (Operating Costs - \$24,000/yr)	No Change	2005	2008	2005	0 *GO 400,000 *PAYG 0 *OFIN 0 *PRIV 0 *OFIN  2009 379,000 *GO 0 *PAYG 0 *OFIN 0 *PRIV 0 *OFIN	
	Project Total					<u>779,000</u>	
PR-0862	<b>Botanical Garden Water Rill and Walkways</b> Design and construction of water rill and connecting walkways in accordance with Arboretum Master Plan. The City will contribute \$800,000 for design and basic site infrastructure, while the balance of the project (\$1.37 million), including rill construction and rill features, will be funded through donations raised by Friends of the Arboretum. Year "TBD" based on need to raise private funding.  (Operating Costs: \$30,000/yr)	No Change	2006	TBD	2006	0 *GO 300,000 *PAYG 24,000 *SPR 0 *PRIV 0 *OFIN  TBD 0 *GO 476,000 *PAYG 0 *SPR 1,370,000 *PRIV 0 *OFIN	
	Project Total					<u>2,170,000</u>	
PR-0049	<b>2007 Small Improvement Projects</b> Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)	No Change	2007	2007	2007	0 *GO 0 *PAYG 100,000 *SPR 0 *PRIV 0 *OFIN	
	Project Total					<u>100,000</u>	

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	
PARKS & RECREATION: Arboretum & Kemper Farm						
PR-0625	<b>2008 Small Improvement Projects</b> Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)	No Change	2008	2008	2008	0 *GO 0 *PAYG 100,000 *SPR 0 *PRIV 0 *OFIN
Project Total						100,000
PR-0729	<b>2009 Small Improvement Projects</b> Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)	No Change	2009	2009	2009	0 *GO 0 *PAYG 100,000 *SPR 0 *PRIV 0 *OFIN
Project Total						100,000
PR-1241	<b>Welcome Garden</b> Construction of Phase Two of the Welcome Garden at the Arboretum and Botanical Gardens, which includes stone wall and pillars for the gates, stone planters in the center island, iron fence and gate, electrical service and lighting.	New	2009	2009	2009	0 *GO 0 *PAYG 0 *SPR 112,000 *PRIV 0 *OFIN
Project Total						112,000
PR-1255	<b>Cohen Iris Garden</b> Construction of 5,600 sq. foot Cohen Iris Garden located adjacent to the Erickson Water Garden. The garden will include seasonal displays of Irises during spring, and display other perennials and annuals other periods.	New	2009	2009	2009	0 *GO 0 *PAYG 0 *SPR 77,000 *PRIV 0 *OFIN
Project Total						77,000
PR-1251	<b>Train Garden</b> Construction of 20,000 sq. foot garden area that will include walkways, arbor, full size box car and caboose on rails, a water feature, landscape areas, and five or six G-Scale model trains running through the garden.	New	2009	2009	2009	0 *GO 0 *PAYG 0 *SPR 760,000 *PRIV 0 *OFIN
Project Total						760,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP					2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year		
PARKS & RECREATION: Arboretum & Kemper Farm							
PR-1172	<b>Botanical Gardens Grading, Utilities &amp; Infrastructure Improvements</b> <div>Installation of storm drainage, conduit for 3-phase electricity, water, and overall site grading for the botanical garden area and the future visitor center and parking lot. This work will be needed to accommodate future gardens and buildings, and will need to be completed over a 2-3 year period during and after the installation of sanitary sewers through the botanical garden.</div>	Revised Timing	2009	2010	2010	800,000 GO 0 20GO 0 PAYG 0 SPR 0 PRIV 0 OFIN	
Project Total						800,000	
PR-0837	<b>2010 Small Improvement Projects</b> <div>Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)</div>	No Change	2010	2010	2010	0 GO 0 PAYG 100,000 SPR 0 PRIV 0 OFIN	
Project Total						100,000	
PR-1171	<b>Erickson Rose Garden</b> <div>Construction of 2,500 sq. ft. rose garden adjacent to the water rill plaza. The garden would contain rock walls separating different levels of planting terraces, stone and turf walkways, a small wedding area, and a wide variety shrub and climbing rose displays. (Operating Costs: \$30,000/yr)</div>	No Change	2009	2010	2010	0 GO 0 20GO 115,000 PAYG 0 SPR 500,000 PRIV 0 OFIN	
Project Total						615,000	
PR-0958	<b>2011 Small Improvement Projects</b> <div>Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)</div>	No Change	2011	2011	2011	0 GO 0 PAYG 100,000 SPR 0 PRIV 0 OFIN	
Project Total						100,000	

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Arboretum & Kemper Farm						
PR-1060	<b>2012 Small Improvement Projects</b> Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)	No Change	2012	2012	2012	0 GO 0 PAYG 100,000 SPR 0 PRIV 0 OFIN
Project Total						<u>100,000</u>
PR-1157	<b>2013 Small Improvement Projects</b> Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)	No Change	2013	2013	2013	0 GO 0 PAYG 100,000 SPR 0 PRIV 0 OFIN
Project Total						<u>100,000</u>
PR-1169	<b>Marder Camellia Conservatory</b> Construction of 3,000 sq ft conservatory adjacent to Marder Woodland Garden to house spring display of camellias and other flowering plants. The conceptual design has been completed and is presently being refined. (Operating Costs: \$30,000/yr)	Revised Cost Revised Timing	2007	2013	2013	600,000 GO 0 20GO 0 PAYG 0 SPR 952,000 PRIV 0 OFIN
Project Total						<u>1,552,000</u>
PR-1235	<b>2014 Small Improvement Projects</b> Construction of one or two specific feature areas at the Arboretum or Kemper Farm - some in cooperation with service and garden clubs or other private donors. (Operating Costs: \$20,000/yr)	New	2014	2014	2014	0 GO 0 PAYG 100,000 SPR 0 PRIV 0 OFIN
Project Total						<u>100,000</u>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Arboretum & Kemper Farm						
PR-1170	<b>Towers and Waterfall at Arboretum</b> <div>The Towers and Waterfall are two 10' X 10' square towers reaching 25 feet high with a 10' high water fall that will become a prominent visual element of the center of the botanical garden and the upper end of the water rill. The towers will blend architecturally with other structures in the garden area and will provide a visual midpoint to the main axis of the water rill plaza. (Operating Costs: \$80,000/yr)</div>	No Change	TBD	TBD	TDB	1,000,000 *GO 0 *20GO 0 *PAYG 0 *SPR 1,500,000 *PRIV 0 *OFIN
Project Total						<u>2,500,000</u>
SUBTOTAL						1,400,000 GO
PARKS & RECREATION: Arboretum & Kemper Farm						0 20GO 115,000 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 UESC 0 SA 0 SWU 0 CTY 0 EDSTX 0 OCITY 0 KDOT 0 TFED 0 CDBG 0 OFED 0 ERF 0 RECV 0 GCR 500,000 SPR 1,452,000 PRIV 0 ODF 0 OFIN
						<u>3,467,000</u>

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Park and Greenspace Improvements						
PR-0423	<b>2006 Park Improvements</b> Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2006	2006	2006	800,000 *SPR
	Project Total					800,000
PR-0424	<b>2007 Park Improvements</b> Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2007	2007	2007	840,000 *SPR
	Project Total					840,000
PR-0628	<b>2008 Park Improvements</b> Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2008	2008	2008	550,000 *SPR
	Project Total					550,000
PR-0730	<b>2009 Park Improvements</b> Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&R.	No Change	2009	2009	2009	840,000 *SPR
	Project Total					840,000
PR-1159	<b>Median Landscaping</b> Install landscaping and irrigation on the center medians of College Boulevard from Antioch to US 69 Highway. (Operating cost: \$20,000/yr)	No Change	2008	2009	2009	160,000 *PAYG 0 *SPR
	Project Total					160,000
PR-1180	<b>Lake Dredging - Regency Lake Park</b> Regency Lake Park, 148th & Lamar. Drain the lake, dredge the excessive silt and re-grade to original depth.	No Change	2008	2009	2009	275,000 *PAYG 0 *SPR
	Project Total					275,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Park and Greenspace Improvements						
PR-0838	<div>2010 Park Improvements</div> <div>Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&amp;R.</div> <div>Project Total</div>	No Change	2010	2010	2010	575,000 SPR
						575,000
PR-0956	<div>2011 Park Improvements</div> <div>Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&amp;R.</div> <div>Project Total</div>	No Change	2011	2011	2011	600,000 SPR
						600,000
PR-1061	<div>2012 Park Improvements</div> <div>Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&amp;R.</div> <div>Project Total</div>	No Change	2012	2012	2012	650,000 SPR
						650,000
PR-1156	<div>2013 Park Improvements</div> <div>Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&amp;R.</div> <div>Project Total</div>	No Change	2013	2013	2013	650,000 SPR
						650,000
PR-1236	<div>2014 Park Improvements</div> <div>Construction of park improvements for projects recommended by the Citizens' Advisory Council on P&amp;R.</div> <div>Project Total</div>	New	2014	2014	2014	650,000 SPR
						650,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Park and Greenspace Improvements						
SUBTOTAL						0 GO
PARKS & RECREATION: Park and Greenspace Improvements						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						3,125,000 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>3,125,000</u>

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Park Facility Improvements						
PR-1068	<b>Demolition of Overland Park Community Center</b> Demolition of Community Center at 87th & Lamar after the transition to the new Matt Ross Community Center is complete. Includes removal of existing building and site restoration work.	Revised Cost	2006	2006	2006	0 *20GO 280,000 *PAYG 0 *1/8STX 0 *OFIN  0 *PRIV
Project Total						280,000
PR-0980	<b>Stonegate Pool Reconstruction</b> Demolition of existing pool and construction of new "neighborhood" style pool to City Standards. (Net Additional Operating Cost:\$65,000/yr)	No Change	2007	2008	2009	4,380,000 *20GO 0 *PAYG 0 *1/8STX 0 *OFIN 0 *PRIV
Project Total						4,380,000
PR-0007	<b>Highland View Swimming Pool</b> Construction of swimming pool at 151st Street and England.  (Net Operating cost: \$150,000/year)	No Change	2007	TDB	2008	0 *20GO 570,000 *PAYG 0 *1/8STX 0 *OFIN 0 *PRIV
						TBD
Project Total						4,960,000 *20GO 0 *PAYG 0 *1/8STX 0 *OFIN 0 *PRIV
						5,530,000
PR-1065	<b>Modifications to Marty &amp; Tomahawk Ridge Swimming Pools</b> Installation of backwash systems & holding tanks in order to meet stormwater discharge regulations. Backwash will be discharged to sanitary sewer vs. the storm sewer.	No Change	2007	2008	2008	0 *20GO 0 *PAYG 150,000 *SWU 0 *OFIN 0 *PRIV
Project Total						150,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Park Facility Improvements						
PR-1085	<b>OP Youth Soccer Park</b> Construction of a 12-field tournament quality soccer park, including artificial turf, lighting, parking, concessions, restrooms, an administrative building, playgrounds and pathways and expanded parking lot for Deanna Rose Farmstead. Project also include construction of six new holes at St. Andrews Golf Course to accommodate the soccer park. (Net Operating cost: \$0/year - revenue supported)	Revised Funding	2007	2008	2007	36,000,000 *20GO 0 *PAYG 0 *1/8STX 0 *OFIN 0 *SWU 0 *PRIV  2008 0 *20GO 0 *PAYG 0 *1/8STX 105,000 *CTY 95,000 *SWU 0 *PRIV <u>36,200,000</u>
	Project Total					
PR-0445	<b>Deanna Rose Children's Farmstead Entrance Building</b> Construction of new entrance and administration building on the north side of the expansion area. Entrance building construction is occurring in coordination with construction of Soccer Park. (Net operating cost: \$0/yr - revenue supported)	Revised Timing Revised Scope	2008	2009	2009	1,686,000 *20GO 10,000 *PAYG 0 *OFIN 0 *PRIV  <u>1,696,000</u>
	Project Total					
PR-1274	<b>Ben's Bank at Deanna Rose Children's Farmstead</b> Construction of a historically authentic small town bank of approximately 480 sq. ft. and furnishings will include circa 1900. A "bank teller" will provide presentations on financial topics and early banking history. (Net operating cost: \$22,000/yr)	New	2009	2009	2009	0 *20GO 0 *PAYG 0 *OFIN 228,000 *PRIV  <u>228,000</u>
	Project Total					

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Park Facility Improvements						
PR-0981	<b>Roe Pool Reconstruction</b>	Revised Cost	2012	2013	2013	4,240,000 20GO
	Demolition of existing pool and construction of new neighborhood style pool to City standards. Scope includes installation of storm sewers and replacement of parking lot. (Net Additional Operating Costs: \$68,000/yr)	Revised Scope				0 PAYG
						0 1/8STX
						0 OFIN
						0 PRIV
	Project Total					<u>4,240,000</u>
SUBTOTAL						0 GO
PARKS & RECREATION: Park Facility Improvements						4,240,000 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>4,240,000</u>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Golf Courses						
PR-0087	<b>2007 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	No Change	2007	2007	2007	569,000 *GCR
	Project Total					<u>569,000</u>
PR-0626	<b>2008 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	No Change	2008	2008	2008	451,000 *GCR
	Project Total					<u>451,000</u>
PR-0731	<b>2009 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	No Change	2009	2009	2009	477,000 *GCR
	Project Total					<u>477,000</u>
PR-0839	<b>2010 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	Revised Cost based on available funding	2010	2010	2010	500,000 GCR
	Project Total					<u>500,000</u>
PR-0957	<b>2011 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	Revised Cost based on available funding	2011	2011	2011	500,000 GCR
	Project Total					<u>500,000</u>
PR-1059	<b>2012 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	Revised Cost based on available funding	2012	2012	2012	500,000 GCR
	Project Total					<u>500,000</u>
PR-1158	<b>2013 Golf Course Improvements</b> Improvements to the golf courses' grounds and facilities.	Revised Cost based on available funding	2013	2013	2013	500,000 GCR
	Project Total					<u>500,000</u>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION: Golf Courses						
PR-1237	<div>2014 Golf Course Improvements</div> <div>Continuation of annual program. Improvements to the golf courses' grounds and facilities.</div>	New	2014	2014	2014	500,000 GCR
	Project Total					500,000
SUBTOTAL						
PARKS & RECREATION: Golf Courses						
						0 GO
						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						2,500,000 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						2,500,000



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
PARKS & RECREATION - ALL CATEGORIES						
SUBTOTAL					3,220,000	GO
PARKS & RECREATION - ALL CATEGORIES					4,240,000	20GO
					365,000	PAYG
					0	EXCIS
					0	1/8STX
					0	ESC
					0	UESC
					0	SA
					0	SWU
					0	CTY
					0	EDSTX
					0	OCITY
					0	KDOT
					0	TFED
					0	CDBG
					0	OFED
					0	ERF
					0	RECV
					2,500,000	GCR
					3,625,000	SPR
					1,702,000	PRIV
					0	ODF
					0	OFIN
					15,652,000	

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
BRIDGE IMPROVEMENTS						
BR-0549	<div>132nd Street and U.S. 69 Overpass DESIGN AND CONSTRUCTION Construction of bridge over U.S. 69. The City is receiving \$1 million in federal funding through Congressman Moore's office to assist with construction costs. Project is complete and waiting on project closeout.</div>	Revised Cost	2005	2007	2005	0 *GO 397,000 *PAYG 0 *CTY 0 *OCITY 0 *KDOT 0 *TFED  2007 2,871,000 *GO 0 *PAYG 0 *1/8STX 212,000 *ESC 0 *CTY 0 *OCITY 0 *KDOT <u>1,000,000</u> *TFED <u>4,480,000</u>
	Project Total					
BR-1025	<div>95th &amp; Foster Bridge Replacement Replacement of bridge. This bridge included in the CIP based on the 2006 biennial bridge inspection report, which indicated the bridge needed to be replaced.</div>	Revised Cost	2007	2008	2008	0 *GO 468,000 *PAYG 468,000 *SWU 0 *OCITY 0 *KDOT 0 *TFED  <u>936,000</u>
	Project Total					
BR-0369	<div>Design of 151st Street Bridge at Kenneth Road Replacement of the bridge over the Blue River at 151st St. This is a cooperative project with KCMO. Jackson County, MO will be administering project. Amount shown is for Overland Park contribution to project only.</div>	Revised Scope	2007	2009	2009	0 *GO 200,000 *PAYG 0 *CTY 0 *OCITY 0 *KDOT 0 *TFED  <u>200,000</u>
	Project Total					

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
BRIDGE IMPROVEMENTS						
BR-1142	<b>Bridge Replacement on 191st Street, east of Pflumm</b>	Revised Cost	2008	2009	2009	0 *GO
	Replacement of one-lane bridge with standard two-lane bridge. The project was included in the City's Municipal Service Extension Plan for the proposed 2008 annexation.	Revised Scope				605,000 *PAYG
						0 *CTY
						0 *OCITY
						0 *KDOT
						0 *TFED
	Project Total					605,000
SUBTOTAL -						0 GO
BRIDGE IMPROVEMENTS						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						0

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
RESIDENTIAL STREET PROGRAM						
SR-0031	<div>2007 Residential Street Program</div> <div>Improvements to eligible residential streets, partially funded by the 1/8-cent sales tax for street improvements. The 2007 program includes streets in the South Lake and North Park neighborhoods.</div>	No Change	2006	2007	2007	0 *GO 0 *PAYG 2,800,000 *1/8STX 0 *CTY 0 *EDSTX 0 *CDBG
Project Total						2,800,000
SR-0620	<div>2008 Residential Street Program</div> <div>Improvements to eligible residential streets, partially funded by the 1/8-cent sales tax for street improvements. The 2008 program includes streets in the North Overland Park Hills neighborhood and Conservation Areas 13 and 8.</div>	Revised Cost	2006	2008	2008	0 *GO 0 *PAYG 3,325,000 *1/8STX 0 *CTY 0 *EDSTX 40,000 *SPR
					2009	1,338,000 *GO
Project Total						4,703,000
SR-0745	<div>2008 CDBG Program</div> <div>Community Development Block Grant (CDBG) portion of the Residential Street Program. Areas determined by CDBG Citizens Advisory Committee.</div>	No Change	2007	2008	2008	0 *GO 0 *PAYG 0 *1/8STX 0 *CTY 0 *EDSTX 385,000 *CDBG
Project Total						385,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
RESIDENTIAL STREET PROGRAM						
SR-0696	<b>2009 Residential Street Program</b> <div>Improvements to residential streets, partially funded by the 1/8-cent sales tax for street improvements, approved for "eligible" streets. The 2009 program includes both "green" and "red" (originally ineligible) streets in the Cunningham Heights neighborhood and "red" streets in Historic Overland Park.</div>	No Change	2007	2009	2006	0 *1/8STX 0 *SWU   

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP					
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009	
RESIDENTIAL STREET PROGRAM							
SR-1264	<b>2009 CDBG, Part 2 (Stimulus Funding)</b> HUD/CDBG stimulus money added to 2009 Residential Street Program to partially reconstruct Hadley from 81st Street to 83rd Street. Total cost of reconstruction is \$340,000. Non-CDBG expenditures will be part of SR-0996.	New	2009	2009	2009	0 *GO 0 *PAYG 0 *1/8STX 0 *CTY 0 *EDSTX 174,241 *CDBG	
Project Total						174,241	
SR-0746	<b>2009 CDBG Program</b> Community Development Block Grant (CDBG) portion of the Residential Street Program. Areas determined by CDBG Citizens Advisory Committee.	No Change	2008	2009	2009	0 *GO 0 *PAYG 0 *1/8STX 0 *CTY 0 *EDSTX 350,000 *CDBG	
Project Total						350,000	
SR-0841	<b>2010 Residential Street Program</b> Improvements to residential streets. The 2010 program includes "red" (originally ineligible) streets in the Arrowhead Trails, Crestview, Maple Crest and Young's Park neighborhoods.	Revised Cost	2007-2008	2010	2007	0 *GO 0 *PAYG 50,000 *1/8STX 50,000 *SWU 0 *CTY 0 *CDBG	
						2008	0 *GO 0 *PAYG 300,000 *1/8STX 50,000 *SWU 0 *CTY 0 *CDBG
						2010	1,775,000 GO 0 PAYG 1,635,000 1/8STX 420,000 SWU 740,000 CTY 0 CDBG
Project Total						5,020,000	

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
RESIDENTIAL STREET PROGRAM						
SR-1079	<b>2010 Neighborhood Streets Reconstruction Program</b> <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL streetlights, curbs, sidewalks and required storm drainage improvements.</div>	Removed	2009	2010	2010	0 GO 0 PAYG 0 1/8STX 0 CTY 0 EDSTX 0 CDBG
	Project Total					0
SR-0968	<b>2010 CDBG Program</b> <div>Community Development Block Grant (CDBG) portion of the Residential Street Program. Areas determined by CDBG Citizens Advisory Committee.</div>	No Change	2009	2010	2010	0 GO 0 PAYG 0 1/8STX 0 CTY 0 EDSTX 350,000 CDBG
	Project Total					350,000
SR-1080	<b>2011 Neighborhood Streets Reconstruction Program</b> <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL streetlights, curbs, sidewalks and required storm drainage improvements.</div>	Revised Cost Revised Scope	2010	2011	2011	0 GO 0 PAYG 2,560,000 1/8STX 0 CTY 0 EDSTX 350,000 CDBG
	Project Total					2,910,000
SR-1131	<b>2012 Neighborhood Streets Reconstruction Program</b> <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL streetlights, curbs, sidewalks and required storm drainage improvements.</div>	Revised Cost Revised Scope	2011	2012	2012	0 GO 0 PAYG 2,125,000 1/8STX 0 CTY 0 EDSTX 350,000 CDBG
	Project Total					2,475,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
RESIDENTIAL STREET PROGRAM						
SR-1183	<b>2013 Neighborhood Streets Reconstruction Program</b> <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL streetlights, curbs, sidewalks and required storm drainage improvements.</div>	No Change	2012	2013	2013	0 GO 0 PAYG 2,745,000 1/8STX 0 CTY 0 EDSTX 350,000 CDBG
Project Total						3,095,000
SR-1228	<b>2014 Neighborhood Streets Reconstruction Program</b> <div>Program includes complete reconstruction of residential and collector streets, replacement of KCPL streetlights, curbs, sidewalks and required storm drainage improvements.</div>	New	2013	2014	2014	0 GO 0 PAYG 2,960,000 1/8STX 0 CTY 0 EDSTX 350,000 CDBG
Project Total						3,310,000
SUBTOTAL						1,775,000 GO
RESIDENTIAL STREET PROGRAM						0 20GO 0 PAYG 0 EXCIS 12,025,000 1/8STX 0 ESC 0 UESC 0 SA 420,000 SWU 740,000 CTY 0 EDSTX 0 OCITY 0 KDOT 0 TFED 1,750,000 CDBG 0 OFED 0 ERF 0 RECV 0 GCR 0 SPR 0 PRIV 0 ODF 0 OFIN
						16,710,000

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
SIDEWALK CONSTRUCTION						
SW-0697	<b>2009 Sidewalk Construction</b> Construction of sidewalks in areas without existing sidewalks.	No Change	2009	2009	2009	0 *PAYG 50,000 *1/8STX
	Project Total					50,000
SW-0827	<b>2010 Sidewalk Construction</b> Construction of sidewalks in areas without existing sidewalks.	No Change	2010	2010	2010	0 PAYG 50,000 1/8STX
	Project Total					50,000
SW-0928	<b>2011 Sidewalk Construction</b> Construction of sidewalks in areas without existing sidewalks.	No Change	2011	2011	2011	0 PAYG 50,000 1/8STX
	Project Total					50,000
SW-1055	<b>2012 Sidewalk Construction</b> Construction of sidewalks in areas without existing sidewalks.	No Change	2012	2012	2012	0 PAYG 50,000 1/8STX
	Project Total					50,000
SW-1140	<b>2013 Sidewalk Construction</b> Construction of sidewalks in areas without existing sidewalks.	No Change	2013	2013	2013	0 PAYG 50,000 1/8STX
	Project Total					50,000
SW-1227	<b>2014 Sidewalk Construction</b> Construction of sidewalks in areas without existing sidewalks.	New	2014	2014	2014	0 PAYG 50,000 1/8STX
	Project Total					50,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
SIDEWALK CONSTRUCTION						
SUBTOTAL						0 GO
SIDEWALK CONSTRUCTION						0 20GO
						0 PAYG
						0 EXCIS
						250,000 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>250,000</u>

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STREETLIGHTING						
SL-0598	<b>2008 Streetlighting</b> Installation of streetlighting. Project area includes 91st Terr. and Foster.	No Change	2007	2008	2008	207,300 *PAYG 0 *OCTY
	Project Total					207,300
SL-0693	<b>2009 Streetlighting</b> Installation of streetlighting on residential, collectors and thoroughfares.	No Change	2008	2009	2009	0 *PAYG 100,000 *1/8STX 0 *OCTY
	Project Total					100,000
SL-0829	<b>2010 Streetlighting</b> Installation of streetlighting on residential, collectors and thoroughfares.	No Change	2009	2010	2010	0 PAYG 100,000 1/8STX 0 OCTY
	Project Total					100,000
SL-0933	<b>2011 Streetlighting</b> Installation of streetlighting on residential, collectors and thoroughfares.	No Change	2010	2011	2011	0 PAYG 100,000 1/8STX 0 OCTY
	Project Total					100,000
SL-1046	<b>2012 Streetlighting</b> Installation of streetlighting on residential, collectors and thoroughfares.	No Change	2011	2012	2012	0 PAYG 100,000 1/8STX 0 OCTY
	Project Total					100,000
SL-1139	<b>2013 Streetlighting</b> Installation of streetlighting on residential, collectors and thoroughfares.	No Change	2012	2013	2013	0 PAYG 100,000 1/8STX 0 OCTY
	Project Total					100,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STREETLIGHTING						
SL-1224	<b>2014 Streetlighting</b>	New	2013	2014	2014	0 PAYG
	Continuation of annual program.					100,000 1/8STX
	Installation of streetlighting on residential, collectors and thoroughfares.					0 OCTY
	Project Total					100,000
SUBTOTAL						
						0 GO
STREETLIGHTING						0 20GO
						0 PAYG
						0 EXCIS
						500,000 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCTY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						500,000

Project Number	Project Description	Adopted 2010-2014 CIP					
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009	
STREET IMPROVEMENTS							
ST-0514	135th & US 69 Improvements	Revised Cost	2001	2004-2005	2002	1,040,300 *GO 0 *PAYG 0 *ESC 0 *UESC 0 *CTY 0 *EDSTX 0 *KDOT 0 *TFED 0 *OFIN	
	Construction of northbound ramp improvements. Project includes acquisition of right-of-way. Project is funded by OP, the County CARS program and Federal "earmarked" funds. Scope includes: extension of the project west of Antioch and east of Metcalf; addition of a turn lane at Metcalf; new signals at 133rd and Metcalf, 131st and Antioch and 137th and Antioch; erosion control plans; ADA requirements; and deployment of Dynamic Message Signs. This project is in two year maintenance agreement.				2004	3,878,000 *GO 0 *PAYG 0 *ESC 0 *UESC 2,111,000 *CTY 0 *EDSTX 0 *KDOT 2,750,000 *TFED 0 *OFIN	
					2005	0 *GO 0 *PAYG 928,000 *ESC 0 *UESC 1,054,000 *CTY 0 *EDSTX 0 *KDOT 0 *TFED	
						[OFIN= Interest]	74,000 *OFIN
							11,835,300

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STREET IMPROVEMENTS						
ST-0662	133rd & Lamar Roundabout	Revised Cost Revised Funding	2003	2006	2003	0 *GO 0 *PAYG 0 *1/8STX 0 *ESC 0 *UESC 0 *CTY 158,000 *EDSTX 0 *KDOT 0 *TFED 0 *OFIN
	Construction of a roundabout to improve pedestrian safety and traffic operations. Scope includes replacement and addition of streetlighting and landscaping within the roundabout. This project is under a two-year maintenance period. Waiting on final project closeout from KDOT.				2006	0 *GO 0 *PAYG 0 *1/8STX 0 *ESC 0 *CTY 84,935 *EDSTX 0 *KDOT 747,065 *TFED 0 *OFIN
						<u>990,000</u>
	Project Total					
ST-0018	I-435 & Antioch Interchange	No Change	2001	2005	2004	4,081,000 *20GO
	Design & construction of interchange. Project is funded by Overland Park, Federal demonstration project funding and the Kansas System Enhancement Program. City funding is for right-of-way, utility relocation & design. Total OP obligation estimated at \$15.3 million.				2005	0 *20GO 1,388,000 *PAYG 48,240,000 *KDOT 7,560,000 *TFED
					2006	8,223,000 *20GO
					2009	954,000 *GO
		[OFIN = Interest & Reimbursements]				554,000 *OFIN
	Project Total					<u>71,000,000</u>

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STREET IMPROVEMENTS						
ST-0923	<b>151st &amp; U.S. 69 Intersection Improvements</b> <div>The project improves traffic flow of the southbound offramp, construct an additional right turn lane, increase capacity and add pedestrian accessibility. Project is complete and awaiting closeout with KDOT.</div>	No Change	2006	2007	2006	0 *GO 170,000 *PAYG 0 *ESC 0 *UESC 0 *SWU 0 *CTY 0 *EDSTX 0 *KDOT 0 *TFED 0 *OFIN   2007 0 *GO 83,000 *PAYG 0 *ESC 0 *UESC 0 *SWU 0 *CTY 0 *EDSTX 383,000 *KDOT 0 *TFED 0 *OFIN
	Project Total					636,000
ST-1130	<b>Quivira Road Intersection Improvements: 175th to 179th</b> <div>Improvements to Quivira Road, including dedicated turn lanes, which will coincide with construction of the new Blue Valley School District SW Campus.</div>	Revised Timing	2008	2009	2007  2008	535,000 *EDSTX  100,000 *PAYG
	Project Total					635,000
ST-1151	<b>U.S. 69 Highway Widening Design: 95th Street to 119th Street</b> <div>Joint design effort with KDOT to widen U.S. Highway 69 from four to six lanes between 95th Street and 119th Street. Project would be administered by KDOT. Funding shown is for City contribution only. Total design cost, including KDOT contribution, is \$12,000,000.</div>	No Change	2009-2012	TBD	2009  2011	2,019,000 *GO  2,000,000 GO
	Project Total					4,019,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STREET IMPROVEMENTS						
ST-1058	159th and U.S. 69 Highway Interchange	Revised Cost	TBD	TBD	TBD	29,300,000 *GO
	Addition of diamond-interchange at 159th Street on US 69 Highway. The bridge for the project is included in TH-0851. Project is not scheduled at this time.					3,700,000 *PAYG
						0 *ESC
						0 *UESC
						0 *SWU
						0 *CTY
						0 *EDSTX
						0 *OCTY
						0 *KDOT
						0 *TFED
						0 *PRIV
						0 *OFIN
	Project Total					<u>33,000,000</u>
SUBTOTAL						2,000,000 GO
STREET IMPROVEMENTS						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>2,000,000</u>

\*indicates project costs not included in plan totals



		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0357D	<div>Design - Pflumm: 135th to 143rd</div> <div>Design to widen Pflumm from 2 to 4 lanes. Design occurred in 2001 and construction was completed in 2004. The design firm continues to monitor the site mitigation, therefore this project is still active.</div>	No Change	2001	2003	2001	0 *GO 0 *PAYG 400,000 *EXCIS 0 *1/8STX 0 *ESC 0 *SA 0 *CTY 250,000 *OCITY 0 *TFED
	Project Total					650,000
TH-0357	<div>Pflumm: 135th to 143rd</div> <div>Widens Pflumm from 2 to 4 lanes. Construction was completed in 2004. This project cannot be closed due to a mitigation area which will require monitoring for five years.</div>	No Change	2001	2003	2003	0 *GO 91,000 *PAYG 0 *EXCIS 0 *1/8STX 0 *ESC 0 *SA [2003 CARS] 650,000 *CTY 904,000 *OCITY 680,000 *EDSTX 4,600,000 *TFED
	Project Total					6,925,000
TH-0494D	<div>Design - 151st: Antioch to Quivira</div> <div>Final design to widen 151st from 2 to 4 lanes. Project is complete and in two year maintenance period.</div>	No Change	2004	2006	2004	0 *GO 65,460 *PAYG 1,020,000 *EXCIS 0 *1/8STX 0 *ESC 0 *SA 0 *CTY 124,540 *OCITY 0 *TFED
	Project Total					1,210,000

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0511	151st: Pflumm to Quivira	Revised Cost	2003	2005	2003	0 *GO
		Revised Funding				0 *PAYG
	Widens 151st from 2 to 4 lanes. Interlocal agreement is with Olathe. Project includes both 2003 design (funding transferred from TH-0511D) and construction. Project is complete and in two year maintenance period.					151,000 *EXCIS
						0 *1/8STX
						0 *ESC
						0 *SA
						0 *CTY
						330,000 *OCITY
						0 *TFED
					2005	0 *GO
						679,000 *PAYG
						750,000 *EXCIS
						0 *1/8STX
						0 *ESC
					0 *SA	
			[2005 CARS]			2,445,000 *CTY
						2,415,000 *OCITY
						0 *TFED
	Project Total					6,770,000
TH-0624D	Design - Nall: 143rd to 159th	No Change	2005	2007	2005	0 *GO
	Final design to widen Nall from 2 to 4 lanes. Project is under construction.					132,250 *PAYG
						285,000 *EXCIS
						254,000 *1/8STX
						313,000 *ESC
						0 *SA
						0 *CTY
						565,750 *OCITY
						0 *TFED
	Project Total					1,550,000

Project Number	Project Description	Adopted 2010-2014 CIP				2010-2014 CIP Adopted 8/2009	
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year		
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax							
TH-0494	151st: Antioch to Quivira	Revised Cost	2003	2006-	2006	0 *GO	
	Widening of 151st from 2 to 4 lanes. Project is complete and in two year maintenance period.	Revised Funding		2007		0 *PAYG	
						2,000,000 *EXCIS	
						767,000 *1/8STX	
						0 *ESC	
						0 *SA	
						2,732,000 *CTY	
						1,162,000 *OCITY	
						4,881,000 *TFED	
					2007		0 *GO
							1,400,000 *20GO
							633,000 *PAYG
							2,000,000 *EXCIS
							0 *1/8STX
							0 *ESC
							0 *SA
							0 *CTY
							0 *OCITY
						0 *TFED	
	Project Total					15,575,000	
TH-0512	2006 Preliminary Design	No Change	2006	-	2006	0 *GO	
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements.					0 *PAYG	
						225,000 *EXCIS	
						0 *1/8STX	
						0 *ESC	
						0 *SA	
						0 *CTY	
						0 *OCITY	
						0 *TFED	
	Project Total					225,000	
TH-0497D	Design - Antioch: 151st - 167th	No Change	2006	2008	2006	0 *GO	
	Final design to widen Antioch from 2 to 4 lanes.					283,000 *PAYG	
						500,000 *EXCIS	
						318,900 *1/8STX	
						98,100 *ESC	
						0 *SA	
						0 *CTY	
						0 *OCITY	
					0 *TFED		
	Project Total					1,200,000	

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP					2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year		
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax							
TH-0888	<b>135th Street - Metcalf to Nall and Switzer to Antioch</b> <div>Widen 135th Street to six lanes. With completion of this project, 135th Street will continuously be six lanes from Nall to Switzer. The City has received federal funding via Senator Brownback's office.</div>	No Change	2005	2006	2006	2,242,390 *GO 0 *PAYG 544,610 *EXCIS 0 *1/8STX 113,000 *ESC 0 *SA 1,200,000 *CTY 0 *OCITY 3,000,000 *TFED <u>7,100,000</u>	
	Project Total						
TH-0502	<b>143rd: Antioch to Metcalf</b> <div>Design and construction to widen 143rd from 2 to 4 lanes and replacement of US69 bridges over 143rd.</div>	No Change	2005	2007	2005  2007	750,000 *1/8STX  6,001,000 *GO 0 *PAYG 2,707,000 *EXCIS 2,200,000 *1/8STX 395,000 *ESC 0 *SA 0 *CTY 0 *TFED <u>12,053,000</u>	
	Project Total						
TH-0726D	<b>Design - 127th: Metcalf to Nall</b> <div>Final design to upgrade 127th. A traffic study was completed in 2005 and final design began in 2006. Design initiated in 2006. Project combined into TH-0726.</div>	Removed Combined into project TH-0726	2005-  2006	2010	2005  2006  2008	0 *ESC  0 *PAYG 0 *ESC  0 *PAYG <u>0</u>	
	Project Total						
TH-0624	<b>Nall Avenue: 143rd to 159th</b> <div>Widening Nall from 2 to 4 lanes between 143rd and 159th. Project includes WaterOne work/funding for waterline construction at approximately \$800,000.</div>	No Change	2005	2007	2007	4,110,000 *GO 350,000 *20GO 0 *PAYG 1,850,000 *EXCIS 0 *1/8STX 510,000 *ESC 0 *SA 2,750,000 *CTY 4,385,000 *OCITY 0 *TFED [OFIN = WaterOne] 800,000 *OFIN <u>14,755,000</u>	
	Project Total						

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0623	2008 Preliminary Design	Removed	2008	2008	2008	0 *GO 0 *PAYG 0 *EXCIS 0 *1/8STX 0 *ESC 0 *CTY 0 *OCITY 0 *TFED
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Project removed. Preliminary design will be done in-house.					
	Project Total					0
TH-0497	Antioch: 151st to 167th	Revised Cost Revised Funding	2006	2008-2009	2008	0 *GO 0 *PAYG 0 *20GO 2,000,000 *EXCIS 0 *1/8STX 0 *ESC 2,623,000 *CTY 0 *EDSTX 0 *TFED
	Widening Antioch from 2 to 4 lanes. This project is adjacent to the Blue Valley West K-12 Campus and is strongly supported by the Blue Valley School District.					
					2009	5,583,000 *GO 0 *PAYG 505,000 *20GO 0 *EXCIS 1,500,000 *1/8STX 60,000 *ESC 2,682,000 *CTY 3,000,000 *EDSTX 0 *TFED
	Project Total					17,953,000
TH-0850	Switzer: 143rd to 151st	Revised Cost	2007	2009	2007	0 *PAYG 675,000 *EXCIS
	Design and construction to widen Switzer from 2 to 4 lanes. Design occurred in 2007, with construction in 2009.					
					2009	5,149,000 *GO 0 *PAYG 0 *EXCIS 0 *1/8STX 10,000 *ESC 0 *SA 0 *CTY 555,000 *EDSTX 0 *OCITY 0 *TFED
	Project Total					6,389,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0725	2009 Preliminary Design	Removed	2009	2009	2009	0 *GO 0 *PAYG 0 *EXCIS 0 *1/8STX 0 *ESC 0 *SA 0 *CTY 0 *OCITY 0 *TFED
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Project removed. Preliminary design will be done in-house.					
	Project Total					0
TH-1083	159th: Pflumm to Quivira Design and Construction	Removed	TBD	TBD	TBD	0 GO
	Widen one mile of 159th, from Pflumm to Quivira, from 2 to 4 lanes. 2009 funding is for design. Project removed.					0 GO 0 20GO 0 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 CTY 0 OCITY 0 TEA21
	Project Total					0
TH-0869	2010 Preliminary Design	Removed	2010	2010	2010	0 GO 0 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 SA 0 CTY 0 OCITY 0 TFED
	Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Project removed. Preliminary design will be done in-house.					
	Project Total					0

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0501	143rd Street: Quivira to Switzer	Revised Cost Revised Timing	2007	2011	2007	600,000 *EXCIS
	Widening 143rd from 2 to 4 lanes. The project will be designed in 2007 and constructed in 2011.				2009	380,000 *PAYG
					2011	3,818,000 GO
						1,700,000 20GO
						0 PAYG
						2,795,000 EXCIS
						0 1/8STX
						15,000 ESC
						0 SA
						0 CTY
						1,092,000 OCITY
						0 TFED
						10,400,000
		Project Total				
TH-0726	127th: Metcalf to Nall	Revised Cost Revised Scope Revised Funding	2005- 2006	2011	2005	50,000 *ESC
	Widening of 127th street from 2 to 4 lanes.				2006	0 *PAYG
						360,000 *ESC
					2008	0 *PAYG
					2009	330,000 *PAYG
						160,000 *ESC
					2010	3,000,000 CTY
					2011	3,785,000 GO
						500,000 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 SA
					0 CTY	
					0 OCITY	
					0 TFED	
	Project Total					8,185,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0932	2011 Preliminary Design	Removed	2011	2011	2011	0 GO 0 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 SA 0 CTY 0 OCITY 0 TFED
	<div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Project removed. Preliminary design will be done in-house.</div>					
	Project Total					<div>0</div>
TH-0870	159th: Switzer to Antioch Design and Construction	Revised Cost Revised Scope Revised Funding Revised Timing	2007 -2009	2011	2007	150,000 *1/8STX
	<div>Widen one mile of 159th, from Switzer to Antioch, from 2 to 4 lanes. 2007 funding is for design.</div>				2009	1,250,000 *EXCIS
					2010	750,000 GO 0 EXCIS
					2011	4,400,000 GO 1,500,000 20GO 0 PAYG 0 EXCIS 2,300,000 1/8STX 0 ESC 0 SA 3,500,000 CTY
					2012	0 GO 0 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 SA 0 CTY 0 OCITY 0 TEA21
	Project Total					<div>13,850,000</div>

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP					2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year		
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax							
TH-1268	<b>159th: Quivira to Switzer Design and Construction</b>	New	2007	2012	2010	750,000	EXCIS
	<div>Widen one mile of 159th, from Quivira to Switzer, from 2 to 4 lanes. Previously this project was included in TH-0870. Revised scope of that project to split project in to two projects.</div>				2012	2,050,000	GO
						0	PAYG
						3,350,000	EXCIS
						2,700,000	1/8STX
						0	ESC
						0	SA
						3,500,000	CTY
						0	OCITY
						0	TEA21
		Project Total					12,350,000
TH-1054	<b>2012 Preliminary Design</b>	Removed	2012	2012	2012	0	GO
	<div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Project removed. Preliminary design will be done in-house.</div>					0	PAYG
						0	EXCIS
						0	1/8STX
						0	ESC
						0	CTY
						0	OCITY
						0	TFED
		Project Total					0
TH-1132	<b>Quivira Road: 151st Street to 159th Street</b>	Removed	TDB	TBD	TBD	0	GO
	<div>Widen Quivira Road from two to four lanes. Project removed.</div>					0	PAYG
						0	EXCIS
						0	1/8STX
						0	ESC
						0	CTY
						0	OCITY
						0	TFED
		Project Total					0
TH-1147	<b>Quivira Road: 183rd Street to 187th Street</b>	Revised Cost	2011	2013	2013	0	GO
	<div>Construction of Quivira Road to standard two lane. This section of Quivira Road currently does not exist. This project was included in the City's municipal services extension plan for the 2008 annexation.</div>					0	PAYG
						0	EXCIS
						1,185,000	1/8STX
						0	ESC
						0	SA
						0	CTY
						0	OCITY
		Project Total					1,185,000

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-1149	2013 Preliminary Design	Removed	2013	2013	2013	0 GO 0 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 SA 0 CTY 0 OCITY 0 TFED <u>0</u>
	<div>Preliminary engineering for alignments, traffic studies and cost estimates for future thoroughfare improvements. Project removed. Preliminary design will be done in-house.</div>					
	Project Total					<u>0</u>
TH-0500	143rd: Pflumm to Quivira Design and Construction	Revised Cost Revised Timing	2012	2014	2012	0 GO 0 PAYG 0 EXCIS 300,000 1/8STX 0 ESC 0 SA 0 CTY [OCITY= Olathe] 300,000 OCITY 0 TFED
	<div>Widen 143rd from 2 to 4 lanes. Project is being done in conjunction with Olathe.</div>					
					2014	1,455,000 GO 0 PAYG 2,125,000 EXCIS 1,425,000 1/8STX 0 ESC 0 SA 0 CTY 2,480,000 OCITY 0 TFED <u>8,085,000</u>
	Project Total					<u>8,085,000</u>

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
TH-0496	<b>Switzer Road: 151st to 159th Design and Construction</b> <div>Widening of Switzer Road from 2 to 4 lanes.</div>	Revised Cost Revised Funding Revised Scope	2013	2014	2013	0 GO 700,000 PAYG 0 EXCIS 0 1/8STX 0 ESC 0 SA 3,500,000 CTY 0 OCITY 0 TFED   <

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						
SUBTOTAL						25,183,000 GO
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Eligible for Excise Tax						5,500,000 20GO
						700,000 PAYG
						13,910,000 EXCIS
						9,350,000 1/8STX
						15,000 ESC
						0 UESC
						0 SA
						0 SWU
						17,000,000 CTY
						0 EDSTX
						3,872,000 OCITY
						0 KDOT
						950,000 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>76,480,000</u>

Project Number	Project Description	Adopted 2010-2014 CIP					2010-2014 CIP Adopted 8/2009	
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year			
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Not Eligible for Excise Tax								
TH-0009A	<b>87th: Quivira to Goddard</b>	Revised Cost	2001	2004	2002	1,350,000	*1/8STX	
	Interchange improvement at 87th and I-35. The project is administered by the City of Lenexa. The total \$54.5M project cost is funded in part by the cities of Overland Park (\$9.5M) and Lenexa (\$7M). The balance is funded by the Kansas System Enhancement Program (\$26.3 M); Federal TEA21 funds (\$10.4 M) and CARS (\$1.9 M). Funding included in the CIP is for the City portion only. Project is complete and in two year maintenance period.	Revised Funding				1,303,000	*GO	
						0	*PAYG	
						2003	6,052,000	*GO
						2004	0	*GO
							0	*PAYG
							795,000	*1/8STX
							0	*ESC
							0	*SA
							0	*CTY
							0	*OCITY
							0	*KDOT
							0	*TFED
							0	*OFIN
						2005	0	*CTY
	Project Total					9,500,000		
TH-0580	<b>Metcalf: 99th to 103rd</b>	Revised Cost	2005	2007	2007	3,363,000	*GO	
	Widens Metcalf from 4 to 6 lanes. The project includes replacement of the bridges over Indian Creek (north of 103rd).					950,000	*PAYG	
						1,666,000	*1/8STX	
						0	*ESC	
						0	*SA	
						800,000	*CTY	
						0	*OCITY	
						921,000	*KDOT	
						2,880,000	*TFED	
						0	*OFIN	
	Project Total					10,580,000		

Project Number	Project Description	Adopted 2010-2014 CIP				2010-2014 CIP Adopted 8/2009
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Not Eligible for Excise Tax						
TH-0734	119th: Rosana Square to US 69	Revised Funding	2005	2008	2005	0 *GO
	Widens 119th from 4 to 6 lanes. Upon completion, 119th will be 6 lanes from the eastern city limits to US 69.	Revised Cost				0 *PAYG
						0 *EXCIS
						550,000 *1/8STX
						0 *ESC
						0 *SA
						0 *CTY
						0 *OCITY
						0 *TFED
					2008	0 *GO
						0 *PAYG
						0 *EXCIS
						1,150,000 *1/8STX
						270,000 *ESC
						0 *SA
						0 *CTY
					0 *OCITY	
					3,596,000 *TFED	
				2009	517,000 *GO	
	Project Total				<u>6,083,000</u>	
TH-0852	College Blvd: US 69 to Pflumm	Revised Cost	2007	2009	2007	0 *GO
	Widen College from 4 to 6 lanes. Includes \$1 million of federal funds (ARRA).	Revised Scope				870,000 *PAYG
		Revised Funding				0 *EXCIS
						0 *1/8STX
						0 *ESC
						0 *CTY
						0 *OCITY
						0 *TFED
					2009	1,745,300 *GO
						0 *PAYG
						0 *EXCIS
						500,000 *1/8STX
						31,700 *ESC
						0 *SA
						0 *CTY
						100,000 *OCITY
					7,200,000 *TFED	
	Project Total				<u>10,447,000</u>	

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Not Eligible for Excise Tax						
TH-0853	Antioch: I-435 to 119th Street	Revised Cost	2007	2010	2008	0 *GO
	Widen Antioch from 4 to 6 lanes. The project is scheduled to be completed following construction of the I-435 & Antioch Interchange. Design started in 2007 and construction is scheduled to occur in 2010.	Revised Funding				1,000,000 *PAYG
						0 *EXCIS
						0 *1/8STX
						0 *ESC
						0 *SA
						0 *CTY
						0 *OCITY
						0 *TFED
					2010	7,065,000 GO
						0 PAYG
						0 EXCIS
						3,180,000 1/8STX
						205,000 ESC
						0 CTY
						0 OCITY
					1,000,000 TFED	
	Project Total					12,450,000
TH-0948	Quivira Road: 99th to I-435 Design & Construction	Revised Cost	2009	2013	2008	0 *GO
	Widen Quivira Road from 4 to 6 lanes. 25% of funding is being provided by Lenexa. Design is expected to occur in 2009. Construction is anticipated in 2013.	Revised Funding				200,000 *PAYG
		Revised Timing				
					2009	0 *GO
						600,000 *PAYG
						0 *OCITY
					2011	0 GO
						0 OCITY
					2013	2,885,000 GO
						88,000 1/8STX
						0 CTY
					1,352,000 OCITY	
					4,000,000 TFED	
	Project Total					9,125,000

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Not Eligible for Excise Tax						
TH-0529A	<b>US 69 Highway Widening 75th to 95th Street</b> <div>Widen US 69 to six lanes from 75th Street to 95th. Added to CIP due to ARRA funds. Amount shown in City contribution only. Total project costs are estimated at \$85,000,000.</div>	New	2007	2009-2011	2009	2,034,000 *GO 82,000 *PAYG
					2010	2,100,000 GO 0 CTY
					2011	397,000 GO
						1,703,000 PAYG
	Project Total					6,316,000
TH-0552	<b>Quivira: College to 119th</b> <div>Project scope to include widening of Quivira from College to 119th from 4 to 6 lanes. Right-of-way purchase and utility relocations will be required.</div>	Revised Cost Revised Timing	2013	TBD	2013	0 GO 750,000 1/8STX
					TBD	1,613,000 *GO 0 *PAYG
						2,850,000 *1/8STX 1,527,000 *CTY
						3,000,000 *TFED
	Project Total					9,740,000
SUBTOTAL						12,447,000 GO
THOROUGHFARE CONSTRUCTION IMPROVEMENTS - Not Eligible for Excise Tax						0 20GO 1,703,000 PAYG 0 EXCIS 4,018,000 1/8STX 205,000 ESC 0 UESC 0 SA 0 SWU 0 CTY 0 EDSTX 1,352,000 OCITY 0 KDOT 5,000,000 TFED 0 CDBG 0 OFED 0 ERF 0 RECV 0 GCR 0 SPR 0 PRIV 0 ODF 0 OFIN
						24,725,000 TOTAL

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
THOROUGHFARES - SUMMARY						
	SUBTOTAL					37,630,000 GO
	THOROUGHFARES - SUMMARY					5,500,000 20GO
						2,403,000 PAYG
						13,910,000 EXCIS
						13,368,000 1/8STX
						220,000 ESC
						0 UESC
						0 SA
						0 SWU
						17,000,000 CTY
						0 EDSTX
						5,224,000 OCITY
						0 KDOT
						5,950,000 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>101,205,000</u>

Project Number	Project Description	Change From 2009-2013 CIP	Adopted 2010-2014 CIP			2010-2014 CIP Adopted 8/2009
			Des. Year	Cons. Year	Fin. Year	
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						
TS-0540	<b>2007 Traffic Signal Installation, Modification and Replacement:</b> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed. Funding has been transferred to specific projects.</div> <div>Project Total</div>	No Change	2006	2007	2007	206,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 0 *TFED [OFED= CMAQ Funds] 0 *OFED 0 *PRIV <div>206,000</div>
TS-0936	<b>2007 OPTCS, Computer Aided Dispatch and Emergency Operations Center</b> <div>This project integrates the operations and software capabilities of the Command and Control Center with the traffic control system (OPTCS) and EOC. KDOT is providing 90% of construction funding as an ITS set-aside project.</div> <div>Project Total</div>	No Change	2007	2007	2007	70,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 220,000 *KDOT 0 *TFED 0 *OFED 0 *PRIV <div>290,000</div>
TS-1048	<b>Signal Controller Upgrade</b> <div>Project includes purchase and installation of new traffic signal controllers at 64 intersections. These "next generation" controllers will provide enhanced traffic management capabilities. 80% grant funded. Project complete and await KDOT Closeout.</div> <div>Project Total</div>	Revised Cost	2007	2007	2007	70,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 260,000 *TFED 0 *OFED 0 *PRIV <div>330,000</div>
TS-1049	<b>Incident Traffic Management Software</b> <div>Project includes the purchase of new software module for the traffic control system to better manager traffic incidents and share information with police &amp; fire emergency responders. 80% grant funded. KDOT grant funding has been awarded.</div> <div>Project Total</div>	No Change	2007	2007	2007	50,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 200,000 *TFED 0 *OFED 0 *PRIV <div>250,000</div>

\*indicates project costs not included in plan totals

Project Number	Project Description	Change From 2009-2013 CIP	Adopted 2010-2014 CIP			
			Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						
TS-0749	<b>KC Scout/OPTCS Interface</b> Project will tie the City's traffic system into regional KC Scout traffic management system.	No Change	2005	2008	2008	45,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 135,000 *TFED 0 *OFED 0 *PRIV <u>180,000</u>
	Project Total					
TS-0990	<b>121st &amp; Metcalf Traffic Signal</b> Traffic signal at 121st & Metcalf. This signal was approved by the Governing Body for installation in 2007. An Improvement District was created. Project is scheduled for construction in 2008.	No Change	2006	2008	2008	0 *PAYG 97,000 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED 111,000 *PRIV <u>208,000</u>
	Project Total					
TS-0991	<b>137th &amp; Metcalf Traffic Signal</b> Traffic signal at 137th & Metcalf. This signal was approved by the Governing Body for installation in 2007. Escrow and private funding for design and construction cover the cost of this project.	No Change	2006	2008	2008	0 *PAYG 50,000 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED 175,000 *PRIV <u>225,000</u>
	Project Total					
TS-0992	<b>138th &amp; Metcalf Traffic Signal</b> Traffic signal at 138th & Metcalf. This signal was approved by the Governing Body for installation in 2007. Escrow and private funding for design and construction cover the cost of this project.	No Change	2006	2008	2008	0 *PAYG 40,000 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED 180,000 *PRIV <u>220,000</u>
	Project Total					
TS-0597	<b>2008 Traffic Signal Installation, Modification and Replacement:</b> Four (4) new signals at locations to be determined; miscellaneous modification & replacement of existing signals as needed.	No Change	2007	2008	2008	660,000 *PAYG 80,000 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED 0 *PRIV <u>740,000</u>
	Project Total					

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						
TS-0617	<b>2008 OPTCS - Phase 8</b> <div>New communications controllers &amp; cabinets.</div>	No Change	2007	2008	2008	900,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *PRIV <div>Project Total</div> <div>900,000</div>
TS-0979	<b>Traffic Adaptive Signal System</b> <div>This system provides automated real-time adaptive changes to traffic to help reduce traffic congestion. Construction of the project is funded 90% through KDOT. The City is contributing 10% for construction, plus 100% funding for design.</div>	No Change	2007	2008	2008	50,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 205,000 *KDOT 0 *TFED 0 *OFED 0 *PRIV <div>Project Total</div> <div>255,000</div>
TS-1077	<b>Illuminated Street Name Signs</b> <div>Addition of 28 illuminated street name signs to traffic signals near the OP Convention Center. This project was requested by the PW Committee in Sept. 2006.</div>	No Change	2008	2008	2008	90,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED <div>Project Total</div> <div>90,000</div>
TS-0719	<b>2009 Traffic Signal Installation, Modification and Replacement:</b> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed.</div>	No Change	2008	2009	2009	405,000 *PAYG 75,000 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED 0 *PRIV [OFED= CMAQ Funds] <div>Project Total</div> <div>480,000</div>
TS-0720	<b>2009 OPTCS - Phase 9</b> <div>New communications controllers &amp; cabinets. Replaces existing telecable communication system with fiber optic.</div>	No Change	2008	2009	2009	900,000 *PAYG 0 *1/8STX 0 *ESC 0 *OCITY 0 *CTY 0 *TFED 0 *OFED 0 *PRIV <div>Project Total</div> <div>900,000</div>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						
TS-0750	<b>Changeable Dynamic Message Signs (DMS) Installation</b> <div>Construction of DMS connected with the KC Scout system. Project location is College and Metcalf intersection.</div> <div>Project Total</div>	Revised Year	2009	2009	2009	54,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 216,000 *TFED 0 *OFED 0 *PRIV <div>270,000</div>
TS-1051	<b>College Blvd. Dynamic Signage</b> <div>Project installs small dynamic signage along College Blvd. at various traffic signals. The signs would alert drivers to incidents along I-435 and provide alternative route guidance. KDOT grant funding has been awarded for this project.</div> <div>Project Total</div>	No Change	2008	2009	2009	50,000 *PAYG 0 *ESC 0 *OCITY 0 *CTY 180,000 *TFED 0 *OFED 0 *PRIV <div>230,000</div>
TS-0832	<b>2010 Traffic Signal Installation, Modification and Replacement</b> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed.</div> <div>Project Total</div>	No Change	2009	2010	2010	600,000 PAYG 80,000 ESC 0 OCITY 0 CTY 0 TFED 0 OFED 0 PRIV <div>680,000</div>
TS-0833	<b>2010 OPTCS - Phase 10</b> <div>New communications controllers &amp; cabinets. Replaces existing telecable communication system with fiber optic.</div> <div>Project Total</div>	No Change	2009	2010	2010	600,000 PAYG 0 1/8STX 0 ESC 0 OCITY 0 CTY 0 TFED 0 OFED <div>600,000</div>
TS-0937	<b>2011 Traffic Signal Installation, Modification and Replacement</b> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed.</div> <div>Project Total</div>	No Change	2010	2011	2011	600,000 PAYG 75,000 ESC 0 OCITY 0 CTY 0 TFED 0 OFED 0 PRIV <div>675,000</div>

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						
TS-1053	<div>2012 Traffic Signal Installation, Modification and Replacement</div> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed.</div>	No Change	2011	2012	2012	600,000 PAYG 80,000 ESC 0 OCITY 0 CTY 0 TFED 0 OFED 0 PRIV
	Project Total					680,000
TS-1138	<div>2013 Traffic Signal Installation, Modification and Replacement</div> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed.</div>	No Change	2013	2013	2013	600,000 PAYG 80,000 ESC 0 OCITY 0 CTY 0 TFED 0 OFED 0 PRIV
	Project Total					680,000
TS-1225	<div>2014 Traffic Signal Installation, Modification and Replacement</div> <div>Four (4) new signals at locations to be determined; miscellaneous modification &amp; replacement of existing signals as needed.</div>	New	2014	2014	2014	600,000 PAYG 80,000 ESC 0 OCITY 0 CTY 0 TFED 0 OFED 0 PRIV
	Project Total					680,000

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						
SUBTOTAL						0 GO
TRAFFIC SIGNALS AND TRAFFIC MANAGEMENT SYSTEMS						0 20GO
						3,600,000 PAYG
						0 EXCIS
						0 1/8STX
						395,000 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>3,995,000</u>

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SD-0855	<b>2006 Preliminary Stormwater Engineering Studies</b> <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding. SMAC funding reduced to reflect actual amounts. Awaiting final reimbursement.</div>	No Change	2006	2006	2006	0 *GO 0 *PAYG 0 *SA 50,000 *SWU 65,000 *CTY    2007 0 *GO 0 *PAYG 0 *SA 20,000 *SWU 0 *CTY
Project Total						135,000
SD-0856	<b>2007 Preliminary Stormwater Engineering Studies</b> <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div>	No Change	2007	2007	2007	0 *GO 0 *PAYG 0 *SA 60,000 *SWU 60,000 *CTY
Project Total						120,000
SD-1043	<b>2007 Water Quality Demonstration Project</b> <div>Bioretention cells for water quality to be built at parking lots in South Lake Park, Highland View Park and possibly new recycling center. Grant funding from Johnson County Stormwater available. This project supports implementation of water quality goals under NPDES.</div>	Revised Cost	2006	2007	2007	0 *GO 0 *PAYG 0 *SA 85,000 *SWU 175,000 *CTY   2009 40,000 *SWU
Project Total						300,000
SD-1181	<b>House Buyout</b> <div>House buyout at 7111 West 99th Street due to flooding. Revised based on actual project costs.</div>	Revised Costs	2007	2007	2007	0 *GO 0 *PAYG 0 *SA 190,000 *SWU 0 *CTY
Project Total						190,000

\*indicates project costs not included in plan totals



Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SD-0857	<b>2008 Preliminary Stormwater Engineering Studies</b> <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div> <div>Project Total</div>	No Change	2008	2008	2008	0 *GO 0 *PAYG 0 *SA 50,000 *SWU 150,000 *CTY <hr/> 200,000
SD-0954	<b>Stormwatch and Traffic Operations Center Integration</b> <div>Integration of the City's flood warning (Stormwatch) and roadway weather information systems with the new traffic operations center.</div> <div>Project Total</div>	Revised Cost	2008	2008	2008	0 *GO 0 *PAYG 0 *SA 20,000 *SWU 0 *CTY 180,000 *KDOT <hr/> 200,000
SD-1123	<b>Saddle Hills Stormwater Improvements</b> <div>Enhancement of existing stormwater system to alleviate existing flooding in residential area extending from 81st to 82nd Terr. from Grandview Ave to Grant Ave.</div> <div>Project Total</div>	Revised Cost	2007	2008	2007  2008	80,000 *SWU  0 *GO 0 *PAYG 0 *SA 212,000 *SWU 833,000 *CTY 0 *KDOT <hr/> 1,125,000
SD-1160	<b>Flood Warning Decision Support Services</b> <div>Consultant service to enhance flood response decision tools of the Johnson County Flood warning system, including real time forecasting, integration of radar data and site specific water level forecasts. All work will be reimbursed by the Johnson County Stormwater Program.</div> <div>Project Total</div>	Revised Cost	2007	2008	2007  2008  2009  2010  2011	126,000 *CTY  200,000 *CTY  181,000 *CTY  113,000 CTY  65,000 CTY <hr/> 685,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SD-1125	<b>Stormdrainage Improvements: 71st to 74th, Reeds to Maple</b>	Revised Cost	2007	2008	2008	0 *GO
	Replacement of open ditches with storm sewer to relieve flooding of six residences in the area of 71st to 74th Streets, Reeds to Maple. Cost estimate based on preliminary engineering study. SMAC funding has been approved.					0 *PAYG
						0 *SA
						200,000 *SWU
						0 *CTY
						0 *KDOT
					2009	0 *GO
						0 *PAYG
						0 *SA
						550,000 *SWU
						2,190,000 *CTY
	Project Total					0 *KDOT
						<u>2,940,000</u>
SD-1185	<b>Wycklow Bank Stabilization</b>	No Change	2008	2008	2008	0 *GO
	Bank stabilization along Indian Creek to protect one home.					0 *PAYG
						0 *SA
						252,000 *SWU
						0 *CTY
					2010	126,000 *SA
	Project Total					<u>378,000</u>
SD-0724	<b>2009 Storm Drainage Improvement</b>	Revised Scope	2008	2009	2009	0 *GO
	Annual funding for storm drainage improvements.					0 *PAYG
						0 *SA
						175,000 *SWU
						0 *CTY
		Project Total				

Project Number	Project Description	Adopted 2010-2014 CIP					
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009	
STORM DRAINAGE							
SD-0882	Indian Creek Flood Control, Roe Ave. to Mission Rd.	Revised Cost Revised Timing	2006	2009	2005	0 *GO 0 *PAYG 0 *SA 25,000 *SWU 75,000 *CTY 0 *OFIN	
	Project to alleviate flooding to multiple commercial buildings along the southern bank of Indian Creek. The Governing Body approved the improvement district in 2007.				2006	0 *GO 0 *PAYG 0 *SA 0 *SWU 540,000 *CTY 0 *OFIN	
					2007	0 *SA 200,000 *SWU 0 *CTY	
					2009	1,209,000 *CTY	
					2010	1,180,000 *SA	
						<u>3,229,000</u>	
		Project Total					
SD-1019		Nottingham Estates Bank Stabilization	Revised Timing	2008	2009	2008	0 *GO 0 *PAYG 0 *SA 100,000 *SWU 0 *CTY
		Bank stabilization to protect one home. The Public Works Committee approved creation of an improvement district in 2007. Improvement district created in January 2008.				2009	0 *GO 0 *PAYG 0 *SA 180,000 *SWU 0 *CTY
						2010	140,000 *SA
							<u>280,000</u>
	Project Total						

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SD-1133	<b>C&amp;D Landfill Improvements</b> <div>Kansas Department of Health and Environment required improvements to the City's construction and demolition landfill including stormwater management pond and construction of berms. Improvements are required in order for operations to continue. Project removed, as KDHE has determined upgrades are not required.</div>	Eliminated	2007	2009	2007	0 *GO 0 *PAYG 0 *SA 0 *SWU 0 *CTY 0 *KDOT  0 *GO 0 *PAYG 0 *SA 0 *SWU 0 *CTY
	Project Total					<div></div> <div>0</div>
SD-0858	<b>2009 Preliminary Stormwater Engineering Studies</b> <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div>	No Change	2009	2009	2009	0 *GO 0 *PAYG 0 *SA 80,000 *SWU 120,000 *CTY
	Project Total					<div></div> <div>200,000</div>
SD-0828	<b>2010 Storm Drainage Improvement</b> <div>Annual funding for storm drainage improvements. Project areas are yet to be determined.</div>	Revised Scope	2009	2010	2010	0 GO 0 PAYG 0 SA 105,000 SWU 0 CTY
	Project Total					<div></div> <div>105,000</div>
SD-0859	<b>2010 Preliminary Stormwater Engineering Studies</b> <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div>	No Change	2010	2010	2010	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 CTY
	Project Total					<div></div> <div>200,000</div>

\*indicates project costs not included in plan totals

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SD-0931	<b>2011 Storm Drainage Improvement</b> Annual funding for storm drainage improvements. Project areas are yet to be determined.	No Change	2010	2011	2011	0 GO 0 PAYG 0 SA 500,000 SWU 0 CTY <hr/> 500,000
	Project Total					<hr/> 500,000
SD-0930	<b>2011 Preliminary Stormwater Engineering Studies</b> Funding for preliminary engineering studies, required before the City can apply for SMAC funding.	No Change	2011	2011	2011	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 CTY  <hr/> 200,000
	Project Total					<hr/> 200,000
SD-1056	<b>2012 Preliminary Stormwater Engineering Studies</b> Funding for preliminary engineering studies, required before the City can apply for SMAC funding.	No Change	2012	2012	2012	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 CTY  <hr/> 200,000
	Project Total					<hr/> 200,000
SD-1057	<b>2012 Storm Drainage Improvement</b> Annual funding for storm drainage improvements. Project areas are yet to be determined.	No Change	2011	2012	2012	0 GO 0 PAYG 0 SA 500,000 SWU 0 CTY <hr/> 500,000
	Project Total					<hr/> 500,000
SD-1134	<b>2013 Preliminary Stormwater Engineering Studies</b> Funding for preliminary engineering studies, required before the City can apply for SMAC funding.	No Change	2013	2013	2013	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 CTY 0 KDOT <hr/> 200,000
	Project Total					<hr/> 200,000

\*indicates project costs not included in plan totals

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SD-1135	<div>2013 Storm Drainage Improvement</div> <div>Annual funding for storm drainage improvements. Project areas are yet to be determined.</div>	No Change	2012	2013	2013	0 GO 0 PAYG 0 SA 500,000 SWU 0 CTY 0 KDOT
	Project Total					500,000
SD-1221	<div>2014 Preliminary Stormwater Engineering Studies</div> <div>Funding for preliminary engineering studies, required before the City can apply for SMAC funding.</div>	New	2014	2014	2014	0 GO 0 PAYG 0 SA 80,000 SWU 120,000 CTY 0 KDOT
	Project Total					200,000
SD-1222	<div>2014 Storm Drainage Improvement</div> <div>Annual funding for storm drainage improvements. Project areas are yet to be determined.</div>	New	2013	2014	2014	0 GO 0 PAYG 0 SA 900,000 SWU 0 CTY 0 KDOT
	Project Total					900,000

		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
STORM DRAINAGE						
SUBTOTAL						0 GO
STORM DRAINAGE						0 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						2,905,000 SWU
						778,000 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						0 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						0 OFIN
						<u>3,683,000</u> TOTAL

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
GENERAL FUND SUMMARY						
	GENERAL FUND SUMMARY					45,755,000 GO
						9,740,000 20GO
						10,617,000 PAYG
						13,910,000 EXCIS
						26,143,000 1/8STX
						615,000 ESC
						0 UESC
						0 SA
						726,000 SWU
						17,740,000 CTY
						0 EDSTX
						5,224,000 OCITY
						0 KDOT
						5,950,000 TFED
						1,750,000 CDBG
						0 OFED
						450,000 ERF
						0 RECV
						0 GCR
						3,625,000 SPR
						1,702,000 PRIV
						0 ODF
						0 OFIN
						<u>143,947,000</u>



		Adopted 2010-2014 CIP				
Project Number	Project Description	Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
SUMMARY - FIRE SERVICE FUND						
SUBTOTAL						
SUMMARY - FIRE SERVICE FUND						
						0 GO
						5,245,000 20GO
						0 PAYG
						0 EXCIS
						0 1/8STX
						0 ESC
						0 UESC
						0 SA
						0 SWU
						0 CTY
						0 EDSTX
						0 OCITY
						0 KDOT
						0 TFED
						0 CDBG
						0 OFED
						3,147,000 ERF
						0 RECV
						0 GCR
						0 SPR
						0 PRIV
						0 ODF
						1,263,000 OFIN
						9,655,000

Project Number	Project Description	Adopted 2010-2014 CIP				
		Change From 2009-2013 CIP	Des. Year	Cons. Year	Fin. Year	2010-2014 CIP Adopted 8/2009
SUMMARY - ALL FUNDS						
	SUBTOTAL					45,755,000 GO
	SUMMARY - ALL FUNDS					14,985,000 20GO
						10,617,000 PAYG
						13,910,000 EXCIS
						26,143,000 1/8STX
						615,000 ESC
						0 UESC
						0 SA
						3,631,000 SWU
						18,518,000 CTY
						0 EDSTX
						5,224,000 OCITY
						0 KDOT
						5,950,000 TFED
						1,750,000 CDBG
						0 OFED
						3,597,000 ERF
						0 RECV
						2,500,000 GCR
						3,625,000 SPR
						1,702,000 PRIV
						0 ODF
						1,263,000 OFIN
						<u>159,785,000</u>



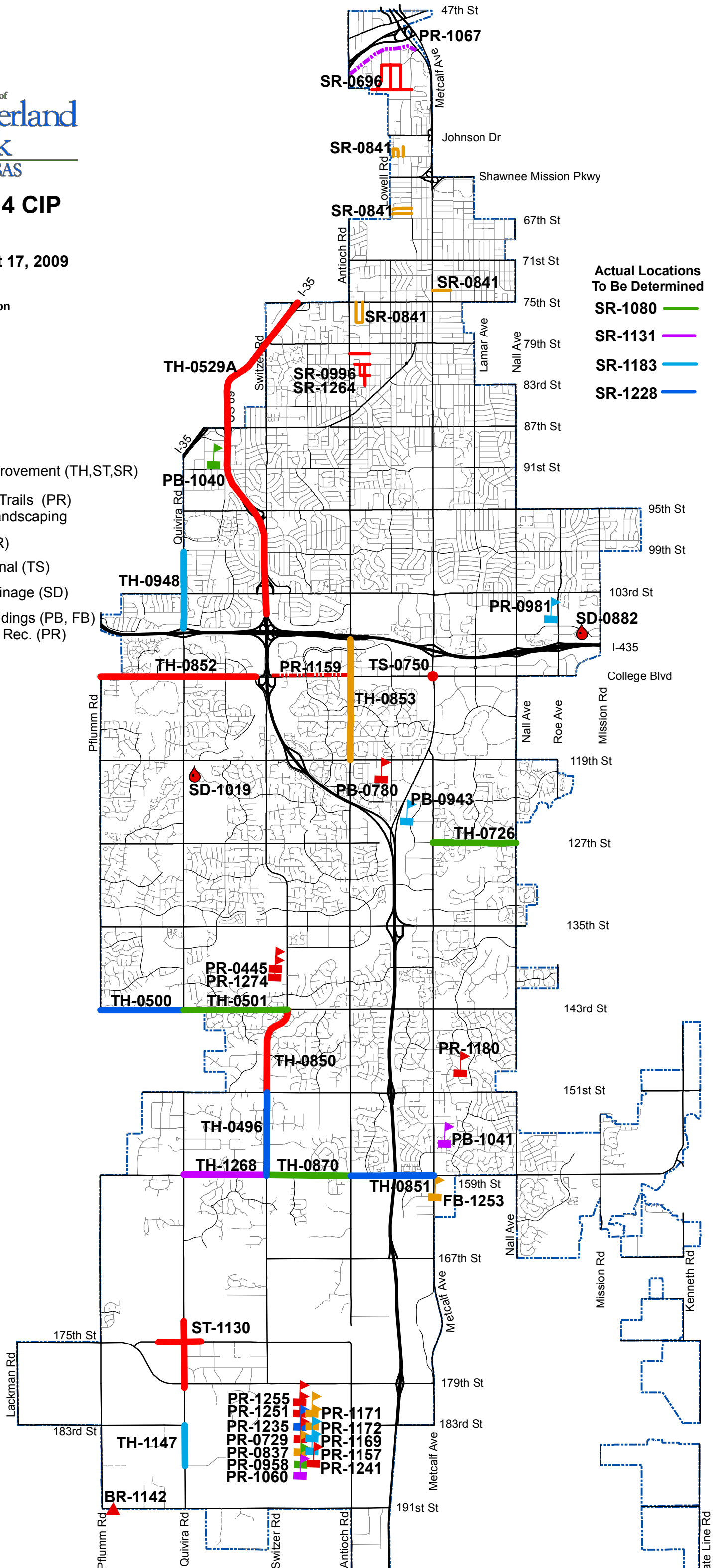
# 2010-2014 CIP

Adopted August 17, 2009

- Construction Year**
- 2009
  - 2010
  - 2011
  - 2012
  - 2013
  - 2014
- Street Improvement (TH,ST,SR)
- Bike/Hike Trails (PR)
- Median Landscaping
- Bridge (BR)
- Traffic Signal (TS)
- Storm Drainage (SD)
- Public Buildings (PB, FB)
- Parks and Rec. (PR)

Actual Locations To Be Determined

- SR-1080
- SR-1131
- SR-1183
- SR-1228





## 2010-2014 MAINTENANCE PROGRAM

The 2010 Budget includes a consolidated summary of all maintenance expenditures and funding sources. Information regarding total infrastructure and facility maintenance expenditures from various funds for 2010, as well as amounts projected for the 2010-2014 financial planning period is included in this section.

Maintenance expenditures are planned for separately from the operating and capital budgets in an effort to provide additional information and financial controls on the City's maintenance, repair and replacement of infrastructure and facilities.

Following are summaries of the maintenance program.

### MAINTENANCE PROGRAM – ALL FUNDS

TOTAL MAINTENANCE PLAN	Budget	Budget	Projected			
	2009	2010	2011	2012	2013	2014
RESOURCES						
Special Street & Highway Fund (Gas Tax)	\$4,775,000	\$4,270,000	\$4,455,000	\$4,544,000	\$4,635,000	\$4,728,000
General Fund Transfer for Street & Traffic						
Infrastructure Maint. & Microsurfacing	5,335,000	4,550,000	3,389,000	3,608,000	4,350,000	4,350,000
General Fund Transfer for Facility						
Infrastructure Maintenance	400,000	400,000	400,000	400,000	400,000	400,000
Fire Fund Transfer for Facility						
Infrastructure Maintenance	50,000	50,000	50,000	50,000	50,000	50,000
Stormwater Utility Fund	1,669,000	2,250,000	2,300,000	2,300,000	2,300,000	2,300,000
CARS (County funds)	400,000	400,000	0	0	0	0
KLINK (State funds)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
	\$13,629,000	\$12,920,000	\$11,594,000	\$11,902,000	\$12,735,000	\$12,828,000
EXPENDITURES						
Street Infrastructure Maintenance	\$11,510,000	\$10,220,000	\$8,844,000	\$9,152,000	\$9,985,000	\$10,078,000
Stormwater Maintenance	1,669,000	2,250,000	2,300,000	2,300,000	2,300,000	2,300,000
Facility Maintenance	400,000	400,000	400,000	400,000	400,000	400,000
Fire Maintenance	50,000	50,000	50,000	50,000	50,000	50,000
	\$13,629,000	\$12,920,000	\$11,594,000	\$11,902,000	\$12,735,000	\$12,828,000
				2010 - 2014 TOTAL	\$61,979,000	

## STREET & TRAFFIC INFRASTRUCTURE MAINTENANCE PLAN

	Budget 2009	Budget 2010	Projected			
			2011	2012	2013	2014
RESOURCES						
Special Street & Highway Fund (Gas Tax) <sup>1</sup>	\$4,775,000	\$4,270,000	\$4,455,000	\$4,544,000	\$4,635,000	\$4,728,000
General Fund Transfer for Street and Traffic Infrastructure Maintenance	4,335,000	3,550,000	2,389,000	2,608,000	3,350,000	3,350,000
CARS (County funds) <sup>2</sup>	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
KLINK (State funds) <sup>3</sup>	400,000	400,000	0	0	0	0
1/8-Cent Sales Tax for Street Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
TOTAL	\$11,510,000	\$10,220,000	\$8,844,000	\$9,152,000	\$9,985,000	\$10,078,000
EXPENDITURES						
Street Infrastructure	\$10,510,000	\$9,220,000	\$7,844,000	\$8,152,000	\$8,985,000	\$9,078,000
Curb Infrastructure	500,000	500,000	500,000	500,000	500,000	500,000
Traffic Infrastructure	500,000	500,000	500,000	500,000	500,000	500,000
All Maintenance Categories	\$11,510,000	\$10,220,000	\$8,844,000	\$9,152,000	\$9,985,000	\$10,078,000

<sup>1</sup> 2010 revenues from the Special Street and Highway fund are based on 2008 actuals, reduced by 3.3% due to a state reduction in funding.

In 2011-2014, the gasoline tax is programmed to increase 2% per year. Resource and therefore expenditure levels may vary based on actual gasoline tax revenue. The Special Street and Highway Fund is used to account for those revenues received from the State of Kansas tax on gasoline and expenditures incurred in the repair and maintenance of City streets and highways. State law restricts the use of these funds to non-capital street and highway expenditures.

<sup>2</sup> The projected amounts are based on the County's current plan, subject to revision by the Board of County Commissioners, and are based on annual CARS appropriations.

<sup>3</sup> KLINK funds are appropriated each year by the state for maintaining state highways within the City. KLINK funding offsets maintenance expenditures on eligible thoroughfares within the City.

## STORMWATER MAINTENANCE PLAN

		Budget 2009	Budget 2010	Projected			
				2011	2012	2013	2014
RESOURCES							
Stormwater Utility Fund <sup>1</sup>							
Current Revenues		\$1,669,000	\$2,250,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000
Prior Year Carryover		0	0	0	0	0	0
TOTAL		\$1,669,000	\$2,250,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000
EXPENDITURES							
All Maintenance Categories <sup>2</sup>		\$1,669,000	\$2,250,000	\$2,300,000	\$2,300,000	\$2,300,000	\$2,300,000

<sup>1</sup> Additional information regarding the 2010 Budget for the Stormwater Utility Fund, which funds infrastructure maintenance of the City's storm sewer system can be found in the "Fund Budget" section of this book.

<sup>2</sup> Stormwater Maintenance expenditures are programed based on available funding after operating and capital expenditures are

**PUBLIC BUILDING MAINTENANCE PLAN**

	Budget 2009	Budget 2010	Projected			
			2011	2012	2013	2014
RESOURCES						
General Fund Transfer for Facility	\$400,000	<b>\$400,000</b>	\$400,000	\$400,000	\$400,000	\$400,000
Infrastructure Maintenance						
TOTAL	\$400,000	<b>\$400,000</b>	\$400,000	\$400,000	\$400,000	\$400,000
EXPENDITURES						
Annual Ongoing Maintenance	\$50,000	<b>\$50,000</b>	\$50,000	\$50,000	\$50,000	\$50,000
Special Projects	350,000	<b>350,000</b>	350,000	350,000	350,000	350,000
All Maintenance Categories	\$400,000	<b>\$400,000</b>	\$400,000	\$400,000	\$400,000	\$400,000

**FIRE BUILDING MAINTENANCE PLAN**

	Budget 2009	Budget 2010	Projected			
			2011	2012	2013	2014
RESOURCES						
Fire Fund Transfer for Facility	\$50,000	<b>\$50,000</b>	\$50,000	\$50,000	\$50,000	\$50,000
Infrastructure Maintenance						
TOTAL	\$50,000	<b>\$50,000</b>	\$50,000	\$50,000	\$50,000	\$50,000
EXPENDITURES						
All Maintenance Categories	\$50,000	<b>\$50,000</b>	\$50,000	\$50,000	\$50,000	\$50,000

## **2010-2014 Maintenance Program**

### **Key to Project Categories**

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**STREET & TRAFFIC INFRASTRUCTURE MAINTENANCE** - This category addresses repair and maintenance of street and thoroughfares within the City, and repair and maintenance of traffic signals, street lights and the traffic control and communications system within the City.

**STORM DRAINAGE MAINTENANCE** - This category addresses repair and maintenance of stormwater management infrastructure within the City.

**PUBLIC BUILDINGS MAINTENANCE** - This public building category accounts for repair, remodeling and maintenance of public facilities.

**FIRE BUILDINGS MAINTENANCE** - The public building category accounts for repair, remodeling and maintenance of public facilities for fire service.



## **GLOSSARY OF BUDGET TERMS**

---

### **Ad Valorem Tax**

A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as "property taxes").

### **Appropriation**

An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

### **Assessed Valuation**

The valuation placed upon real and certain personal property by the County Assessor as the basis for levying property taxes.

### **Assets**

Resources owned by the City which have monetary value.

### **AV**

Acronym for Assessed Valuation.

### **Balance Sheet**

A basic financial statement that discloses the assets, liabilities, reserves and equity of specific governmental funds as of a specific date.

### **Best Management Practices**

Stormwater management practice used to prevent or control the discharge of pollutants and minimize stormwater runoff. BMPs may include structural or non-structural solutions, a schedule of activities, prohibition of practices, maintenance procedures or other management practices.

### **BMP**

Acronym for Best Management Practices

### **Bond**

A written promise to pay a specified sum of money on a specific date at a specified or variable stated interest rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used as long-term debt to pay for specific capital expenditures.

### **Bond Rating**

A rating that is received from Standard & Poor's Corporation, Moody's Investors Service, Inc., and Fitch Ratings that shows the financial and economic strengths of the City.

### **Budget**

A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given period of time. It is the primary means by which most of the expenditures and service activities of the City are controlled. The City of Overland Park's budget is for one year.

**Capital Improvements Program**

A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

**CARS**

Acronym for County Assisted Road System. CARS funding is provided by Johnson County using the motor vehicle fuel tax.

**CC**

Acronym for Cost Center

**CDBG**

Acronym for Community Development Block Grant.

**CIP**

Acronym for Capital Improvements Program.

**Commodities**

Items of expenditures which are consumed or show a material change in their physical condition. Examples include office supplies, replacement parts and gasoline.

**Contingency**

A budgetary resource set aside for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted.

**Cost Center**

A division of a department which has functional responsibility for related activities within that department. For example: Finance and Accounting, Administration and City Clerk are three Cost Centers within the Finance, Budget and Administration Department.

**Debt**

An obligation resulting from the borrowing of money.

**Debt Service**

The City's obligation to pay the interest and repay the principal of all bonds and other debt instruments according to a predetermined payment schedule.

**Delinquent Taxes**

Taxes remaining unpaid on and after the date to which a penalty for nonpayment is attached. The unpaid balances continue to be delinquent taxes until abated, paid or converted into tax liens.

**Department**

An organizational unit of the City which is responsible for overall management of a group of related major governmental functions, such as Public Safety and Public Works.

**Encumbrances**

The commitment of appropriated funds to purchase goods or services to be delivered or performed at a future date.

**Equipment**

Tangible property having a useful life of more than one year, but less than fifteen years, and used by employees in the performance of work activities.

<b><u>Expenditures</u></b>	The outflow of funds paid or to be paid for assets, goods or services obtained regardless of when the expense is actually paid.
<b><u>Fiscal Year</u></b>	The time period designated by the City signifying the beginning and the ending period of recording financial transactions. The City of Overland Park has specified the calendar year as its fiscal year.
<b><u>Franchise Tax</u></b>	A tax levied by the City on the utility companies, such as electricity, telephone, telecable and natural gas.
<b><u>Fund</u></b>	An accounting entity with a self-balancing set of accounts that records all financial transactions that are segregated for specific activities or for attaining certain objectives.
<b><u>Fund Balance</u></b>	The difference between an entity's assets and its liabilities.
<b><u>GAAP</u></b>	Acronym for Generally Accepted Accounting Principles.
<b><u>General Fund</u></b>	The fund used to account for all of the financial resources of the City except those required to be accounted for in another fund.
<b><u>General Obligation Bonds</u></b>	Bonds that finance a variety of public projects, such as streets, buildings and improvements, which are backed by the full faith and credit of the City.
<b><u>GO</u></b>	Acronym for General Obligation Bonds.
<b><u>Goal</u></b>	A statement of broad direction, purpose or intent.
<b><u>Grant</u></b>	A contribution by a government or other organization to support a specific function. Grants may be classified as either categorical or block, depending upon the amount of discretion allowed to the grantee.
<b><u>Infrastructure</u></b>	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems and similar assets that are immovable and of value only to the government unit.
<b><u>KCPL</u></b>	Acronym for Kansas City Power and Light.
<b><u>KDOT</u></b>	Acronym for Kansas Department of Transportation.
<b><u>KSA</u></b>	Acronym for Kansas Statutes Annotated.

<b><u>Liability</u></b>	Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date. This term does not include encumbrances.
<b><u>Long-Term Debt</u></b>	Debt with a maturity of more than one year after the date of issuance.
<b><u>Mill Levy</u></b>	To impose taxes for the support of governmental activities. A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.
<b><u>Modified Accrual</u></b>	Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.
<b><u>Objective</u></b>	A statement of specific direction, purpose or intent based on the needs of the community and the goals established for a specific program.
<b><u>OP</u></b>	Acronym for the City of Overland Park.
<b><u>P&amp;R</u></b>	Acronym for the Parks & Recreation Department.
<b><u>Operating Budget</u></b>	The portion of the budget that pertains to daily operations that provides basic governmental services within a set period of time. The operating budget contains appropriations for such expenditures as personnel, commodities and contractual services.
<b><u>Pay As You Go</u></b>	Funding budgeted each year in order to pay cash for capital improvements. This funding is used in lieu of issuing general obligation bonds.
<b><u>PAYG</u></b>	Acronym for Pay As You Go financing.
<b><u>Performance Measures</u></b>	Quantitative and/or qualitative objective measurement of results by a unit or program, which helps to determine effectiveness in meeting goals and objectives.
<b><u>Personal Services</u></b>	Expenditures relating to compensating City of Overland Park employees, including salaries, wages, overtime pay, shift differential and holiday pay, but excluding employee benefits.
<b><u>Property Tax</u></b>	Ad valorem taxes levied on both real and personal property according to the assessed valuation and the tax rate.

<b><u>Revenue</u></b>	All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.
<b><u>Revenue Estimate</u></b>	A formal estimate of how much revenue will be earned from a specific revenue source for some future period - typically a future fiscal year.
<b><u>Source of Revenue</u></b>	The classification of revenues according to their source or point of origin.
<b><u>Special Assessment</u></b>	A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.
<b><u>Special Revenue Funds</u></b>	Fund type used to account for the proceeds from specific revenue sources (other than trusts or major capital projects) that are legally restricted to expenditures for specific purposes.
<b><u>Transient Guest Tax</u></b>	The City imposes a 9% tax on transient guests occupying a room in a hotel or motel located within the City. Revenue from this tax is receipted into the Transient Guest Tax Fund.
<b><u>TGT</u></b>	Acronym for Transient Guest Tax.
<b><u>Tax Rate Limit</u></b>	The maximum legal rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes.
<b><u>Use Tax</u></b>	Compensating Use Tax is a tax on goods from outside Kansas purchase by individual and businesses in Kansas which are used, stored or consumed in Kansas.
<b><u>User Charges</u></b>	The payment of fees for direct receipt of a public service by the party benefiting from the service.

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